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They say that mothers are our first teachers and education begins at home. While mothers create a strong foundation for learners at home, schools continue to remain core to advancing children lives through education. Thus, the focus of the Indian education system will always be on classroom teaching and curriculum but it will need to be enabled with technology to make it relevant and relatable to the new generations. The unprecedented disruption of classroom education due to the pandemic, however, presented a rare opportunity for schools to adopt a hybrid learning model and improve learning outcomes for students. This adoption, which was in a nascent stage, accelerated when schools were forced to close due to the pandemic putting at stake the future of 230 million students studying in more than 1.4 million schools from the K 12 sector. Experts, however, believe that the current hybrid or blended education a mix of traditional teaching with textbooks and blackboards and technology led education with the use of pre recorded lessons, instructional videos is here to stay, and thrive. The schools of the future, they argue, will be far more integrated, technology enabled, pedagogically different, and disruption proof to take care of pandemic related lockdowns of the future. Such a blended makeover will enhance the work of educators, improve the quality and quantity of educational content, allow learners to thrive, and produce better outcomes. But such a transformation will call for reimaging and reinventing schools to prepare students for 21st century education. It will call for the establishment of a preferably cloud based single unified platform, which can integrate different management systems like the current management systems CMS, learning management systems LMS, and enterprise resource planning ERP. Such a move will take care of the disparate needs of all the stakeholders of the schools the students, teachers, parents, and the school management. A cloud based integrated platform can not only bridge the gap between in class and at home learning but will also allow teachers to conduct live classes with embedded content, which makes homework and assessments to students that much easier. It allows the automation of administrative work, like student attendance, assessments, report cards, integrated calendars so that the teacher can focus more on teaching and provide personalized attention to the students. Student assessment is as critical as personalised education because every student is unique, and has different needs. After all, it is virtually impossible for teachers to diagnose every student initial learning level and provide instruction and exercises of appropriate difficulty. Here data analytics and insights culled from the platform can help provide customised learning to students, as well as help teachers and parents check and improve their development. These are great examples of how technology is uniquely positioned to complement traditional teaching and help learners master basic skills and get more out of schooling. An integrated platform can also be a boon for school principals to run their institutes efficiently. From staffing to payroll to human resources, admissions, fees, transportation.

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Library, examination, database, communication can all be managed effectively and efficiently through integrated modules, while keeping the data safe and secure. Teachers can use the platform to build a direct channel of communication with parents and the school. Moreover, parents can pay fees online and track their child safe entry and exit from school down to the details of the bus routes, courtesy of the platform. The need for technology adoption in schools is fully aligned with the objectives of the National Education Policy, 2020. NEP2020 calls for the extensive use of technology in teaching and learning, removing language barriers, increasing access as well as education planning and management especially in primary and secondary schooling. It also recognizes the importance of technology in aiding teaching and bridging the gap between students and teachers to make education more seamless. While it is true that EdTech in education fosters creativity, collaborative learning and encourages critical thinking to take care of the requirements of the 21st century, it will never be able to replace teachers or the traditional forms of education. It can always be used as an effective tool to help reduce the workload and increase efficiencies of teachers, engage students and parents, and also provide tools to support excellent teaching and prepare students for the 21st century. Over time, India has achieved significant progress in ensuring food security for its citizens and has become mostly self sufficient in agriculture. As a result, the policy priority has turned away from achieving self sufficiency and toward providing a greater and more secure income for the farming population. The food processing industry FPI is one sector that has the ability to add value to farm produce, create new jobs, boost exports, and enhance the domestic supply chain. According to the Indian government, India ranks first in the world in the production of milk, pulses, and jute, second in fruits and vegetables, and third in cereals, with around 11.2 percent of total arable land. It is also the world sixth largest food and grocery market. The food processing industry contributed 7.9 of manufacturing GVA and 9.5 percent of agricultural value added in 2017 18. It is also a big employer, accounting for 11.4 percent of all organized manufacturing jobs. FPI has been selected as one of the primary thrust areas under the Make in India Programme, recognizing its enormous potential in enabling inclusive growth. Pandemic impact on the food processing industry The Indian food processing industry was quick to embrace technology innovations following the pandemic outbreak last year, when digital usage was at its peak. Because of the digital revolution, the snack industry, in particular, has seen massive changes. The segment was dominated by automation, which transformed the Indian snack making industry. The huge shift in India culinary culture and traditions is also worth noticing. Consumers were hesitant to purchase packaged meals prior to the pandemic. They preferred to buy loose food from their trustworthy retailers. With the introduction of the coronavirus, they moved their.

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Focus to packaged meals that promised sanitation, safe packaging, and convenience. As a result, pre packaged goods, such as ready to eat foods and frozen foods, have become increasingly popular in recent years. Millennials, Generation X, and Generation Z have carved out a niche for themselves in the country snack sector. Last year work from home phase was punctuated by frequent snacking. The tendency has continued, and as a result, demand for savoury snacks, particularly namkeen, as well as confectionary items such as biscuits and cookies, has increased. The manufacturing, processing, distribution, and marketing of Indian snack foods all increased as a result of the surge in demand. Indian snacks manufacturing industry on a growth trajectory In the 1990s, the snacks sector was dominated by a few regional companies and a few large competitors. However, in today market, both large and small competitors have a fair portion of the market and are focusing on introducing new products. They want to thrill and surprise their customers, therefore they add variety to their menus to provide the perfect balance of regional and westernized flavours. This is why the snacks in different sections of the country have such a varied and distinct flavour. For example, fafda, khakhra, and dhokla are popular in Western India, whereas murukku and banana chips are popular in the South, and potato chips are popular in Northern India. Another noteworthy trend that is gaining traction is the shift to healthy snacking. Consumers increasingly prefer to eat snacks that are flavourful, easy to obtain, and high in nutrition. Food production, particularly snack manufacturing, has grown more responsible and ethical as a result of changes in consumer behaviour. Consumers in today world are well informed and savvy. Before making a purchase, they inspect the packing and labeling extensively. Digitization of the industry The industry faces a number of issues, including a scarcity of raw materials, inadequate storage capacity, and food waste. As a result, the urgent need of the hour was to embrace technical breakthroughs in order to overcome these bottlenecks, ensure product quality, and enable industry players to compete in the global market. Digital adoption has emerged as a feasible strategy for meeting expanding customer demands while also increasing the sector output. Automation gained traction among the profusion of technologies to improve the operations of the food processing and snack manufacturing industries. This new age solution helps enhance productivity by taking care of mundane tasks and saving time and money. When machines take over manual tasks, food quality improves and safety regulations are strictly followed. The coronavirus has only accelerated the pace of digital disruption, and as a result, the food processing and snack manufacturing industries are becoming increasingly reliant on automation. Summing Up Although the snacking craze was influenced by the West, the players have given it the necessary Indian flavor and touch. The snacking industry in India has exploded in recent years. The snack manufacturing industry landscape has been altered by changes in consumption patterns, consumer lifestyles and.

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What do engineering leaders want Brand, reputation, and compensation are important considerations for engineering leaders. Organizations that seek to improve their image in the engineering and tech communities should Be present at engineering leadership events. Sponsor symposiums, hackathons, and open forums that promote technological innovations. Streamline their hiring process the tech community is connected, and poor experiences travel quickly through the grapevine. Accentuate their strengths. Small organizations can speak to providing agility and growth opportunities as engineering talent dislike heavy bureaucracy and reporting duties of public companies. Large, public companies can showcase the visibility and breadth of scope. Today, engineering leaders are remunerated with higher packages, much like the previous trends witnessed by product leaders, cyber security leaders, and DE&I leaders. The best packages often balance the short term with long term benefits. While top global jobs typically offer long term benefits, it should not be a substitute for bonuses, or stock options, etc. Other incentives include sign on bonuses, family health insurance plans, cars, and remote working opportunities, etc. Each candidate requirements are distinctive, and a competitive package will vary across sectors. Companies should have a candid conversation with key stakeholders and candidates about their stance on Remote working Hybrid work has become the preferred option, providing the convenience to work from any location, and the prospect to meet with the team to ideate, innovate, and understand team dynamics. It will be important to complement the candidate needs with the goals of the team. Development Understand how to build up both the individual and the team, to balance the tradeoff between desired competencies and remuneration. One leader may not bring all the desired capabilities, but they can always be supported by the talent reporting into them. The organization may also choose to develop rising talent the initial compensation can be lower, and the candidate growth path can be fortified with assessments, onboarding, and development plans. Cultural transition It is critical to evaluate how the enterprise will accept tech and engineering talent. Traditional, non digital legacy organizations tend to be challenged with acceptance. In such cases, it is perhaps a better idea to hire a tech forward leader from an adjacent industry rather than go after a tech genius from Google. Accommodating external tech talent could be accomplished by lessening hierarchy, eliminating micro management, and any dynamic that points to a lack of ownership and accountability. How to appeal to the right engineering talent and retain them While the brand, reputation, and compensation are important, tech leaders also place emphasis on purpose, mission, and impact the ability to learn, build and grow. The responsibility of owning a service or technology line the internal and market visibility and developing leadership competencies through working in proximity with the CEO. These elements should be leveraged when designing a role, and it will be important in determining the quality of talent the organization is able to attract. Our proprietary framework for attracting and retaining engineering talent is based on five core components Position Plan.

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Manu Bhaker has won two medals at the Paris Olympics and will try for a third. At 22, she is the youngest Indian to win an Olympic medal. On the sidelines of all of these achievements of hers that have made India proud, there is one achievement that warrants attention. She has brought a fresh focus to the Bhagwad Gita. In the post-victory bites to media persons, when asked as to how she achieved these remarkable feats, Manu mentioned with a poise that she is an ardent student of the Bhagwad Gita and is guided by Krishn message that the adhikara, the rightful scope of human effort is limited to karm, action, the phal, result is for destiny to determine. She was alluding to verse 247. Krishn discusses this point in detail in the Bhagavat-Yana Parv of the Mahabharat. Now, as the Assembly elections draw closer, more and more of these puppets will appear. I am confident that the electorate will not fall for such puppets. And the leadership is capable enough to thwart such doers of black magic. On the eve of his departure to Hastinapur to explore the possibility of peace with the Kauravs, there is a conference between him and the Pandav brothers. Four of them, Yudhisthir, Arjun, Nakul and Bhim, favour avoiding war and talk about peace. Sahadev speaks for war. Krishn listens to their views and says he will strive for peace. But he adds a caveat. He says human efforts and their outcome involve two factors Personal effort and destiny. To illustrate his point, he says a farmer may till and keep his land ready. He may procure and keep a stock of seeds and other inputs. All these relate to his scope of personal effort. However, in spite of all his preparedness, destiny may play spoilsport, and the rains may fail. What then? Is the farmer to blame? Will his wailing and weeping do any good? He must just accept the result with grace. Krishn point is that if destiny has ordained war, his effort at peace is bound to fail. The Pandavs be prepared for this. A shooter may train hard, hold her breath and take aim. Finally, after the pistol has been triggered, other factors, such as wind and weather, impact the result. In a team sport, one partner performance on a given day can also be a key factor. Victory depends on the proper alignment of personal effort and destiny. Hence, victory and loss need to be taken for just what they mean. Victory need not flatter one pride, nor loss break one heart. Welcome to the Monsolympics in the City of Shove. Two billion desi eyes are fixed on Paris with hope almost as many are trained as expectantly on India Meteorological Department daily forecast. Like a second marriage, it is the triumph of hope over experience. It springs eternal despite knowing that when IMD has issued a red alert, it will be as dry as Thar. Take resignedly last week case. The situation from the sky made the Mumbai Met bureau hastily up its yellow alert to orange and then, as the weather worsened, bumps the warning further up to red. Almost immediately, the rain stopped. Faces progressively turned a deeper shade. So forget Paris, India Monsolympics showcases how Fortiusis our superhuman spirit. Non monsieur, our struggles through the downpour is un peu different from athletes dancing in the rain as they floated down the Seine. There, it the City of Lights here, it City of Blights. There, every country wants to storm its way to the top of the charts here, everyone tries to chart his or her way through the storm. Were all 100m hurdles title-holders, hu

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Like Tarundeep arrows, tin roofs slice through the air doing the same to some unsuspecting neck. Blown-out umbrellas become Neeraj Chopra, spearing a passerby eye. As a thunderbolt cracks like a Manu shot, giant trees crash to the ground with a roar to rival any at the Stade de France. Mesdames et Messieurs! India has racked up a landslide haul of meddles with fragile ecologies Mumbai challenging monsoon demands greater grit and derring-do. Nowhere are they displayed more than on its local train network, where there a flooded track event every day. Nikhat pales before khatakhat commuters transformed into jaw-smashing boxers. Marvel at dhakka bukkiwhich kayos the crush of rivals all trying to get into the lone train that straggles in after serial cancellations. Then, phew!, after weeks of drowning to a standstill, everything finally Olympics back to normal. This attitude is cultivated by the Gita, the Gospel that has been the rock foundation of India collective psyche for thousands of years. Not for nothing did the great teacher, Adi Shankaracharya, recommend a study of the Gita. In verse 20 of the Bhaja Govindam, Shankaracharya says that even a kinchit, a little imbibing of the Gita, helps to dispel the fear of death or defeat. Manu Bhaker, the Olympian who took the earlier loss and the current triumph with equanimity, reminds us of Gita eternal lessons. May the message of the Gita spread far and wide. Is desire the fundamental nature of human existence, or does it inevitably lead to suffering and discontent? The question permeates the essence of every human experience. The Hellenistic philosopher Epicurus diverges from Friedrich Nietzsche perspective on desire, which Nietzsche asserts fuels personal growth and affirms life. Nietzsche rejects the notion that desires inevitably lead to suffering, advocating for their role in creativity, self-expression, and the pursuit of excellence. In contrast, Epicurus posited that authentic eudaimonia emanates from fulfilling intrinsic and indispensable needs, fostering a tranquil and contented existence. He asserted that superfluous desires and opulent indulgences detract one from a life of simplicity and serenity. By extending this philosophical discourse, Lucius Seneca elucidates the Stoic ideal of apatheia, a state of being unperturbed by external contingencies. He advocates for a life guided by reason, wherein one inner virtue are fortified against the unpredictability of fortune. By cultivating an internal locus of control and surrendering to the destined path of fate, one achieves a state of unwavering composure and contentment, he states. Thus, true contentment arises from fulfilling essential needs, embracing inner virtues, and maintaining equanimity amidst life uncertainties. As the adage goes, desire is the greatest deceiver, for it entices humans with fleeting illusions, leading us away from enduring fulfillment and towards perpetual discontent and existential yearning. An individual might want strange and amazing things that don make him truly happy in the long run. This liking for unusual desires may reflect unique or unconventional interests, fetishes, or obsessions, which could then stop one from finding deep and lasting happiness, making it difficult to understand what one wants and needs in life. The paradoxical nature of desires lies in the fact that fulfilling them often leads to temporary satisfaction, yet this fulfillment frequently gives rise to new desires, perpetuating a cycl

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According to Deo Datt Singh, director of operations at PANI a nonprofit that works extensively in the districts of eastern Uttar Pradesh the families and villages of these workers welcomed them even though there was some apprehension of them bringing the virus back from the cities. In a couple of months, however, he says, things started changing. The substantial increase in the number of people in the villages due to the returning migrants started putting pressure on food and work. Locals were afraid that the migrants might start claiming a stake in their properties because they were now staying here. Quarrels broke out in homes and people were worried about how they would produce enough to take care of the whole family on their limited land. On the migrants front, the adjustment was equally hard. Of those who had returned, there were two categories the first included those who were willing to do mazdoori and non skilled work they availed of work under MNREGA and got their rations from PDS hence, they were able to survive. The second segment comprised semi skilled workers those who had worked in Gujarat in diamond polishing, saree manufacturing, and so on. Deo Datt says that this adjustment was harder for them, and they started developing psychological issues and mental trauma. While locals were able to connect to some form of work, and secure rations and entitlements due to the work of nonprofits in the region, there were no facilities or access to mental health treatment in most places in eastern Uttar Pradesh. Additionally, whatever was available was too expensive. Noticing the prevalence of mental health issues among an increasing number of migrants, PANI started arranging for counselling and even clinical treatment where required. When the workers living in cities and towns returned home, PANI had started creating a database of the migrants mapping the villages they had returned to and meeting them individually and in groups. They also organised health camps, primarily to arrange medicine and checkups for people who might be putting off treatment or medication for their diseases because of lack of money and no access to healthcare facilities at this time. The government health centers were focusing entirely on COVID 19 specific issues because of the lockdown. That when they began noticing anger issues, anxiety, and stress among people. We started engaging psychologists who helped draw up questionnaires that would enable us to identify if someone was going into depression. Then we had invite them for short individual sessions, some of which were online. We picked out people who were showing symptoms like insomnia, anger, and poor appetite, and gave them help. Critical cases were referred to big cities like Lucknow and Varanasi, explained Deo Datt. Some went back to the cities some stayed behind When the first wave receded and lockdown was lifted in parts of the country, some people were ready to go back but many were. These included those who had come back after facing a great deal.

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Progress, Purpose, and Process. Position How can the role be positioned more attractively Building is what engineer leaders enjoy doing. They tend to take pride in the mission of their build. For these individuals, full ownership of a solution or product, autonomy or strategic seat at the leadership table is important. Appointing an engineering Chief Technology Officer who is not part of the executive committee, could impact organizations long term business growth. Plan How can your vision be effectively communicated All candidates know that they will not get a job company that is perfect in every way. What they seek is strategy, passion, and a clear roadmap. Be transparent with the candidate about the anticipated challenges and the direction of the business in the next few years. Progress How will talent grow and develop Budgets for up skilling and reskilling are core elements for technology and engineering talent this is the real differentiator that helps talent build a reputation in the wider tech community. Purpose What is the social impact Post the pandemic, engineering, technology and product leaders have a greater desire to utilize their skills and platforms to create a more equitable world and develop purposeful, trustworthy and responsible solutions. Highlighting the larger societal benefits for what the organization offers to customers will be an impactful driver for interest in employment. Work life balance will also be important deliberations. Process How candidate care can be improved Be sure to move at pace, talent in technology is deterred by cumbersome and slow internal processes. Giving thoughtful feedback and timely updates on the next steps will establish that the organization respects the candidate time and endeavors, particularly given the market competition. Ensure that the hiring team reflects a diverse group of people. In a competitive talent landscape, following certain processes and methodologies could make the difference between building a strong company or creating a company that struggles to achieve milestones because of poor talent strategy. Lockdowns during the pandemic forced migrant workers across India to return home. Here how migrants from East UP coped with the consequences, and how the government, nonprofits, and funders can support them. Uttar Pradesh, India most populous state, is the second worst performing state on the UNDP human development index. Its eastern region also known as Purvanchal is particularly underdeveloped and home to some of the poorest people in the country. Three of its districts, namely Shrawasti, Bahraich, and Balrampur, have more than 69 percent of their population classified as multidimensional poor by the NITI Aayog. Given these extreme levels of poverty, a significant percentage of the men in these regions worked outside the state before the spread of COVID 19. And we know that the national lockdown on March 23, 2020, brought many of them back home to their villages. The first wave led to increasing mental health issues and limited recourse During the start of the pandemic in April May 2020, when migrants returned to their villages, the focus was on ration and relief.

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Of hardship and were scared of enduring it again if there was another lockdown. According to Deo Datt, the other set included those who were older, say, above 55 years, who had decided to just stay on now that they were back. The young men mostly all returned. He cites PANI data to show the trends. The organisation had worked with 55,000 migrant labourers until 2018 and had kept track of these people since then. From this list, around 7,000 workers had returned to their villages. When PANI surveyed them after three months, 4,000 of these had gone back to the cities. The remaining 3,000 who had stayed behind were all getting on in age and were able to do any skilled work. Deo Datt says, During those times, we had observed that those engaged in hard labor tended to age faster due to wear and tear. So those who were older, unskilled, and not up to physical labor any more stayed behind. Those whose families supported them after they came back also did leave. Government entitlements increased significantly during this time between the first two waves, people got double rations, MNREGA was actively encouraged, and the government started providing Ashman Bharat gold cards with a health cover of INR 5 lakh. Earlier the BOCW card gave laborers benefits under 14 schemes. Now under the government e SHRAM card there was a promise of getting INR 500 every month. All these became hugely popular and many people approached us to get these immediate tangible benefits, says Deo Datt. According to him, the driving force for this release of entitlements was election related. The state of Uttar Pradesh had Panchayati elections in February 2021, and existing Panchayati and their members worked hard in the run up and during COVID in the hope of getting reelected. However, some of them could recon test because certain seats were reserved for women and SC ST categories. The new Panchayati raj institution PRI members who got elected were also committed to working for their communities in these difficult times. They would hold camps in villages where people could come for their entitlements and applications. As a result, the villagers benefited from the efforts of both the outgoing and incoming PRIs, and the uptake of schemes was great. Nonprofits pivoted to providing social security benefits With both the state and citizens focusing on government schemes, several organizations working on education, agriculture, livelihoods, and gender also incorporated working on government schemes as part of their core programmers. For the duration of the lockdowns, social security schemes became their primary work. They did this for two reasons a this was where the demand and urgent need came from that is, the people ravaged by loss of livelihoods, and b work in the nonprofits core area of expertise had stopped or slowed down, especially if they had been involved in education, water and sanitation, gender training, etc. Most nonprofits being community centric listened to what their constituents were asking.

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For and adapted their models to address this need for welfare benefits. They were able to gauge and pivot quickly to the needs of the people in distress, and respond to them in real time. They also realised that donors were open to funding this kind of work. What can funders do Support what the people want with the strong push from the government to deliver welfare schemes to its citizens, people are focused on procuring their identity documents that verify their gender, income, caste, domicile, disability, and so on. These are the first step documents for anything that people want to access in the government or private sphere. According to Aniket Doegar, founder of Haqdarshak an organisation that helps people access benefits and entitlements due to them the first point of demand from the communities he worked with is always around documentation. This is because caste certificates help men access their land rights, allow their daughters to avail of a scholarship, and enable their parents to get pensions. The demand is for Aadhaar and PAN cards, linking of their documents to their bank accounts, and birth and caste certificates. It would help the local communities if funders philanthropic foundations as well as CSR could step forward to fund these documentation needs of the people, he adds. Deo Datt says that philanthropic funding for long term development of communities just is available. Most companies want to allocate their CSR funds for vaccination but not for long term livelihood sustainability or community resilience programmers. Collaborate with banks and the financial system While there is an increasing amount of collaboration among funders, nonprofits, and governments for specific projects, there is a need for the development sector ecosystem to start engaging with the financial system as well. This is key because there has been a growing and significant demand for credit in rural India. According to Aniket, be it farmers, construction workers, or someone in the gig economy, the Haqdarshak team has observed that the overarching need among the people they work with is of how to access credit. Formal credit tends to come through a financial institution, as does money from government schemes, which comes via banks. And there is almost no relationship between the funding ecosystem in our sector and banks. Most of the CSR or philanthropic foundations do not want to collaborate with the big banking systems and really unlock the power of welfare programs. But that is what citizens want, he says. Invest in training and technology Aniket also re emphasises the need for funders and nonprofits to invest in understanding how government schemes can be delivered equitably, especially in districts that have poor human development indicators. According to him, this segment has received as much attention as other sectors such as education, healthcare, water, and so on. The social security space is nascent in our development sector. There has been enough investment in aspects of building platforms, conducting trainings, investing in technology, and sharing data. We have moved.

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of his life in India and the other half in the Scandinavian countries Denmark and Sweden. Mrutyuanjai Mishra is also a consultant lecturer on issues related to India and Asia at institutions of higher education. He is currently working on a book on India to be used for higher educational purposes in Scandinavian countries. The global political and economic order is changing fast. Power is no longer concentrated in one country or defined solely by military strength or economic size. Today, it depends on trust, respect for sovereignty, and the ability of democracies to work together without coercion. One fact is clear: India matters more than ever, and both the United States and Canada have, to varying degrees, missed opportunities over the past decade to fully engage India as a long-term partner. This was not intentional. While India grew in economic power, technology, and global influence, Western engagement often lagged. Bureaucracy, short-term crises, and out-dated assumptions about alliances slowed action. The result was a paradox: strong people-to-people connections and shared democratic values existed alongside hesitation and avoidable friction. Tensions between Washington and Ottawa have made the situation more complicated. Prime Minister Mark Carney's recent visit to China has undoubtedly strained relations with the United States, given the sensitivities around trade and regional security. Combined with President Donald Trump's repeated threats to impose higher tariffs on Canada for doing business with China, it is clear that the two North American allies are not always on the same page. Yet there is a silver lining: India can serve as a uniting factor. It is a strategic partner both countries need, offering common ground rather than creating another source of friction. Equally damaging was President Trump's repeated suggestion of third-party mediation in India Pakistan affairs. No government in New Delhi, regardless of political party, accepts external interference in this sensitive relationship. This diplomatic misstep is strikingly similar to the Greenland episode. There was no need for the United States to propose buying or annexing Greenland. The Danish government and other Nordic partners were willing to cooperate and had offered avenues for constructive engagement, yet reckless signalling and unilateral behaviour pushed two long-standing allies the Danes and other European partners onto the defensive. Just as the Greenland blunder fuelled rising anti-American sentiment in the Nordic region and the European Union, the suggestion of mediation in India Pakistan affairs created unnecessary friction with a major democratic partner. These examples show how misjudged gestures in foreign policy can strain even well-established alliances. While relations between the United States and India are far from broken, the time has come for Washington to act decisively. Removing the unfair 50 percent tariffs on Indian exports and replacing them with a fair, mutually beneficial economic agreement would repair the damage, demonstrate respect for India's sovereignty, and allow the U. S. to secure an important ally in the evolving global order. Canada also shares some responsibility. Under Prime Minister Justin Trudeau, Ottawa did not fully appreciate the complexities of engaging a multi-ethnic, multi-religious, and pluralistic democracy like India. Attempts to simplify India's internal debates or filter them through narrow domestic political

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necessary. India's response to economic pressure has been decisive. After facing steep U. S. tariffs, New Delhi expanded its partnerships concluding a landmark agreement with the European Union, finalizing a comprehensive deal with the United Kingdom, and deepening ties with Australia. Several sectors offer immediate opportunities for cooperation. Energy, critical minerals, agriculture, and advanced technologies stand out. The human side of the partnership is equally important. India's Overseas Citizen of India (OCI) card scheme is one of the most successful diaspora engagement programs in the world. It allows people of Indian origin to maintain a strong connection to India while fully participating in the countries where they live. This was symbolically demonstrated when Antonio Costa, President of the European Council, proudly held both his European and Indian passports at the same time. It was a simple gesture, but it spoke volumes: layered identities can be a strength, not a problem. India's diaspora policy understood this long before many Western systems caught on. Canada understands this principle well. Its approach to multiculturalism is reflected in both policy and leadership. That Canada's foreign minister is Anita Anand is no coincidence. In Indian philosophy, Anand means joy, fulfilment, balance, and dignity. The symbolism of Anand helping to establish anand balance and trust in India Canada relations is both poetic and practical. The United States can also recalibrate without losing face. India's agreement with the European Union should not be seen as a loss. The EU achieved this through a slow, bureaucratic process. The United States, with its faster decision-making capacity, could move more quickly. By accelerating trade talks, easing punitive tariffs, and offering a credible, respectful economic partnership, Washington could show results while signalling seriousness and urgency. The time to act is now if the United States wants to secure India as a strong democratic partner before other powers fill the gap. The broader goal goes beyond trade. The time has come to build a global alliance of democracies one based on sovereignty, the rule of law, innovation, and cooperation. India should be at the center of this alliance, not as a junior partner, but as a pillar. At a moment when Washington and Ottawa disagree on trade, China, and global policy, India can be the strategic glue that brings them together. For too long, both Washington and Ottawa approached India cautiously when confidence was required, and impatiently when patience was needed. That decade of missed opportunities does not have to define the next one. If the United States and Canada can agree on one strategic priority despite their differences, it should be this: engage India with respect, speed, and seriousness. TOI News - January 31, 2026 FROM TOI PRINT EDITION Not clean air or water, not good roads or sanitation, not nice public hospitals. Sure, too few Indians are income tax payers. But an incompetent state does not offer them fair returns either. I remember the great gender wealth gap persists by socialising women to separate their emotions from smart financial decisions. They need to stop romanticising such rubbish. A man has asked a woman out on a date. They By Swami Sukhabodhananda When you look at Shiv, look at Him deeply. Look at trishul the trident meditatively and when you offer flowers to Him, do so meditatively. Then a beautiful poem emerges Protes

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When I was a graduate student in a small university town in America Midwest, we had little access to Indian food. Mars Gupta, one of the faculty wives, was a godsend to homesick Indian students. She would periodically load us into her car and take us grocery shopping at the only store that stocked international spices. And every now and then she would invite us over for a home cooked meal. Mars Gupta was strictly vegetarian. But she cooked up a delicious chicken curry for those of us who were not, even though no one asked her to. At that time, struggling to learn to cook aloud matter with frozen peas by ourselves, we marveled that she could get her chicken curry just right without ever tasting it. Now I marvel at the accommodation she made for our dietary preferences and how we took that for granted. I think of Mars Gupta sometimes when I read about the rigid food lines being drawn across India these days, the debates about bhakti vs. halal, the bans on meat shops staying open during Navarra, violence in university canteens over eating non vegetarian food. Not so long ago it took beef festivals to spur protests by angry Hindu groups. Now even chicken can do the job. These days the food map of India is crisscrossed by fault lines waiting to erupt at any provocation. If one side accuses the other of shoving their religious practices down the other throat whether it halal meat or no meat Tuesdays, the other thinks biryani is the new love jihad. Yet the fact is food in India is both riddled with our religious preferences and biases but also equally examples of our syncretism. My great grandfather in Kolkata never ate chicken. Some said that stemmed from an old bias against chickens being raised mostly by Muslims. But he had no problem with his great grandchildren having chicken stew at home. Many Indians are vegetarian at home but blithely non vegetarian outside. At a cooking class in Impala, the very Vaishnavite Manipuri ladies taught us how to use garlic shoots to get the flavor of garlic when garlic cloves were forbidden but also told us how they cooked meat but had those kitchens outside the main house. Many Kolkatans who swear by the tender beef hire rolls at a rather shabby restaurant behind the legendary New Market would never cook beef at home. My brother in law, raised in a wholly vegetarian household, looks extremely perturbed every time we have a wholly vegetarian dinner at our home. Yet we all adjust to each other food habits and muddle along because we vet learned to eat and let eat. It is that spirit of accommodation that is most at stake in these high pitched food battles. Instead of focusing on our own plate, we have an unhealthy interest in what is in our neighbor fridge, sometimes, as the hapless Mohammed Akola found out in 2015, with deadly results Akola.

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Was lynched on suspicion of slaughtering a cow what was truly astounding was the meat in his refrigerator was sent for forensic tests. That should have been a sobering moment, a wake up call. Instead, it seems to have whetted the appetites of those who see food as a way to polarise voting blocs. And we are now living in the age of food poisoning. Kalman Cold Storage was a hole in the wall delicatessen in Kolkata famous for both its beef collar and its pork ham. Started by a Hungarian trapeze artist it was part of Kolkata multicultural allure. It was only after it shut down that many Kolkatans realised it was one of the few places that sold both pork and beef, something that we once regarded as unexceptional but now seems quite daring. Luckily newer charcuteries like Calcutta Deli and Whole Hog are trying to keep the Kalman spirit going. But they are battling against a larger more dyspeptic national tide that seems to want to seal us into airtight boxes. We all know it not about food. Food has become a way for one group to show another its place and attack livelihoods. In his provocative new play he Muslim Vanishes, Saeed Naqvi imagines an India where Muslims and everything Muslim vanishes overnight. No biryani, no pulao, laments one character as images of Mughlai, kakori, jafrani, goshtaba flash past on a television screen. But it leads to a trickier question. Is Mughlai food served at Rashtrapati Bhavan, prepared by a Hindu or Sikh chef, still Muslim Would the Urdu writings of Ratan Nath Sarshar or the Persian ghazals of Bharatendu Harishchandra also disappear It has taken centuries to create this melting pot. But it is taking very little time to turn it into a pressure cooker. Will Asia future be like Europe past was the question asked for decades, as a metaphor to warn Asian statesmen to learn the lessons from European catastrophes a century ago. We might be tempted to now rephrase that notion by asking, will Asia future be like Europe present At the heart of the European crisis is the idea of managing power transitions and reforming an order once the balance of power has significantly changed. Without recounting the whole history here, let just say that the end of the Cold War did not pave the way for an accommodation of the other side into the post war settlement. Indeed, the framework developed was one sided and the core interests of the so called defeated power Russia brushed aside. In the past decade, however, the power balance, particularly the military balance, has been shifting to a point where US and EU defined security ideas relating to the European continent had become simply unsustainable. This zero sum like situation has been developing for 15 years and the warning signs were not taken seriously, until the explosion in February. Lessons for Indo Pacific Well, the number one lesson is the design of a security.

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Financial and digital systems that are not monopolised by any one national authority or institution, and finally, at an ideological and normative level to advocate a multi civilisational order that allows for, indeed embraces, the diversity in the Indo Pacific. As we can see this is not a vision for a Cold War or a great game that divides the world into blocs. This is about promoting an Asia that does not look like Europe past or its present. As a parent, learning that your child has or might have Autism Spectrum Disorder ASD can be a challenging experience. There will be a lot of thoughts and worry about the future and, at the same time, things that you must do to make sure that your child does not suffer. While we understand that an ASD diagnosis can seem very tough, advancements in this field have come a long way, which is why even a person who has been diagnosed with this condition can live a long healthy life. Ahead, we have put forward five ways in which every parent can help a child who has been diagnosed with Autism. Don wait for a final diagnosis If a child is showing any symptoms of ASD or related developmental delays, the best thing to do is to start treatment as early as possible. Never wait to see if your child will catch up later or outgrow the problem. An official diagnosis is also not necessary. The earlier children with Autism begin their treatment process, the better the outcomes. Early intervention is the fastest and most effective way to improve a child development and reduce the symptoms of Autism over time. Give your child structure and stability Consistency is critical in the life of a child with Autism. Children with this condition generally face difficulty applying what they have learned in one setting like school or therapist office to others like at home. For instance, a child might use sign language to communicate at school but not at home. Therefore, creating consistency in the learning environment is very important as it will help them reinforce the same behavior at all places. An excellent way to do this is to understand from the therapist what the child is being taught and do the same at home or to teach a child the same things in different settings places. It equally critical that the parent be consistent in interacting with the child and deal with challenging behaviors, like tantrums bad behavior. Reward good behavior Positive reinforcements are important for any child and more so for children with ASD, so try to reward all the things that they are doing right. Praise them for their excellent behavior or when they learn a new skill quickly. Giving them a sticker or letting them play with a favorite toy are also excellent ways to reward appropriate behavior. Be a part of a support group for parents who have children with AHD If you have already done so.

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Join a parent group that supports AHD children. You will make invaluable connections to help you tackle challenging aspects of parenting a child with this condition. It is a good idea to find parents of children with your child level of Autism so that you can share the experience together, where you can learn about anything new and at the same time find support for the difficult moments. Pay attention to your child sensory sensitivities most children with are hypersensitive to light, sound, touch, taste, and smell. Some children are under sensitive to sensory stimuli on the other spectrum. It is crucial to determine what sights, sounds, smells, movements, and tactile sensations trigger your child bad or disruptive behaviors. What environment gets them to behave appropriately What does your child find stressful, and what does he find calming When you understand what affects your child, you all be better positioned to anticipate troubles, prevent situations that cause difficulties, and create successful experiences for your child and your family. In conclusion, remember that it is highly critical that you take care of yourself and your health as a parent. Autism is a marathon, not a sprint you owe it to yourself and your child to be whole, healthy, and happy, so make sure you do whatever it takes to get there. If you feel overwhelmed, ask for help and seek therapy if needed, as it provides you with a safe place to vent your feelings without hurting anyone. The pandemic has upended everything, including the job market. It disrupted careers, forced people to figure out how to manage their work responsibilities and home lives simultaneously, and has many professionals reconsidering what they want from their jobs. What started as his great attrition with swathes of professionals leaving their employers for greener pastures has shaped into what today is being dubbed as The Great Reshuffle. In light of this rejig, in January 2022, we surveyed 5000 active tech professionals from India in January 2022 and found that there is a massive shift in how they think about their careers and future. We are seeing an emergence of a new set of considerations that affect how they choose their next employer We found that 87 of global tech professionals are actively considering switching jobs in 2022 in search of roles that offer better work life balance and are more aligned with their values. It a candidate an employee centric job market. With both global mobility and technology, professionals can seek out employers anywhere in the world. It no longer a farfetched idea to imagine someone living in Los Angeles while working for a Japanese auto manufacturer or a US tech startup while living in Mumbai. As a result, there is new pressure on companies to attract, retain, and engage talent. And employers must adapt to the needs of their employees or risk losing them. Workplace flexibility is nonnegotiable for at least 83 of professionals when considering an offer. Employers that don offer the.

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architecture and its underlying philosophy cannot be the monopoly of any single group of states. The responsibility of constructing a stable order rests jointly with the rising powers as much as with the established powers. How successfully their varied interests are juggled is precisely why we have foreign offices, historians and strategic communities who recognise when strategic restraint is prudent, or when standing firm or mutual accommodation is the wisest choice. Unlike Europe, Asia security architecture is a mosaic of diverse and even contradictory ideas, concepts and networks. So, we have conventional military alliances with one leader and several followers, who have all accepted a loss of strategic autonomy in exchange for security guarantees and membership in a closed security community. We also have looser security understandings or partnerships that do not oblige states to articulate prior commitments or entwine their military establishments and forces into an interoperable network. We then have neutral states or groups that have chosen to develop positive ties with the major competing powers and to pursue foreign policies that do not emanate from the ideological lens of any of the major power centers. Finally, we have larger states like India that pursue independent foreign and security policies that allow for bilateral and multilateral participation in several networks and institutions. For decades it was thought the absence of European style security architecture would hold Asia back. It now appears that Asian diversity or complexity might actually increase the possibilities of constructing an order that is legitimate, stable and dynamic enough to produce equilibrium among the major players. Once we recognise that extensive economic interdependence between so called rival powers such as US China, China EU will not disappear and that organic and state driven connections built over decades within the Indo Pacific will continue to evolve and impact the fate of economies and peoples, the argument for an imaginative order building process becomes even more compelling. India vision Some observers assert that the events in Europe have greatly complicated or even upended India foreign policy. Yet, only those who have visualised India role as a western sentinel or future frontline state in Asia would draw such a conclusion. To the contrary, the crisis has vindicated the core tenets of India foreign policy, with the main one being the ability and conviction to pursue partnerships with great powers that might be locked in competition with each other. Despite its public critiques, the Biden administration has grudgingly accepted that India will continue to pursue positive ties with Moscow while building a partnership with Washington. A multipolar world makes this realpolitik approach natural and prudent. Today, India fundamental interests are in promoting a stable balance of power in Asia, deepening ties with all the states on China periphery, developing new lines of communication and connectivity to continental Eurasia, maritime South East Asia, and the Russian Far East, promote a reformed geoeconomic system of trade and investment with adequate safeguards to pursue domestic modernisation and industrialisation goals, invest in plural.

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Flexibility of location and time will see a high turnover, and struggle to build positive company culture and productivity levels. Post pandemic, compensation alone is no longer the only differentiator. Work life balance 58 and workplace culture 55 are also among the top three considerations when choosing a job. In a highly competitive job market, professionals are getting picky about the recruitment processes too. 85 of professionals rate delays in communication of the next step as the 1 challenge with the recruiting process across companies. Followed by a lack of transparency in the selection process 70, and the long drawn interview processes 60 this indicates that employees are evaluating their job offers based on their interview and hiring experiences. We found that, when it comes to interviews, less is more. 90 of professionals think one to two rounds of interviews are ideal and will get frustrated if the third round does not result in an interview. A Glass door study found that the global average of time taken to hire candidates is approximately 23 days; with the longest process in Brazil averaging 40 days, to the shortest in India, averaging 16 days. But, a majority of 78 of professionals opine 10 20 days is a reasonable timeline, from applying to landing an offer. To make matters worse, post offer drop offs continue to be a big problem in a competitive market like India. In many cases, it is due to a lack of engagement from prospective employers. Nearly 9 out of 10 people would reconsider a company if they felt they had not been engaged enough during the hiring process. And two thirds of candidates would reconsider working with a company if they were offered higher pay by another employer. This is an especially big concern for businesses that are looking to hire people at market value but may not be able to offer high compensation packages. The war for talent today crisis, tomorrow opportunity As organizations have discovered that remote work is not only possible but often more productive, they have begun to rethink their office strategies. Only 12 of employees wish to return back to the office full time. 88 prefer work from anywhere or hybrid in 2022 beyond. This shift will force organizations to go head to head for top talent as employees flock to organizations that offer more flexibility and autonomy with where and how they work. As employers move away from traditional workforce models and full time employment, there is a global uptick in the adoption of a new age model, namely gig work. With 63 of professionals open to independent consultant roles, highly skilled tech talent is more accessible today than ever before. Employers can leverage a contingent workforce to fulfill urgent or project based requirements that need niche skills. Professionals are open to working in different ways with global companies, including thinking out of the box when it comes to how their contracts are structured. 79 would consider opportunities with an Employer of.

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Ever since a departmental inquiry officially concluded a fast-moving SUV to be the primary reason for that unfortunate drowning incident in a basement library, it seemed to have opened up the flood gates (pun unintended). That the responsibility for the severe water-logging on the road was not deemed fit to be attributable to officials of the concerned civic agencies looks straight out of the Mad Tea Party from `Alice Adventures in Wonderland. To quote: Alice felt dreadfully puzzled. The Hatter remark seemed to her to have no sort of meaning in it, and yet it was certainly English. And English it was, the probe report, that is. An internal report not made public has ascertained that the concerned departments were unwilling to tackle the patented `saucer-shaped topographic design of most of the man-made roads along with their uniquely engineered `drain-resistant drainage system citing national security and foreign relations concerns. However, since it was important to be seen that some action was taken; reliable sources tell that the automobile manufacturers have been instructed to limit the top speed of their vehicles to 30 mph, shining expressways notwithstanding. Indeed, the rumor is that the government is thinking of a new regulation under the MV Act whereby a prior permission would be required for driving the vehicles during the monsoon. A dedicated portal is being launched for the same. Also on the cards is a dashboard showing pothole-free roads (roads with potholes were found to be too numerous to be depicted) but apparently friendly competitive federalism is causing its formal launch. An official who does not want to quoted confided that a vast section of civic representatives elected ones and officials alike consider the Covid-era approach to be the lasting solution. Taking a cue out of the aforesaid departmental inquiry report of the civic body, other departments too are coming out with updated versions of their reports. Thus, a state witnessing collapse of innumerable bridges has finally identified the cause, namely, traditional boats rowed too fast by the boatmen. Likewise, the airport operators have attributed aircrafts flying over the airports being the sole reason for collapsing of canopies, recommending strict, non-bailable, action against pilots. Indeed, some futuristic cities have just found that the pedestrian movement caused footpaths to cave-in (naturally, they were not intended to be used as such). Finally, they found something better than that old and tired game of passing the buck. And icing on the cake? There is no one to be blamed in the system but the hapless citizen. a Driven by insatiable cravings, one may deceive oneself into believing that fulfillment lies in obtaining every whim of abundance and not enduring contentment. An inclination for superfluous indulgence emerges in this chase from necessity to abundance. This pursuit continuously propels us to seek fulfillment in external possessions and achievements, which is inherently futile because fulfilling one only begets another, leading to an endless cycle of yearning and dissatisfaction. Like the tortoise, which withdraws its limbs from all sides, let the individuals withdraw their senses from the objects of allure, and then the wisdom becomes steady. Life journey is about seeking alignment between aspirations and deeper values, thereby matching dreams with what is genuinely important. Real happiness does come from getting everything we want but from appr

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Else, everything is vain. Note Deception has lot of truth good. Meaning the lies evil are camouflaged. As there is lot of truth, there is lot of true testimonies in each deception. One is on the path of deception if a decision or belief is based on true testimonies weight of evidence, imaginations negative or positive Though B. R. Ambedkar and Malcolm X belonged to different time periods and their fields of work were separate, one could find many similarities between the two leaders. While keeping in view the profundity of their work and the legacy they left behind, it might not be an easy task to compare the two great leaders in a blog post. I, nevertheless, make an attempt in this blog to draw similarities in their worldviews and methods of action. Both were firebrand leaders, and both believed in radical action to address inequalities and oppression in their societies. They did not believe in quiet acquiescence to the oppressive systems rigid and exploitative caste system in case of Ambedkar, and racial injustice in case of Malcolm X and fought valiantly, against the dominant systems prevalent in their times. Both of them were leaders of the masses, and they believed in a radical mass movement. None of them believed in slow, gradual, change, but the transformation of their societies through mass agitation, rallying equal minded people against the dominant system of inequality and oppression. Both locked horns with some of the popular leaders of their times. Ambedkar questioned Gandhi method of social reform. Gandhi believed in the relevance of varnashrama, a hierarchical Hindu social order, and made a case that it could operate well in the society without its rigid and exploitative nature. His movements for removal of untouchability, the ideal of Harriman, and his tours all over India to fight exploitative caste system had, undoubtedly, adherents, but Ambedkar questioned the Gandhi ontology on caste. Gandhi essentially believed that in the varnashrama hierarchy Brahmins are the top, and then comes Kshatriyas and so on, and Ambedkar questioned this very hierarchy. If I remember correctly, in the movie Ambedkar, there is a scene in which Ambedkar shows his four fingers in a reverse order, implying why the lower caste in Gandhi scheme could not be at the top of the hierarchy. Here, Ambedkar made perfect sense as there could not be any refutation to this on a logical ground. His book Annihilation of Caste made a very forceful argument against the caste system. Ambedkar also termed Gandhi an eagerness to build rapprochement between Hindus and Muslims as tenacious quest for Hindu-Muslim unity. Gandhi was willing to go the extra mile to be the best cement between Hindus and Muslims. Like Ambedkar, Malcolm X was against Martin Luther King, Jr. civil rights movement, which was inspired by Gandhi nonviolence, and based on the belief that mutual understanding and peaceful protests could bring desired results. It is no secret that King, Jr. was an admirer of Gandhi and even had visited Gandhi Ashram in India to draw inspiration. Like Gandhi, King, Jr. believed that the struggle for civil rights could be successful through peaceful protests. His marches in Selma, Montgomery and I have a dream speech in Washington D. C. reflected his approach to racial injustice in the United States of America. But Malcolm X was a strong critic of King, Jr. and even taunted his collaboration with white Americans, criticizing how King, Jr. was financially supported

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A recent bubble in a tea cup, was appropriately settled in terms of a larger official language for government and regulatory transactions. Regional languages have their place, and may use English as a substitute. On the lighter side, this is about English words in daily use from Bheguserai in Bihar, to Allepey in Kerala. Not to forget, Rajnikant blitzkrieg dialogue with a heavier punch than the demonstrative one by Will Smith Yella rascal, mind it In clinical practice one comes across some hilariously innovate English substitutes. During my days in PGI Lucknow, I was taking the history of Mr. Mata Prasad, Section Officer in the UP Govt. In describing his multiple joint pains so clear was his English substitution. My Payne pain, italicized is the true pronunciation is not stable, it is transferable transferable sometimes in the shoulder, then knee, then foot. In rheumatorgy neurology, a certain arthralgia is almost confirmed by what is called in lesser English, flitting joint to joint pains. The Section Officer the powers to work or do nuisance are immense, was probably in a key position for annual transfers of state posts, even civil services. His professional dedication probably influenced his clear description. This one is from a visiting patient from Daltonganj, Bihar. A bit hypochondriac, with chronic headaches, more related to lifestyle and usual rural addictions, comes to me with great hope, the next to Gaad God introduction not missed. His story was that he got treated by the best doctors in his state Patna had some world class practitioners, many even Fellows of Royal Colleges, that left practice due to law and order disruptions but had no relief relief is a customary Bihar word. Ask the paanwala, and he shall assure you. As the history goes on, one talented specialist could sooth his condition for fourteen years, after which woo death car Gaye. I was a bit shocked, as I knew him as a senior. With three normal MRIs, four CT scans, predictable anti depressants, I asked him what more does he expect from me. He said, that I may also try for three to four years Oh yes, how did I forget the next to Gaad introduction Well this Bihar pronunciation is more acceptable. The Allahabad High Court has a Lucknow Bench. In some visits as an expert witness, while a resident, I was handed the department responsibility by turns. What one would see were lawyers with half of the upper black coat hanging, to catch up before the fixed time. What was so sonorous was the address, Lard, O my Lard lord, my humbul humble submission is. Sure all are fit, as the demonstrable CJI, and other young judges in the SC. They undergo annual health check ups. Need not say further in matters of Law. An exceptional case of a well known publisher, who miraculously recovered from a traumatic head injury, had indeed come out of his coma. As it happens, some cognitive conditions lag behind, some even to the.

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Extent of ignoring the weakness prior to the trauma, he had been chosen to get the orders of a rare assimilation of books. I could examine by reflexes that he was conscious, but would ignore and not respond. To stimulate him to consider conversation seriously, I told him that there was a lineup of orders for the book sets. People were ready to buy, shall pay in a week or so, so should the family start the transaction. The cognition gate opened. His left hand showing the thumb and index middle finger twitching when I mentioned cash vest a delayed payment. That indeed is the national symbol for retrieving cash transactions. My late school, medical graduation, post graduation was from a noted Medical School in Ahmadabad. I was a first year resident, and in the evening rounds would meet Mr. Hasmukhbhai. Who had a cardiac condition? The patient was a noted chartered accountant. He wanted to use certain laxatives and the reason in his accountancy words With that, next day I am up to date There are many phrases in medicine regarding bowel movement, as adequate, satisfactory, loose. Nothing describes it better than Mr. Hasmukhbhai statement tainted by his profession there were occasions when one sat past midnight, trying the best to revive a moribund patient. Obviously, the memories of a night effort would remain, including the hopes of a recovery in the case. As I was walking towards the ward the next morning, my dashing friend Shirish was coming out. Even before I was readying myself of the night happenings, he said, Offtheiri gayer he passed away. That was a nice way to involve, India major stock market indices, Sensex and Nifty, yesterday crossed, respectively, 50,000 and 14,700. Some will pop bottles of champagne, some worry where they will find themselves when the bubble eventually bursts. The price to earnings ratio for the Sensex is. That is steep. And the price to book ratio is 3.39. It is not unnatural for companies to be valued in excess of their book value. But this valuation, too, seems indulgent. Should investors stay put and celebrate or sober up and exit It depends on their appetite for risk. Greed and panic drive the markets, it used to be said. Add central bank liquidity as a new driver of capital markets around the world. In response to the pandemic and the economic downturn it brought on, governments around the world offered their citizens support worth 12 trillion, says the IMF. A portion of that leaches into the pool of capital scouring the world for profitable deployment. The monetary creation was accompanied by lowering interest rates to record lows. Ten year US treasuries to optimise risk and reward. So, a good part of the footloose capital comes to emerging markets. India got 23 billion of portfolio flows into equity in 2020, even after the panic outflows in March and September. In January, more than 3 billion has come in. Domestic investors, too, have been.

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Down for the moment. His tariffs roil global markets and supply chains. Middle powers are rushing to find a new Sometimes, when people feel scared or unheard, songs speak for them. Recently, a famous singer performed in Minneapolis and helped lift people's spirits. Many citizens there were worried and angry about how the government was Why your next phone might become more expensive If we could ask for just one thing in this year's Budget, it would be this: the government should remember that the world is running short of Why AI can push up the cost of your next smartphone If we could make only one Budget wish this year, it would be that govt remains mindful of the global memory crisis. Not the GOI's chief economic adviser, the key figure behind Eco Survey, and two senior members of his team argue that reforms in recent years mean India can grow at around 7% in the medium term, if the India-EU FTA is indeed the mother of all deals, Tata Sons chairman writes. It has the potential to create one of the world's greatest economic corridors, while establishing a cohesive security partnership Ursula von der By Anup Taneja When Gandhi established Satyagraha Ashram at Kocharab in 1915, he vowed that untouchables would be accepted as equals in the ashram. This vow of equality soon threatened the ashram's survival. Within a moment comes, which comes but rarely in history, when we step out from the old to the new, when an age ends, and when the soul of a nation, long suppressed, finds utterance. These By Ganesh Kolambakar Our spiritual journey begins with the call to live in harmony with dharm. Although dharm is often translated as righteousness, this captures only a fraction of its deeper meaning. Righteousness suggests a. This secret talk dissolves the two into 'One' Affan Yesvi is a Sufi scholar, columnist, and entrepreneur. As a descendant of the 11th-century Sufi saint, Khawaja Ahmed Yasawi - a mystic, poet, and founder of the Yasaviyya Sufi order in Central Asia - Affan carries a rich spiritual legacy. The holy and blessed days of Ramadan are approaching. Our love and devotion towards the Almighty must express itself as the invocation of our soul to Him. Our tongue must taste the sweetness of calling upon Allah, extolling Him by His many beautiful and glorious names. Our mind, heart and spirit must immerse in the glory of the Divine Beloved, marked by closeness, sincerity and love. In these conversations rooted in faith and adoration for God, we may discover the joy of Munajah. It is the soul's whispered conversation with Allah born of profound love and nearness. Munajah is an Arabic term. It means intimate conversation or whispered dialogue. How beautiful it is that the soul should evolve so high that one may have Munajah with the Divine Beloved. One can have a heartfelt, personal exchange with God only when the heart is pure and compassionate, unsullied by any negative influences of the world. When our heart is immersed in prayer, it is often filled with loving supplication for the Almighty. With the sweetness and soulfulness of Munajah, the dua rises to the Divine Beloved with spiritual closeness and sincerity. Prophet Ibrāhīm's (PBUH) plea amid the flames rose to the Almighty as Munajah: Hasbunallāh wa niʿmal wakil (Sufficient for us is Allah). Prophet Yūnus's (PBUH) invocation from the whale's darkness shined like blessed light: Lā ilāha illā anta subḥānaka innī kuntu mināẓ-ẓālimīn. (There is no deity except You; glory be to You. Indeed

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of his devotional heart illuminate across time as Munajah, blending his complete surrender with his unshakeable trust. We find the beautiful and sincere expression of Munajah again and again in Sufi verses. The writings of Sufi mystics are heartfelt, intimate expressions of their love of God, where worship and devotion blend and the ego is dissolved in love. These whispered dialogues of the soul with the Divine Beloved are sacred and hallowed. Khwaja Shamsuddin Muḥammad Hafiz-e-Shirazi (1315-1390), popularly known as Hafiz, whose profound verses blended divine love with earthly themes of wine and romance, wrote of his love for the Almighty: The celebrated Sufi expressed the ecstasy of divine inspiration in his mystical love verses. Indeed, the soul's tender, intimate dialogue with Allah becomes a deeply personal conversation rooted in truth and pure intent. Khwaja Abdullah Ansari (1006-1089), the Sufi saint lovingly called Pir-i-Herat (Sage of Herat), lived in Herat, which we know as modern-day Afghanistan. His celebrated work, Litanies, or Intimate Conversations with Allah comprise a series of poetic supplications to God. In each supplication, Khwaja Abdullah Ansari acknowledged one's own faults and shortcomings, and pleaded to God for mercy and forgiveness, ultimately finding solace in God alone. Witness their amazing beauty. The significance of Munajah lies in the fact that it transforms dua into a living communion with the Divine Almighty. Amir Khusrau (1253 1325), the spiritual disciple of Hazrat Nizamuddin Auliya and an iconic figure in the cultural history of the Indian subcontinent, said in the ecstasy of divine love, Hazrat Amir Khusrau's words reveal to us that love directed towards the Divine Beloved is most blessed and beautiful and transcends everything. Sayyid Abdullah Shah Qadri (1680 1757), popularly known as Baba Bulleh Shah, a deeply loved Sufi mystic of the Indian sub-continent, sang of his love of the Almighty: The Almighty is all around us, in every speck, in every atom and yet He is veiled. Our eyes cannot behold his glorious, majestic beauty till He blesses us with His grace. Shah Abdul Latif Bhittai (1689 1752), the revered Sindhi Sufi mystic sang of his love of the Divine Almighty as a thirst in his soul: The mystic articulated the devotion of his heart most beautifully, because only God can quench the thirst that arises from the soul and craves for the holy oneness with the Creator. The intimate essence of Munajah has shone forth from the verses of Sufi mystics across the world. Hazrat Ibn al-Farid (1181 1234), regarded as the most celebrated Sufi poet in the pre-modern Islamic world, is said to have written his poems in spiritual ecstasies. He wrote in one of his moments of divine communion with the Almighty, The metaphor of wine has often been used by Sufi mystics to speak of their insatiable yearning for the communion with the Divine Beloved. Hazrat Mirza Abdul Qadir Bedil (1642 1720), popularly known as Bedil Dehlavi, a towering 17th-century Sufi poet of the Mughal era whose works were drenched in spiritual mysticism, wrote of love as the path to God. In the pure, polished mirror of his heart, he saw the Divine Almighty shining in his glory. Hazrat Dehlavi wrote, This is the divine glory of Munajah. The loving expression of the soul for the Almighty polishes the rooh. It draws the seeker closer to the Divine Beloved. The beauty of this deeply personal, love-suffused conversation with the Divine is that it c

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Investing in stocks in unprecedented numbers, given the low returns on traditional savings instruments such as fixed deposits. The US Fed wants to keep money easy till inflation stays put above 2% for some time. So, markets could keep their heady levels and even grow. The ideal way off the rollercoaster is for the real economy to grow to justify the valuations. Growth should be the focus of policy. The government is reportedly considering an asset management entity to facilitate transfer of nonperforming assets NPAs from public sector banks PSBs to asset reconstruction companies ARCs, without creating a separate bad bank that will house the bad loans. This is not a great idea. The sensible thing to do is for the State owned banks to come together and jointly set up a bad bank, to which the bad loans on the banks books can be offloaded and resolved at leisure. Why set up a bad bank Credit off take is quite low, in spite of low rates and plenty of liquidity. Paucity of demand for credit is the primary constraint. However, even when demand picks up, banks saddled with bad loans will not find it easy to lend. For credit to flow again, banks must be relieved of their bad loans, which could grow to over 15% of total loans by next March, according to RBI. Why not simply sell the bad loans to the many ARCs that already exist Why create a new bad bank Because of the political economy of State owned banks. Managers worry that the discount to the nominal value of the original loan at which its NPA avatar is sold to an ARC could invite charges of causing loss to the exchequer and enriching the ARC. That is why an ARC that is jointly owned by the PSBs is needed. It can offer the patient capital needed to resolve bad loans optimally, and the gains made over the cost of acquiring the bad loans would accrue to the banks themselves. Unless the resolution process in the new bad bank is crookedly designed to sell off assets cheap, it would recoup a fair bit of the value lost by the banks when they transfer their assets to the bad bank in the first place, and these gains would be passed on to the PSBs that own the bad bank. To insulate managers further from arbitrary criminalisation of NPA sales, third parties, say, a firm of chartered accountants, could be asked to fix the minimum value of the assets to be transferred. Such double layers of reassurance would be afforded only by a new bad bank, not an asset management entity. Finance minister Nirmala Sitharam is scheduled to meet bankers today to discuss ways to boost credit flows. The backdrop to the meeting is the significant economic downturn on the heels of the lockdown and the reluctance of banks to lend despite Reserve Bank of India repeated measures to boost liquidity. From the standpoint of bankers all.

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Obstacles to higher incremental lending have been cleared, except a crucial one. That is, the extreme risk aversion which seeps in after a period of high uncertainty. Right now, no one can confidently assess the damage wrought by the lockdown. It is also tough at the level of an individual banker to confidently gauge the prospects of smaller companies. Unfortunately, the longer this condition continues the more damaging it gets for the economy. This, in turn, further inhibits lending. The only way out of this situation is for the government to provide some level of comfort which catalyses lending. It could be in the form of partial credit guarantee or some other measure. In the absence of such a measure, the risk of banks preferring to avoid lending is high. I know, the current regulatory forbearance on bank loans has been necessitated by a regime of injudicious credit supply and lax monitoring, a borrowing. At the same time, euro area banks have continued to set aside loan loss provisions to cover higher expected credit losses. It is a favourite pastime of politicians to assign different castes to our historical figures. It is no different even for one of our greatest rulers, Samrat Ashok, as the nation celebrated his birth anniversary on 9th April. Since the capital of the Mauryan empire was Pataliputra, it has given a fresh impetus to Bihar politics. BJP celebrated the emperor birth anniversary by organising a rath yatra in Vaishali, Gaya, Nalanda, and Nawada, which have a sizeable OBC Kushwaha vote. This has upset JDU ally, the Rashtriya Lok Samata Party, led by Upendra Kushwaha who claims to be the biggest leader of the community which constitutes about 6 8% of the state electorate. While there is general consensus that Ashok grandfather, Chandragupta Maurya, the founder of the Mauryan empire had humble origins, there is little to suggest the Mauryas belonged to lower castes. This is not the first time that Samrat Ashok ancestry has been used politically for OBC assertion. In 2018, Union minister Rajnath Singh had claimed that Samrat Ashok hailed from the shepherd community. This had led to an uproar among the OBCs, especially the Mauryas, Sainis and Shakyas who claim to be descendants of the emperor. Ironically, the truth is far away from such claims. In order to have a better this that Samrat Ashok grandfather, was of low birth as his mother was a Shudra, while some others have quoted the Mudra Rakshasa to link him with the Nanda dynasty. Both these claims are inspired by the Brihatkatha collection of stories and have been rejected because of many inaccuracies including assigning high birth to Nanda. Almost all historians agree that either Mahapadma Nanda mother was a Shudra or his father was by the Puranas, which tell us that the Shudra dynasty began with Nanda. If Chandragupta Maurya was of low birth, they would not have described the Mauryas as a new dynasty which also means the Mauryas were unrelated to the.

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The small but steady uptick in Covid cases in Delhi and adjoining NCR cities in Haryana and UP is a warning for the rest of the country that Covid is over. The pandemic has been tamed to a great extent in terms of the metric that matters most now hospitalisation. There were only 59 Covid hospitalisations until Saturday in Delhi. But the transmissibility of the virus remains intact and this is where strategies like genomic sequencing, testing, masking, vaccination and serosuveys remain highly relevant. The global spread of the XE sub variant, believed to be more transmissible than the parent Omicron strain, should prompt genomic sequencing of all positive samples. Despite the steady creeping up of Delhi positivity rate to 5, testing has registered a proportionate upswing. Against 50,000 tests on February 1 when the TPR was similarly at 59000 tests were done on Saturday. Without wider testing, the Delhi numbers are inconclusive. Availability of home testing kits and comparatively mild Covid symptoms since the Omicron variant rise could explain the low demand for tests nationally but governments can offset this by random testing in public places. More nationwide testing will also help understand if the NCR numbers are an anomaly. A national serosurvey is also long overdue. Its results would give greater clarity on antibody prevalence in the general population. The relaxation of mask mandates by Maharashtra and Delhi after the third wave ebbed was hugely premature. Adherence to masking helped slow down infection spread and must be enforced again with monetary fines. India slow progress on administering booster doses and child vaccination is another key reason to stay masked. Just 1.5 lakh precaution doses have been administered, a week into the booster programme for the 18 59 age group. Meanwhile, 20 crore doses are lying unused with states. Reducing the gap for the booster from nine months presently to six months is absolutely essential if another wave coming. Vaccination for the 12 14 group is moving slowly too. Only a third of this age group has got their first doses after a month of the vaccination window opening. Schools reporting Covid cases are suspending physical classes, which is unfortunate given the two years of schooling children lost to the pandemic. Accelerating child vaccination now will help ensure that by summer end all children are inoculated. With citizens now entering a stage of complacency, the onus is on authorities to fill gaps in disease surveillance and virus suppression. While by polls have limited predictive value, some of them do lend themselves to a lot of meaningful political unpacking. Maharashtra Kolhapur North assembly seat is a Shiv Sena stronghold that this time became a high decibel prestige fight between Congress and BJP candidates, with the former finally walking away with a win of around 19,000 votes. Interestingly, Shiv Sena had lost this seat to Congress Chandra Kant Jada in 2019, and Uddhav Thackeray has accused BJP of secretly plotting this defeat. In the by poll though, Thackeray intervened to make.

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Sure Shiv Sainiks fell in line behind Jada widow. This is indicative of the many successful adjustments via which the Maha Vikas Aghadi has held strong so far. If it continues to do so, come 2024 could this be a prime model of opposition unity nationwide a logical requirement is that MVA would use the several municipal elections scheduled for this year, including to the most powerful BMC, to provide a credible barometer of its healthful partnership. Except, Maharashtra Congress president Nana Patole has indicated that his party will be fighting these local polls independently. That he sees this as a necessary concession to party workers to help them expand its base, points to two problems for Congress Do alliances come at the cost of party influence and do non MVA non Congress parties want it as an ally On the first point, there are voices within the party that note that being in government in Maharashtra has neither enabled its revival in the state nor prevented NCP from pursuing inroads into its traditional supporters among Dalit and Muslims. On the second, recent months have seen Mamata Banerjee and K Chandrashekar Rao sojourn in Mumbai, but reach out only to Thackeray and Sharad Pawar, patently excluding Congress. Notwithstanding its political boldness and success, the MVA opposition experiment still looks near impossible to scale up. For the longest time Indians sang only about the theft of hearts Chura ke dil mera, Dil chori sada ho gaya etc. Which involved sub robberies, like that of sleep Neend churayi meri or both sleep and peace Neend churaye, chain churaye, daka daale Once you steal a dil or your dil is stolen, other burglaries become visible. Books are borrowed and never returned. Jokes are appropriated and Instar captions lifted, while the affluent shoplift for fun. As pilfering house helps and embezzlers say, everything is up for grabs. Larceny has no limits. From loo rolls in hotels to forwards on What Sapp, gather ye rosebuds while ye may. Chain snatching is our national heist. Chain snatchers, being direct descendants of pickpockets, are Olympic level athletes. If they can flee they help you look for the chain or smile sweetly like Fahadh Faasil does in Malayalam film Thondimuthalum Driksakshiyum. If the jewel is rolled gold and the wallet empty, the thief may pay you a personal visit just to name call. Satyajit Ray story Barin Bhowmick er Byaram keeps a klepto in mind. In VJ James novel Chorashastra The Subtle Science of Thievery, a thief is flummoxed by a sleeping woman Should he snap off necklace or ogle cleavage Which brings us to the fact that robbers have needs too, sometimes in workplaces. Clad in underwear, their official uniform, thieves are usually well oiled so as to execute the sudden escapes necessitated by the nature of their job. If you catch someone in the act of purloining, keep a low profile, affect deep sleep or offer tea. Best not to startle them when they are at.

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And consumption of renewable energy, including wind energy, across states. Today, the renewable sector worldwide is one of the fastest-growing jobs of the future. Reports suggest that over the past decade, over 5 million new jobs were created in the sector from 7.3 million in 2012 to 12.7 million in 2022. India has firm wind fundamentals, the governmental steer, and a strong base of domestic manufacturing to boost wind power. India is also emerging as an attractive market for clean energy investments and a global leader in furthering the energy transition narrative evident in its G20 working discussions. Now is the time, more than ever before, for the Government and the industry to work together to grow the wind sector in India. India warehousing market is expected to reach. With the boom in e-commerce, last-mile deliveries, just-in-time deliveries, and omnichannel operations, the warehousing sector is witnessing exponential growth. Government initiatives and policies such as single window clearances, NLP, and foreign investments have contributed to the positive growth of the Indian warehousing sector. The Make in India initiative by the government has boosted the manufacturing sector. The increase in domestic manufacturing activities subsequently fuelled the demand for warehousing facilities in the country. Over the years, warehousing as a sector has become more organized. The widespread adoption of tech has further led to a boom with businesses relying on AI, Iota, ML, robotics, and automation to streamline storage and distribution operations. Technology has contributed to a more consistent, efficient, and accurate warehouse operation. With the growth of 3PL providers and the expansion of warehousing facilities in India, shared or multi-client warehousing has emerged as a practical solution for growing businesses. Sharing the costs of space, labor, and technology ensures flexibility for businesses. This article will elaborate on the benefits of adopting a multi-client warehousing solution by outsourcing to a 3PL provider. Managing a warehouse encompasses several activities such as regular maintenance of the warehousing equipment, implementation of advanced security measures, and personnel training among others. Opting for shared warehousing solutions enables access to best-in-class services. As professional 3PL firms have deep experience in catering to diverse industries with the latest tech and tools, businesses can enjoy multiple benefits in the form of real-time inventory management, order visibility, enhanced security, optimized storage, picking and packing and reduced cost and errors. Also, the cargo risk and liability are transferred to the service provider who can offer better knowhow of safety and security systems since the onus of cargo safety is with the service provider. Outsourcing warehousing operations to 3PL providers is advantageous for businesses in many ways. It is a cost-effective and flexible solution as businesses pay only for the space they use and can also adjust their agreement with the warehouse if they want to scale up or down. 3PL providers offer specialized solutions for handling oversized or fragile cargo and ensure add-on services, increased security, and quicker delivery. Hiring a 3PL warehousing company will save you time, money, and hassle, and help channel your valuable resources to improving your core competencies. The concept of the Met averse, a virtual world where people can interact with each oth

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To revolutionize the way people shop. In India, the Met averse is already gaining traction as an immersive shopping experience, as well as a platform for virtual try-on technology. Virtual Try-On: A Game-Changer for E-commerce Virtual Try-On is not a new concept, but it has become more widespread in Indian e-commerce over the last few years. The ability for customers to digitally try on clothing, accessories, and makeup products before making purchases has brought revolutionary changes to the market. Virtual Try-On tools use augmented and virtual reality (AR VR) technology to simulate the in-store experience of trying on clothes, which has proven to be a significant factor for many Indian customers who prefer to see how a product looks before investing their money. The benefits of Virtual Try-On are also felt by retailers who are looking to maximize online sales. According to a report by Market Search Future, the Virtual Trial Room Market in India is set to grow by 25.58 from 2021 to 2027, thanks to the surge in online retail and customers adoption of digital ways of shopping. As more retailers embrace this technology, Virtual Try-On is becoming increasingly sophisticated, personalized, and reliable. The Met averse is also poised to take Virtual Try-On technology to the next level with advanced graphics and AI-powered features. The future of Virtual Try-On will see customers create their avatars to try on different clothes virtually, which will have a more personalized touch to the experience. Immersive Shopping: The Next Frontier for Indian Retail The concept of immersive shopping in the Met averse has brought a paradigm shift in how retailers think about customer experience. Instead of just opening online storefronts, brands look forward to creating immersive digital worlds that provide a more interactive shopping experience, allowing customers to truly immerse themselves in the brand beyond the physical store. Immersive shopping in the Met averse brings together the elements of entertainment, social networking, and retail, making it an all-encompassing experience. Interactive music shows, a virtual runway, personalized avatars, and virtual store assistants are some of the features that can be incorporated into immersive shopping. India retail industry has already started exploring the Met averse to offer an experience-driven retail environment to their customers. The Genesis Luxury brand stores targeted towards High Net worth Individuals now provide personalized and immersive shopping experiences through augmented reality (AR VR) technology. The Met averse has enabled brands to provide customers with immediate access to product discovery, personalized recommendations, and seamless purchasing experiences. As retail trends in India continue to shift towards personalized experiences, the Met averse is likely to play a paramount role in shaping the industry future. Challenges to the Met adverse Adoption in India Despite the growing interest in the Met averse and immersive shopping, there are still challenges to its widespread adoption in India. The Met averse in India is still in its early stages, and there is a significant gap in digital infrastructure and internet penetration, particularly in rural and semi-urban areas. Also, given the diverse nature of Indian retail, Met adverse adoption requires complex and customized solutions that can cater to the Indian mindset and culture. The Met averse in India also needs to address issues of s

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Work as any sudden movement may result in involuntary manslaughter on the rare occasion when it is not you who killed; you are still left with the dilemma of what to do with a stranger body. The sets of the French series Lupin were attacked with fireworks so miscreants could whisk away equipment worth 3,00,000 euros. Six paintings vanished after a break in at the Velar Gallery in the Netherlands. But once in a while our desi crooks manage to stun First World bandits. Like when they recently made off with a whole bridge in Bihar, all 500 tonnes of it, in broad daylight. Or when 100 kilos of lemons went chhoomantar from warehouses in Uttar Pradesh On the bright side, we can now buy a bridge online as well as our own props for the Nimbooda nimbooda song. Paul Brunton, who visited Ramana Maharshi ashram in 1931, placed before the latter two fundamental questions Is it necessary to renounce the world and move to secluded jungles or mountains to realise the Truth What method should be pursued to attain Self realisation In response to the first question, the Maharshi said that solitude is in the mind of a man. One might be in the thick of the world and yet maintain perfect equanimity; such a person is always in solitude. Another may stay in the jungle or mountain top but still be unable to keep the mind calm. Such a person cannot be said to be in solitude. Solitude, thus, is an attitude of the mind; a detached man is always in solitude. Ramana Maharshi further said that the life of action need not be renounced in case the seeker is able to meditate for an hour or two every day. This is because the spiritual currents generated during meditation will continue to flow even in the midst of one work. Then the seeker can perform his worldly activities in that very current at high efficiency and output levels. Thus, while the seeker is engaged in search of God within, outer worldly activities go on spontaneously. Replying to the second question, the Maharshi said that the method of Self inquiry is the simplest and direct method for Self realisation. He explained that the first and foremost of all thoughts, the primeval thought in the mind of every man, is the thought I. It is only after the birth of this that any other thought can arise at all. The thought I is also known as ahankar, ego, feeling of one personality. Therefore, the seeker desirous of attaining jnana must constantly ask himself the question, Who am I If you meditate on this question, said Ramana Maharshi, and begin to perceive that neither the body and brain, nor desires are really you, then the very attitude of inquiry will eventually draw the answer to you out of the depths of your own being. Something else will spontaneously arise from behind your mind and take complete possession of you that something.

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Therefore, it may not be accessible to many Indian retailers, especially small and medium scale ones. Conclusion The Met averse in retail is rapidly evolving from a fancy concept to a practical and augmenting reality. With its promise of a more immersive, interactive and personalized shopping experience, it has become the next frontier in Indian retail. However, as illustrated above, the adoption of Met averse in India also faces considerable challenges. Nonetheless, if the Indian retail industry can successfully address these obstacles, the future of retail in India may just lie in the Met averse. We are currently on a 2 month long tour of Maoist conflict affected areas in Dandakaranya forest to discuss how to bring peace here and are getting surprised again with the clarity of understanding many villagers have on the subject. They put the primary blame on urban naxals. We know tribal and forest living outsider Maoists want to close this chapter and are trying the United Front strategy as a prelude to talks. But urban naxals sitting in big cities are pushing them to continue they told us. Capitalism will collapse in 50 years on its own weight and then Bastar will give a solution to the world, apparently these urban naxals are telling them but how many of us will survive if this continues like this they ask. Government also wants to continue this conflict as they are getting lots of unaccounted money from the centre and it is easier to do unconstitutional things when there is a conflict around. We want our traditional community leaders to put pressure on the Government but how to influence the Maoist brains? Maoists in Bastar are busy creating legal fronts all over from the last around 2 years and surprisingly these local people have a good understanding of what is going on. Many only don know what the experiment is called and where all it has been tried before etc. It only the Gond advises who are getting killed and they are also the killers. Lately all the dirty work from police is done by local police forces made by local adivasi boys, many of them surrendered Naxals. And Maoists always used tribals only for their dirty work. Our traditional leaders have some connections with both sides but they are not putting their weight behind this demand for dialogue for peace as they should be. It is a very good time when they should be doing it as we are in election year in this area and one more thing, we must also include corporations in the talks they tell us. Government is doing all the dirty work for big corporations mainly. So unless they are also part of the solution it is not going to last. And we victims also will have to get united. We are like puppets. Some of us were killed by police and some by Maoists and we victims treat each other as enemies. In democracy the numbers matter so we need to get together to stop this politics of violence. I told them that I have met some Maoist ideologues in cities and they tell me that Adivasis will have to fight to get their rights. Yes we agree that we will have to fight but if we use a pistol the other side will use cannon. You will also have to fight. All of us will have to fight to get our rights but we need to do it prudently, they replied. Maoists are telling us to oppose the government use of drones. We know that Islamic terrorists like ISIS use drones. We also know that LTTE had an air force. If you use violence bigger violence will come from the other side. Maoists had come to Dandakaran

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Is the Pure Self infinite, divine and eternal. The mind, according to Ramana Maharshi, is a mere bundle of thoughts and has no concrete existence. Further, there can be no thoughts in the absence of the thinker, the ego. Through constant self inquiry, when the seeker delves deep into the innermost recesses of his being, the ego gets dissolved and merges in Pure Consciousness. When this happens, the seeker attains the exalted state of Self realisation. Ramana Maharshi illustrated the process of annihilation of the ego by giving the example of the stick that is used in cremating bodies in the cremation ground. The stick that helps in pushing the bodies into the funeral blaze is itself in the end consumed by the same blaze. The stick is the ego and the blaze is the fire of jnana, Pure Consciousness, which abides in eternity and destroys ignorance. Therefore, the seeker who wishes to extricate himself from the vicious cycle of transmigration, must retreat into his impregnable citadel by realising his identity with the Pure, Immortal Self, the One Ultimate Reality. When Shishupala continued to vent his rage against Lord Krishna, he was tolerated up to 100 times. Lord Krishna did not hesitate to kill Shishupala once he had crossed the line. Salt in food is vital for survival, but only in the right amounts. Medicine intake, on the other hand, can be controlled for greater benefits when taken as advised. It the same with forgiveness. Excessive involvement in any activity can be hazardous. If you are in the woods, you all need to be powerful enough to kill wild animals. Without a strong heart, one cannot live in life. Love and kindness should be used in moderation. It is important to remember the lesson of self protection while practicing forgiveness. Otherwise, you will be exposed as an idiot. Being wise entails using reasoned discretion when it comes to forgiveness. Dr. Bhim Rao Ambedkar was by far the most learned Indian politician, at least of his time. He was the first Indian to get a Doctorate in Economics from the London School of Economics as well as a Doctorate from Columbia University. In addition, he also got the degree of Barrister at Law from Grey Inn, London. He had an insatiable hunger for learning. On his trips abroad, he would bring back thousands of second hand books with him. His personal library at Bombay, Rajgirh, had more than 50,000 books. Yet, at one time during his childhood, he wanted to abandon his studies and run away from home to work as an ordinary mill worker. As destiny would have it, this fateful plan did not fructify. Father of Dr. BR Ambedkar, Ramji Sakpal, was a Subedar in Indian Army. The last and fourteenth child of Ramji Bhimabai, born on 14th April 1891 at Mhow, was named Bhim Rao Ambavadekar. Surname name changed to Ambedkar later the family belonged to the untouchable caste of Mahars known for their valor. Forefathers of Bhim.

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Served in the Army of East India Company from the very commencement of its operations in India. One interpretation of the word Mahar is Maha Ari The great enemy which signifies the combative spirit and fierce temperament of the community. After retirement from the Army, Ramji Sakpal settled at Satara. Soon, he shifted to Koregaon, where he got a job as a cashier, while keeping his family in Satara. At the age of six, Bhim lost his mother. His aunt started living with the family to take care of young Bhim, his elder brother and two sons of his eldest sister, who had also died. Bhim and his elder brother started their schooling at Satara. At school, they suffered untold humiliations due to the stigma attached to their caste. They would be made to sit in the corner of the classroom on a gunny bag which they had to take back home every day because the school peon would not touch it. When thirsty, they could not just go to tap quench their thirst like other children because they were not allowed to touch the tap. When thirsty, school peon would pour water into their upturned mouths from atop, making sure that the water pot would not touch their unholy bodies nobody else in the school would perform even this mundane act for the boys. Later, Ambedkar described the agony of those days in his essay No Peon, no water. Once when Bhim was found stealthily drinking water from a public tap he was roundly thrashed. However, not everyone in the school was unkind to Bhim. He was a pet student of one Brahmin teacher by the name Mahadev Ambedkar. Sir Mahadev would even share his lunch with him. He liked Bhim so much that in school records he changed the surname of the boy from Ambavadekar to Ambedkar. Early in his school days, Bhim was carefree, fearless and hardly serious about his studies. His interest was in gardening, tending to cattle and rearing goats. In 1901, Ramji Sakpal invited his two sons and a grandson to spend their summer vacation with him at Koregaon. From Satara, they had to travel by train up to Masur from where Koregaon was 10 miles away. This was a very exciting proposition for the young boys as they had never travelled by train before. Great preparations, including stitching of new clothes, were made for the vacation. When the train reached Masur, the boys were perplexed to discover that their father had not come to pick them up. Later it was found that their letter had not reached their father in time. They decided to hire a cart for reaching Koregaon but when the cart owners realized they were Mahars, they refused to give them a ride. At last, with the intervention of Station Master, one Cart owner agreed to lend his cart on the condition that they will have to pay double the fare and also drive the cart by themselves. Cart owner.

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For archaeology Dr Shubham Kewaliya is an Assistant Professor in the Department of History at Shaheed Bhagat Singh College, University of Delhi. On a misty January morning of 2026, India ushered the new Budget for the upcoming Financial Year 2026-27. Although the country has had budget announcements in the past, this budget turned out to be something different. Apart from focusing on economic growth and the taxation system, heritage was also placed at the front wheel. This is a breath of fresh air for heritage enthusiasts and for the tourism sector of our country, as the budget aims to develop 15 iconic archaeological sites blending in advanced technology along with sustainable storytelling to develop heritage tourism in the nation. These 15 sites are sprawled across different states and represent the rich cultural diversity of the country belonging to different time periods. Prominent among these is the site of Rakhigarhi the biggest site of the Indus-Saraswati Civilisation and is located at the confluence of ancient River Saraswati and Drishadvati. This site yields finds from the early and mature Harappan levels. The Archaeological Survey of India (ASI) has already excavated the site in the past and is also excavating it right now. Another major prominent site in the list is Lothal located in Gujarat which yielded evidence of being the earliest port town of the nation. This port ensured international trade with Mesopotamia and Bahrain and is a pioneer site to understand earliest attempts at boat building, navigation and maritime trade. Dholavira also holds a significant spot in the list as a prominent site of the Indus-Saraswati Civilisation. The site yielded evidence of a stadium and a water reservoir indicating attempts at a detailed water management system. Moreover, the plan of the city and its colossal spread, makes one wonder about the nature of administration prevalent during the 3rd millennium BCE. The budget also includes the site of Adichannalur, located in Tamil Nadu. This site dates back to 1st Millennium BCE and is an Iron Age site. Primarily, the site has yielded urn burials and proves to be crucial in understanding Iron Age developments in Southern India. Moving towards north, the list also includes sites like Hastinapur and Leh palace. Hastinapur which finds several mentions in Mahabharata is an important site to understand historic era developments in Indian Archaeology. Excavated by Prof. BB Lal, the site yielded finds of Ochre Coloured Pottery (OCP) beneath levels of Painted Grey Ware (PGW). On the basis of these excavations Prof. Lal correlated PGW with Mahabharata. Leh Palace situated in the Union Territory of Ladakh is a masterpiece of Tibetan Architecture. It is a marvel built of ecofriendly materials like stone, mud and wood and is a prominent site under protection by the Archaeological Survey of India (ASI). Another important place to feature in the list is Sarnath. Sarnath is a significant Buddhist site where Buddha gave his first sermon known as Dharmachakra Pravartan and is also the site where the Lion Capital of Ashoka the State Emblem was originally erected. During the reign of Ashoka, the Dharmarajika stupa was built in Sarnath in the 3rd century BCE. The site fell into oblivion after invasion by Muslim invaders. Sarnath is also India's official entry to the World Heritage Council for a possible inscription as a World Heritage Site in 2026. The Finance Minister also announced initiatives to develop the

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through curated walkways which will blend immersive story telling experience along with conservation of the excavated structures. Similar walkways above the excavated structures already exist in Adichannalur and Rakhigarhi, but more sites shall definitely add more value to the developing tourism fabric of the nation. This budget has now awakened our hopes that the motto of Vikas Bhi, Virasat Bhi will attain new heights. With this budget the celebrated heritage of our nation, shall gain more momentum and appropriate future conservation. TOI News - February 2, 2026 The Ganga as metaphor Santosh Desai is a leading ad professional. He says he has strayed into writing entirely by accident, and for this he is "grateful". "City City Bang Bang" looks at contemporary Indian society from an everyday vantage point. It covers issues big and small, tends where possible to avoid judgmental positions, and tries instead to understand what makes things the way they are. The desire to look at things with innocent doubt helps in the emergence of fresh perspectives and hopefully, of clarity of a new kind. The travel writer Bill Aitken tells a story about the Ganga. He was walking down its banks with an Indian friend, who decided, on the spur of the moment, to take a dip in the murky waters. Aitken reports being horrified- how could you even think about it? The water is filthy, he says. The friend looks at him and explains- it's not the water that is filthy. It has all the dirt in it that is. It is one of those lines that reveals something profound about how a civilisation thinks. The water cannot be dirty because it is the Ganga. The circumstantial imperfection of the dirt is not what Aitken's friend is taking a dip in, he is focused on the real meaning of the Ganga. In doing so, he denies the filth the power to reconfigure what the river means. The Ganga is pure by definition; its material reality cannot overwhelm the conceptual truth that it represents. It is an interesting way of framing the world- this ability to protect ideals from being contaminated in a world where it is so difficult to keep believing in them. The ideal remains spotless; the stain is always external. The idea of purity, in this worldview is uncontrollable. The Ganga is the perfect utensil for this idea. It is both a physical body of flowing water and a civilisational metaphor. The separation of matter from idea is inbuilt into the Ganga. There is great psychological comfort in this separation for it allows the culture to hold two opposing realities in place without feeling a need to reconcile them. It allows reverence to survive contact with reality. But there is a cost to be paid here. Once purity is rendered indestructible, there is no responsibility felt for the physical reality. Cleaning the Ganga feels like a superfluous mission for the Ganga is in a sense incapable of being dirty.. If the river cannot be dirtied in any meaningful sense, then whatever we pour into it becomes merely dirt in the river rather than dirt of the river. Sacredness became a kind of moral insurance policy that relieves us of the responsibility of doing anything about the impurities we offload onto the river. If the Ganga is all-forgiving, then all the civilisation refuse that goes into it is helping the river serve its purpose. What we would normally expect is that we look after something that we revere. We would tend to it, protect it, even adorn it. Here by virtue of the sacredness that

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Will walk behind the cart. Left with no choice, they agreed to the terms. On the way, when they wanted to partake food, brought from home for the journey, no one was ready to give them water. Bhim knew that he was untouchable and had to follow a certain code of conduct but never before he had to face such inhuman treatment and humiliations. It made him think about Untouchability. Ambedkar writes in his biography, waiting for a Visa This incident has a very important place in my life. I was a boy of nine when it happened. But it has left an indelible impression on my mind. When Bhim was about ten years old, his father decided to marry a second time. Bhim did not like the idea of another woman taking his mother place and wearing her jewellery. He rebelled and secretly hatched a plan to run away from home and work as a mill hand in Bombay where, he knew, many lads from Satara had been working. To buy train fare he planned to steal the money from the pouch of his aunt who would sleep on the floor with him. For three successive nights, he tried to get hold of the pouch, tucked to the waist of the aunt, but could not succeed. When he got hold of the pouch on the fourth night, to his great dismay, he discovered that the pouch had only half an Anna in it, far from enough to buy fare. Dejected, he spent the whole night contemplating his next move. Next day he concluded that there is no use in trying to escape from school. Now he decided that he will become independent by studying hard and getting a good job. From that day he gave up his truant habits and dedicated himself to studies. This self motivation proved to be a life changing event not only for the boy but also for the nation. In 1904, the family moved from Satara to Bombay. Bhim and his brother were admitted to Elphinstone School. They faced caste prejudice in the new school as well. They were not allowed to take Sanskrit as a second language because the Brahmin Sanskrit teacher would not teach the language of Vedas to Shudras. Much against their wishes, they had to take Persian as their second language. Later, Bhim studied Sanskrit to gain firsthand knowledge of Vedas and Hindu scriptures. He described Sanskrit as a treasure house of literature grammar and much superior to Persian. In School one of the teachers kept pestering Bhim to leave the school because, in his opinion, it was useless for an untouchable to get educated. Exasperated by the constant harangues of the teacher, one day Bhim angrily asked the teacher to mind his own business. When the brothers reached secondary school, the meagre pension of Ramji Sakpal was not enough to pay the fees for both of them. Bhim elder brother, Anandrao, had to leave school so that his more.

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Promising younger sibling could continue his education. Bhim acquired a very keen interest in reading books other than those prescribed by the school curriculum. This broadened his horizon knowledge but affected his school performance. Bhim father would reluctantly give him money to buy these books, sometimes borrowing money from his married daughters and at times even pawning their jewellery. Bhim passed matriculation in 1907. Though he could score only this was a great achievement for an untouchable. A rare matriculate from amongst them was also a matter of pride for the Mahar community. His father arranged a facilitation function for Bhim. Arjun Keluskar, Marathi author and a teacher at Wilson High School, was also invited for the function. He presented Bhim with a biography of Buddha on the occasion. Soon after matriculation, at the age of 15, Bhim got married. His wife Ramabai was just nine years old then. The venue of marriage was an open shed of Byculla market of Bombay with stone platforms serving as benches and tables. The marriage took place during the night and before dawn; the place was cleared for vendors to resume their business. After marriage when Bhim joined college, shortage of money once again threatened to disrupt his education. But once again lady luck smiled when a liberal, generous royal benefactor came forward to his of Joseph Cyril Bamford Company popularly known as JCB. Extraordinary Board meeting on a single point agenda, namely repositioning of its most selling product backhoe loader of 1952 vintage is in progress. Head, Sales and Marketing is making a presentation on new growth areas. He explains to the Board that although traditionally their backhoe loaders have been used in various construction projects, its famed versatility has taken a new dimension altogether. Lately, he reports, this particular equipment is being used more for dispensing the justice than for excavating the earth and loading. And no, this innovative addition in its already exhaustive list of applications in some places its shovels are used to hoist technicians to fix street lights has not occurred in an empire where Sun never used to set but in a faraway land of emerging opportunities. Being a person for whom customers always came first, he wanted Board go ahead in repositioning this product as a mean for quick and decisive retribution. Indeed, so confident he was of backhoe loader new role, he even Justice Can Befuddle With starry eyes, he clearly foresaw volumes multiplying in other that faraway land where an urgently convened meeting of collegium is underway to discuss imminent threat to the very livelihood of Your Honours. It was being argued that as opposed to the tried and tested system where it might take more than a lifetime for the wheels of justice to grind, here interests And how about terming drivers of specific backhoe loaders as Friend of the court Discussions in both the meetings were inconclusive at the time of going to press. With prolonged armed conflict between Russia and Ukraine.

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Continuing many economies are reeling under its collateral risks due to the interconnectedness of the world economy. Even before coming to terms with the economic devastation caused by the pandemic, the onslaught of the war is further slowing the pace of recovery. Despite India doing in inflation in various parts of the country could be influenced by supply side disruptions and lack of proper connectivity between the regions, economists are of the view that elevated domestic inflation is poised to stay so until has begun well and is gaining pace to control inflation. Looking to the threat of rising inflation, the stance of the monetary policy is now linked to inflation trajectory instead of revival from the pandemic stress. The inflation outlook too is raised 4.5 percent estimated earlier acknowledging the upside headwinds due to the ongoing stiffening geopolitical risks., the initial high frequency indicators for February 2022 suggests a quick rebound in economic activities and many of them are catching up pre Covid levels, except some of the high contact sectors that are still trailing behind. Some simmering slowdown is evident due to rise in inputs costs. As a result, private investment, capacity utilisation, expansion and diversification of corporate sector may slow down in near term dithering the February 54.9. The fall highlighted the joint weakest rate growth since September impact on the domestic economy, RBI lowered the outlook of Indian economy to 8 percent down from 8.7 percent for the current cut its outlook for South Asia excluding Afghanistan to 6.6 trends of key global think tanks indicates that slowdown is imminent and the challenge is to cope with external sector risks and contain the fall. Positive signs in domestic economy. The stock markets have been stable with its gyrations correcting themselves. Indian rupee has been relatively stable with depreciation limiting to 1.4 percent against US in the last 12 months with strong forex reserves ratio is looking up. The electricity demand and rise in fuel sales indicates potential built for economic uptick. According to the private weather forecasting agency Skymet, the southwest monsoon in 2022 is expected to be normal at 98 percent of the Long Period Average the June to September four month monsoon season is. Rainfall between 96 104 per cent of the LPA is considered as normal. It is good news for farm sector. Coping up with risks of slowdown Even if the war prolongs and intensifies, the pace of recovery of the economy from the pandemic should be protected by the stakeholders using the host of policy measures in place. RBI though shifted its focus on reining in inflation has still kept the liquidity options open and interest rates continue to rule low. Banks are strong with improved fundamentals and bank credit is looking up to support growth. Regulatory measures of RBI are supportive to expand credit growth. The extension of emergency credit line guarantee limit should be able to aid eligible entrepreneurs. The loan restructuring schemes I and II of RBI could.

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Protect the asset quality of banks as per the norms for two years from the date of tenor of loans while the entrepreneurs could, in the meantime rejuvenate their activities availing the benefits. Growing in good times is not a challenge but the real mettle of entrepreneurs shines in stressful times when coordination and cooperation can derive the synergy to stay afloat despite the odds. The resilience built during the last two years of critical phase of pandemic period when seen together with policy framework articulated under the Atmanirbhar Bharat abhiyaan or elf reliant India, it should be able to guide the economy through the current geopolitical risks and emerge stronger to support other weaker economies seeking help. Gazing at India cultural diversity, history, spirituality and the rich socio cultural ethos, one is sure to say there simply is no other like the Incredible India. Not only is the country one of the oldest civilizations, but also boasts of being the most culturally diverse and unique regions found on Earth. This land of Unity in Diversity is marked with sites and spectacles so distinguished in nature that they have to be lauded. That is exactly why we say a heritage tour across India is a must. World Heritage Day which falls on April 18 is that one day set aside every year to celebrate the heritage of the entire human race. It reminds us how important it is to preserve our history and diversity. Since this year World Heritage Day is around the corner, we felt the need to come up with a list of sites that are worth exploring across India So here are the top 10 heritage sites you must visit in India: Hampi The city of ruins, as we call it, features in any tourist travel plan whilst in Karnataka or, for that matter, South India. Hampi, which used to be the capital of the Vijayanagar empire back in the days, is called the backpacker delight as the city is filled with ancient monuments, beautiful temples, ruins of palaces, mountains with mesmerising sunrise and sunset views and street markets filled with the hustle and bustle of people. One thing that attracts people the most here is the magnificent craftsmanship of the temples and monuments. Khajuraho, Madhya Pradesh Khajuraho Temples in Madhya Pradesh is a group of temples famous for the embodiment of human imagination, history, architecture, heritage, love, and passion. These monuments built between 950 and with stone carvings in sensuous poses. Standing testament to the rich cultural heritage of India, it consists of 85 temples built in Chandella architectural style. Ajanta Ellora Caves, Maharashtra This famous rock cut cave situated in Maharashtra, which dates back to the 2nd century BC was created with the hands of the artists of that time. Marking the beginning of Indian Classical Art, the style of Ajanta has had a revolutionary impact on the way Indian art and architecture has progressed throughout history. The caves at Ellora were chipped to display.

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The three religions, namely, Hinduism, Buddhism, and Jainism. Qutub Minar, Delhi What Eiffel Tower is to Paris Qutub Minar is to New Delhi. Built of Islamic rule in India, it is best known for the Iron Pillar which has, despite the ravages of time and weather, resisted rust. The tallest individual building in the world, today, stands as a symbol of victory and power as its construction was commenced by Qutub ud din Aibak after he defeated the last Hindu ruler at that time. Kaziranga National Park, Assam Famed for its great one horned rhinoceros and abundance of biodiversity spots, Kaziranga National Park is designated as a UNESCO World Heritage Site. And the credit for this achievement goes to the Assam Government for their immense efforts to preserve the range of flora and fauna here. Sanchi, Madhya Pradesh the monolithic pillars, Buddhist monasteries and Mauryan architecture are what make Sanchi a worthy qualifier for the World Heritage Site laurels. The monuments at Sanchi, commissioned by Ashoka the Great in 3rd century BC, are known to be the oldest Buddhist structures in India and the most famous of them all the Sanchi Stupa is a hemispherical brick structure built over the relics of the Great Buddha. Red Fort, Delhi Known as the centrepiece of historic Old Delhi, Red Fort is famous for its Persian, Timuri and Indian architectural influences. It was built by the then Mughal emperor Shah Jahan to commemorate the move of the royal court from Agra to Delhi, and his founding of the city of Shahjahanabad. Churches of Goa Churches in Goa, displaying Baroque, Manueline and Mannerist art forms date back to centuries. With the onset of Portuguese rule in Goa, these churches were built as an attempt to evangelize the local populace into Christianity. Mahabalipuram Shore, Tamil Nadu famously known as Mamallapuram, Mahabalipuram is believed to have been home of demon king Mahabali. Situated on the Coromandel Coast along the Bay of Bengal, the rock cut shore architecture and a stone carving here, which dates back to the 7th century, display the Pallava art. Shore temple which is a mix of 3 temples is dedicated to Lord Shiva and Lord Vishnu. Champaner Pavagadh Archaeological Park, Gujarat Built by Sultan Mahmud Begada in the 16th century, the Champaner Pavagadh Archaeological Park is also the only completely unaltered pre Mughal city in India. Although the Park of heritage monuments today, a majority of Champaner Pavagadh still remains buried. To visit any of these heritage sites and ensure a hassle free experience, you can take the help of travel agents who are now online and more tech savvy than ever. Not only do they offer a more personalized experience but also ensure that all your concerns around the journey are addressed. They are aided by online aggregator platforms which offer them the convenience of doing all this with technology as the enabler. So go ahead and get in touch with your agent today and plan the experience of a lifetime.

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Tussling between the Supreme Court collegium and the central government seems to have become the key feature of the judicial appointment process. Of course as recently as February this year, the Union law minister told Rajya Sabha that the government has never deliberately delayed the process of appointments. But the SC had expressed concern last year that many of the names cleared by its collegium are pending for a considerable period with the government. So where does the fault lie and what does the data suggest Russia Ukraine invasion will soon enter its third month. It has gone on longer than initially expected and appears likely to continue. The ray of hope is the now unlikely scenario of more countries being drawn into the conflict. The world, however, has not been spared the economic fallout of war. It working its way into the global economy through three channels. It pushed up fuel prices. Separately, other commodity prices and logistics costs have escalated. Finally, the uncertainty caused by war is weakening global demand. The three channels are not pushing in the same direction. Weak demand partially offsets the fuel commodity price pressure. The impact on India, therefore, is unlikely to be as severe as it appeared six weeks ago. This is because elevated inflation was the primary challenge India faced at the start of the war. Core inflation, excluding food and fuel, has been both sticky and higher than the pre Covid period. In this backdrop, the war impact on crude posed a big challenge. RBI now expects crude price to average $100 a barrel, which is a little over 30 of the Budget assumption. The recent price trend suggests RBI revised assumption is well founded. Food price build up in 2022 23 came largely through vegetables and edible oil. Following the forecast of a normal monsoon and given India self sufficiency in both cereals and vegetables, it is edible oil prices that remain vulnerable to global forces. In all, retail inflation is likely to hover around 6, RBI upper limit of tolerance. The related question is, how will this impact growth as now interest rates are sure to harden this month, the RBI forecast that economic growth in FY23 will be 7.2, lower than what was expected before the war. The central bank simultaneously signalled a tighter monetary policy. Global uncertainty poses downside risks to growth. Therefore, fiscal policy has to take over the primary role of boosting growth. In this context, India is not badly placed. Inflation has provided a boost to tax revenues. In FY22, GoI tax revenue overshot the Budget target to just exceed Rs 27 lakh crore. Importantly, it grew about twice as fast as nominal GDP and was 11.7 of GDP, a two decade high. GoI has the space to first slash fuel taxes to cushion the economically vulnerable and push ahead with its infrastructure spending. It fiscal policy turn to do the heavy lifting and draw in private investment. Key moves are afoot as.

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Politics is heating up in Gujarat and Himachal Pradesh, the next destinations in India non stop election jamboree. Jammu Kashmir long delayed polls must first pass a contentious delimitation process. Congress is reportedly weighing a bigger role for poll consultant Prashant Kishor to prep the party organisation for the 2024 elections alongside strategising for Gujarat. HP BJP government, defensive after four bypoll defeats last October, has announced 125 units of free power besides free water for rural areas. Both national parties must also contend with AAP growing stature after Punjab. Gujarat bears special significance for BJP as Prime Minister Narendra Modi home state. Congress recognised this in 2017 while making a determined bid under Rahul Gandhi to wrest the state. But five years later, the groundswell that lifted Congress campaign then, like the Patidar agitation and traders opposition to GST, has receded. Defections to BJP, and of late AAP, have further put Congress on the backfoot. After defeats in Assam, Uttarakhand, Manipur and Goa, GOP is in dire need of victories against BJP to convince regional parties that it can lead the 2024 opposition challenge. But AAP rise has complicated the plot. On paper it can torment both BJP and Congress in Gujarat through wooing urban voters and those who have lost hope in GOP. Regional parties have struggled in Gujarat and HP but AAP is ambitiously projecting itself as a national alternative to bypass the burden of history. Himachal record of ousting incumbents will be of little comfort to the faction ridden Congress after similar disappointments in Uttarakhand and Kerala. The state proximity to Punjab where voters looked past entrenched parties and their netas is already clear: CM Jai Ram Thakur freebie spree is straight out of AAP playbook. But UP and other BJP governed states showed tremendous pro incumbency sentiment in recent elections. Can BJP retain the momentum the recent suicide by a promising gynaecologist, Archana Sharma, was a huge tragedy. She was a doctor who had saved hundreds of lives, both in government and private setups. And yet she was accused of murder after a patient died due to excessive bleeding during a caesarean surgery, which is also known as postpartum haemorrhage or PPH. This happened at Dr Sharma private hospital and police slapped IPC Section 302 on her, while an angry mob served as witness. When someone speaks unpleasant words, why is it that I dislike it so much Why does it hurt me deeply and how can I bear it One of the Buddha beautiful teachings is a thatha, which means total acceptance. The power of acceptance dissolves our hurt. We resist something and this resistance creates a conflict with what is. When someone speaks unpleasant words, don create a conflict in your mind. Accept that it is others perception and others perceptions need not be true. Learn to be at peace with what is and that is possible if you totally accept the other. Acceptance is not endorsing his point of view but being.

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In big cities in Bengal and Telangana and spare us. When they came here they said we advises do not have political consciousness and the revolution will not happen here but when Bengal and Telangana dried up for them they started doing political experiments here. We want this experiment to be over please. It has been more than 40 years that they are here. And they have not been able to create a single Adivasi to include in their top ranking decision making bodies. They have created thousands of murderers in Adivasis who are killing us regularly by calling us informants mostly based on backbiting. Once the Moaist big leaders are gone who are in their late 70s now they will leave the movement like a headless chicken and we are very worried. Police is very happy that Maoist movement will soon turn into a gang war here but what will happen to us? We are very happy that Maoists are making all these legal fronts and demanding tribal rights. We want them to start formal dialogue with the state and demand these tribal rights which are written in the constitution and have not been implemented in return for peace from their side. Adivasis here have given their lives for Maoists in all these years and continue to do so and they deserve at least this in return. Rainwater harvesting has been practiced for centuries as a way to collect and store rainwater for later use. The increasing demand for water, the depletion of groundwater resources, and the adverse effects of climate change have led to a water crisis in many parts of the world. Rainwater harvesting has the potential to be a sustainable solution to address this crisis. However, it is essential to find innovative ways to make it more efficient, effective, and sustainable. In contemporary times, there is a need to reimaging rainwater harvesting to make it more efficient and effective, and to adapt it to the current environmental, economic, and social challenges we face. Here are some ideas for how to reimaging rainwater harvesting: Smart Rainwater Harvesting: With the advent of smart technology, rainwater harvesting can be made more efficient by using sensors and data analytics to optimize the collection and use of rainwater. For example, sensors can be installed to monitor rainfall, water levels, and water quality, and this data can be used to automatically adjust the flow of water to different storage tanks or to trigger alerts when water quality falls below a certain level. Multi-functional infrastructure: Rainwater harvesting systems can be designed to serve multiple functions, such as providing irrigation water for landscaping or serving as a source of water for fire-fighting. This can increase the overall value of the system and make it more attractive to homeowners, businesses, and municipalities. Green roofs and walls: Green roofs and walls can be used to capture rainwater and reduce storm water runoff. By integrating rainwater harvesting systems into green infrastructure, we can create more sustainable and resilient urban environments. Community engagement: Rainwater harvesting systems can be used to build community engagement and awareness around water issues. By involving the community in the design, implementation, and maintenance of rainwater harvesting systems, we can create a sense of ownership and pride in the system, and increase the likelihood of its long-term success. Recharging aquifers to increase water table: Rainwater is collected and can be allowed to seep into the groun

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Everything is chain of consequences, returns, results, as per the programmed system without any interference from outside of this creation. It is an automated system. It operates an end goes on & on without any fuel provided from outside. It is so efficient that it possessed or reserved energy is never created or never destroyed. It energy does exhaust. Such system is our body too. But the problem of the is that it is operated by an individual human who is not like creator. Hence death after suffering. There is a way. Represents high quality spending that is going to have a multiplier impact on the GDP, whereas revenue expenditure is low-quality without any long-term benefits. In this context, it is important to ask whether social spending is indeed wasteful. This column will argue that carefully targeted social sector spending that addresses either a got or market failure has the potential to boost our national income significantly. Let start with access to credit. The World Bank Finder database says that the majority of Indians do not have access to formal credit. The reason this is a market and a got failure is that it is not that most Indians are not credit worthy. Bankers are unable to lend to them due to frictions such as lack of information, poor enforcement of contracts and regulatory hurdles. The long-run solution is to address these problems by strengthening credit infrastructure and improving contract enforcement. However, there is a case for got intervention in the short run. The PM Samadhi scheme, which incentivizes banks to lend to street vendors by offering got guarantees, is one such scheme. In a recent study, we found that more than 90% of the beneficiaries had no prior bank loan. We also found that the rate of return earned by street vendors on the incremental investment exceeded 100% a year. To understand how such a high rate of return is possible, consider the following three real-world examples. All three cases represent significant additions to GDP as more output is produced with existing resources, some of which were not used before. The multiplier effect is enormous if such efficiency sustains for a few years. For instance, in the toy vendor case above, we found that his value added has increased three times in the last two years. Very few infrastructure investments can create such multipliers in the short run. Given the above finding, the Budget announcement relating to the development of 100 weekly hats or street food hubs in select cities, and help with funding such activities is a welcome move. Another flagship social sector programmer, PM Jan Arogya Yojna, showed similar results. In a recent study, this writer found that access to health insurance through Ayushman Bharat reduced loan default rates by more than 20%. It also significantly reduced out-of-pocket expenses on health and the need to maintain dormant precautionary savings. My back-of-the-envelope estimates suggest that a rupee spent on Ayushman Bharat immediately adds another Rs 1.5 to the GDP by preventing business failures and lost working days. It is unfortunate that the got did not substantially increase allocation to this program. This does not mean that any social sector spending will positively impact the GDP. Some recent studies have shown that unconditional cash transfers could lead people to prefer leisure to work, thereby reducing the overall GDP. Some poorly thought-out subsidies may end up supporting inefficiency and hamper growth. For

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The bottom line is that an accounting-based identification of productive and unproductive expenditures is inefficient. Rather, as the economic survey has suggested, it is important to start bottom-up by identifying problems. The second step is to identify all the frictions that are responsible for the problem. A solution should then be designed based on the importance of the friction. The solution could be building an airport in some cases whereas, in some other cases, it could be providing health insurance. While designing social sector schemes, it is also important to ensure that the scheme incentivizes work rather than substituting it. The scheme should also have a well-defined exit plan for beneficiaries so that they are not on got support forever and new deserving ones can be added with time. The ambitious skill development programmers announced in the Budget fit these criteria well. When God made the world, according to our legend, he assigned various devastate watch over His creation. The deities were delegated to watch over trees, flowers, animals, birds, and even common grass. Then one day, the deity presiding over the common grass became very angry and protested loudly, Lord Jagadeeshvar has assigned to my brothers beautiful things to watch over charming flowers, majestic trees, chirping birds, whispering brooks, and ferocious animals. But He appointed me only as the Lord of common grasses. As a protest, I will not watch over them any longer. Within a short time, the deity of the trees came to the Lord complaining that they were drying up because the Earth had become hard and brown. Without growing grass, the soil can no longer be soft and moist. As the deity of the trees left, the deviator the flowers came to the Lord to complain that the flowers were not growing anymore because the roots of the delicate plants could not survive without the cool protection of the grass. Finally, man cried out to the Lord, O Sarveshvar! The animals are dying in the fields because there is no grass for them to feed upon. All the fruits and vegetables are drying up and withering away, because the soil is becoming hard like baked clay. Soon we too will die, both vegetarians and non-vegetarians, unless the grass flourishes again. The arrogant deity of the grass listened to these complaints and the silent Lord merely continued looking at him. Ashamed and sad for all the endless sorrows he had created in his foolishness, the deviator grass prostrated before the Lord of Lords and in repentance cried, O Lord, forgive me and my vanity. I shall soon make the grass flourish. As grass flourished once again, flowers bloomed, fruits ripened, animals got fattened and man once again became happy and content. The world was again lovely and alive, all because of common grass. Like the deity of grass, we too must joyously strive in whatever situation we find ourselves and do our best in whatever we are called upon to do. Let us fulfill all our jobs as expressions of our love for Him, the Supreme Intelligence, Shri Jagadeeshvar, who has placed each one of us where we are. Everyone has a precise place in the scheme of created things. Each is an important thread in the total tapestry of the universe and has a purpose. There is no redundancy in the Lord creation. The good and even the bad being His manifestations serve His purpose. Nothing is to be condemned none to be despised. Everything is He, and He alone is. No one is lowly in His eyes. Let us each try to fulfi

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Surrounding it, that nurturing instinct is dulled. But there is a deeper reason why we have allowed this duality to stand. The Ganga is not merely an instrument of denial; it offers something more vital. The idea of continuity without rupture, of progress without the panic of change. There is a paradox at work here. At one level, the river is ever-changing. Heraclitus tells us that we can't step into the same river twice, but the Ganga has always been and continues to remain the Ganga. More than any other river, it has a set of meanings associated with it that create a sense of stable continuity. Every second the river is new, and yet its meaning is timeless. Change is effortlessly accommodated within the larger folds of meaning. The flow of novelty does not automatically threaten the sediment of belonging. This ability has always been one of India's great strengths. The new does not overthrow the old, it becomes a version of it. The unfamiliar becomes an extension of the familiar. The smartphone becomes a family instrument. The QR code becomes a new kind of rangoli. The arranged marriage becomes an arranged love marriage. The burger becomes a version of the vada pav. The world changes, but the feeling of home strives to remain intact. While it gives the civilisation great strength, it also becomes a way to thwart change even when it is needed. The sediment does not allow the flow to change anything significant. For sediment is not only tradition, it is also stasis. Deposit is also accumulation, the slow thickening of habit until it becomes an embedded structure. This is why the project of cleaning the Ganga has been such a difficult one. Apart from the flaws in management, there is a fundamental contradiction that has no easy resolution. The clash is between two different mental models- one rooted in the language of measurement: pollution levels, treatment capacity, biodiversity. The other speaks the language of devotion: mother, purity, inheritance, identity. The two languages point in different directions. One asks, is it clean? The other asks, how can it not be? But there is a point at which reality intrudes. You cannot drink metaphorically. At some point, biology asserts itself. It keeps demanding basics: clean water, functioning sanitation, reduced disease. To accept the need for cleaning the Ganga is the first task. To do this we need not only new engineering ideas, we need to reshape meaning. Does sacredness come with a responsibility? Perhaps the real reverence lies not in believing that it cannot be dirtied but in our refusal to dirty it. The Ganga will always be the Ganga. But who we are and what we choose to do with it will define what sacredness means to us. Can reverence become love? TOI News - February 3, 2026 Why does cultural competency matter in mental health? Shubhangi Singh is a mental health professional, psychological researcher, and published author specializing in mental health and lifestyle. She holds a master's degree in psychology from the University of Delhi and completed her specialization in Clinical Psychology at Auburn University at Montgomery, USA. She currently works as a Mental Health Practitioner at Avondale & Associates Psychological Services, where she conducts clinical assessments and therapeutic interventions. Alongside her clinical work, she is also pursuing an MBA at Auburn University at Montgomery, reflecting her interest in integrating mental health with organizational and lifestyle contexts.

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debut Hindi poetry collection, Khirkiyon Ke Paar Aakash, explores emotions, self-reflection, mental health awareness, and spirituality, while her second book, Behind the Uniform: Not Just a Cop, focuses on mental health in policing, resilience, and practical coping strategies for individuals in high-stress professions. Mental health does not exist in isolation. It is shaped by culture, community, belief systems, family structures, and lived experiences. Yet, mental health care is often presented as universal assuming that one set of coping strategies, therapies, or explanations fits everyone. In reality, mental health varies significantly across cultures and communities, making cultural competency essential in understanding and supporting psychological well-being. Cultural competency in mental health involves the ability to understand, respect, and appropriately respond to diverse cultural perspectives and needs. Viewing mental health through multiple cultural lenses allows for more empathetic, effective, and inclusive care. The complex interaction of social, cultural, economic, and political factors must be acknowledged to develop strategies that truly support diverse populations. Have you ever felt disconnected while reading mental health advice? Have you felt that certain therapeutic approaches did not resonate with your values, upbringing, or family dynamics? Have you struggled to talk about your mental health at home because your culture approaches emotions differently? Different cultures hold distinct beliefs about mental health, which deeply influence how individuals perceive distress and seek help. In many individualistic cultures, mental health is often viewed through a medical or psychological lens, emphasizing diagnosis, self-exploration, and personal responsibility. Mental well-being is seen as an individual journey. In contrast, collectivistic cultures often understand mental health as interconnected with family, community, spirituality, and social harmony. Healing is not solely personal as it is communal. Support systems, shared responsibility, and collective growth play a vital role in recovery. In some cultural contexts, mental health struggles may be stigmatized or viewed as a source of shame, discouraging individuals from seeking professional support. In many Indigenous cultures, mental health is deeply tied to land, ancestry, rituals, and storytelling. Healing may involve community practices, cultural traditions, and holistic approaches rather than clinical interventions alone. These differences highlight an important truth: there is no single way to experience, understand, or heal mental distress. Cultural competency is not optional, rather it is essential for ethical and effective mental health care. Addressing mental health through a cultural lens requires a comprehensive, multi-layered approach: Mental health is influenced by race, culture, socio-economic status, gender, and political realities. Ignoring these dimensions limits our ability to support genuine healing. As conversations around mental health continue to grow, an important question remains: Perhaps the goal is not to fit ourselves into existing models, but to expand those models to honor different ways of feeling, coping, healing, and becoming whole. When mental health care embraces cultural diversity, it moves beyond labels and toward understanding. My journey to the Diamond Triangle of Odisha unfolded not merely as a physical passage across sacred ge

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Aquifers, especially in areas that receive high rainfall but lack proper storage facilities. It can also help prevent flooding and erosion, and improve soil moisture content. Economic incentives: Economic incentives, such as tax rebates or subsidies, can be used to encourage the adoption of rainwater harvesting systems. This can help to overcome the initial cost barriers associated with installing these systems and make them more accessible to a wider range of stakeholders. Overall, there are many ways to reimaging rainwater harvesting and adapt it to contemporary times. By using smart technology, integrating rainwater harvesting into green infrastructure, engaging the community, and providing economic incentives, we can create more sustainable and resilient water systems that benefit everyone. In a world that changing every day, the IB way of education is the ideal way to prepare the young learners for the uncertain future. The focus on attributes of the learner, the approach towards learning & developing new skills and the conceptual understanding to harness the innate curiosity of the learners is what makes IB education exceptional. Children of today are the youth and adults of tomorrow. Their growth is parallel to the growth of our country which is reflected in the quality of education they receive, their skills, values and the respect they have for themselves and others. How are IB schools different from CBSE? The driving force of IB is to create a worldwide community of schools, educators and students with a shared mission to empower young people with the values, knowledge and skills to create a better and more peaceful world. This is the International Baccalaureate (IB). IB programmer are designed to provide an education, which enables the young learners to work around the complexities in the surrounding environment, and equips them with the skills and dispositions that are needed for taking responsible action for a sustainable future. The IB Education crosses the cultural, geographical and disciplinary boundaries. The students learn to think critically and form a meaningful relationship with the process of learning that serves them throughout their lives. The IB educational philosophy aims and aspires to enable all learners to develop international mindedness, understand interconnectedness, and responsibility that comes along with the awareness of a shared humanity. The teaching is customized to the students learning styles and emphasis is laid on bringing out the 10 attributes of a learner i.e. Inquirer, Knowledgeable, Principled, Communicator, Caring, Reflective, Risk takers, Balanced, Open-minded, Reflective. The IB curriculum could be best explained by drawing the analogy with a pyramid where the base is formed of facts, coming under an overarching level of concepts and skills at the summit of the pyramid. At the heart of the IB curriculum is the learner who will continuously develop and embody the 10 attributes of IB Learner profile as he grows up and evolves into a young adult. Is it affordable and easily accessible in schools? The rapid economic growth in the past 2 decades has stimulated a high demand for international education among the country growing middle class and as a result, many schools have opened the doors for international education around the country. However, the access is still majorly limited to metro cities like New Delhi, Guru Gram, Mumbai, Kolkata, Bangalore and Chennai, with about 210 IB World School

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At peace with others point of view. If you accept his unpleasant words without condemning him, then an inner understanding opens with deep awareness. If you condemn him, then your memories of unpleasantness add themselves to the present unpleasantness and your pain increases. The dissatisfactions of the past will create distaste towards the present, leading to distrust of the future. You dislike someone unpleasant words because you have a map of how others should behave and are addicted to that expectation. If others behavior does not fit into your expectations, you start disliking it. Let us learn to practice acceptance at all levels. Let us accept our body as it is. Out of acceptance, improve the quality of the body. Accept the surrounding world as it is and out of that, learn to improve it. Learn not to fight with life, but flow with life. The moment you flow with life, an inner lightness will envelop you, a new quality of aliveness will fill you, a new joy will bless you, and a different quality of cheerfulness will pervade you. Such a person cannot be hurt, cannot be disturbed. His perception of others will not be distorted. His factual perception is not influenced by his dogma and expectation. Look at others who are hurt, discontentment fills their life. Their eyes are filled with expectations and hence they carry hurt inside their heart. Acceptance is the key to transform your life. When you accept, you experience the uch ness of what is and not the fantasy of what should be. Don be a victim of your logic; let the power of love teach you the art of operating from the heart and the heart knows how to accept. When there is love, there is acceptance. You will never know the poetry of life, the glory of life, the grandeur of life if you have not learnt the art of acceptance. Most of us live in a state of chaos. How can one live in a cosmos The word cosmos comes from the word cosmology, which means order. Mystics consider the universe to be an expression of order. There are levels of order and one has to be open and help oneself to climb the various levels of order. If one is living a mechanical life, one lives in chaos. Be more conscious and live in harmony, which is the order of the cosmos. You dislike someone unpleasant words because you have a map of how others should behave and are addicted to that expectation. If others behavior does not fit into your expectations, you start disliking it. Let us learn to practice acceptance at all levels. Let us accept our body as it is. Out of acceptance, improve the quality of the body. Accept the surrounding world as it is and out of that, learn to improve it. Learn not to fight with life, but flow with life. The moment you flow with life, an inner lightness will envelop taken you.

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In an initiative of Arvin Kejriwal Educational reforms in Delhi, signed a MoU with the International Baccalaureate in 30 government schools to implement IB programmer at Delhi. Going forward we can surely expect more schools embracing this curriculum. Reason behind implementing IB curriculum The IB education explores four foundational and interrelated elements that are central to all IB programmers. Programmer is known to facilitate students with a broad and balanced range of learning experiences and academic knowledge. The focus is on promoting concept-based learning, creating frameworks within which students can acquire knowledge and, organizing ideas relevant across different subject areas. The four programmers are all underpinned by a shared focus on international-mindedness and developing the attributes of the IB learner profile. Yet each programmed also has its own identity and developmentally appropriate elements. IB programmer can be implemented independently or in combination. The programmer aim at developing students who are lifelong learners and who are able to not only make sense of, but to make a positive impact on, our complex and interconnected world. These aspirations are summed up in the IB ambitious mission. How does it change our education system? IB curriculum is a broad, balanced, conceptual and connected curriculum that offers a broad and balanced range of academic and learning experiences. It promotes conceptual learning, creates frameworks within which knowledge can be acquired, focuses on powerful organization of ideas that are relevant across subject areas all of which helps to integrate learning and add coherence to the curriculum. The programmer emphasize the importance of making connections, exploring the relationships between academic disciplines, and learning about the world in ways that reach beyond the scope of individual subjects. In a recent paper, Madras School of Economics Chairman C Rangarajan and its Director K R Shanmugam have pointed out that the highly-industrialised Tamil Nadu has, of late, lost its edge in terms of economic growth. While the state registered a strong growth performance of 10.3% against all-India growth of 8.2% from 2005-06 to 2011-12; its average growth declined to 6.43% as against the all-India growth of 5.48% from 2012-13 to 2021-22. The reason for the decline is the fall in the average growth rate across all sectors. During 2012-13 to 2021-22, the primary sector comprising agriculture, livestock and others logged an average growth of just 5.05%; the secondary sector, including manufacturing & construction among others 6.43% and the tertiary or the services sector 6.12%. The respective growth rates, during 2005-06 to 2011-12, were much higher. Most importantly, the growth paths of the primary and the secondary sectors are highly volatile, implying that the risk-adjusted returns from them are low and, thus, this sector may find it difficult to attract investments. Analysing three decades of gross district domestic product (GDDP), a state planning commission report has recently found that while districts in North and Northwest parts of the state have higher gross district domestic product (GDDP), districts of south Tamil Nadu have upper-middle GDDP, indicating a skewed distribution of spatial and sectoral growth in the state. Severe regional imbalances and socio-economic disparities are also prevalent in Tamil Nadu. Much of the industrial growth in Tamil Nadu is nestled around

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New quality of aliveness will fill you, a new joy will bless you, and a different quality of cheerfulness will pervade you. Such a person cannot be hurt, cannot be disturbed. His perception of others will not be distorted. His factual perception is not influenced by his dogma and expectation. Look at others who are hurt, discontentment fills their life. Their eyes are filled with expectations and hence they carry hurt inside their heart. Acceptance is the key to transform your life. When you accept, you experience the uch ness of what is and not the fantasy of what should be. Don be a victim of your logic; let the power of love teach you the art of operating from the heart and the heart knows how to accept. When there is love, there is acceptance. You will never know the poetry of life, the glory of life, the grandeur of life if you have not learnt the art of acceptance. Most of us live in a state of chaos. How can one live in a cosmos The word cosmos comes from the word cosmology, which means order. Mystics consider the universe to be an expression of order. There are levels of order and one has to be open and help oneself to climb the various levels of order. If one is living a mechanical life, one lives in chaos. Be more conscious and live in harmony, which is the order of the cosmos. Victims of crimes are no longer mute spectators who can be made to sit outside courtrooms while the State took over and won or lost their cases in court, the Supreme Court held on Monday in a judgment endorsing the right of the kin of farmers murdered in Lakhimpur Kheri to independently appeal Ashish Mishra bail when the State of Uttar Pradesh did not. A three judge Bench led by Chief Justice N.V. Ramana said criminal trials are not just between the accused and the State anymore. The State does not take on the persona of the victim. The victim or the de facto sufferer of the crime is an independent persona with an equal if not a greater right to participate in the quest for justice. The victim has to be heard by the courts at every stage right from investigation to the end of the judicial trial, and especially during bail hearings of the accused. Until recently, criminal law had been viewed on a dimensional plane wherein the courts were required to adjudicate between the accused and the State. The victim the de facto sufferer of a crime had no participation in the adjudicatory process and was made to sit outside the court as a mute spectator. However, with the recognition that the ethos of criminal justice dispensation to prevent and punish crime had surreptitiously turned its back on the victim, the jurisprudence with respect to the rights of victims to be heard and to participate in criminal proceedings began to positively evolve the.

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Supreme Court observed the right of a victim to be heard is another facet of human rights. The right of a victim to participate is totally independent, incomparable and not accessory or auxiliary to those of the State. The voice of the State is not that of the victim necessarily, Justice Surya Kant, who wrote the judgment for the Bench also comprising Justice Hima Kohli, said. The victim has a legally vested right to be heard at every step post the occurrence of an offence. Such a victim has unbridled participatory rights from the stage of investigation till the culmination of the proceedings in an appeal or revision, Justice Kant observed. The court referred to Section 2 war of the Code of Criminal Procedure Amendment Act, 2008, which not only inserted the definition of a victim but also statutorily recognised various rights of such victims at different stages of trial A voice has been given to victims of crime by Parliament and the judiciary and that voice needs to be heard, and if not already heard, it needs to be raised to a higher decibel so that it is clearly heard, the court said. The accused had challenged the right of the farmer families to independently challenge his bail in the Supreme Court. Prime Minister Narendra Modi on Monday arrived on a three day visit to his home State Gujarat where he will launch projects worth over 20,000 crore while laying foundation stone for a new international center of traditional medicine in Jamnagar. After landing at the Ahmedabad airport, Mr. Modi drove to the newly set up command and control center of the State Education department as part of reforms the State government had initiated to improve quality of education in primary schools. At the center, the Prime Minister interacted with top officials and teachers about the new measures the government had launched to improve the standard of education across government schools. AAP challenge The Prime Minister visit to the center assumes significance since the Aim Adam Party AAP had targeted the Gujarat government over the standard of education in the State ahead of the Assembly polls in which the AAP was trying to become a third player in Gujarat polity. Recently, Delhi Deputy Chief Minister and Education Minister Manish Sensoria visited a few schools in Gujarat and challenged the State Education Minister Jet Vaughan to have a public debate with him over the quality of education in the State run schools in Delhi and Gujarat. On Tuesday, the Prime Minister will first visit Banaskantha to inaugurate a new dairy complex of Banas dairy at Deodar, a potato processing unit and community radio station of Banas dairy. He will also lay foundation stone for other projects of the dairy in the district before moving to Jamnagar where a new center of the World Health Organisation WHO for traditional medicine is being set up. The WHO Global Centre for Traditional Medicine, the first of its kind in the world, aims to.

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Channel the potential of traditional medicine, by integrating it with technological advancements and evidence based research. Four strategic areas In a press release, the Ayush Ministry said, while Jamnagar would serve as the base, the new center aims to engage and benefit the world, as it will focus on four strategic areas: evidence and learning; data and analytics sustainability and equity and innovation and technology to optimise the contribution of traditional medicine to global health. Besides Mr. Modi, Prime Minister of Mauritius Pravind Jugnauth and the Director General of WHO, Dr. Tedros Ghebreyesus, will be attending the event in Jamnagar. They both arrived in Pravind Jugnauth and the Director General of, will be attending the event in Jamnagar. They both arrived in Gujarat on Monday event aims to increase investments and showcase innovations in the field of traditional medicine. It is a unique attempt to foster long lasting partnerships, boost exports and nurture a sustainable ecosystem, a government release stated. Later the Prime Minister will visit tribal district Dashed to address Gujarat on Global Ayush Investment and Innovation summit in Gandhi agar. The event aims to increase investments and showcase innovations in the field of traditional medicine. It is a unique attempt to foster long lasting partnerships, boost exports and nurture a sustainable ecosystem, a government release stated. Later the Prime Minister will visit tribal district Dashed to address a tribal convention and launch an irrigation project. It may be noted that ahead of the Assembly polls in the State, Mr. Modi visits have increased. In March also, he came to Gujarat on a two day visit and held roadshows in Ahmedabad and Gandhi agar while he remained present via videoconferencing in a series of events. Channel the potential of traditional medicine, by integrating it with technological advancements and evidence based research. Four strategic areas In a press release, the Ayush Ministry said, while Jamnagar would serve as the base, the new center aims to engage and benefit the world, as it will focus on four strategic areas evidence and learning; data and analytics; sustainability and equity and innovation and technology to optimise the contribution of traditional medicine to global Mauritius Pravind Jugnauth and the Director, will be attending the event in Jamnagar. They both arrived in Gujarat on Monday afternoon. On Wednesday, Mr. Modi will inaugurate the Global Ayush Investment and Innovation summit in Gandhi agar. The event aims to increase investments and showcase innovations in the field of traditional medicine. It is a unique attempt to foster long lasting partnerships, boost exports and nurture a sustainable ecosystem, a government release stated. Later the Prime Minister will visit tribal district Dashed to address a tribal convention and launch an irrigation project. It may be noted that ahead of the Assembly polls in the State, Modi visits have increased. In March also, he came to Gujarat on a two day visit and held roadshows in Ahmedabad and Gandhi agar while he remained present via videoconferencing in a series of events.

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It is no brainer that the communal discord is on the rise in the country. It is much louder, getting more violent and the nation law and order is being disregarded by some overzealous citizens at will with impunity. It is time for the nation to sit up and take note before it plunges into a communal strife ridden society between Hindus and Muslims. The root cause of the heightened communal tensions is the nominal rise of the Hindu voice in last few years. Before some anti Hindu minds jump to motivated conclusions with glee, let it be understood that this much needed change was long overdue. Despite centuries of subjugation by mughal and British rulers, the Hindu society never learnt its lessons. Even after independence the rights, culture and religion of Hindus have been suppressed deliberately for decades. Minority appeasements, political compulsions, left intellectualism, a passive and fragmented Hindu society were all responsible for this state of affairs. The irony is that in independent India, Hindus and Hinduism have been suppressed by Hindus themselves. The two most important reasons that have prevented India from reaching its full potential since 1947 have undeniably been warped secularism and minority appeasement. Enough has been said and written on these subjects in last few years and further elucidation is not needed. But the need for a correction is imperative. In a democracy, more often than not, the start point for any such fundamental correction is the people voice. Can the nation forget the sampoorna kraanti movement led by jaiprakash narayan in the mid seventies that resulted in toppling of indira gandhi government the increased decibels of Hindu voice have to be seen in this light. The start point for the Hindu awakening, whatever little there is today, was the ram janam bhumi issue in ayodhya that resurfaced in 1985 86. It caught the fancy of a small section of Hindus and once it was politicised and became a poll plank for the bhartiya janata party bjp, it gained enough momentum to spread across the country. This is not to say that hundred percent Hindus became involved with it. Suffice to say that it raised the awareness quotient of a large percentage of Hindus that resulted in a lot of public debate on the status of Hindus and Hinduism in their own country. Without a doubt bjp played a big hand in this awakening. Is it any wonder that it has been the party of choice, at the national level, for most Hindus since 2014 does this mean that bjp led government promotes communal discord only bigoted muslim minds, motivated leftist intellectuals, selfish politicians and those with an anti hindu agenda can come to such a conclusion. Surprisingly none of them had any problem as long as muslim appeasement, at the cost of majority Hindus and in turn the nation, was the order of the day for decades. In fact, they encouraged it and in doing so they deliberately overlooked some fundamental issues as.

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Given below that became stumbling blocks in the growth of the nation: suppression of the 80% majority to appease the minorities has prevented India from realizing its full growth potential. India remained apologetic or in denial of the fact that it was predominantly a Hindu nation. Success of secularism became a function of the majority only with no responsibilities for the minorities. In a democratic India, the will and voice of 80% became less significant than that of the 18% minority. Minorities were allowed to place their religion over and above the nation and its constitution. 18% Muslims were encouraged to believe that they had the first right to the nation resources. A corrupted view of Indian history and civilization was developed and taught to deliberately show Hinduism in poor light. Many of our own joined hands with some vested foreign interests to keep India underdeveloped and simmering with communal discord. Today, in the nation as a whole, there is an effort to remove these road blocks. The bjp government is only acting as a facilitator as any effective government should in a democracy. If some want to read more in that effort, it is their problem. The fact is that as a government it is being equitable and unbiased for all citizens. The government of the day is not curtailing any minority rights or impinging on their religion in any way as it goes about removing the roadblocks that are hindering growth. Whenever there is any fundamental change, there is bound to be some pain in some quarters which invariably results in base rhetoric. One of the quarters where the pain has been very obvious is the anti hindu lobby comprising of leftist intellectuals, opposition politicians, media giants who had the ear of past governments and acted as influencers, social activists and organisations who thrived on foreign funding and last but not the least muslim community and religious leaders themselves. This lobby had it good for too long but today they are out of work and out of reckoning. Therefore, they vilify the bjp and Hindus apart from spreading insecurities among the 280 million Muslims in the country. Given this situation, it is a natural progression that some from the bjp and Hindu community too involve themselves in anti muslim rhetoric in return. If some Hindu backlash occurs, the lobby is gleeful as that serves their purpose well. Given the silence of most well meaning muslim intellectuals and leaders, the lobby rules the day in inciting Muslims who are known to get carried away in the name of their religion. This is the genesis of most communal troubles. The problem becomes worse when one takes into account the thousands of illegal bangladeshi and rohingya Muslims who have taken shelter in the country and are shielded by many in the lobby. Most clashes have a fair sprinkling of such Muslims. The recent jahangir puri clashes in delhi is a case in point. Today, we have situations where many Muslims do.

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Not want any Hindu religious processions to pass from their locality or close to their places of worship. The clashes on ramanavami in as many as eight states simultaneously are a testimony to this. Is there any doubt as to which community planned and engineering these communal clashes on a pan India basis on the same day does that not point to a national level agenda and organisation that exhorts the muslim community to engage in communal violence across the country is some Hindu backlash not natural fall out in such a situation imagine the mayhem that may occur in case Hindus too decide not to allow muslim religious processions through their localities today, we have the issues of halal, hijab, loudspeakers on mosques and ownership of businesses in the vicinity of temples that are seeing intense debates. Already there are calls for saffron scarves, boycotting halal products and use of loudspeakers at temples to counter all this. Does this not spell trouble for the future it is time for the governments in states and center to get their act together and nip such animosity at the earliest. More importantly both, Hindus and Muslims must come together to resolve these issues now before it becomes too late. Solutions can be found subject to willingness of both communities with the government acting as a facilitator. This must be seen as a social problem and therefore the need for a national debate and understanding. If each state were to make their own rules, it may not work as there will be no uniformity across the nation. Ideally the preamble for such discussions should include the need to keep religion private, away from public spaces, avoidance of an in your face attitude and adherence to the constitutional principles of equality and individual freedom. As a start point each state must convene a committee that has progressive and well meaning individuals from both communities, unbiased social reformers and representatives from the government. An agreed code of conduct, applicable to all, must be discussed and agreed. A similar committee at national level should then discuss the state recommendations and help finalise a common national code of conduct. This should then be legislated and made applicable to the entire nation. Without a doubt this is not an easy proposition but it is not impossible either. This could even be part of the uniform civil code that despite discussions has not seen the light of the day for over 74 years. Muslims will do well to understand that this is all about India, our country, and not about worldwide Islamic brotherhood. It is about setting our own house in order instead of allowing radical psalmists from other parts of the world to interfere in the affairs of our country. It must always be India first and not Islam first. It must be about development, gender equality and all kinds of individual freedoms rather than reverting to a medieval life style favored by radical Islam. If Arabia is.

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The sacred home of Islam since last fifteen hundred years, India has been the sacred home of Hinduism for more than 6,000 years. It is obvious any attempts to undermine Hinduism connect with India will not be tolerated. Hindus and Hinduism have proved for ages that despite their overwhelming majority, they can coexist with foreign religions including Islam. The question is can Islam and the muslim minority develop the same fortitude, maturity and the spirit of mutual coexistence to live in India, the home of Hinduism the past 2 years have challenged all of us to think differently about where we work. Although most work can now be done from anywhere, the abrupt shift to remote work has erased the physical and psychological barriers between home and the workplace. In an interview with the New Yorker writer James surowiecki, david solomon, the then global co head of goldman sachs said, today, technology means that were all available 247. And, because everyone demands instant gratification and instant connectivity, there are no boundaries, no breaks. This was way back in 2014, long before covid upended the world and forced everyone to learn how to work remotely. Now, we must take the next step and consider our relationship with work. The term work life balance was coined almost 40 years ago. Since then, it has been used broadly to refer to everything from the need for more leisure or family time to self care. While well intentioned, the term work life balance is inherently flawed. Work life balance creates an unrealistic divide between work and other areas of a worker life however, there is no actual separation between work and life. This became evident during the pandemic when employees started working from home. While most enjoyed the time, they saved by not having to commute, many workers struggled to juggle family commitments with work, felt isolated, or worked many more hours than before until they felt burnt out. The future of work is now heading beyond work life balance and towards something that more rewarding and conducive work life integration. Work life integration is an attempt to bring together all areas of life, such as work, home, family needs, personal interests, health, and wellbeing. It a realization that everything is interconnected and must be considered holistically, rather than trying to compartmentalize areas of one life. For example, a generation ago, workers were confined by traditional work schedules. People would only do work related activities between certain hours of the day and when work was over, they could shift to other pursuits. The current global, connected workplace means the workday would continue to extend to accommodate requests from outside their time zone. Work would get done at the expense of other interests. Instead, practitioners of work life integration consider everything they want to get done and decide when during the day is the best time to do it. Work life integration hinges on flexibility and empowering workers to determine how best to get their.

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and inwardly prepared, I set out to visit the Jagannath Temple, one of the most sacred and enigmatic temples in India. The Jagannath Temple, dedicated to Lord Jagannath, a unique and deeply symbolic form of Vishnu, is not simply a monument of stone and wood, but a living, breathing tradition. According to temple records, the original temple was built by King Indradyumna of Avanti, while the present grand structure was rebuilt by Anantavarman Chodaganga, the first ruler of the Eastern Ganga dynasty. What makes this temple exceptional is the way its rituals seamlessly blend classical Vedic practices with Shabari tantras spiritual traditions that evolved from ancient tribal cultures. This fusion lends the temple a raw, earthy sanctity that feels profoundly inclusive and timeless. The Jagannath Temple holds multiple layers of religious importance. It is one of the 108 Abhimana Kshethram revered in the Sri Vaishnavite tradition and, at the same time, one of the four sacred Char Dham pilgrimage sites of India. It is also globally renowned for its annual Rath Yatra, during which the three principal deities Jagannath, Balabhadra, and Subhadra are ceremonially brought out of the sanctum and drawn through the streets of Puri on colossal, elaborately decorated chariots. During this festival, divinity steps out of the temple to meet humanity, dissolving boundaries between the sacred and the secular. Inside the temple's inner sanctum, the deities Jagannath, Subhadra, and Balabhadra are carved from sacred neem (margosa) wood and placed upon a jewelled platform. Alongside them are installed Sudarshana Chakra, Madanmohan, Sridevi, and Vishwadhatri. One of the most extraordinary features of this temple is the ritual of Nabakalebar, during which the wooden idols are ceremoniously replaced every 12 or 19 years. This elaborate, month-long process reflects a profound philosophical truth: while the physical form perishes, the divine essence remains eternal. Many legends assert that Lord Krishna's heart resides within the Jagannath idol, making the wooden body merely a sacred vessel. As wood naturally decays, the body is renewed, yet the inner reality of the true Jagannath remains unchanged. The temple has drawn some of the greatest spiritual masters of India. Ramanujacharya established the Emar Matha near the temple complex, while Adi Shankaracharya founded the Govardhan Math, one of the four cardinal seats of Advaita Vedanta. The temple is also central to Gaudiya Vaishnavism, as Chaitanya Mahaprabhu, deeply moved by Jagannath's form, lived in Puri for many years, absorbed in devotion. The mythological origins of the Jagannath deity trace back to the end of the Dwapara Yuga. According to tradition, the original divine presence manifested near the seashore in the form of the Indranila Mani, the radiant Blue Jewel capable of granting instant moksha. To prevent its misuse, the god Dharma concealed it within the earth. In the Kali Yuga, King Indradyumna undertook severe penance to rediscover this divine mystery. Vishnu then instructed him to journey to Puri, where a mystical floating log would appear in the ocean, destined to become the body of the deity. When the sacred log was found, a yajna revealed Narayana's four-fold form as Jagannath, Balabhadra, Subhadra, and Sudarshana. Vishnu, appearing as a carpenter, began carving the deities on the condition of solitude, but when the door was opened in anxiety, he vanished, leaving them unfinished and handless. A d

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the architecture defies description alone. The energy there was unmistakable and intense. From Puri, I travelled onward to the Konark Sun Temple, another jewel of Odisha's spiritual and architectural heritage. Built in 1250 CE by King Narasingha Deva of the Eastern Ganga dynasty, this UNESCO World Heritage Site is crafted entirely from stone and conceived as a colossal, intricately carved chariot of Surya, the Sun God. In Vedic iconography, Surya rises in the east and traverses the sky in a radiant chariot drawn by seven horses, symbolizing the seven metres of Sanskrit prosody Gayatri, Brihati, Ushnih, Jagati, Trishtubh, Anushtubh, and Pankti with Aruna as his charioteer. Flanking Surya are the dawn goddesses Usha and Pratyusha, depicted shooting arrows to dispel darkness, symbolizing the triumph of light over ignorance. The architectural symbolism is equally profound. The chariot's twelve pairs of wheels represent the twelve months of the Hindu calendar, each divided into Shukla and Krishna cycles, reflecting the rhythmic flow of time. According to legend, a powerful magnet once crowned the Konark Sun Temple, causing the idol of Surya to float in perfect balance. Its magnetic force was believed to disturb ship compasses at sea, and when it was removed, the temple's main tower gradually collapsed. I had been fascinated by Konark during my school days and still remembered posing beside its sculpted dancers. Returning now, I experienced it on a far deeper level. The temple stands as an epitome of beauty, romance, cosmic order, and artistic brilliance. The evening light-and-sound show was especially mesmerising, narrating the temple's story and transporting me back to an era of visionary kings, master craftsmen, and celestial imagination. TOI News - February 4, 2026 Budget and the great Indian middle-class delusion As the Business Head for The Times of India, I lead strategic initiatives and drive growth for one of the nation's most influential media organisations. My journalist friends believe I've crossed over to the proverbial dark side. Living on the edges of a dynamic newsroom, I dabble infrequently into these times that we live and believe in the spectatorial axiom 'distance provides perspective'. This is my twenty-fifth year in journalism, and my twenty-fifth Union Budget. Once upon a time, it was a three-day carnival. It began with the Railway Budget, moved to the Economic Survey, peaked with the Union Budget, and spilled over into thick, ink-stained newspapers dissecting the Finance Bill the morning after. Newsrooms hummed, and readers actually waited. That buzz is gone. The formats have changed, the platforms have multiplied; attention has fragmented. But the Budget remains, as does the middle class. Every Budget season in India arrives with a familiar chorus, usually heard somewhere between the dining table and the WhatsApp group titled Family Only. The Budget has nothing for the middle class. It is delivered with the wounded surprise of someone who genuinely believed this year might be different, that after decades of polite compliance, advance tax payments and Form 16 stoicism, the middle class would finally be noticed. Which invites a slightly awkward question. When exactly did the Indian middle class ever get anything from a Budget? Not relief in any durable sense. Not generosity; not even a symbolic pat on the back. The middle class exists in the Indian fiscal imagination as a convenient abstraction. It is frequently invoke

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Landing a role in venture capital (VC) interview is a significant milestone in any finance career. I know this first-hand as someone who has helped recruit for top VC funds like Atomico, Index, and many others. Here how to excel in a VC interview by focusing on three critical areas market insight, entrepreneurial mindset, and relationship building. Demonstrating market insight In venture capital, understanding the market is paramount. VCs seek candidates who can identify emerging trends and evaluate the potential of various industries. Here how to showcase your market insight Trend Analysis Be adept at identifying and analyzing market trends. Discuss your understanding of current trends in technology, healthcare, fintech, or other relevant sectors. Share examples of how you've spotted trends and the potential opportunities they present. Sector Expertise Highlight your deep knowledge of specific industries. This can be from femtech to even supply chain software. If you've worked in or researched a particular sector, discuss the key players, market dynamics, and growth potential. Demonstrate your ability to evaluate a company position within its industry. Case Studies Prepare to discuss case studies where you've analyzed markets and companies. Walk through your thought process in assessing the viability of a startup, including market size, competitive landscape, and potential challenges. Showcasing an Entrepreneurial Mindset Venture capitalists invest in entrepreneurs. Therefore, demonstrating an entrepreneurial mindset is crucial. Here how to convey this Innovation and Creativity Illustrate your ability to think innovatively and creatively. Share instances where you've proposed new ideas, developed innovative solutions, or launched projects. Emphasize your ability to think outside the box. Risk Assessment Discuss your approach to risk assessment. Venture capital involves high-risk investments, so it important to show that you can identify and mitigate risks. Share examples of how you've evaluated risks in past roles or projects. Business Acumen Demonstrate your understanding of what makes a startup successful. Discuss key factors such as product-market fit, business models, scaling strategies, and revenue generation. Highlight any experience you have in working with or advising start-ups. Building and Leveraging Relationships are the backbone of venture capital. Show that you can build and maintain strong relationships within the startup ecosystem Networking Skills Highlight your networking abilities. Discuss how you've built relationships with founders, industry experts, and other investors. Provide examples of how your network has helped you source deals or gain insights. Mentorship and Support Show your ability to mentor and support entrepreneurs. Share instances where you've provided guidance, resources, or connections to start-ups. Emphasize your commitment to helping founders succeed. Team Collaboration Discuss your experience working in teams, particularly in collaborative and high-stakes environments. Venture capital is often a team effort, so demonstrate your ability to work effectively with colleagues, partners, and portfolio companies. Conclusion Excelling in a venture capital interview requires a blend of market insight, entrepreneurial thinking, and strong relationship-building skills. By focusing on these three areas market insight, entrepreneurial mindset, and relationship building you can position yourself as a well-round

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To analyse markets, think like an entrepreneur, and build valuable relationships is key. With thorough preparation and a clear articulation of your skills and experiences, you'll stand out as a top contender for a coveted role in venture capital. A truly Viksit Bharat can be aided in its journey, by harnessing the positivity of AI (Artificial Intelligence), leading to an Awakened India. As the nation stands on the transformative cusp of its next development phase, integrating AI can drive unprecedented progress, inclusive at that. The urgency to scale and enhance AI policies cannot be overstated. As the world races towards technological supremacy, India must not only keep pace but lead in shaping the future. As AI emerges as a defining geopolitical force, surpassing traditional markers of power such as military might and economic strength, India must accelerate its efforts. To ensure that it remains a key player in this transformative era, India must decisively embrace and scale its AI policies, integrating these technologies into its national framework and capitalising on its demographic and historical strengths. Assuming that other nations will genuinely collaborate in the AI race would be both politically naive and policy disastrous. The competitive nature of AI development means that countries are primarily driven by self-interest and strategic advantage, rather than cooperative goals. India, with one-sixth of humanity, must assert itself as a pivotal voice in shaping global AI regulations. To do so effectively, it cannot rely solely on its consumption-based economy. Instead, India needs to develop and hold technological intellectual property and exert commercial influence. While concerns around AI ethical implications and potential misuse are valid, it is imperative to harness its power for the global good. Indian Dharmic principles, which emphasise the welfare of society and the pursuit of righteousness, provide a strong foundation for values-based governance. These timeless teachings can serve as a powerful motivator to ensure that AI development aligns with the greater good, promoting equity, fairness, and inclusivity. By actively participating in the global evolution of AI regulations, India can advocate for frameworks that prevent any single nation dominance and protect against ideological biases that could harm global harmony. To realise this vision, India needs to urgently address several critical areas. First, reskilling our workforce with AI mentorship is essential. The transition to an AI-driven economy will require a significant up skilling of our current labour and work force to ensure they are equipped with the knowledge and skills necessary for new roles. AI mentors will play a pivotal role in this transformation, guiding individuals through the complexities of AI technologies and applications. Humans are now more digital and mobile-first than ever before. In India, thanks to its emphasis on data and digital technology, there are now more keypad-literate individuals than formally literate ones. This digital fluency must be effectively harnessed in the age of AI to enhance quality of living and create better livelihood opportunities. By leveraging this vast pool of digital-savvy individuals, India can drive significant advancements in productivity and development. Embracing this digital literacy as a core asset will enable us to fully capitalise on AI technologies, fostering improvements in living standards and economi

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Aim of self care is to reduce the dependence on already overburdened health systems by empowering consumers with proper knowledge and basic tools such as digital selfcare tools on your smartwatch to take care of themselves. Studies have shown that approximately 90 percent of the care a person needs to manage a chronic disease must come directly from the patient. Self care also enables better management of healthcare infrastructure and resources by directing them towards treatment of long term conditions, emergency care and end of life care. Let take an example of one of the most common health problems faced by us headache. The impact of the pandemic reflects in the findings of the aridon headache report 2021 which states that 90% of urban Indians suffer from stress induced headaches. Since, headache is not an ailment but a symptom, in most cases it is self managed. However, most Indians choose to bear the pain, instead of addressing it through medications on account of many prevailing myths around headache medications. For people to be motivated to treat their symptoms rather than bearing or hiding them at work, there is a need to foster health literacy that can empower them towards self care with right knowledge. According to the value of optic drugs in India study conducted in 2021 by the organization of pharmaceutical producers of India pope, on an average an ailment occurs at least 4 times a year in an individual; the total spends in just the towns in India 123 mn consumers. Amounts to inr 35,820 cr annually. In India, where health insurance penetration is still in single digits, all of this amounts to an out of pocket expense which poses a huge burden on our population while the dependability on the healthcare practitioners for common ailments increases the burden on our healthcare system. Responsible and well informed self medication to treat minor ailments and to take preventive care of one health will enable an otc receptive environment, if complemented with a robust policy with transparent guidelines to promote and sell otc products. This will significantly bring down the out of pocket expenditure in healthcare. Along with well defined regulatory reforms, imparting the right knowledge and tools is key to empowering consumers to take proactive and informed steps towards undertaking preventive measures and managing minor illnesses. As a leader in the consumer health space globally, we consider it highly essential to raise awareness around self care, make everyday health products easily accessible and enforce safe, responsible self medication measures to transform everyday health for consumers. Self care, if implemented responsibly will help drive positive health outcomes for individuals and build significant efficiencies within the health systems. Establishing self care as a global policy priority will help achieve the vision of universal healthcare, a united nations sustainable development goal sdg with a target timeline of 2030. There is no better time than now to put self care at the top of the global health policy agenda, with sustained, comprehensive and.

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And creating a more engaged workforce. Social media platforms like twitter, integral, YouTube, and Facebook have long offered blue ticks to authenticate the identities of prominent personalities, brands and companies. While blue ticks lend authenticity to prominent profiles, they also subtly create a class distinction between those who are worthy of being verified and those who are not. This can go against the very idea of inclusivity and neutrality which social media platforms pride themselves upon. A feature such as voluntary self verification which offers users the option to verify their social media profiles and thereby amass greater credibility, could work towards narrowing the gap between eminent profiles and the host of creators who harness social platforms to express themselves, engage and connect with likeminded individuals. Moreover, in addition to lending credibility and authenticating user profiles, the self verification feature could carry a host of other benefits for social media platforms, users and the ecosystem at large. What is voluntary verification under Indian laws as per the information technology intermediary guidelines and digital media ethics code rules, 2021 guidelines of India, social media intermediaries in India are required to enable voluntary verification for all users, whereby upon completion of a simple verification process, users can be provided with visible markers of verification similar to the blue ticks seen adjacent to prominent accounts on platforms like twitter, integra or facebook. Benefits of voluntary self verification voluntary self verification is an empowering feature on social media which enables users to prove the authenticity of their accounts on the platform, thus lending greater credibility to the thoughts and opinions that they share. It enhances the visibility of genuine voices, and offers them the same privilege in the form of a visible marker which was thus far entitled to only eminent accounts. Unlike the elitist blue ticks, which are often provided by social media companies in recognition of stature or achievements of prominent accounts, voluntary self verification will solely be for authenticating the user as being a real person and not a bot. Even though social media is all pervasive, the domain is gradually reflecting the wild west, where malicious elements or even robotic accounts under the garb of anonymity, engage in spreading hatred and fake news. The lack of accountability and traceability of a user posting such content is the driving force behind this forest fire. Quite often, conversations on social media are far more divisive and aggressive than they are in real life since online anonymity gives users greater leeway to indulge in misconduct. Self verification would lead to greater accountability and make users liable towards all that they share on social platforms. A key anomaly that plagues social media platforms is the issue of fake accounts or bots. A large number of bots are used to generate a greater number of followers, likes, or share posts which eventually become viral and are seen by actual users. Facebook took down as many as billion bots in just the last quarter of 2021,

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Madurai and Tuticorin, known for their rich cultural heritage, bustling ports, and industrial prowess have been grappling to get along. This is not, however, a recent phenomenon. Way back in 2013, Madurai Tuticorin Industrial Corridor was proposed to address the disparity by spurring economic growth and development in the region. The corridor was designed to give a major industrial thrust to ten districts of southern Tamil Nadu, but in vain. The has faced a major setback post Covid and following the closure of Sterlite Copper in Tuticorin. The closure of the copper smelter plant, which was the largest in India, has resulted in a significant decline in industrial activity in the region. The closure of Sterlite Copper has sent a negative signal to investors, who may be hesitant to invest in the region. The now faces several challenges in attracting investment for the ambitious industrial corridor. However, thanks to the recent progress to allow maintenance work at the plant will restore investor confidence by establishing the region a business friendly environment and assuring investors of the safety and security of their investments. Going by Caldor first law that states manufacturing is the engine of economic growth in the long run; Tamil Nadu needs a lot for its manufacturing and other sectors to ensure stable and sustainable growth across all parts of the state. The law, first unveiled in 1966, and applied to various economies subsequently, has convincingly proved that manufacturing has spillover effects on the remaining sectors of the economy. With five million micro, small and medium enterprises, Tamil Nadu is the third largest state when it comes to the sector. Tamil Nadu also boasts of having many nonfarm industries ranging from automobile, leather, textiles, apparel, engineering components and pharmaceuticals. Out of the total small, micro and medium industries, Tamil Nadu has eight per cent of the total sector. When it comes to micro enterprises, Tamil Nadu has 15.24 % of units. The state needs big industries for this ecosystem to flourish. The state has to guard against Tuticorin like untoward events which halted copper production in Sterlite unit, turning India into a net importer of the metal since 2017 18 from being a net exporter earlier. The closure means the stoppage of fund flow to the exchequer, a rise in joblessness and deterioration in the economic condition of those dependent on the plant. The plant has remained closed since May 2018. A CUTS report, released in July last year observed, The cumulative loss for the entire period of plant closure is roughly around 0.72% of the State Gross Domestic Product (SGDP) of Tamil Nadu. Moreover, the closure is akin to giving the copper led energy transition a costly miss. It a loss, hardly affordable, for the state, the country and the world. Copper is the new oil now and not sans justification. The world is striving hard to make it a livable place all over again; all economies are rebooting their climate action strategy by sprucing up electricity, heat and transport sectors, which together are responsible for nearly two thirds of the global greenhouse gases emission. Nations are scrambling to secure the availability of the metal, apprehending further worsening of the extant demand supply gap and geopolitical challenges. A new geopolitical order is also fast emerging around minerals such as copper since metal concentration lies with only a few nations. However, the recent Suprem

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Systems, energy efficient appliances, and voice activated assistants. The use of virtual and augmented reality is helping buyers visualise their ideal home with various designs, floor plans, and interiors. Block chain technology is being used to streamline property transactions and ensure secure and transparent property ownership. Artificial intelligence is being used to analyses and predicts market trends, demand, and supply. Overcoming challenges in the luxury housing sector: Solutions for Indian real estate players while luxury housing has been performing well in India, challenges remain, including rising construction costs, delays in project approvals, and liquidity issues. According to industry experts, the Indian luxury housing sector is expected to grow by 12 16% CAGR in the next five years, with a significant section of the middle class and upper middle class driving demand. For investors looking to capitalise on this trend, investing in luxury housing is an excellent opportunity to benefit from the growth potential in this sector. For Real estate players it is a matter of understanding that while demand for luxury housing is on the rise, the sector is also becoming increasingly competitive. These challenges can be overcome by adopting new technologies, reducing turnaround times for approvals, and creating innovative financing solutions. Real Estate Developers must focus on creating unique value propositions, such as sustainable and environmentally friendly projects, and differentiated amenities that cater to the needs of today homebuyers. They must also prioritize customer experience, from the initial contact to the post sale support, to build lasting relationships with buyers. By implementing these strategies, real estate players can stand out from the competition and continue to thrive in the growing luxury housing market in India. An essential issue in aviation is decriminalising aircraft accidents and limiting the use of aircraft accident reports for police investigation and further judicial proceedings. The Aircraft Accident Investigation Bureau (AAIB), a statutory body under the Ministry of Civil Aviation, conducts investigations of aircraft accidents. The accident investigation is conducted as per the Aircraft (Investigation of Accidents and Incidents) Rules 2017, Published vide G.S.R. 222 (E) dated 30 March 2021. The objective of the investigation of accidents and incidents, as given in Para 3 of the rules, is. The sole objective of the investigation of an accident or incident shall be the prevention of accidents and incidents and not to apportion blame or liability. 2. Any investigation conducted in accordance with the provisions of these rules shall be separate from any judicial or administrative proceedings to apportion blame or liability. However, law enforcement and judicial authorities use probable cause, as given in the final accident report prepared by the AAIB, to blame the person for the cause of the accident without an independent investigation and or pass the verdict. There is a need to highlight the primary difference between the investigation carried out by the AAIB, and that carried out by law enforcement agencies. The AAIB determines the root cause of the accident and concludes with the probable cause and contributory cause s without apportioning any blame or liability. In contrast, the police investigation and judicial probe determine the proximate cause. In other words, it determines where the blame li

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Aim of self care is to reduce the dependence on already overburdened health systems by empowering consumers with proper knowledge and basic tools such as digital selfcare tools on your smartwatch to take care of themselves. Studies have shown that approximately 90 percent of the care a person needs to manage a chronic disease must come directly from the patient. Self care also enables better management of healthcare infrastructure and resources by directing them towards treatment of long term conditions, emergency care and end of life care. Let take an example of one of the most common health problems faced by us headache. The impact of the pandemic reflects in the findings of the aridon headache report 2021 which states that 90% of urban Indians suffer from stress induced headaches. Since, headache is not an ailment but a symptom, in most cases it is self managed. However, most Indians choose to bear the pain, instead of addressing it through medications on account of many prevailing myths around headache medications. For people to be motivated to treat their symptoms rather than bearing or hiding them at work, there is a need to foster health literacy that can empower them towards self care with right knowledge. According to the value of optic drugs in India study conducted in 2021 by the organization of pharmaceutical producers of India pope, on an average an ailment occurs at least 4 times a year in an individual; the total spends in just the towns in India 123 mn consumers. Amounts to inr 35,820 cr annually. In India, where health insurance penetration is still in single digits, all of this amounts to an out of pocket expense which poses a huge burden on our population while the dependability on the healthcare practitioners for common ailments increases the burden on our healthcare system. Responsible and well informed self medication to treat minor ailments and to take preventive care of one health will enable an otc receptive environment, if complemented with a robust policy with transparent guidelines to promote and sell otc products. This will significantly bring down the out of pocket expenditure in healthcare. Along with well defined regulatory reforms, imparting the right knowledge and tools is key to empowering consumers to take proactive and informed steps towards undertaking preventive measures and managing minor illnesses. As a leader in the consumer health space globally, we consider it highly essential to raise awareness around self care, make everyday health products easily accessible and enforce safe, responsible self medication measures to transform everyday health for consumers. Self care, if implemented responsibly will help drive positive health outcomes for individuals and build significant efficiencies within the health systems. Establishing self care as a global policy priority will help achieve the vision of universal healthcare, a united nations sustainable development goal sdg with a target timeline of 2030. There is no better time than now to put self care at the top of the global health policy agenda, with sustained, comprehensive and.

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Aim of self care is to reduce the dependence on already overburdened health systems by empowering consumers with proper knowledge and basic tools such as digital selfcare tools on your smartwatch to take care of themselves. Studies have shown that approximately 90 percent of the care a person needs to manage a chronic disease must come directly from the patient. Self care also enables better management of healthcare infrastructure and resources by directing them towards treatment of long term conditions, emergency care and end of life care. Let take an example of one of the most common health problems faced by us headache. The impact of the pandemic reflects in the findings of the aridon headache report 2021 which states that 90% of urban Indians suffer from stress induced headaches. Since, headache is not an ailment but a symptom, in most cases it is self managed. However, most Indians choose to bear the pain, instead of addressing it through medications on account of many prevailing myths around headache medications. For people to be motivated to treat their symptoms rather than bearing or hiding them at work, there is a need to foster health literacy that can empower them towards self care with right knowledge. According to the value of optic drugs in India study conducted in 2021 by the organization of pharmaceutical producers of India pope, on an average an ailment occurs at least 4 times a year in an individual; the total spends in just the towns in India 123 mn consumers. Amounts to inr 35,820 cr annually. In India, where health insurance penetration is still in single digits, all of this amounts to an out of pocket expense which poses a huge burden on our population while the dependability on the healthcare practitioners for common ailments increases the burden on our healthcare system. Responsible and well informed self medication to treat minor ailments and to take preventive care of one health will enable an otc receptive environment, if complemented with a robust policy with transparent guidelines to promote and sell otc products. This will significantly bring down the out of pocket expenditure in healthcare. Along with well defined regulatory reforms, imparting the right knowledge and tools is key to empowering consumers to take proactive and informed steps towards undertaking preventive measures and managing minor illnesses. As a leader in the consumer health space globally, we consider it highly essential to raise awareness around self care, make everyday health products easily accessible and enforce safe, responsible self medication measures to transform everyday health for consumers. Self care, if implemented responsibly will help drive positive health outcomes for individuals and build significant efficiencies within the health systems. Establishing self care as a global policy priority will help achieve the vision of universal healthcare, a united nations sustainable development goal sdg with a target timeline of 2030. There is no better time than now to put self care at the top of the global health policy agenda, with sustained, comprehensive and.

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Customized interventions designed for specific countries and regions. With the pandemic we witnessed and embraced a new normal way of life and business. From delivery of daily essentials, to education and health everything went digital, and we the consumers lapped it up like never before. The transformations were humongous and the wheel has not stopped turning yet. Covid related disruptions made traditionally offline enterprise brands take note of the importance of going digital. Selling on channels that their customers prefer is no longer a choice but more about surviving the ever changing market. While 52% of enterprise brands selling online experienced surges in demand during covid 19, 80% of large retail stores faced a sales dip or closure. Well, a reason enough to highlight the importance of going digital, connecting directly with customers and adapting to the changed buying behaviour. Embracing digital channels also had a multi pronged effect on enterprise brands growth, be it expanding their customer base, exploring new markets or selling more due to seamlessly catering to the changing buyer preferences. Customer is the king well, the customer is and will always be the king and your brand needs to build experiences worthy of a king attention. Just offering competitive pricing and huge discounts is passé. The modern buyer journey is no longer linear and complete on a couple of touch points. The new age buyers keep hopping in and out of at least 4 to 6 channels right from social media, to online stores to mobile apps, voice based devices before finalizing a purchase. And to be successful, brands need to be aligned with the new routes traversed by their buyers. Yes, new age brands not only need to have a multi channel presence, they also need to offer a uniformly seamless experience across all channels and devices. What more, they need to top this up with extreme personalization, ease of shopping and streamlined doorstep delivery. Anything less and your brand runs the risk of being out of the race. How enterprise brands can leverage e commerce platforms to solidify their market presence the pace of changes in the market and business models is astounding. Driven by customer preferences enterprise brands are ready to go to any lengths to engage, convert and keep customers loyal to their brand. While they have always been using the pricing and discounting strategies to lure buyers, enterprise brands now need to move their game a few notches higher. The need of the hour is to take your enterprise brand where your customers are right, you need an all pervading digital presence, be it your website, mobile apps, social media or any other digital channels, your customers need a buy button everywhere. Sticking to monolithic software is no longer going to help in such a scenario. Enterprise brands need modern, agile, scalable and flexible enterprise ecommerce solutions. Enterprise brands need to quickly adapt to changes in the market and build future ready solutions that give them a winning edge here are.

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A few areas where many enterprise brands are still missing the mark and how an advanced enterprise ecommerce solution can help them bridge the gap: not focusing on omnichannel presence it interesting that customers connect with brands on not just 1 but atleast 5 6 channels before they actually purchase. This is why brands that are unable to offer omnichannel buying experiences are usually dismissed by modern buyers. Unfortunately, customers end up favouring the competitor brands that offer new age buyers a seamless buying journey across different channels them to ensure you do not miss the mark, you should power your enterprise brand with an enterprise tech solution which uses headless architecture. With the decoupled headless architecture you can easily add any number of new customer touch points easily and rapidly using the same backend logic and apis. Headless also provides your development and marketing teams, better creative control to build innovative solutions and conversion oriented buyer journeys. Absence of customized and personalized customer experiences one size fits all strategy no longer works with the new age buyers. To set your enterprise brand apart you need to go with personalized offerings. The modern customers demand customization and personalization at every step of their journey.. Adding personalized attributes will ensure that you as a brand can offer customer engagement, conversion and retention. And to be able to offer these kinds of experiences, your platform would need high levels of customization so that you can make sure that your customers stick around with you for long. Your enterprise e commerce platform should be such that you can easily implement multi level customizations. And you have various ways to offer customized and personalized customer experiences. Whether it is offering unique landing pages, personalized prices, and discounts, or multilingual content, multiple payment methods, shipping options, etc you as an enterprise brand just need to think innovatively. You have to come up with out of the box strategies like these so as to keep your customers engaged with your brand. It is this engagement that will further carve the path for customer loyalty and retention. Lacking mobile presence the modern customers are hooked to their screens.. They use mobile phones for almost everything and especially for online shopping. No wonder, the mobile device is one of the most lucrative touch points to reach out to your customers. Having your enterprise brand mobile presence is no longer an option, it a necessity for enterprise brands planning their growth strategy. If your brand does have a strong mobile presence, you are not going to be in the market for long. By leveraging the power of m commerce you can expand our presence to new markets, tap impulse purchases, personalize your offerings for better marketing roi and gather customer behavior insights to improve your branding and sales efforts and of course, the mobile experiences should be of high quality both from the design and functionalities aspects. For this you need to look for mobile ready enterprise solutions that.

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The middle class is a poor negotiator. Too fragmented to vote as one. Too busy to organise. Too convinced that reason will eventually triumph. What made this Budget mildly unusual was not what it gave, but what it avoided. There was no chest-thumping populism, no fiscal confetti thrown into the crowd, no dramatic announcements designed to trend for forty-eight hours. It was a surprisingly restrained document, which in modern India is almost suspicious behaviour. In trying to offend no one in particular, it succeeded in disappointing almost everyone equally. The middle class, naturally, still felt overlooked. This is less a reaction and more a ritual. Expectation, followed by resignation, followed by an explanatory thread on social media about how things could have been better if only someone in North Block had understood basic household economics. Budget Day has quietly become a national broadcast festival. Newsrooms, now well trained on high-traction weekends thanks to elections and endless political drama, switch into overdrive. The moment the Finance Minister finishes speaking, a remarkable transformation takes place. By mid-morning, the country is suddenly full of experts. People who ordinarily struggle to distinguish between physical fitness and fiscal discipline become the final word on GDP growth. Those for whom the last encounter with macroeconomics was an MBA group project began explaining bond yields with the authority of central bankers. Everyone is ready to unpack, decode, read between the lines, and most importantly, explain what the Budget really means. Television studios fill with charts, arrows, and earnest faces nodding at one another. Anchors ask whether the Budget is growth-oriented, reformist, aspirational, or transformative, as if these were mutually exclusive states rather than interchangeable adjectives. Nobody admits uncertainty, nobody says we will know in eighteen months. That would ruin the tempo. By Monday morning, the noise recedes and the experts disappear. The studios move on. The Budget is said to have been digested, which usually means it has been reduced to a mild sense of dissatisfaction and a spreadsheet with multiple tabs. Offices reopen, meetings resume, and the middle class returns to doing what it does best. Paying, 'adjusting' and hoping. The relationship between the Indian middle class and the Union Budget is unlikely to transform. It was never a courtship to begin with. It is a transaction, one in which expectations are emotional but outcomes are mathematical. If the middle class ever did receive something substantial from a Budget, it would probably not know what to do with it. There would be demands for clarification, fine print, and a calculator to check if it is actually beneficial or just sounds so. Some habits, after all, are more durable than fiscal policy. TOI News - February 5, 2026 Why Budget 2026 27 quietly made India the world's most trusted computer destination When historians look back at Union Budget 2026 27, they may not begin with the headline capex numbers or the fiscal arithmetic. They may begin with a seemingly technical provision, one that extends tax certainty for foreign companies using Indian data centres all the way to 2047. For new and existing data-centre, cloud, and AI players, this provision effectively answers a question that has haunted global boards for years: If we place our core compute workloads in India, will future tax interpretations rewrite our economics?

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in India, merely because computers sat on Indian soil. By legislating a long-dated exemption stretching to 31 March 2047 India has done something rare in tax policy: it has traded short-term revenue ambiguity for long-term credibility. The exemption applies to a foreign company's income that may accrue or arise in India solely because it procures data centre services from a specified Indian data centre, provided certain conditions are met. For hyperscalers, AI model providers, SaaS majors, and global enterprises running private clouds, this removes the single biggest structural uncertainty in India deployment decisions. The power of this provision lies not just in the exemption, but in its clean architecture. This ensures the regime is targeted at genuine operating players, not shell structures. Servers, buildings, power systems, and cooling must belong to the Indian data centre operator. Global revenues remain protected but India-facing monetisation is transparently taxed in India through an Indian company. This ensures that while computers flow globally, physical sovereignty, operational control, and domestic value creation remain Indian. It is a recognition of the data centre as a full-fledged industrial ecosystem. Where services are provided to an associated enterprise, the policy proposes a safe harbour margin of 15%. Instead, it offers predictability, something global boards value as highly as tax rates. By matching the tax horizon to the asset horizon, India has made itself investable at scale. For boards deciding between regions Southeast Asia, Middle East, Europe, or India this provision tilts the equation decisively. India has effectively said: Bring your most valuable workloads. We will not surprise you. In many cases, this policy converts India from a supplementary location into a primary compute destination. But for the global digital economy, this data centre provision may prove to be its most consequential legacy. Art of the trade deal India-US tariff agreement shows you don't always have to flatter Trump to get him to the table, you have to be smart about knowing what will get him there. Plus, Trump's man in New Delhi was a big help. There were many reasons to believe a US-India trade deal wouldn't happen, or at least not anytime in the foreseeable future. After all, ties were tense, and much trust had been lost. New Delhi had doubled down on its red line of not opening up politically sensitive sectors. US commerce secretary Howard Lutnick claimed India missed a great opportunity for a deal when Modi declined to call Trump last year. Not to mention, India had seemingly done practically everything it needed to do to get a deal, but to no avail: it reduced and eliminated a number of tariffs. It took back undocumented Indian workers in the US. And after US's new Russia sanctions kicked in last Nov, it reduced its Russian oil imports. M's close personal friendship with Arab leaders has a little known dimension: his outreach to the crown princes of regional monarchies. That's an investment in the future, crucial for India's strategic leverage against Pakistan. The establishment of substantial strategic ties with Gulf states is widely recognised as one of the big successes of the Modi govt. Since 2014, Modi has prioritised these ties driven by obvious logic. This region is the principal source of India's energy needs; it's a significant trade and investment partner, and the principal arena for India's outreach in the frontier

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Offer inbuilt solutions for building mobile apps and pwa stores. With apps for your customers, dealers, sellers, delivery boys and for the admin s you can leverage the power of m commerce for business growth and also run the business from anywhere, anytime. Absence on social media social media is our new age way of connecting with friends, family and business partners. Whether it is a b2b or d2c business, social media is helping them connect with their customers in ways that were unthinkable a few years ago. Surveys, feedback gathering, product promotions, marketing, sales, you name it and every kind of activity can be conducted on social media platforms. Your brand without a social media presence is like an online store in the middle of nowhere. Social media takes your brand to the platform where your customers keep hopping in and out several times a day. Seeing your presence their customers engage, consume your content and eventually, if promoted right, also buy from your brand. To build a strong social media presence, your e commerce platform should support social commerce. Additionally your enterprise platform should also bees enabled to create a digital buzz about your brand organically. With both these aspects in place, not only will you have a presence across multiple platforms but you will be able to tap new markets organically and seamlessly. Unable to capture customer data and gauge purchasing trends the customers behaviors, preferences, and demands shape the buying trends. Every click of the customer on the different touch points can be captured and analyzed. This way you have access to a data pool that helps you gauge and understand your buyers needs. Modern enterprise e commerce platforms are designed with inbuilt analytics tools that can be easily integrated with google or other analytics tools. Following this path, you have data driven insights that could potentially help you devise your marketing, expansion, growth strategies. In the long haul, they help maximize the marketing roi as well as promote the products through the most profitable and ideal channels. Summing up enterprise solutions help businesses fix a lot of issues and make them break free from the limitations of legacy software. By helping businesses quickly adapt to changing market trends and giving them the flexibility to make new channels commerce able, enterprise ecommerce platforms enable faster growth for brands. Modern enterprise solutions also make it possible for brands to pivot their business model and quickly design and move to a new and disruptive hybrid model. Businesses that are aligned with customer requirements, prioritize customers and fulfill their demands, as well as expectations, eventually end up savoring success. All these businesses need to achieve a resounding success is an enterprise ecommerce solution that comes with inbuilt support to cater to the changing needs of such fast growing brands. Powered by a future ready, next gen enterprise platform, brands can achieve astounding success by delivering what their customer wants. The future of wealth management lies within two key aspects.

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Right asset allocation strategy and seamless client experience. Asset allocation can be defined as essentially an investment strategy which seeks to maximize risk adjusted returns by allocating money towards investment instruments as per investors financial goals, risk appetite and time horizon. Various asset classes have varying degree of risk and return profile. Every asset class may perform differently over time with varying correlation. A successful asset allocation thus requires finding a balance of reward with an acceptable level of risk. For long term investing and life stage planning asset allocation is very crucial as it can help to absorb the impact of market volatility and maintain a balance between risk and return. Appropriate asset allocation can help investors ride through the ups and downs of market performance. Historically also, no single asset class out performs another consistently and there is also any asset allocation strategy right for everyone. Once asset allocation strategy has been defined and implemented for an investor, a 3 6 monthly review rebalancing is also essential to ascertain that investment strategy is aligned with the risk profile and financial goals. With increasing young population coming into work force and thereby creating a shift in focus towards new age investors. These new age investors are not only tech savvy and early adopters of technology but are also demanding more in terms of offerings. With easy access to information and growing awareness, investors are expecting holistic offerings rather than merely product based offerings which encompasses all their wealth management needs. Technology is poised to change the nature and delivery of wealth management offerings significantly, just as it has transformed many other industries. Off late, several wealth tech companies have emerged. These firms leverage technology to deliver customized financial plans and asset allocations using technology and complex algorithms in a bid to emphasize the shift from relationship manager led to technology based, model driven advice. This approach is especially attractive for the new age investors who are not only technology savvy but also want greater control over their wealth and financial wellbeing the re wired investors. There are various areas where technology has had significant impact on client experience and offerings of wealth management companies. Portfolio analytics and reporting: data analytics has not only augmented the way wealth managers analyse investors portfolios but have also reduced time spent by wealth managers on spreadsheets. With the help of technology, wealth management companies can offer greater portfolio insights and customized solutions to investors which match their expectations and risk appetite. New age technologies such as artificial intelligence and machine learning combined with big data analytics is disrupting wealth management space in a big way. Client meetings: technology can aid in augmenting client interactions via multiple digital touch points, video calling and shared desktop features have been rapidly adopted by both investors and wealth managers to provide a seamless experience. Digital touch points: with the help of technology, wealth management firms can offer low cost digital touch point solutions to their clients, enabling.

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Should spiritual masters cast their vote in elections? All spiritual leaders have to be neutral. They have to be like journalists. If someone asked you as a newspaper, if you are with communists or Congress or others, you will say, you are here for people. Similarly, spiritual leaders, I think, have to be for people. These are Sri Sri Ravi Shankar words, in an interview with a national newspaper when he was asked about his political affiliation, if any. By remaining neutral, the guru rises above mundane politics, which is part of the material world, with all its pushes and pulls. As for the people, it is up to them, really, if they wish to vote for this party or that, and whether they wish to vote at all. The choice is in the hands of the individual. Faced with day-to-day challenges in the world, the individual voter has to take a call on how he wishes to direct governance options. On the other hand, the guru is someone who remains unperturbed regardless of who wins or loses an election, because he is neutral. It is the kind of neutrality that transcends good and bad, dualities and polarities. A spiritual master is free of affiliations; he is attribute less. Therefore, national and international politics, ought not to concern him, as a realised soul. His focus is on universal love rather than on love for country, clan or party. Coming to the subject of the environment a burning issue today due to exploitation and degradation by humans over the years the call is for all individuals, businesses, communities and govts to be carbon-neutral. That is, to reduce one carbon footprint, which is the root cause of global warming, climate change and unnatural disasters. By remaining carbon-neutral, natural forces come into play, and the environment begins to repair itself. The spiritual master teaches by example, and in doing so, sets the tone for sustainable lifestyles and policies that will automatically reverse the damage done and prevent new assaults on the environment. Being neutral in politics and environment does not mean that the guru is indifferent or apathetic; as a non-attached person, he is open to embrace all possibilities and promotes universal love and harmony rather than get embroiled in environmental and political activism. Creating awareness is more up his street; by removing ignorance and making knowledge accessible, the guru enables people to get more clarity on various issues both material and metaphysical and hence the individual is able to make informed choices. The outlook is compassionate, not motivated by personal interests. Such a sage may seem free-floating and rootless, but that is the whole point. Being rootless in this context is a virtue, for the guru is unbiased and without prejudice. His wont is to inform and elevate, and not to control. The Gita does indicate that the sage is not obliged to either do or not do, for he abides in the Self. This Self is what is called choiceless awareness, as Ramana Maharshi pointed out. The sage is witness, free of dualities. He may seem inactive, but that is not the case. He is constantly creating awareness so that you know you have the power of choice. You will be able to do your duty without attachment and expectation. That is your dharma. The formal nomination of Vice President Kamala Harris as the Democratic presidential candidate for the 2024 election marks a historic milestone in American politics. Harris ascent to become the first Black woman to lead a major party ticket ref

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Harris nomination ignites critical conversations about identity in American politics, particularly in the context of the upcoming election. Former President and Republican Party presidential candidate Donald Trump dismissive question, Is she Indian or Black? underscores a persistent political strategy that uses identity to divide. Yet, this election offers an opportunity to transcend such reductive categorisations and embrace the complexity and richness of multiracial identities. This is particularly significant for the Indian American and Black American communities, who see in Harris a reflection of their own multifaceted experiences. For the Indian American community, which makes up about 1.4% of the U.S. population, navigating a dual identity in America has long been challenging. Despite being highly successful professionals and the richest ethnic community per-capita income wise in America, the Indian American community often face stereotypes and cultural misunderstandings, with their roles frequently reduced to those centred around education and technology. Figures like Kamala Harris help redefine what it means to be Indian American, broadening the conversation to include the complexity of intersecting identities. Her presence in the political arena creates an essential space for deeper discussions about race and identity. Indian Americans are increasingly aligning with other marginalised groups to combat systemic racism and disenfranchisement. Despite cultural differences, they share common struggles with Black Americans and other communities of colour. However, political discourse often exploits these differences to sow division rather than promote solidarity. The challenge for Indian Americans is to transcend these divisive tactics and foster a narrative of shared resilience and strength. Black Americans make up about 13.4% of the U.S. population. For them, whose identity is deeply rooted in a history of systemic oppression, the continuous politicisation of their identities remains a significant challenge. Kamala Harris, embodying both Black and Asian identities, challenges conventional notions of race, broadening the conversation around identity in politics. Her response to Trump questioning of her racial identity underscores the strength found in embracing a multifaceted identity. Systemic racism remains a unifying concern for the Black community, yet political strategies often seek to undermine the legitimacy of Black leadership. The questioning of Harris identity exemplifies attempts to obscure the reality of Black experiences in America. For Black Americans, the 2024 election presents a crucial moment to demand representation that reflects their diverse experiences and challenges. Understanding the narratives of Indian Americans and Black Americans reveals both distinct and overlapping challenges. Indian Americans fight against stereotypes resonates with African Americans battle against systemic racism. Both communities often find themselves on the fringes of racial discourse in America, which traditionally focuses on singular identities rather than embracing the multiplicity within these groups. Political discourse must evolve to emphasise shared experiences over divisive rhetoric. The 2020 census revealed that 33.8 million Americans identify as multiracial, highlighting a significant shift in American identity. Leaders like Kamala Harris exemplify the complex interplay of cultural backgrounds that enrich the American fabr

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Let us pursue life in the field where we are placed because the omniscient Lord knows exactly what is required for our inner enfoldment. The writer is the founder of Chimayo Mission Prior to the Indo-Pak Conflict in Cargill, 1999, Tasha Nagoya, a resident of Dares, while looking for his missing yak, noticed Pakistani Army soldiers where he had been grazing yaks since childhood. The rest is history. Strategic thinkers have always emphasized that the presence of a friendly population along the borders safeguards national interests. In the Chinese scheme of things, Herniation of Tibet and development of Xiaokang or well-off villages for border defence are a part of China strategic infrastructure development initiative along its borders, particularly along the LAC with India. These villages have now been enlarged and house the civilian populace as well as the army. Pakistan, on the other hand, trusts its Punjabi soldiers the most and has allotted millions of acres of land along many canal development sites along the Cholistan border to senior Punjabi army officers and a Pak Army company for the development of model farms. In 1923, another one million acres of land was allotted to one such military company as part of a food security initiative, launched through a collaborative effort between the civil and military sectors. The stated objective was to bolster crop production by establishing army-operated farms on state-owned land. By definition, borderlands are far from the populated areas and are generally less developed. In the South Asian context, where the power elite are often small landholders, land grab by inimical neighbours is still a worthwhile military objective. Since its creation, the state of Uttarakhand, an important border state of the nation, has grappled with different problems. Prior to the grant of statehood, the political class, which had tasted the perks of power in faraway Lucknow and Delhi, refused to endorse the creation of the state. When the bifurcation of Uttar Pradesh was forced by the will of the people, they were content to stay in the relative comfort of Dehradun and larger cities in the plains. Uttarakhand is administratively divided into two regions. Among its 13 districts, four districts Dehradun, Udham Singh Nagar, Haridwar, and Nainital are classified as plain areas, while the remaining are hilly regions. Geographically, it shares its borders with China and Nepal while being adjacent to Himachal Pradesh, Uttar Pradesh, Punjab, and Haryana. The ease of doing business in the plains and uncertain surface communication in the hills, coupled with a lack of medical and educational infrastructure, has led to an exodus of people from the hills to the cities and townships in the plains. The lack of land reforms like consolidation has rendered the hill land holdings agriculturally unviable. Rampant poaching of predators has led to an explosion in the population of simians and wild boar, which has ruined even marginal farming and horticulture. The 2011 Census revealed that Uttarakhand overall population growth rate was 1.7%, with significant variations across the state plains and mountainous regions. There has been an evident inclination of migration out from the state mountainous parts as the hilly regions saw a population increase of 0.70%, significantly lower than the 2.82% growth observed in the plain districts, confirming the large migration trend away from the hilly areas of the state. The census showed a decli

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Sanctions following the Russia Ukraine conflict have triggered much discussion on the impact on how other countries would manage their foreign currency reserves going forward. These reserves are a country insurance against economic shocks, like households or companies keeping some assets in liquid form, which means easily convertible to cash, or in cash. A country FX reserves need to be similarly liquid and stable in value at times of crisis: Imagine holding an asset as insurance which becomes inaccessible during a crisis, or whose value drops sharply! The safety of reserve assets is thus paramount, which depends on the type of assets held and the currency in which they are denominated. Uttar Pradesh chief minister Yogi Adityanath directive to the state police that prior permissions must to be mandatory for processions underscores the need for smarter policing amid rising communal tensions. Adityanath is an important political signal to directionless cops amid violent incidents reported from Delhi, MP, Gujarat, Uttarakhand, Karnataka, Maharashtra and Andhra Pradesh. He has also asked local cops to seek mandatory affidavits from procession organisers pledging they will maintain peace and harmony, and to initiate dialogue with influential local citizens and religious leaders. Strong police regulation of processions can effectively nip communal mischief in the bud. The Hanuman Jayanti procession in Delhi Jahangirpuri during which rioting occurred reportedly did have police permission. A big mistake by police forces everywhere is to allow weapon bearing processions to proceed. Police personnel failing to uphold powers given to them to maintain public order only serves to embolden mobs. The Delhi Police Act clearly empowers an inspector rank officer to specify how members of a procession must conduct themselves. Ultimately, cops end up at the receiving end as had happened in Jahangirpuri, having to come between violent mobs raining stones and bricks; one officer even sustained bullet injuries. Policing is an unenviable task, even at the best of times. True, police forces in India are understaffed and overworked, require better training, and are in dire need of structural reforms. But the axiomatic truth about communal riots in India is that they are allowed to happen. Anti social elements rear their heads only when the police are hobbled by dangerous political signaling. Enforcing laws without bias, nurturing social networks and developing reliable intelligence are key to community policing. Therefore, police forces across states that are now struggling to bottle the communal genie could certainly do without the constant political refrain of majority minority binaries. Adityanath commandment directing police to only give permission to those processions that are traditional and reject new unnecessary events is important in today context where a violent, hate spewing fringe is trying to dictate terms to the state and upsetting communal harmony and public order by hijacking random religious events, symbols and sites. Countries in India neighborhood like Pakistan, Bangladesh and Sri Lanka strained by religious fundamentalism serve a cautionary note. While ordinary citizens have little control over the politics of their countries, they must lose faith in policing.

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Evaluate their strategies and defence preparedness. After all, nobody expected the Russian military operation to last this long the conflict will soon complete two months and face such high losses against a much smaller Ukrainian force. It is widely acknowledged now that the Russian military has been bogged down by poor planning and logistics. Despite its overwhelming firepower, its supply lines have been stretched with convoys often being stuck in thawing muddy terrain. This allowed the Ukrainian resistance to pick off Russian mechanised units. Add to this, reports of Russian soldiers carrying expired rations and a significant number of Russian tanks breaking down due to mechanical failure. All of this goes to show the importance of combat support arms in any military operation. The Corps of Engineers that Lt Gen Pande was originally commissioned into he later opted for general cadre is one such arm of the Indian army. And along with Artillery, Air Defence, Aviation and Signals, it forms the critical support backbone of the forces. The US army deploys 10 support soldiers for every combat soldier, highlighting the importance of combat support units. Lt Gen Pande elevation, therefore, is expected to sharpen this aspect of India defence preparedness. In 2019, the Armed Forces Tribunal had directed the government to allot additional vacancies in the brigadier and major general ranks to officers in the combat support arms. Given the lessons of the Ukraine conflict, that certainly was a prescient judgement. Besides, with China as our immediate security challenge across a mountainous LAC, upgrading our combat support arms should receive top priority. When BJP won four out of the five recently held assembly elections, it was a surprise to many political analysts. First, because these elections took place against the backdrop of the great human disaster caused by the pandemic. Second, because they were being held just as inflation was trending up globally. Even in these extremely challenging circumstances, the larger section of voters put their trust in BJP. They defied the political logic of anti incumbency in BJP led states. Uttarakhand in particular saw an extraordinary situation where its chief minister could not even win his own seat but BJP won a majority. Did a common factor run through all the victories Yes, the role of the political leadership and the election campaigning of Prime Minister Narendra Modi. This factor is popularly known as the Modi image. I shall elaborate on what this image means in electoral democratic politics, how it is formed and how it influences the political choices of the public in India. With the advent of Ramzan, Muslims all over the world prepare themselves for a month long festival of love, kindness and spirituality. Fasting is one of the pillars of Islam along with Salah, prayer; Haj, visitation to Mecca; and Zakat, charity. Perhaps, the most visible manifestation of the month of Ramzan is abstinence from food, water, physical relations with one spouse and even smoking for the period of the fast, which extends from dawn.

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It the rule of law that keeps individuals, communities, businesses and livelihoods safe. We forget these basics at our own peril. Uttar Pradesh chief minister Yogi Adityanath directive to the state police that prior permissions must be mandatory for processions underscores the need for smarter policing amid rising communal tensions. Adityanath is an important political signal to directionless cops amid violent incidents reported from Delhi, MP, Gujarat, Uttarakhand, Karnataka, Maharashtra and Andhra Pradesh. He has also asked local cops to seek mandatory affidavits from procession organisers pledging they will maintain peace and harmony, and to initiate dialogue with influential local citizens and religious leaders. Strong police regulation of processions can effectively nip communal mischief in the bud. The Hanuman Jayanti procession in Delhi Jahangirpuri during which rioting occurred reportedly did have police permission. A big mistake by police forces everywhere is to allow weapon bearing processions to proceed. Police personnel failing to uphold powers given to them to maintain public order only serves to embolden mobs. The Delhi Police Act clearly empowers an inspector rank officer to specify how members of a procession must conduct themselves. Ultimately, cops end up at the receiving end as had happened in Jahangirpuri, having to come between violent mobs raining stones and bricks; one officer even sustained bullet injuries. Policing is an unenviable task, even at the best of times. True, police forces in India are understaffed and overworked, require better training, and are in dire need of structural reforms. But the axiomatic truth about communal riots in India is that they are allowed to happen. Anti social elements rear their heads only when the police are hobbled by dangerous political signaling. Enforcing laws without bias, nurturing social networks and developing reliable intelligence are key to community policing. Therefore, police forces across states that are now struggling to bottle the communal genie could certainly do without the constant political refrain of majority minority binaries. Adityanath commandment directing police to only give permission to those processions that are traditional and reject new unnecessary events is important in today context where a violent, hate spewing fringe is trying to dictate terms to the state and upsetting communal harmony and public order by hijacking random religious events, symbols and sites. Countries in India neigbourhood like Pakistan, Bangladesh and Sri Lanka strained by religious fundamentalism serve a cautionary note. While ordinary citizens have little control over the politics of their countries, they must lose faith in policing. It the rule of law that keeps individuals, communities, businesses and livelihoods safe. We forget these basics at our own peril. Lt General Manoj Pande upcoming elevation as the next army chief will make him the first ever officer to be commissioned in the Corps of Engineers to head the 12 lakh strong force. His promotion comes at a tricky juncture. Not only do our troops continue to be engaged in a border standoff with China in eastern Ladakh, the war in Ukraine is forcing militaries around the world to are.

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To sunset but is the holy month just about hunger and thirst Is it just about cleansing the body or is it beyond that Why would God who is self sufficient and needless require us to fast and abstain from acts which are otherwise permitted in all other months The answer to this question lies in the Quran, in the sayings of Prophet Muhammad, and his family. The Quran says, O believers! Fasting is prescribed for you, as it was for those before you, so perhaps you will become mindful of Allah. 2183. The verse outlines that the purpose of fasting is for the individual to reflect upon his life, his relationship with the Almighty, to recognise the bounties that have been bestowed upon him by God and to be thankful for the same. Fasting must yield self restraint, humility and compassion without which the fast would be of no consequence. Those who fast are advised to conduct themselves in a calm and restrained manner, refraining from quarrels or obscene language. The Prophet said, Fasting is a protective shield. When a person is fasting, he must not indulge in any obscenity or vulgarity. If someone fights with him or verbally abuses him, he should reply by saying twice, I am fasting. There is a story of a woman who was abusive to her neighbors while fasting. When this was brought to the notice of the Prophet, he clearly stated that her fast is of no value in the eyes of God. Charity and kindness to people are emphasised in this month to raise one spiritual quotient. Followers are encouraged to share what they have been granted by God with others. Prophet Muhammad said, With your thirst and hunger remind yourself about the thirst and hunger of the Day of Judgment pay charity to the poor and destitute, pay respect to elders, be kind towards youngsters, and observe the bonds of relationship with your family. A similar sentiment is echoed by Imam Sadie, grandson of the Prophet, God made fasting obligatory to equalise the poor and the rich. Surely, the rich people would not otherwise have felt the pain of hunger to be kind to the poor. The month of Ramzan is also about reforming ourselves, building character and fostering discipline. As Imam Sadie put it, Fasting does not merely mean that the human being should not eat or drink. Rather, when you fast, then your ears, eyes, tongue, stomach and private parts must also fast. Ramzan is also a time for mercy and forgiveness. As much as it is emphasised to seek forgiveness from God, it is also important to be magnanimous and forgive the mistakes of others. That is the true spirit of this festival of God. No one size fits all is used aptly for private trusts. A private trust commonly used for succession planning is a bespoke document and one can customize a trust deed to meet one family objectives. Though a private trust is governed by.

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Successful in reducing the number of sex selective abortions in India. The law prohibits the use of technology for sex determination and sex selective abortions. It also mandates the registration of all ultrasound machines and other equipment used for pre natal diagnosis, and the inspection of all facilities where these machines are used. The Act has been successful in creating awareness about the issue of female feticide and has led to a reduction in the number of ultrasound machines used for sex determination. According to a report by the Ministry of Health and Family Welfare, the number of ultrasound machines in India decreased from. This reduction is attributed to the implementation of the Act and increased monitoring and enforcement by the government. The Act has also been successful in reducing the number of sex selective abortions. According to a study published in the Lancet in 2018, the sex ratio at birth improved in areas where the Act was implemented effectively. The study found that the sex ratio at birth in areas where the Act was implemented effectively was 943 females per 1,000 males, compared to 895 females per 1,000 males in areas where the law was not implemented effectively. However, there are still challenges in implementing the Act effectively. One of the challenges is the lack of awareness and education about the issue of female feticide. Many people in rural areas, where the gender imbalance is more pronounced, are still not aware of the consequences of the practice. Another challenge is the lack of enforcement and monitoring of the law. Many ultrasound machines are not registered, and there are instances where healthcare providers continue to engage in the practice of sex selective abortions despite the law. The government needs to strengthen its monitoring and enforcement mechanisms to ensure that the law is implemented effectively. In conclusion, the sex ratio at birth in India has begun to normalize, which is a positive development. The government initiatives, such as the Beta Bache Beta Padhao campaign and the Act, have played an important role in addressing the issue of the skewed sex ratio. While there are still challenges in implementing the Act effectively, the government efforts are beginning to have an impact, and there is hope that the gender imbalance will continue to improve in the coming years. The improvement in the sex ratio at birth in India is a positive development that is a result of the various government initiatives and laws aimed at addressing the issue. However, there is still much work to be done to ensure gender equality and eradicate discrimination against girls and women. Nevertheless, the progress made so far is an encouraging sign that change is possible, and the momentum toward a more equitable society must be sustained. In a notification of PIB, dated 16th September, 2020, the government had informed that there were presently 22 reactors with a capacity of 6780 MW in operation in the country. In addition, 9 reactors, with a total capacity of 6700 MW Megawatt were under construction. It was also informed that the Government had also accorded administrative approval and financial sanction for 12 more reactors with an aggregate capacity of 9000 MW in June, 2017. The Capital investment for the nuclear power projects is being funded with a debt-to-equity ratio of 70:30. The equity part is funded from internal resources of NPCIL and Government Budgetary Support, it was informed. As per t

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The Supreme Court has once again read police the arrest act. Ask, it said in as many words, why arrest before making the arrest: The police officer shall ask himself the question as to whether an arrest is a necessity or not, before undertaking said exercise. It should be obvious, right? Just because the law allows police powers of arrest in no way means random arrests can be made on vague pretexts such as for questioning. Police powers of arrest, SC said, are: mere statutory discretion, not a matter of routine but an exception, shall not be undertaken unless absolutely warranted, power of arrest to be exercised rather sparingly. Do police not know this? They do. Do police procedure training not stay updated? Maybe. Do cops misinterpret their powers as laid down in law? Unlikely. Then why have unwarranted arrests, even if law allows for it, as a widely practised norm? The more probable answer is institutional culture. Police make unnecessary arrests because the culture across police forces has become to punish, making process the punishment, riding roughshod over both constitutional rights of those facing arrest and with zero sensibilities to how damaging an arrest can be. The ruling builds on an earlier order from Nov 2025, when SC held, in a case where appellants argued they weren't informed of grounds of arrest in writing, that regardless which law is in application, it is constitutional mandate to inform arrestees of the grounds of arrest in writing and in a language. SC made this mandatory in all offences under all statutes. The arrest would be rendered illegal if there was non-compliance, and the person would be set free. Now, SC is telling cops to first justify in their own mind if an arrest is at all necessitated. Are cops listening? Of fish. One senses danger instantly and darts away. It is free. A few struggle and manage to escape. Others strive to break out but remain trapped. The majority, however, simply bite the net and relax. They don't realise they are in danger. Yet moments later, they are gone. Similarly, there are four kinds of people. Most belong to the fourth category. Caught in maya's net delusion unaware of dangers. They, bhogis,are comfortable in bondage. Some awaken to a higher dimension and recognise life's pitfalls. They make sincere efforts to free themselves. They are yogis. A few among them succeed and escape. These are sannyasis. Rarest of all is the one who lives in the world yet is untouched by it ever free, nitya mukta. He is the jnani. Gita's Chapter 5 maps this inner journey. It explains three kinds of spiritual aspirants and reveals a way to move from bondage to liberation while fully participating in life and enjoying it. A yogi is a beginner, still burdened by many desires. He must plough through the path of action. A sannyasi has shed the bulk of his desires and is ready for contemplation and meditation. He neither hates nor craves and remains steady amidst pairs of opposites. Such a person finds liberation easily. But Krishn underscores the importance of action. One must practise Karm Yog to be fit for meditation. Action is not optional. It is the foundation. A jnani has purified his inner world, mastered the mind, and subdued his senses. Seeing himself in all beings, he remains unaffected even while acting. So how do we move from bhogi to yogi? Look inward. When problems arise, relationships strain, or obstacles block your path, do not blame others or circumstances. Ask yourself: What could I h

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do now? The moment you accept responsibility, agitation ceases. Clarity emerges; creativity flows, and solutions appear. Success follows. You are happy. You grow into a charismatic leader. Verses 8 to 12 describe how a yogi, sannyasi,and jnani act in the world. A jnani is active yet inwardly detached. While acting dynamically, he maintains the attitude, 'I do nothing at all.' A sannyasi dedicates all actions to Atman and lives like a lotus leaf in water constantly in contact, yet untouched. He is anchored in the awareness of Atman. A yogi acts with detachment, focused on inner purification. One of the most fascinating concepts in Gita is that of renunciation not of action, but in action. This distinction changes everything. Act with total commitment, with your heart and soul. Give your best. Then let go of the result. Accept whatever comes as prasad from the Lord. Engage fully with life yet remain free from its grip. Renunciation has nothing to do with possessions or the lack of them. It is about desire. If desires reduce, you are renounced. If they multiply, you are not renounced. Sudama lived in poverty. King Janak lived in luxury. Both were renunciates. You don't need to reject life's pleasures. Acquire, enjoy, experience yet remain unattached. Paradoxically, enjoyment will increase. Why search for role models and superheroes when we have Hanumanji, who embodies all energies and higher qualities, guiding us to live most efficiently and contribute brilliantly to society? Hanuman is dear not only to Shri Ram but also to countless devotees across the world. In these times of turmoil and unpredictable circumstances, we need extraordinary wisdom, greater courage, and dedication to a higher cause. Let us see what we can learn from Hanuman: Atulit baladhamam: He is an incomparable source of strength. To face life, this is what we need primarily. Hanuman bestows upon us great energy, enabling us to complete each task with perfection. Hemasailabhadeham: His body is of a golden hue, representing inner brilliance. It radiates great energy, and one who basks in his radiance derives better physical health and higher wisdom to make the right decisions. Learning to bask in his radiance is what all upasakas and worshippers practise. He casts such a brilliant light upon our lives that we gain tremendous clarity to make the right choices. Banking upon his grace works wonders one must experience it at least once. He takes charge of our lives, especially when we do not know what to do. Danujavanakrushanam: Hanuman is the fire that burns all demons. He subdued them and eradicated all rakshasic forces bent upon destroying lives, beauty and order on earth. Likewise, there are many negative pulls within our personalities that distract us from our true purpose in life. These inner unsolicited forces of destruction demotivate us from time to time and plant negative thoughts of uncertainty and depression. By invoking Hanuman, we are well taken care of, both within and without. The power of invocation, backed by faith, provides us with greater insights and many experiences that one must taste in life. Jnaninaam agraganyam: Knowledge is power. Knowledge drives us to perform. It is a key that unlocks potential, helping us to surge ahead. Knowledge gives us confidence. Hanuman empowers us with the right knowledge. Sakala guna nidhanam: A treasure house of all virtues. Values, when lived, become virtues. Values protect us and form an impenetrable armour that allows

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Foreign Direct Investment Policy of the Government puts atomic energy in the list of prohibited sectors. However, there is no restriction on FDI in the nuclear industry for manufacturing of equipment and providing other supplies for nuclear power plants and related other facilities. Currently, State run Nuclear Power Corp of India Ltd. and BHAVINI Bharatiya Nabhikiya Vidyut Nigam are the only two nuclear power generators in India. Thermal Power Company and oil marketing firm, Indian Oil Corp IOC.NS, both government-controlled, have formed partnerships with NPCIL for nuclear power. India current nuclear power capacity is 6,780 MW and the country intends to add 21 more units with a capacity of 7,000 by 2031. In a latest move, the Nitti Aayog panel has reportedly recommended changes to the Act and to India foreign investment policies, so that both domestic and foreign private companies can complement nuclear power generation by public companies. Several foreign companies, including Westinghouse Electric, Hitachi, Electricite de France and Rosatom are reported to have shown interest in participating in the country nuclear power projects as technology partners, suppliers, contractors, and service providers. The emphasis on private participation seems to be behind the desire to fast-track nuclear energy generation through modular reactors. Nuclear energy generation at present accounts for 3 per cent of India total power production, while Coal fired generation constitutes three quarters of it. The Small Modular Reactors, it is said, can be built in a factory in ready-to-shift form, can produce up to 300 megawatts, requiring less capital, time, and land, than conventional reactors & can be reportedly deployed safely in even populated areas. SMRs are advanced nuclear reactors with a power capacity of up to 300 MW e per unit, which is about one-third of the generating capacity of traditional nuclear power reactors & which can produce a large amount of low-carbon electricity. In November 2022, Shri. Jitendra Singh, Minister of State, Department of Atomic Energy and Department of Space, had reportedly expressed that the country should explore private players participation in developing SMRs. In November 2022 the atomic energy department had reportedly held closed-door consultations with domestic and global industry players who showed significant interest. It is opined, with the right policy push, the country can see the private sector taking up significant deployment of SMRs in the country. The recommendations are now reportedly to be submitted to the Prime Minister office. Epilogue It is time the Government of India recognises the role nuclear power could play in assisting the country in meeting its net-zero emission targets, it is opined in this connection. However, to be able to achieve the envisaged growth of nuclear power in the Indian energy mix, more concrete steps are needed, it is opined. These concrete steps may include: Continuing the growth of indigenous nuclear power plants, and; Encouraging development of nuclear power plants with the support of the foreign suppliers, including suppliers based out of France and the United States of America. While the heart of the Government on nuclear power growth seems to be in the right place, it would need to be seen if the government can expedite things at the ground level to stimulate the much needed domestic private investment and foreign investment in the Indian nuclear sector, experts say. Las

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The Indian Trust Act, 1882 and Income Tax Act, 1961, if offers great flexibility to provide for the wishes of the Settlor with respect to management and distribution of his her wealth for successive generations. For a company which holds wealth for its stakeholders, the laws are prescribed such as the Companies Act, SEBI laws, employee laws etc. to protect its shareholders, employees, directors, lenders etc. On the other hand, a private trust which holds the family wealth will last for multiple generations and rules under the trust deed can be defined by the Settlor. This requires careful thought, deliberation, and foresight. The Settlor can pen down the rules for preservation, investment, and distribution of personal wealth for the benefit of family members for successive generations. Based on the objectives of every client, lawyers commonly use terms such as a Special Child Trust, Asset Protection Trust, Business Trust, Investment Trust, Inheritance tax planning trust, Minor Children trust etc. It is primarily due to the varying objectives of the client, the above terms are used. Accordingly, the structuring of the trust and the language in the trust deed changes to fulfil the above objectives. Some of these trusts are highlighted below Business Trust A promoter founder transfers the shares of company into the trust and defines the succession plan with respect to the business. A private trust is useful to consolidate the business shareholding and delink the ownership of the business from its management. The benefits from private trust are distributed to all active and non active members including retired members, dependent members. The trust deed could contain language for non compete obligations, exit policy, right of first refusal etc. Special child trust It is similar like any other private trust. Focus is on the investment and distribution of assets for benefit of special child and detailed guidelines are laid out for the same along with giving some discretion to the trustees. Under a special child trust choosing the right set of trustees is very important. The chosen trustees should share a close bond with your child, should have the requisite skill set to manage assets and use them for the benefit of special child for their regular maintenance, lifestyle expenses, medical requirements, property maintenance etc. Minor child trust Under a special child trust, the guidelines for investment and distributions are provided for lifetime of a special child. However, under a minor children trust, these restrictions could be withdrawn after the minor child has attained an age of maturity and the child could be provided with overriding powers under the Trust after attaining the age of maturity. The trust may also be dissolved, and the entire corpus can be distributed to the child on his her attaining the age of maturity. Investment Trust It is created to hold the financial assets of family and it provides guidelines for investment and distributing the same for ongoing expenses of family members including health, education, maintenance etc. A trust avoids the process of probate.

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Of Ranthambore. That morning we had a good time in Zone 3 traversing the length and breadth of it. This Zone is T 120 aka Ganesh tigers and of course Ridhi the daughter of the famous Arrowhead. Ridhi, who had avoided us for 3 days, we spotted chasing a fawn, and as she closed in on it, to our utter surprise we saw the fawn run right into T 120 the most fearsome and dominant male tiger of Ranthambhore. Poor fawn he had only one way to go. UP. Kill made deep into the bushes, we could not spot T 120 clearly, though we spotted Ridhi dip herself into the lake and made a few images of her. We broke for lunch and returned to Zone 3 for the afternoon safari, hoping that we would be able to catch T 120 then. Some hectic search and we sighted him and how? We knew that having had the fawn for lunch, he would be in the water to cool himself and we went around the lake a few times but could not spot him. He was submerged in water right below the bund, well-camouflaged, under a fallen tree, impossible to spot from above the bund, and equally difficult from the other side of the lake which was like a good 300-400 meters away. We spotted, and as word went around, almost every vehicle in the park arrived. Big male tiger spotting is not something anyone would want to miss, certainly not T 120 male. Wildlife photographers like us do not visit the parks for tiger spotting, our interest is to make some good images, and habitat images and lend some creativity to these sightings. So we gave up our position and went all the way around punting on T 120 getting out and traversing the path towards us. How far did we go? Faaarrr very faarrr. True to our punting, T 120 got up after about 45 minutes and waded through the water. Now, we punted on him coming towards us and we had put a fair distance between us and him and of course all other vehicles. What if he turns his back on us and goes the other way? In the land of the tiger, you cannot predict, what if? is a big iff? However, our mentor and guide Sachin Rai and our naturalist had an algorithm working and boy was that also right? You bet, it was. As T 120 climbed up the bund and took the path towards us, pandemonium broke among all vehicles. Now it was him ahead of them walking towards us and we Head On with him. From my viewfinder, I saw him as he approached us. His pace was good. I had a 400 mm lens on and I could barely fit his huge head in my frame. He looked menacing. We were with the best crew in the park and soon we were reversing, putting distance between him and us, giving him space to walk undisturbed, unchallenged. Still filling my frame, we came to a junction and paused briefly and I captured his side. We still were the only vehicle ahead, but as he paused briefly the vehicles behind used the junction to sneak ahead. NO, I was almost screaming in my head. Not happy at the commotion, he stepped into the woods, off the track. That is it, I thought. The park is full of chivalrous drivers and naive tourists, who hardly can control the urge, the excitement, and most times that leads to a tiger or any other animal, leaving the track and disappearing into the woods. It happened again, today. We now drove around that wooded area and parked ourselves at the absolute other side of the lake, where the spotted deer herd was enjoying themselves. Oblivious of T 120 is around. Patience is needed in plenty in an Indian jungle and we waited patiently. Gulping down some water, lemonade, even lassi as it was HOT. As ti

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And ensures smooth succession. The Settlor could also appoint investment advisor s under the Trust Deed. Inheritance tax planning trust It is primarily created by parents for their children who are NRIs settled in countries which already has an inheritance tax, e.g. U.S. U.K. Such trusts need to be structured and drafted very carefully in accordance with the laws of the other country so that they do not fall in the trap of such inheritance taxes. Several UHNI families in India have also formed a trust with an anticipation that inheritance taxes may be introduced in India. Asset protection trust This trust is primarily used to shelter assets from creditor claims or matrimonial claims. If the Settlor is looking for asset protection during his lifetime, then he she should relinquish control and beneficial enjoyment over trust assets i.e. form an irrevocable trust. A private trust would offer asset protection for future generations if setup as discretionary. While setting up a trust we have detailed discussion with the clients to understand the family requirements and suggest an appropriate structure which is not only tax efficient and legally sound but also fulfills the objectives of the client. Covid 19 and the resulting pandemic made it normal for us to use video conferencing on a regular basis. Get ready there a more immersive experience on the horizon via Met averse. Met averse was a cryptic and exclusive techie term in the recent past, known primarily to ski fi fans and futurists. It now on everyone lips, thanks to a certain social media giant renaming itself Meta. What many of us haven yet grasped is the immense upheaval it will unleash on corporate connectivity. Many companies across all vertical markets, from software enterprises to luxury brands, are claiming their slice of the met averse pie. As Met averse and its uses are discovered and debated over the past year, editorial writers have been busy explaining what Met averse is. But this poses the question of why does it even matter What does the future hold for the Met averse Is it a phenomenon that will fundamentally alter how we work or just a hot fad that will soon fizzle out So, What the Heck Is It, Really Facebook did just rebrand itself to become Meta it is practically rebuilding the reality of its flagship platform to one that represents a more immersive experience. Utilizing augmented reality and virtual reality aims to alter and illustrate how we live our lives daily. Per Mark Zuckerberg vision, an embodied internet where you re in the experience, not just looking at it. Basically, this will represent an additional reality, one that augments our day to day reality, and this additional reality will become routine. So, essentially, the Met averse will become the next stage in evolving virtual and existing human experience in technology, entirely blurring the lines between the physical and digital augmented virtual world. In fact, true meta technology will enable completely new business models, forms of.

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Commerce entertainment, communities, and experiences met averse will also fundamentally change the way digital communication works. This is true for how brands communicate with their customers, how celebrities connect with their fans, and how knowledge content is shared. The Impact Meetings are Likely Becoming Much More Immersive Believe it or not, hybrid working is here to stay, and so are many of the tools that became indispensable during the pandemic. As people continue to avoid offices and work from home, work from home channels and communication tools like Microsoft Teams, Zoom, and Slack will be utilized more than ever, and as various augmented reality and virtual reality features are added, met averse technology will become more inclusive and immersive over the next several months and years. Early adopters and providers of the met averse technology are popping up everywhere, boasting of milestones they vet achieved. As the technology improves and people become more accustomed to it, however, met averse adoption will likely become widespread, making it a completely normal way to communicate in the future. This will likely have a major impact on boosting flattened productivity gains as well. Not that your boss always looked over your shoulder when you were in the office, but her integration into your work environment and ability to show up unannounced in a meta environment might give you pause. No more throwing in that load of laundry during a long winded work call while working from home! The pandemic has added to the woes of school going children and parents alike. Re opening of schools after a two year gap made me focus on issues that had merited attention since long. One is transportation. As the government declared full functioning of schools in the physical mode, the latter were prompt to issue guidelines indicating why it was necessary to reach the school in time, why hybrid mode would no longer be an option etc. rifles, as to how the child must reach her school were not bothered with as it were none of the school business. So, the fact that the previous trusted cab operators were no longer plying on the roads, or the school had conveniently shrugged off the responsibility to provide transportation, were issues for only the hapless parents to somehow manage. The chaos that prevails on Delhi roads in the mornings and afternoons are a testimony to lack of careful thought or sound judgment. Such attitude teaches the Public to get immune to their sufferings, till the time sensitivities around them get inert. For many schools, another action, perhaps triggered by the urge to magically rekindle in children the scholarly spirit and tidy discipline, has been to reduce the lunch break to 20 minutes. The assumption that during lock down the children have acquired the power to inhale their food is not only unrealistic but unhealthy. A sixth grade Science book would inform the reader that such minimalistic duration is insufficient for proper digestion. Having the children gobble up their food.

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United States. He was known for these famous words: There will be no skullduggery, no film-flam. No compromise, no sell out, any controlled show. Both at the height of their frustration at the exploitative system, and the lack of desired reform in the system, decided to change their religions. Interestingly, both decided to stay within their larger religious traditions Ambedkar within the Dharmic religious tradition and Malcolm X within the Abrahamic religious tradition. Before changing his religion, Ambedkar explored various options including the option of Islam, but finally opted for Buddhism. Buddhism emerged in the ancient India and questioned the socioreligious practices of that time. Though Buddha himself was a prince and enjoyed all royal pomp he decided to leave everything to lead social reform. Ambedkar concluded that only Buddhism could provide true answer to the exploitative caste system, and following this conviction he along with a large section of his followers embraced Buddhism. Malcolm X had a similar reasoning. He believed that Christianity despite great teachings is actually not helping much to address the racial inequality in America. In one of his interviews he argued that Christianity preaches brotherhood but it does not practice it, whereas Islam preaches and practices brotherhood. Like Ambedkar who believed in the transformative power of Buddhism, Malcolm X believed in the transformative power of Islam and thought that only via Islam the racial inequality in America could be addressed. Both Ambedkar and Malcolm X were profound leaders. They shaped politics and society of their times. Not only that, one could see the impact of their vision and work in our contemporary times. The recent debates in the current Indian politics about caste census, or the rise of assertive movements against the vestiges of casteism, could be traced to Ambedkar. Similarly, the rise of protest movements in America, particularly during and after the George Floyd incident, could be, at least partly, traced to Malcolm X. Clad in his traditional Indian attire kurta-pyjama, India highways and road transport minister Nitin Gadkari was in his own class, in a crowd of top Iranian leaders wearing turbans and long black robes. He was in Tehran on 30th July to attend the swearing in ceremony of the new President Masoud Pezeshkian. While conveying heartfelt congratulations to the new President on behalf of the Prime Minister Narendra modi and the people of India he took this opportunity to discuss Chabahar port development with top Iranian leaders. This was a deft diplomatic move that has further strengthened the road ahead for Indian involvement in strategically significant Chabahar deep sea port where India had pledged $ 500 million investment in 2016 when Prime Minister Modi inked an agreement with President of Iran and Afghanistan. Gadkari developmental diplomacy in Iran is being viewed as a prudent mark of India balanced and genuinely nonaligned global position that rules looking at Iran through a western prism. He had a fruitful meeting with Iran President Dr Mohsen Rouhani in 2015 when Chabahar deep sea port was discussed and many knotty issues were resolved successfully. In August 2021 Ebrahim Raisi took over as the eight Presidents. He was considered as a senior most leader who might have replaced Iran 82-year-old Supreme Leader Ayatollah Ali Khamenei- but he was killed along with Iranian foreign minister Hussein Amir-Abdollahian and several

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India officially mourned their death and had sent Vice President Jag deep Shankar on May 22, 2024 to represent India to pay tributes to them. The death of Raisi forced an election to elect new president. Masoud Pezeshkian won and in his swearing-in ceremony Modi got decided to send its one of the most senior minister to show it gives high importance to its relations with Iran. Satisfied with his talks, Gadkari posted on his social media X account: We look forward to continued collaboration and mutual growth, reaffirming our commitment to furthering India-Iran relations across various sectors for the prosperity and development of both countries. Bolstered by the positive Iranian side responses, India ministry of external affairs said that during Gadkari interactions in Iran, both sides positively assessed the state of bilateral relations, including cooperation on the development of Chabahar Port. The official MEA statement said: Both sides underscored that Chabahar Port would contribute to strengthening bilateral and regional trade. It would provide access to landlocked Afghanistan and Central Asian countries to regional and global markets. Why is India so keen on Chabahar? This is one answer to the Chinese threat that works on a tiring of pearls encirclement around India. China is working frenetically to build a military and commercial facilities to encircle India- like in Chittagong (Bangladesh), Karachi and Gwadar (Pakistan), Colombo and Hambantota (Sri Lanka), and Kyaukphyu (Myanmar). Analysts have described these India-focused facilities as pearls that masquerade as a commercial project, but could be re shaped rapidly into Chinese military facilities against India. While India began working on Chabahar, China smelt the consequences of it and swiftly signed an agreement in 2022 to open its consulate in Bandar Abbas through a 25-year development plan. It is noteworthy that Bandar Abbas handles 85% of Iran maritime trade. So far India is moving cautiously and firmly on Chabahar mission. The trust of neighboring countries on India to help them against profiteering menaces of countries like China is quite encouraging. Chabahar port gives much needed sea-access to the landlocked countries of the region including Afghanistan. Ironically, it not just China strategic challenges that India has to face, growing cooperation with iran has upset USA also and after India signed a ten year agreement on Chabahar, US formally issued a cautioning statement that clearly threatened sanctions against India in view of our Chabahar move. The US state department spokesperson Vedant Patel an India origin US politician warned that Indian companies risked their sanctions over any investments in Iran. Any entity anyone concerned with business deals with Iran; they need to be aware of the potential risks that they are opening themselves up to and the potential risk of sanctions, state department spokesman Vedant Patel told reporters at his daily news conference. Were aware of these reports that Iran and India have signed a deal concerning the Chabahar port. I will let the government of India speak to its own foreign policy goals the Chabahar port as well as its own bilateral relationship with Iran, Patel added. India EAM Dr Jaishankar was quick to give an appropriate response to the US threats and said- India will work at explaining that the Chabahar port is in the region interest. It is clear that India strategic moves in its interest are being challenged by tw

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First there was uproar on hijab, then a controversy over halal meat, next an outcry against asana on loudspeakers. A series of communal dog whistles have created a situation where religious processions have led to communal clashes in both BJP and opposition governed states. And when government bulldozers demolish homes and commercial establishments without first seeking judicial process, vital reconciliation between citizens cannot take place. The season first long range forecast for the 2022 southwest monsoon conveyed a mixed message. The forecast of a normal monsoon was reassuring, particularly given that its accuracy in the last decade was better than the preceding one. However, the long period average rainfall that serves as the monsoon benchmark was lowered a bit to 87 cm. It a reminder of larger forces at play in the climate system and the need to adapt to both warmer conditions and a possible decline in precipitation. Southwest monsoon is the mainstay of India agricultural cycle and through it the entire economy. This year monsoon needs to be located in the backdrop of three important developments. A transient one is the fallout of the Russia Ukraine war as the two countries jointly account for about 30 of global wheat exports. Therefore, India, which exported Rs 74,491 crore of cereals in FY 21, will have an outsized impact on the global market this year. Two other developments are the escalating annual mean land surface temperature and the water stress in northwest India, which will have a long term impact on Indian agriculture. India yields on most essential crops have improved over the last decade. Consequently, even though the extent of agricultural land has shrunk marginally, both cereal and vegetable output have increased. However, the worsening environmental stress calls for fairly large changes in Indian agriculture. To begin with, there a need to find a durable solution to our overflowing granaries. India buffer stock norm for food grains at the beginning of the financial year is 21 million tons. The actual holding has been over two times the required level in the recent past. Go needs to work out effective ways to offload the excess as elevated global cereal prices can influence domestic market prices through the trade channel. The long term solution is to find ways to shift the balance of output towards horticultural products. A good development has been that the area under vegetable cultivation increased by 10 over the last five years. We need patient reform in the logistics chain if this environmentally sound trend is to intensify. Bulldozers had continued to raze alleged encroachments in Delhi Jahangirpuri scene of rioting on Saturday yesterday, forcing Supreme Court to expeditiously communicate its stay order to North Municipal Corporation of Delhi. This is enormously troubling, even by recent standards. Some authorities seem to have no qualms using any law or agency for various motives here the subliminal messaging appeared to be payback to rioters. Only SC and high court judges with their constitutional protections can ensure that political and.

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Permanent executives apply laws wisely and humanely. Courts must step in to prevent this mindless deployment of bulldozers the Constitution is getting bulldozed as well. Razing of homes and shops hurts entire families, and even if there are family members who allegedly rioted or even if structures are illegal, there due process innocent until proven guilty and adequate notice, respectively to be followed. From its slums to posh areas, Delhi is overrun by encroachments, as are most Indian cities. Bureaucratic hair splitting on illegal structures was therefore thoroughly unconvincing when Jahangirpuri was singled out. And even if one were to look at it in terms of legality, the MCD Act has clear provisions Under Section 317 the Commissioner is supposed to issue notice to remove projections structures or fixtures onto streets, Section 343 allows demolition of buildings with a minimum notice period of 5 15 days. Only Section 322 does require issuing notice, because it involves removing temporary structures like stalls encroaching into public streets. There also an appellate tribunal under the Act to hear appeals against notices. Those who faced demolitions in Delhi and MP got no time to appeal, contravening principles of natural justice. Despite the Constitution prescription that the state can deprive the right to life only under procedure established by law, SC rightly recognised the tendency of authorities to arbitrarily act under cover of law. Under the sanctity SC has accorded to fair, just and equitable procedure since 1978, even demolishing temporary structures like a juice stall or a rag picker shed that support livelihoods without notice, cannot evade this due process. Turning the bulldozer into political theatre and the sword arm of instant justice must stop. Constitutional courts located in national state capitals must respond fast enough to localised cases of overreach. Hopefully, they will prevail. Harvard Business School professor Ramjet Galati speaks to Narmada Singh about the insights in his book `Deep Purpose The Heart and Soul of High Performance Companies What is deep purpose Purpose is not merely a statement. It is an operating system that emanates from a purpose statement that, in turn, serves as a compass for the organisation. Many companies follow a superficial purpose which is just a tick in the box. Purpose is not CSR. When an organisation asks that fundamental question `what is purpose, when it contemplates on that question, it forces the company to think long term. When you start to think long term, as a viable business, you have to think about stakeholders. Guru Tegh Bahadur was the ninth guru of the Sikhs. His early years were spent in Amritsar under the tutelage of Baba Buddha, contemporary of Guru Nanak, and Bahia Guards, inscriber of Aid Grant, prepared by Guru Aryan in 1604. Hence, his understanding of religion, society, history, and contemporary issues was very deep, which reflected in his poetic compositions. The main teachings of Guru Tegh Bahadur can be culled from his 116 compositions in 15 ragas, contained in the Guru Grant Sahib GGS.

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The universal messages are in simple Bra language. They are easy to understand and have examples from daily life, emphasizing universalism in spirituality. In one of his compositions, the Guru explains that as bubbles appear and disappear in water, similar is the creation of this world. messages in the GGS can be summarized thus Human birth is precious, so don waste it shun bad company treat pain pleasures equal and keep your emotional self above joy sorrow God dwells inside you like image within a mirror life is seeping away like water from a pitcher what is the point of going on a pilgrimage when the mind is not in control, it like a stone that is kept immersed in water and still the water does not penetrate it this world is like smoke, nothing permanent or everlasting nothing will go beyond this life except meditation body is like a hailstone, it quickly melts away, so shed all delusions why worry when nothing is permanent in this world why this false pride when knowing that this world is like a dream and nothing is yours and as a pet dog does not leave the house of master, stay steadfast in meditation. In his extensive travels, Guru Tegh Bahadur preached tolerance and inter faith harmony. In Dhaka, for example, the Guru helped restore peace between Chakradhvaj, ruler of Ahom, and Raja Ram Singh of Amber. He also practiced economic independence. The piece of land where Anandpur is built was offered by Rani Champak of Ballarpur, but the Guru preferred to pay for it and purchased it for Rs 500 in 1665. He believed that the spiritually wise are steadfast, neither do they intimidate nor get intimidated by anyone. He observed that those persons are enlightened who treat friends and foes alike. It was while practicing these principles that Guru Tegh Bahadur resisted forced conversion under the reign of the Mughal emperor, Aurangzeb, and without hesitation sacrificed his life. Earlier, Guru Nanak had started holding inter faith dialogues while interacting with spiritual masters of different faiths and their compositions later became part of the GGS. The supreme sacrifice of Guru Tegh Bahadur upholds the same principle, to accept diversity of belief and respect plurality in society. The sacrifice also reveals that strong social bonds get established with inter faith dialogues. Kashmiri Pundits, for example, chose to come to Guru Tegh Bahadur, who reciprocated happily and even gave his life for the cause. The lesson to be drawn from the sacrifice is that the freedom to practice faith of one choice is a matter of human rights, individual conscience, for which no force or allurements should be used. No nation can hope to attain the heights of intellectual eminence and spiritual greatness by just relying on petty, paltry, and fearful people. It is imperative to cultivate moral courage, intellectual integrity, independence of thoughts, diversity of talents, originality, and initiative among young minds. And this can be achieved through education only. According to the.

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All his virtues are due to his devotion to his master, Shri Ram. He demonstrated that strength comes from the Lord, not from our egocentric personality. When we surrender our ego to the Lord, we open our lives to miracles. Such is Hanumanji, whom one could invoke for success. Thinking Before Arresting The Supreme Court has given an important reminder to the police: think before making an arrest. The court said that before arresting someone, a police officer should first ask a simple question: Is this arrest really necessary? Just because the law allows arrests does not mean police should arrest people casually or just to ask questions. Arresting someone should be rare, not routine, and should happen only when absolutely needed. The judges made it clear that the power to arrest is not something to use all the time. It should be used carefully and responsibly. Arrests can seriously harm a person's life, reputation, and family, even if that person later turns out to be innocent. So why do unnecessary arrests still happen? The court suggests the problem may be police culture. In many places, arresting people has become a way to punish them, even before a court decides if they are guilty. This ignores people's basic rights and treats the arrest process itself as punishment. The ruling also builds on an earlier Supreme Court order from November 2025. In that case, the court said police must tell a person, in writing and in a language they understand, why they are being arrested. This rule applies to all laws. If police don't follow it, the arrest is illegal, and the person must be released. Now, the Supreme Court has gone one step further. It says police must first justify the arrest to themselves before acting. An adaptation of Frankenstein; or, The Modern Prometheus is a Best Picture nominee for the Oscars, for the first time ever. But in the two centuries since Mary Wollstonecraft Shelley wrote her magnum opus, countless plays, poems, novels, comics, PhDs, parodies, alongside many, many films, have been inspired by it. A podcast galore enables you to deep-dive into whichever aspect of this medley you like. Four examples: The Director's Cut A DGA Podcast In a conversation with Bradley Cooper, Guillermo del Toro says that he became a human being at age 7, when he went from church on a Sunday to seeing Boris Karloff crossing the threshold on TV. To be clear, Karloff iconically reprised the role of Frankenstein's monster in three 1930s films, complete with bolts in the neck. Then, at age 11, Guillermo read the novel, and thought, Oh, that's not the movie I saw. He found Mary was really brutal with the creature. At age 61, he finally made his own movie. And now, you might think, oh that's not the book I read. The Big Picture A Ringer Movies Podcast | Critics Sean Fennessey and Amanda Dobbins discuss how Guillermo's whole movie career is about becoming increasingly fascinated by the idea that the monster is misunderstood, and must be looked at as just as human as you or I. That's why, while Karloff is remembered for being terrifying, Jacob Elordi's performance isn't about that. It's about interiority, tall energy, forgiving his daddy, and a superhero-ness. Books in the Freezer A Horror Fiction Podcast | Librarians Stephanie Gagnon and Jocelyn Codner note that Mary's novel has been deeply injected into a popstream that isn't always about high philosophy! The 2024 romance-horror Lisa Frankenstein has a troubled teenager hooking up with a reanimat

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is about a medical school dropout resurrecting his fiance with the help of prostitutes' body parts. The 2015 young adult novel The Dark Descent of Elizabeth Frankenstein is a retelling from the point of view of Frankenstein's fiancee. The 1986 Gothic is an origin-story film, psychologising the real-life episode where Mary, Percy Shelley, and John Polidori were stuck at Byron's villa on Lake Geneva, and bet on who could write the scariest ghost story. Science Fiction | Storyteller Damien Walter thinks of the four of them as a kind of goth band, with Mary as the lead singer. She is just 19 when she writes Frankenstein (in less than a year), and invents the mad scientist and his Other archetypes. Her prolific later career would include The Last Man, which invents the apocalyptic novel, about the near-extinction of humanity by a global plague. Btw that Lake Geneva holiday also saw Polidori creating the short story The Vampyre, which too was the start of a genre that would grow and grow. But, Walter argues, it is Frankenstein that is the new myth for the age of science, where humans are no longer thinking of themselves as made in God's image, but as products of evolution, as machines of flesh and blood. Mary is writing for people whose world is being turned upside down by experiments in electricity and the factories of the Industrial Revolution. And as science advances into AI, Frankenstein still remains the blueprint and warning. What have I done? In 2012, Tesla pioneered automatic door handles on its Model S. The goal was to look cool, aerodynamics the justification. Since then, others, including at least one Indian carmaker, have flattered it with imitation. But looks like 2026 is the year this handle dies. China, the biggest car market, has decided to ban it next Jan due to serious safety issues. Since Tesla sells 40% of its cars in China, the design change will have to be global. The US is also examining complaints meanwhile, so no point dilly-dallying. And good riddance, because scores of drivers and passengers have got trapped inside cars with such 'smart' handles. Last year, a Chinese man died inside his burning Xiaomi SU7 Ultra. In 2019, Florida anaesthesiologist Omar Awan met the same terrible fate inside his Model S. In Dec 2023, Virginia residents Venkateswara Pasumarti and his wife Susmita Maddi were trapped inside their burning Model Y. By the time Susmita was pulled out, she had serious facial burns and lung damage from inhaled smoke. What good is a handle that's inaccessible when you need it most? It shouldn't have remained on the market for 14 years. So, well done, China. Now, India should send a strong message to carmakers by stopping the fungus of touchscreens on dashboards. Touch interfaces distract a UK study shows using a touch-based infotainment system is four times riskier than being drunk to the legal limit. Euro NCAP and ANCAP have already made switches and dials for 5-star safety ratings. India can crack the whip. This edition looks at how India is learning to negotiate hard power with quiet leverage, how the diaspora continues to break ceilings in global boardrooms, and how cultural roots travel even into the most personal choices made abroad. From trade diplomacy in Washington to Indian names echoing in American homes, the signals are subtle but unmistakable. As can be seen there is a distinct falling trend per capita for individual income tax collection. The narrow base of individual income tax is working agains

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The CBSE Board. The popularity of Army Goodwill Schools can be measured by the fact that there is a growing clamor from the local populace for opening schools in almost all corners of J K. Approximately 15,000 students are currently enrolled, and close to one lakh children have obtained primary higher secondary levels quality education during the insurgency. One of the significant challenges of education in conflict is its discontinuity, which affects the students academic performance and psychosocial and social development. To provide equal opportunity to children from marginalised sections of society and those affected by terrorist violence, the Indian Army has been sponsoring the cost of their education. Approximately 840 students receive scholarships for studies in schools within and outside the state. Army has assisted nearly 565 students in obtaining admission to various institutions outside the state, prominent among them Pacific University, Udaipur, Global Research Institute, Kurukshetra, NOIDA International University, Greater NOIDA, and Hunan e Tarash, a Rural Affair Ministry initiative. The state of J K has a unique mix of the population that comprises Gujjar Bakarwals nomadic tribes in sizeable numbers. These mobile groups migrate every year within the state in the summer months to the upper reaches and the lower foothills in the winters. While doing so, they traverse all three distinct regions of the state. To ensure that their children get quality primary and middle a sustainable tool for achieving post conflict peace and providing stability and normalcy to the region. It is also a means of instilling hope and positivity and offering an opportunity to the youth surrounded by violence. The RSS feels that citizens of India must believe that their country is not just their motherland but also their holy land a definition designed to leave out Muslims and Christians, whose most sacred locations lie elsewhere, writes Hartosh Singh Bal, political editor of The Caravan, in US based magazine Foreign Affairs. In his scathing piece titled he Unstoppable Rise of Hindu Nationalism, Bal takes a critical look at India far right, particularly the largest nongovernmental organization in the world the RSS. Bal writes how RSS grew over the last century from an organization once banned by the Indian government to a behemoth which has garnered the support of millions of Hindus, cutting across castelines. The RSS lies at the center of a vast web of groups, including one of India largest trade unions. It boasts a students association, a teachers wing, a women wing, and a lawyers association. The BJP now has an annual income more than five times as large as its main political rival, and it is broadly backed by the media in no small part because the press is largely controlled by upper castes, Bal says. Bal warns that while RSS has grown, its ideological core remains unchanged. According to its doctrine, citizens of India must believe that their country is not just their motherland but also their holy land a definition designed to leave out Muslims and Christians, whose most.

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Former President Dr. A P J Abdul Kalama, If only the real sense of education could be realized by each individual with the teacher guidance, and carried forward in every field of human activity, the world will be so much a better place to live in. In view of the importance of education, Jammu and Kashmir made education free of cost to all its people. But with an overall literacy rate of 68.74 compared to India average literacy rate of 74.04, the J K does not reflect a great education system. Insurgency severely damaged the education of the young minds in J K. Throughout the first half of the 1990s, the schools were either shut or the roads leading to them were closed. That is in case terrorists did not destroy them. Even when opened, there were frequent cordon and search operations or crackdowns or strikes, thus preventing students from attending their classes. The use of force by these extremists hijacked the examination system till the mid 1990s and later undermined it in one way or another. The youth fell into the gun culture of the late 1980s, leading to insurgency and militant activities during the 1990s. Many schools, colleges, and other educational buildings were burnt during the insurgency, which harmed the overall education system. Though many infrastructures came up during the succeeding years, the crying needs for educational aids, resources, and faculty enhancement programs were utterly neglected. When the Indian Army inaugurated the first army school in Kashmir in early 2008, it paved the path for a resurrection of the education system in J K, which was devastated by militancy. When insurgency broke, education at all levels was the worst hit. Most of the school, college, and university level students were local Kashmiri Hindus. Their exodus created a vacuum in the education system. The education set up collapsed. Many schools, colleges, and university buildings were burnt and razed. Leading educational institutions remained shut during the peak of the insurgency. Safety concerns overtook academic ambitions for both parents and students. Their terrorists indictment ran in various matters such as appointments and promotion in government jobs, admission in professional colleges, loans, etc. Allegedly, they even arranged for mass copying in examinations and secured favorable results from the teachers and other governing bodies. The insurgency drastically created a gap between the education and interests of the students in J K. The erstwhile state faced the problems in making young minds educated due to the hostile environment. It put a hindrance in the smooth education system and thus created a rage among the students. Students in general encountered fear, threat, and depression. The education system was disturbed and distracted. Ever since the inception of Operation Sadbhavana Indian Army has established 46 Army Goodwill Schools and assisted approximately 1900 State Government run schools by renovating, modifying infrastructure augmentation, and providing equipment. All goodwill schools are affiliated with the J K State educational board, barring two residential schools located at Retour and Amalgam, affiliated with.

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Sacred locations lie elsewhere. The RSS has been named in many of the country most prominent cases of mob violence targeting both religious groups, he says. In his lengthy piece, Bal also criticises PM Narendra Modi and Uttar Pradesh chief minister Yogi Adityanath, accusing the two leaders of polarizing the country along neat religious lines. Talking about the rise of BJP in India, Bal says that though states like Punjab, Kerala and Tamil Nadu have managed to resist the saffron party, they all fall on India periphery. The BJP hold on power in India seems so secure, and so set to grow, that its ideology is unlikely to be challenged even by opposition political parties. Today, no organization can hope to seriously bid for power by alienating the expanding Hindu core of the country, he writes. Bal says that ironically, while the BJP seeks to reach out to the Dalits and bring them within the fold of Hinduism, it is succeeding in creating a new set of untouchables the Muslims of India. The gaming industry is evolving at a breakneck pace, bolstered by the proliferation of smartphones and the immense traction gained during the recent lockdowns. India had 400 million gamers in mid 2020, and this number is still skyrocketing as the industry is expected to reach a valuation of 3.9 billion by 2025, as per KPMG. At the current juncture, there is still limitless scope for innovation in this space as new gaming technologies continually enter the fray. Of these, AI and data science are perhaps the most significant disruptions that are championing the industry progression. That said, here a look at some ways in which AI and data science bolster the gaming experience Gathering User Insights Gaming platforms or apps win if they amass a large user base. Attracting scores of players will require a consistent funnel of user experience and feedback to improve gameplay and overall user experience as and when needed. Manually acquiring and analyzing such exhaustive amounts of data is impossible, warranting the need for data science in this segment. With AI and data science tools, industries players can record real time unstructured data and then streamline it to gather insights and improve. Actively enhancing user experience through data science can immensely add to customer acquisition and retention, ultimately the platform revenue. Smart Matching Live and interactive gaming are the ongoing buzzwords in the gaming space. In adversarial games, it all boils down to playing against a worthy opponent who can make the game more enthralling. In this scenario, AI led systems facilitate smart matching, so players are connected with other players at a similar skill level. Data science allows gaming platforms to store user information and gaming history and subsequently analyze this data to find the perfect match. This, in turn, makes the game more interesting for users, bolstering its popularity among its customer base. In terms of AI vest player gaming, algorithms and neural networks can also gather data around the number of.

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Through apps and also sell their output directly to food processing companies, removing middlemen. By combining technology with agriculture, organizations are revamping traditional farming by yielding space for smart and sustainable farming. This will go a long way in accelerating economic growth and fortifying the food systems in India, improving farmer prospects to earn better income and get an equal chance to negotiate fair price for their produce, as well as engage in best practices without the fear of risks related to farming. A lot of farmers have benefitted from such technological improvements, information related to weather patterns, dynamic pricing in mantis, crop advisory, farming, and animal husbandry that has directed them to understand the best practices, improving the quality of their outputs. By leveraging Iota, AI, and data analytics, Aristech has carved a niche in the Indian agriculture space and opened new avenues for farmers to boost productivity and increase quality of output leading to increase in their income. Consider startups that use sophisticated artificial intelligence AI and machine learning ML technology to raise farmer income by providing them with a social network platform whereby they can engage with fellow farmers, buy and sell agrarian products and get in touch with agribusinesses to raise farming related queries. Such technological advancements have already brought tremendous value in the lives of farmers from Hindi heart land in India by giving them a level playing field to get fair price. This has paved the way for Green Revolution 2.0, a new era of agriculture facilitated by technology and data that democratizes the information farmers require to improve cropping patterns, prevent weather induced risks, and mitigate pest attacks and crop diseases, amongst other common challenges. The Delhi Disaster Management Authority has done the right thing today by bringing back the mask mandate for public places and the Rs 500 fine for violating it. This begs the question, did states remove or dilute mask mandates prematurely Yes. In Delhi for example, which is now seeing an uptick in Covid infection numbers, some experts are connecting this directly to the DDMA decision on March 31 that there would no longer be any fine for not wearing a mask. To be sure the government also said at the time that this did not mean that it endorsed people not wearing masks, and indeed it would be conducting intensive campaigns to promote the wearing of masks. But this kind of mixed messaging is extremely poor pandemic governance. India, unlike say several countries in East Asia, did not have a preexisting masking culture. It took long months of sustained efforts by different social stakeholders to persuade the masses of the necessity of masking against Covid. Rushing to add doubts to this fragile matrix was very irresponsible. Among the other states where a rise of infections has now been flagged by the Centre, Haryana, Maharashtra and Uttar Pradesh also did away with the penalty for not wearing the mask in public places at the beginning of this month the.

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The wheels on India green hydrogen mission are in motion. There are reports of the government extending the transmission fee waiver for green hydrogen production plants, significant cost incentives for producers, and plans for a green hydrogen aggregation demand tender. India INR 19,700 core National Green Hydrogen Mission (NGHM) is an ambitious move to help the country achieve energy independence and meet its climate goals. Green hydrogen is a sunrise sector of the economy. It opens up new opportunities because it uses renewables and does emit greenhouse gases. However, green hydrogen also faces significant challenges due to high production costs compared to fossil-based processes, lack of manufacturing, research and development (R&D) and experience of new end-use applications in India. As India emphasises on green growth in 2023, here what it must do now to unlock the potential of green hydrogen. First, a subsidy on the consumption of green hydrogen is essential for creating demand. The Strategic Interventions for Green Hydrogen Transition proposed in the government mission document has a budgetary outlay of INR 13,000 core to provide viability gap funding for green hydrogen production. Today, green hydrogen, at INR 240-280 per kg, is more expensive than grey hydrogen, obtained from fossil fuels, at INR 120-150 per kg. The budgetary outlay provides an average VGF of INR 26 over the 5 million tons per annum (MTPA) production target, which is about 10 per cent of the green hydrogen cost. A subsidy on green hydrogen consumption will reduce the cost of producing it and create the necessary demand-side pull across refineries and fertiliser units. It is expected that similar to the solar sector, the VGF will be higher in the early years and gradually taper off as the cost of green hydrogen reduces due to economies of scale and technological improvements. Second, India needs to increase its electrolyser manufacturing capacity. Electrolysers are devices that split water into hydrogen and oxygen using renewable electricity. SIGHT has a budgetary outlay of INR 4,500 core for electrolyser manufacturing in India. This fund can be utilised for developing the production-linked incentive (PLI) scheme for the domestic manufacturing and indigenisation of electrolysis. According to a study, India needs at least 40 GW of electrolyser capacity to produce 5 million tons per annum of green hydrogen. Assuming that the implementation of NGHM starts in 2025, the electrolyser manufacturing capacity required will be at least 8 GW per year. The government can provide PLI support of USD 70 per kW of manufacturing capacity. The success of domestic manufacturing will open up export opportunities worth USD 425 billion internationally for deploying 850 GW of electrolyser capacity. Third, deploy pilots for evaluating new applications for green hydrogen. The government has provided a budgetary outlay of INR 1,466 core for pilot projects across new applications of green hydrogen such as steelmaking, blending in natural gas pipelines, mobility, shipping and aviation. Upcoming opportunities in these sectors will be unlocked as the cost of green hydrogen reduces due to benefits accruing from SIGHT. The pilots also open significant export opportunities for India. For instance, green steel, although 50-70 per cent more expensive than conventional steel, is an emerging market in developed countries, especially in the automobile sector. India is the second-largest producer of

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Population brings greater energy and vibrancy to a nation, leading to more innovation and its greater exploitation. A concern commonly expressed about a younger population is that it leads to greater unemployment. But the unemployment rate depends on policies, which surely do not depend on the age composition of the population. Underemployment challenge factually, the unemployment rate in India has been consistently low in the 3-5% range. As I have argued in numerous writings, unemployment is not India problem, it is underemployment. On this score, the output per worker has seen a clear rising trend (meaning declining underemployment) alongside rising workforce in the post-reform era. What is needed is acceleration in this trend. That in turn required further policy reform, not the older population. Turning to the size question, I would argue that the benefits of a larger population also far outweigh its costs. There are vast benefits arising from economies of scale in the provision of public goods. Take, for example, India digital infrastructure. Once this infrastructure is created, it is there for all to use. On the cost side, with no extra cost of adding another user, per-user cost of the platform declines with more users. On the benefits side, as more users come on board, the value of the platform to the existing users rises since they can now transact with a larger number of users. The larger number of users also generates a larger volume of data increasing their utility to potential data users. To get a sense of why the large user base makes the digital platform so much more attractive, think how cost effective and useful would it be if it were to be built for a small, low-income country. This same argument also applies to other forms of infrastructure. Once a road has been built, adding more users does not diminish its availability to other users until we begin to get congestion. As the road network expands the utility of existing roads increases as well. For example, the utility of a highway increases manifold as more and more nearby towns and villages are connected to it. The same goes for railway and air connectivity. The argument also applies to the provision of electricity and piped water. Once these amenities have been brought to one village, the extra cost of extending them to other nearby villages is small. And the larger the population of each town or village, the lower the cost of their provision per household. The principal downside of a larger population arises from a fixed quantity of arable land. In India, we have seen a consistent long-term pattern of declining size of agricultural land holdings. So much so that by 2015, 48% of land holdings had fallen below half hectare in size with the average size of these holdings dropping to approximately quarter hectare. These small holdings are uneconomical and hold down per worker output in agriculture. The answer to this downside, however, is not a smaller population but faster migration of the workforce out of agriculture into industry and services. The slow pace of this transition has been the true bane of India economy. It must be addressed head-on to take full advantage of the once-only opportunity that the vast and young population offers India in the next two decades. Election day is behind us and most exit polls have given Congress an edge. Many political pundits have claimed Congress scored a self-goal in announcing in its poll manifesto a ban on Baring Dal and PFI

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Through apps and also sell their output directly to food processing companies, removing middlemen. By combining technology with agriculture, organizations are revamping traditional farming by yielding space for smart and sustainable farming. This will go a long way in accelerating economic growth and fortifying the food systems in India, improving farmer prospects to earn better income and get an equal chance to negotiate fair price for their produce, as well as engage in best practices without the fear of risks related to farming. A lot of farmers have benefitted from such technological improvements, information related to weather patterns, dynamic pricing in mantis, crop advisory, farming, and animal husbandry that has directed them to understand the best practices, improving the quality of their outputs. By leveraging Iota, AI, and data analytics, Aristech has carved a niche in the Indian agriculture space and opened new avenues for farmers to boost productivity and increase quality of output leading to increase in their income. Consider startups that use sophisticated artificial intelligence AI and machine learning ML technology to raise farmer income by providing them with a social network platform whereby they can engage with fellow farmers, buy and sell agrarian products and get in touch with agribusinesses to raise farming related queries. Such technological advancements have already brought tremendous value in the lives of farmers from Hindi heart land in India by giving them a level playing field to get fair price. This has paved the way for Green Revolution 2.0, a new era of agriculture facilitated by technology and data that democratizes the information farmers require to improve cropping patterns, prevent weather induced risks, and mitigate pest attacks and crop diseases, amongst other common challenges. The Delhi Disaster Management Authority has done the right thing today by bringing back the mask mandate for public places and the Rs 500 fine for violating it. This begs the question, did states remove or dilute mask mandates prematurely Yes. In Delhi for example, which is now seeing an uptick in Covid infection numbers, some experts are connecting this directly to the DDMA decision on March 31 that there would no longer be any fine for not wearing a mask. To be sure the government also said at the time that this did not mean that it endorsed people not wearing masks, and indeed it would be conducting intensive campaigns to promote the wearing of masks. But this kind of mixed messaging is extremely poor pandemic governance. India, unlike say several countries in East Asia, did not have a preexisting masking culture. It took long months of sustained efforts by different social stakeholders to persuade the masses of the necessity of masking against Covid. Rushing to add doubts to this fragile matrix was very irresponsible. Among the other states where a rise of infections has now been flagged by the Centre, Haryana, Maharashtra and Uttar Pradesh also did away with the penalty for not wearing the mask in public places at the beginning of this month the.

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The test of the interim govt headed by Nobel Laureate Muhammad Yunus appointed by President Mohammed Shahabuddin in consultation with Bangladesh defence bosses and the Anti-Discrimination Students Movement will be to restore normalcy, end the targeted killings of Awami League leaders and activists and whoever else is on the list of disapproved persons. Yunus may possess the courage, conviction and ambition too. But the question is does he possess the power to take on the political and fundamentalist forces that ran amok this Monday and Tuesday? Vinesh Phogat disqualification feels like a Shakespearean tragedy. Its cause must be investigated and made public. But her dangal in different arenas remains as inspiring as ever. All of us have seen photos of that day, the day when Vinesh Phogat and fellow wrestlers, including Rio bronze medallist Sakshi Malik, tried to march towards Parliament last summer. They were protesting against a subtle collusion and inaction by authorities on sexual harassment allegations against then WFI boss Brij Bhushan Singh. But their efforts to demonstrate were cut short by a determined police. In the pics, we see Phogat in every shade of defiance. In one photo, she is climbing over a barricade. In another, she is at the centre of a tug of war between cops and fellow protesters. But a third frame is the most poignant. Phogat is on the ground with another woman wrestler, desperately clutching a tricolor, with the police trying to drag them away. On Wednesday, over a year later, another Phogat photo was splashed in newspapers across the country. It was clicked moments after she had overcome Japan seemingly unbeatable Yui Susaki, who had won the Tokyo 2020 gold without giving away a single point. In the pic, Phogat is lying on the mat, her arms and legs shaped in the pose of a human X, her hair creating a dark halo. The striving for personal space and freedom is a mark of a progressive society. Ironically, though, freedom thrives only within boundaries. An autonomous culture might get chaotic with a lack of protocols to distinguish what is legitimate and what is not. For example, the Olympic Games can become a mockery and dangerous without rules and regulations. Imagine how all the potential of fun and enjoyment could be extinguished without meaningful descriptions of dos and don s. Nobel Laureate Rabindranath Tagore brings home this point: I have a violin string on my table. It is free to move in any direction it wishes. If I twist one end, it responds, it is free. But it is not free to sing. So, I take it and fix it into my violin. I bind it, and when it is bound, it is free to sing for the first time. The nature of freedom is that it needs the confines to work best. However, it is fascinating to note how well one might use freedom to justify lawless actions. Albert Camus judge-penitent presents the story of a judge who provides legal support to condemned criminals. He used considerable skill and expertise within the constraints of law to set murderers free. His motivation was also to rationalise his less-than moral acts. Earlier in life, while walking across a bridge over the river Seine, he sensed that a woman behind him was about to take her life. The protagonist continued walking as though nothing had happened, even though he heard someone jump into the river. He responded with numbness to that reality. He carefully avoided reading the newspaper the next few days, lest there be a report of this death, which mig

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Not to do the right thing, but to do what our basal instincts drive us to. We seek freedom to be a law unto ourselves, autonomous and then challenge the consequences that might follow. But then, clashes emerge among all entities in the group about who is right and who is not. This existential conundrum raises the question should the minority voices be given more importance, or is it the majority that wins? Should the intelligentsia in society be given the lead in this moral decision-making, or should the common people decide? Is it the traditional or the woke? However, that debate cannot be settled as every camp fights for its moral views. This shows a lacuna in human experience that we could never logically arrive at a position of moral imperiousness simply because we are all finite humans with a limited vantage point. This moral puzzle then pushes us to look for the transcendent, outside of human experience, to point us to a Moral Law that applies universally. In other words, the natural law signals a supernatural reference point. The govt move to introduce a grandfathering clause for the contentious budget proposal that removed indexation benefits for real estate transactions will be welcomed by homeowners and investors alike. Post-budget, calculation of long-term capital gains LTCG tax on unlisted assets like property would have entailed a higher tax outgo for a large section of real estate sales, notwithstanding the reduction in tax rate from earlier 20% to 12.5%. With sellers now having the option to choose between old and new regimes for transactions done before July 23, finance ministry has heeded criticism that any such retrospective tax was bound to evoke. Realty a special category | The reasoning behind the change in capital tax regime was sound at a general level. Having a uniform LTCG rate will no doubt make the tax structure simpler and create a level-playing field across asset classes. However, an exception is warranted for assets like land and buildings. For many Indian families, buying or selling property can be a life-changing decision. As compared to the markets, real estate assets also offer more assured return on investment. Even at the sectorial level, removal of indexation benefit was expected to hit secondary sales market and dampen investment in real estate. Investor-driven markets like Delhi-NCR and Mumbai were likely to take a big hit. Bring back old regime: But govt has gone far enough, as the new tax regime stays for prospective transactions. In an era when inflation is almost a constant, investing in real estate assets for long-term would thus be less attractive than before. Redirecting investment from short-term to long-term was one of the primary objectives of the capital gains regime being reworked in the budget. By not reintroducing indexation benefits, govt might be upending that goal. A judge from the High Court said some things that were nice about the Supreme Court. The Supreme Court was happy about this and had a special meeting to talk about it. They said the High Court judge should have said those things. The problem started because the Supreme Court stopped a decision that the High Court was trying to make. The High Court judge thought this was fair and might cause problems. The main lesson from all of this is that courts should focus on doing what right and fair, instead of arguing with each other about who in charge. It important for all the different courts to work together well. The Supreme

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Not to do the right thing, but to do what our basal instincts drive us to. We seek freedom to be a law unto ourselves, autonomous and then challenge the consequences that might follow. But then, clashes emerge among all entities in the group about who is right and who is not. This existential conundrum raises the question should the minority voices be given more importance, or is it the majority that wins? Should the intelligentsia in society be given the lead in this moral decision-making, or should the common people decide? Is it the traditional or the woke? However, that debate cannot be settled as every camp fights for its moral views. This shows a lacuna in human experience that we could never logically arrive at a position of moral imperiousness simply because we are all finite humans with a limited vantage point. This moral puzzle then pushes us to look for the transcendent, outside of human experience, to point us to a Moral Law that applies universally. In other words, the natural law signals a supernatural reference point. The govt move to introduce a grandfathering clause for the contentious budget proposal that removed indexation benefits for real estate transactions will be welcomed by homeowners and investors alike. Post-budget, calculation of long-term capital gains LTCG tax on unlisted assets like property would have entailed a higher tax outgo for a large section of real estate sales, notwithstanding the reduction in tax rate from earlier 20% to 12.5%. With sellers now having the option to choose between old and new regimes for transactions done before July 23, finance ministry has heeded criticism that any such retrospective tax was bound to evoke. Realty a special category | The reasoning behind the change in capital tax regime was sound at a general level. Having a uniform LTCG rate will no doubt make the tax structure simpler and create a level-playing field across asset classes. However, an exception is warranted for assets like land and buildings. For many Indian families, buying or selling property can be a life-changing decision. As compared to the markets, real estate assets also offer more assured return on investment. Even at the sectorial level, removal of indexation benefit was expected to hit secondary sales market and dampen investment in real estate. Investor-driven markets like Delhi-NCR and Mumbai were likely to take a big hit. Bring back old regime: But govt has gone far enough, as the new tax regime stays for prospective transactions. In an era when inflation is almost a constant, investing in real estate assets for long-term would thus be less attractive than before. Redirecting investment from short-term to long-term was one of the primary objectives of the capital gains regime being reworked in the budget. By not reintroducing indexation benefits, govt might be upending that goal. A judge from the High Court said some things that were nice about the Supreme Court. The Supreme Court was happy about this and had a special meeting to talk about it. They said the High Court judge should have said those things. The problem started because the Supreme Court stopped a decision that the High Court was trying to make. The High Court judge thought this was fair and might cause problems. The main lesson from all of this is that courts should focus on doing what right and fair, instead of arguing with each other about who in charge. It important for all the different courts to work together well. The Supreme

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Caught in the direct tax net. There is a serious need for India to review its individual income tax law and charging of tax. It is unfair and it is not yielding adequate revenues. Too much revenue is not getting picked up. We need to understand the priorities of India today and focus on the same. While one can take pride in GDP numbers and rankings, our per capita GDP is very poor and low. We need to spend significantly more on defence, internal security, education, health and medical facilities, skilling of employees, ease of transport, etc. The source of tax revenue for the above purposes is staring us in the face. It is better public sector units management and dividend declaration and an alternative to individual income tax which as a revenue measure has failed and encouraged creation of black money and Indian money clandestinely moving overseas. There is a need to move to some form of Expenditure Tax instead of Income Tax which captures many more individuals in the Income Tax net. One cannot understand why the number of persons studying the Budget document and contesting so many income assumptions and basis of revenue recognition, do not comment on the low central public sector units dividend declaration record and the declining trend of per capita income tax collection. These are troublesome issues and need to be addressed. We cannot hide that if Revenues don't improve our national expenditure needs will force us to go into increased National Debt. That is the start of the trouble cycle and in a small way it has started in the Budget for 2026-27, where Debt increase is projected. The Revenue Budget numbers are speaking and revealing the harsh truth. Our revenue streams are faltering. Note All the above discussions are on the Central Government Budget revenues. Equally serious discussions should occur on Budgets of state governments. The time to act expeditiously is now. Divestment of public sector undertakings has not succeeded. The only option now is to run them much more effectively so that there are twin benefits: higher corporate income tax due to better profitability and higher dividend declaration benefiting the Central Government as majority shareholder. I have an investment meeting this afternoon, and I find myself standing in front of the cupboard as though it is about to conduct the meeting on my behalf. My first choice is an orange India beginning the defence of their men's T20 World Cup title today carrying numbers that tell a story of excess. Since Oct 2023, they have enjoyed a dominant 48-8 win-loss record, the highest number of 200-plus. As a young author, slightly well-known, I was invited to many parties. This was twenty years ago, when people still read novels and novelists were not yet nearing, as Pankaj Mishra once put it, 'cultural As elsewhere in India, Goa discovers that the path to traffic-hell is paved with good highways In Goa I'm stuck in what seems to be an unending traffic jam. The jam is not caused by Want a goodnight's? Dream on Travel is no longer a simple holiday; 'niche' has become the new normal. The latest is a getaway for those who can't get any sleep. It's a variation on Mamata coming to SC to star in a political-electoral theatre. It was good acting Politics is rarely business as usual in India and yesterday proved that again. Bengal chief minister's decision to appear before Supreme India needs more trade deals to spur growth, but its hands are tied by world's largest farmer population Rome

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22-year-old Alcaraz beating 38-year-old Djokovic at Australian Open is yet Pariksha Pe Charcha has become a jan andolan, writes the education minister, because it makes students feel heard. In an AI age, this is both more challenging and more necessary than ever. As Pariksha Pe The India story will continue to disappoint as long as Indian companies put importing deep technology above building it. Yes, they need stronger university-industry linkages and more risk capital. But above all, they need to By Swami Chidrupananda Why search for role models and superheroes when we have Hanumanji, who embodies all energies and higher qualities, guiding us to live most efficiently and contribute brilliantly to society? Hanuman is dear that India's trade deal with the US seems sealed just days after its FTA with the EU is great news. But trade deals are not won by headlines; they are judged by text, timelines, and enforceability. Aviation runs on an unwritten covenant. Each passenger boarding an aircraft hands over something priceless: trust. They trust the manufacturer, the airline, and the regulator meant to stand as the public's independent guardian. Has 'Mother of All Deals' delivered a baby? Trump's sudden announcement of a trade deal with India, effective immediately, has led to speculation that last week's India-EU FTA may have urged him to make haste. Longevity and anti-ageing R&D may be in for a pivot, now that there's a new answer to the question how much do genes determine how long we live. Scientists now say that genes have a By The XIV Dalai Lama In seeking a meaningful life rooted in love and wisdom, few guides are more helpful than the training of the mind. Among the most revered in Tibetan tradition is the When India and Pakistan play cricket in a World Cup, it's usually the biggest match. Fans love it, TV channels make lots of money, and everyone talks about it. That's why tournament schedules are often Gold prices have dropped a little in the last few days, so you might feel like you've lost money. That feeling is normal when something you own becomes cheaper, you feel less rich. But Nirmala Sitharaman's ninth Budget rests on two sweeping bets. First, India has cracked the code for sustained 7%+ real GDP growth. Second, inflation will stay tame, hovering around 2% next year. These are framed not Sometimes, boring and predictable is good, if not great. FY2027 Union Budget ticks that box. Greater certainty of fiscal and regulatory policies for businesses and investors enables them to take business risk and essential Budgets are like car launches: most years you only get tweaks, maybe a new grille, while others bring a generation change. For the middle class, last year's Budget with revised tax slabs was to have an investment meeting this afternoon, and I found myself standing in front of the cupboard as though it was about to conduct the meeting on my behalf. My first choice is an orange India beginning the defence of their men's T20 World Cup title today carrying numbers that tell a story of excess. Since Oct 2023, they have enjoyed a dominant 48-8 win-loss record, the highest number of 200-plus. As a young author, slightly well-known, I was invited to many parties. This was twenty years ago, when people still read novels and novelists were not yet nearing, as Pankaj Mishra once put it, 'cultural As elsewhere in India, Goa discovers that the path to traffic-hell is paved with good highways In Goa I'm stuck in what seems to be an une

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To build and master essential life skills, which will make them strong, resilient, confident, and independent individuals. Life skills are vital processes that help a person navigate through familiar, unfamiliar, and challenging contexts with a sense of personal confidence, social conscience, and professional competence. The urgency to introduce life skills education has also been highlighted in the New Education Policy 2020 that makes a pressing call for 21st century skills to be introduced in schools to help prepare the young for the future. This warrants a shift from the existing education system towards a balanced amalgamation of learning for school and learning for life to help young people develop the capability of making informed decisions. A World Economic Forum report 2020 highlights that by 2025, 44 of skills that employees need to perform their roles effectively will change. With new categories of jobs emerging, the requisite skill sets will be starkly different from existing ones. Another report, published in Forbes, highlighted that employers are not just looking for skills but also for stable headed, goal oriented individuals who understand their path and know what they want in their career. Adapting to an emerging world and workplaces calls for life skills training for India young people, who are the future workforce. Life skill education, unlike subject based learning, is an ongoing process that needs to be blended and incorporated into our day to day activities from cradle to grave. Life skills education should be introduced at the school level to ensure that students are better prepared to face the adversities of life. Introducing these life skills at a formative age is recommended as the young mind is fertile with great potential and it is our responsibility to sow the right seeds in it as early as possible. The post Covid workplace also demands a different set of skillsets like social, emotional, and cognitive skills McKinsey Global Institute research. For India, with more than 41 of its 1.39 billion population below the age group of 18 years, it becomes crucial that we invest in life skills education so our future workforce is future ready. Change makers for global challenges It is important to understand that beyond interdisciplinary problem solving and employability, our children also need to handle the complexities of an interconnected world. A world with different views, cultures, belief systems, and language. A world that needs to be more tolerant than the one we live in today. A world that is changing in complexity and demands global competence. OECD defines global competence as the ability to examine local, global and intercultural issues, understand and appreciate different perspectives and worldviews, interact successfully and respectfully with others, and take responsible action toward sustainability and collective wellbeing. Assimilating this coveted competence is a lifelong process, one that must evolve with changing circumstances. A process that must start now for young people and life skills education will play a key role in equipping the skills needed by the generation today to strive towards this competence.

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Through apps and also sell their output directly to food processing companies, removing middlemen. By combining technology with agriculture, organizations are revamping traditional farming by yielding space for smart and sustainable farming. This will go a long way in accelerating economic growth and fortifying the food systems in India, improving farmer prospects to earn better income and get an equal chance to negotiate fair price for their produce, as well as engage in best practices without the fear of risks related to farming. A lot of farmers have benefitted from such technological improvements, information related to weather patterns, dynamic pricing in mantis, crop advisory, farming, and animal husbandry that has directed them to understand the best practices, improving the quality of their outputs. By leveraging Iota, AI, and data analytics, Aristech has carved a niche in the Indian agriculture space and opened new avenues for farmers to boost productivity and increase quality of output leading to increase in their income. Consider startups that use sophisticated artificial intelligence AI and machine learning ML technology to raise farmer income by providing them with a social network platform whereby they can engage with fellow farmers, buy and sell agrarian products and get in touch with agribusinesses to raise farming related queries. Such technological advancements have already brought tremendous value in the lives of farmers from Hindi heart land in India by giving them a level playing field to get fair price. This has paved the way for Green Revolution 2.0, a new era of agriculture facilitated by technology and data that democratizes the information farmers require to improve cropping patterns, prevent weather induced risks, and mitigate pest attacks and crop diseases, amongst other common challenges. The Delhi Disaster Management Authority has done the right thing today by bringing back the mask mandate for public places and the Rs 500 fine for violating it. This begs the question, did states remove or dilute mask mandates prematurely Yes. In Delhi for example, which is now seeing an uptick in Covid infection numbers, some experts are connecting this directly to the DDMA decision on March 31 that there would no longer be any fine for not wearing a mask. To be sure the government also said at the time that this did not mean that it endorsed people not wearing masks, and indeed it would be conducting intensive campaigns to promote the wearing of masks. But this kind of mixed messaging is extremely poor pandemic governance. India, unlike say several countries in East Asia, did not have a preexisting masking culture. It took long months of sustained efforts by different social stakeholders to persuade the masses of the necessity of masking against Covid. Rushing to add doubts to this fragile matrix was very irresponsible. Among the other states where a rise of infections has now been flagged by the Centre, Haryana, Maharashtra and Uttar Pradesh also did away with the penalty for not wearing the mask in public places at the beginning of this month the.

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As future problem solvers of global challenges, children need life skills to be change makers to find creative solutions to complex challenges. With life skills like cognitive flexibility, conflict resolution, transformational entrepreneurship, communication, and others, we can empower these future citizens to tackle challenges that are sure to grow in scale and impact. Life skills will offer them valuable tools to rely on throughout their lives. In doing so, they will be able to experience the fullness of life, face challenges confidently, and thrive as individuals and citizens of the emerging world. It is often believed that farming is a risky occupation, not only because of the volatile market forces that determine the prices of farmers output, but also due to the prolonged effects of climate change, affecting weather patterns. With many such traditional challenges plaguing Indian agriculture, it has become pertinent for farmers to adapt to the changing times and embrace new age technologies in a bid to increase food security. Digital technology and data are certainly the growth pillars that farmers need, to insulate themselves from risks associated with farming. Digitization can undoubtedly support sustainable production ensure timely supply, especially when production and supply involve millions of small and marginal farmers. Indian agricultural ecosystem has undoubtedly changed a lot since Agra tech startups came to the fore, working on solutions that are aimed at improving productivity, maximizing supply chain efficiency, and establishing better market linkages. Therefore Agra tech not just has the potential, but also the responsibility to contribute to the development, betterment and growth of the sector. These developments include providing farm produce directly to customers, digitizing agriculture, improving access to real time information for farmers, bringing transparency across the value chain, developing and supplying better tools and implements to farmers to increase yields and offering financial support in the form of micro financing options to manage risks. Agra tech startups have been focusing on these specific pain points Limited access to technology for efficient cropping There is still a majority of farmers population which is away from the access of technologies. A lot of startups have been working on this issue and trying to provide assistance and solutions. Lack of access to financial solutions Agra tech platforms have recognized the lack of access to credit and have worked to connect farmers with banks so that they can easily apply and get loans. They can even have a track of their transactional activities. Inefficient post harvest supply chain Farmers have struggled since ages due poor supply chain linkages. Agra tech platforms are helping them a lot to plug the gaps and improve the supply chain and transportation. Learning for Indian Agra tech from global markets Agra tech has also been working to meet the global standards by learning the best practices from the leading countries to aid growth of the agriculture sector in India. Solution for farm inputs Agra tech has made farm inputs accessible for farmers and provides them with flexibility to order farming inputs online.

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It is one of India tragedies, that a hyper competitive, first past the post populist democracy has helped bad economic ideas gain faster traction than good ones. You only need one state to start offering something free, and soon it becomes a national obsession. In the election cycle starting 2014, we had several Telugu biddas bidding for votes in a bifurcated state, offering massive dollops of subsidies and farm loan waivers. This trend was accentuated in 2017, when BJP, in order to seal the vote in UP, offered a farm loan waiver, after which the dam burst. Twice this week, the Supreme Court found serious fault with high courts failing to uphold judicial discipline while pronouncing orders. A Rajasthan high court bench granted bail to a history sheeted accused of raping his minor niece without specifying any reasons. An Allahabad HC bench summarily ordered acquittal in a murder case but gave the reasoned judgment a staggering five months later. In 2020, SC had spotted a nine month gap by a Bombay HC bench and a ten month gap by a Delhi HC judge between the operative order and reasoned judgment. Invested with the all important function of superintendence of around 20,000 subordinate judicial officers, high courts need to be setting the bar high, not lower. On the Rajasthan HC judge modus operandi, CJI NV Ramana said the order was cryptic, with no suggestion of application of mind. He noted a recent trend of passing bail orders where a general observation that facts and circumstances have been considered supplanted specific reasoning. Judges carry the burden of not only doing justice but also ensuring that justice is seen to be done. Here, the HC ignored circumstances like the alleged rapist facing around 20 other criminal cases. A reasoned order also helps appellate courts save judicial time and decide appeals faster. Allahabad HC failure to give a prompt reasoned order forced SC to order fresh hearing. Consequently, the case lodged in 2009, convicted by a trial court in 2012 and acquitted in 2019 must be re heard by Allahabad HC, sinking under the weight of 1.83 lakh pending criminal appeals with wait times as long as 35 years. Poor quality of justice delivery at various levels has found no satisfactory solutions yet. The quashed National Judicial Appointments Commission to replace the collegium system that critics blame for furthering mediocrity and nepotism had aimed to identify better judges. At the subordinate judiciary level, proposals like All India Judicial Services or a national district judges recruitment examination have made no headway. Meanwhile, collegiums are struggling to attract good candidates to HCs amid a power struggle with GoI and unrealistic service conditions like low retirement age of 62. While SC will be able to spot and rectify a few bad judgments courtesy resourceful litigants, it must be the case that despite absence of relevant data many bad orders are going unappealed. Dysfunctionality in the rule of law is a dysfunctionality that affects all aspects of governance.

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A series of developments this week augured well for Sri Lanka. On the political front, 17 new ministerial appointments were initiated by President Gotabaya Rajapaksa, suggesting an end to the political logjam. Separately, Sri Lanka began bailout talks with IMF. These talks were backed by India, and the first step is a Rapid Financing Instrument, which provides help before a restructuring plan is finalised. There a long way to go to attain normalcy but a start has been made. Sri Lanka economic crisis was caused by a perfect storm. On the policy side, there was an imprudent level of foreign currency commercial borrowing by the government and a late 2019 tax policy change disconnected from the budget expenditure. Separately, the Easter Sunday bombings three years ago and Covid devastated the tourism industry. An IMF estimate puts the cost of these two developments on tourism at about 10 billion. The inflection point was undoubtedly Covid. But subsequent economic policy mistakes created a balance of payments crisis so grave that financial support from China, India and Bangladesh was not enough. Following credit rating downgrades in 2020, Sri Lanka lost access to foreign commercial borrowing. The central bank reacted by trying to fix an exchange rate of 200 203 Sri Lankan rupee to the US dollar, similar to what Nepal does with the Indian rupee. The next step was price controls. The consequences were shortages and forex hoarding. IMF is certain to ask Sri Lanka to move away from an unsustainable exchange rate peg and restructure its tax policy to meet the challenge of repaying government debt that last year was about 104 of GDP. Sri Lanka has fully vaccinated over 65 of its population and tourist footfalls are rising. But economic normalcy is contingent on exchange rate, tax and expenditure reforms. There no easy way out. Re elected as the CPM general secretary for a third, consecutive term earlier this month, Sitaram Yechury is a prominent opposition voice. He speaks to Swati Mathur on the impending Presidential polls and the lesson CPM thinks India should draw from the Russia Ukraine war: What is your view of the demolition drive in Jahangirpuri CPM was the only national party present on ground to protest with the people. It is a part of the larger BJP RSS game plan to persistently target the minorities. There are clear rules laid down for proceeding with such drives. All these rules were flouted with state patronage. This is yet another instance of the constitutional order being undermined. Our party was present there since politburo member Brinda Karat has been looking after Jahangirpuri and Delhi for years. This is about CPM being committed to localised people struggles and social movements. The other week I was the recipient of a payment check from my bank: the bank put a check, or temporary hold, on a payment made to me. The payment was coming from Chennai, which was observing a bank holiday that day. The next day was also a bank.

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Holiday in Chennai and elsewhere, so another payment check. Then came the weekend, with the second Saturday of the month and the Sunday bank closures. So I got a check payment of four days. Such bank holiday induced delayed payments are a common occurrence, which millions of depositors, not only in India but all over the world, routinely face. How do banks profit, at our expense, from such check payments They profit because of monetary insomnia: Money never sleeps. Most people get their regular shut eye, with bankers perhaps getting their fair share of snoozing, and then some, what with all the spare time bank holidays give them in which to hit the hay. But money never sleeps, even when we do, but is always busy, busy, busy, earning interest, wherever it happens to be. And in the case of check payments also known as suspense accounts, the suspense arising out of your not knowing when the money due will be entered on the credit side of your debit and credit statement the money in question remains in the coffers of your bank, earning interest for it rather than for you. A phrase most frequently used by banks when communicating with customers is that a given payment transaction will be done in four working days. The operative word here is working. There are 43 RBI listed annual bank holidays in the Union Territory of Pondicherry, including the second and fourth Saturdays of every month, and Sundays. Different states have different bank holidays, which means that when banks are working in one part of the country they might be shut elsewhere. So four working days can well add up to six days, or eight, while payments are put on hold, making check payment inevitable. So much so that you can bank on them. Yet, in this remarkably short period, we vet contributed to global warming that has heated the oceans by the equivalent of dropping one atomic bomb into the ocean every second for the past 150 years, say experts. How long will nature tolerate our transgressions Reversing climate change is not an act of altruism towards the planet. It our only option for survival. You may have heard this example before, about a frog in a bowl of warm water. The frog enjoys the warmth but does realise the water is getting warmer. Eventually, the water gets hot enough and kills the frog. But that not entirely true. In real life, when the water becomes hot, the frog realises the danger and jumps out of the bowl. We, though, may not have the time to jump, and we have nowhere to jump. The problems of the environment underscore a much deeper problem that of thought pollution. When conflicting thoughts and emotions muddle our thinking, our minds become imbalanced, and confusion sets in. An unbalanced mind finds it hard to make wise decisions. For example, a doctor without balance may misdiagnose; an industrialist without balance may put short term profit over.

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The highest good. When our inner climate is polluted, we destroy the source that nourishes us. Yog offers us some solutions to fixing thought pollution. Through yog, we develop attitudes that ennoble us and benefit those around us, especially the planet. The beginning step of yog is Yama. The practice of Yama blesses us with four key attitudes. These are honesty, truthfulness, moderation, and non possessiveness. A company with honest and truthful leadership will not take shortcuts like fudging environmental tests or cutting corners with effluent treatment. The purity inside will not allow the hypocrisy of saying something and doing something else. Moderation means balance of all senses and faculties; nothing more or less than needed for the purpose. Cultivating moderation will rein in over consumption, conserve the planet resources, and help families save more money. Lack of moderation also leads to hoarding. Individuals, communities, nations hoarding resources and monopolising the gifts of Mother Earth will reduce only when non possessiveness develops in hearts. Regular practicing of meditation reins in thought pollution and creates an inner environment conducive to following Yama. We realise that the tree, bird and fish all have the same life force flowing through them, all droplets of the same ocean of life. The interconnectedness of existence helps us develop love and reverence towards all creation. As a result, we imbibe non violence, which is the fifth attitude of Yama. But the non violence is of a higher order, because now it not just about not hurting creation. It about caring and nurturing it. Our circle of conscience grows, and we care more. We mound our lifestyle to walk the earth with loving kindness. When such hearts assume leadership roles, their decision will reflect how much they care for the planet. Summer started early this year and caught power sector supply chain on the wrong foot. Despite. Some of the States are buying power at Rs. 12 per unit to fulfill freebie promises. If permitted by State regulators, the additional power purchase costs will be passed through to consumers through true up exercise. All stake holders are trying to deal with the situation in their own ways. Central Government has asked thermal generators to import and blend coal. CERC has already imposed price cap. Andhra Pradesh and Karnataka are considering directions to generators under NCLT proceedings invoking Section 11 of Electricity Act, to run the generator and supply electricity due to extra ordinary situation. States are asking Coal companies to step up coal supplies and railways to provide additional racks to carry coal. Are there missing pieces to the power shortage puzzle Unbundling of State Electricity Boards SEBs and corporatisation of unbundled entries was carried out to improve upon financial condition and efficiency of power sector. Successor Discos continue to be in financial distress despite numerous Central Government schemes. They do not pay generators on time. In turn state owned generators default on coal payments. The coal stock gets reduced and yet is not much noticed till.

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Situation worsens. We can only hope that Revamped Distribution Sector Scheme RDSS will improve financial position of Discos and thereby power sector as a whole. Aggregate Technical and Commercial AT C Losses are high in many States. In Bihar, MP and UP, some Discos still have losses of more than 30. In Jharkhand, Uttrakhand and Jammu Kashmir these loss levels are more than India losses are still 17.86 much above target of 15. Dealing with 1400 billion units per year, 2,86 higher losses amount to 40 billion units against energy shortage of only 6 billion units. Had Discos not made these losses, these units would have been available for consumers without any power cut. Another area needing quick action is balancing and grid integration of renewable energy. Renewable capacity of installed by the end of capacity. During of of which renewable capacity was. The renewable capacity target for the year 2022 is 175 GW with solar roof top of 40 GW. Against this India has reached far. With such ambitious targets it is crucial to balance and integrate this capacity into grid. Since 2017, lot of reports, policy papers and consultation papers have been issued. This is high time to act swiftly and create ancillary services market, have grid scale energy storage, frequency and demand response systems, smart grid, smart meters with interruptible tariffs, renewable energy corridors and flexible transmission system. If available renewable capacity is used optimally avoiding curtailment, the increasing power demand can be met. Energy Conservation Act, 2001 was forward looking. Yet its enforcement has to be faster and sterner. Discos are again defaulter in compliance of energy efficiency provisions. Previously Discos having AT C losses of more than were included in PAT Perform, Achieve, Trade scheme. However, many Discos did not take desired actions under the scheme. Now Ministry of Power has included all the Discos under PAT. The target losses were as per UDAY. Perusal of BEE website indicates that many discoms are not even uploading desired information. This legislation was made effective in 2001 and after 20 years even large domestic buildings covered campus complex domestic buildings should be covered by Building Code. Only energy efficient buildings should be allowed so as to save energy. Rooftop solar panels should be made mandatory for houses built up on certain plot area. Agricultural load and domestic as well as commercial cooling load should be brought under demand response system through smart devices. Last, but not the least, freebies not only increase power demand, encourage wastage of valuable resources, but also prevent market price signals to reach retail consumers. Free and highly subsidised electricity is also leading to depletion of ground water. Water scarcity in cities is replacing coolers by air conditioners. It is also a threat to food security. Farmers are taking heavily water dependent crops in seasons other than monsoon just because free or heavily subsidised electricity is available. We must remember that resources are not unlimited. Due to increase in oil prices and its.

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Import dependency, sooner or later Electric vehicles and green hydrogen vehicles would increase. This will further increase power demand. Five trillion dollar economy. Make in India, transport revolution, even Food Security will all depend upon how we manage and meet our energy demand efficiently. The time to act is now. India has the second highest diabetes population in the world1. Recent studies show that healthcare for non communicable diseases had been interrupted in the country, with up to 87 of persons with diabetes reducing visits to their doctor due to the pandemic and less than half possessing a blood glucose measuring device at home2. Diabetes is a common chronic condition that requires glucose monitoring. Absence of monitoring may lead to delay in treatment and to diabetes related complications. It is therefore crucial for patients to understand the importance of timely intervention. This is where continuous glucose monitoring CGM comes in. By using CGM, a new metric called Time in Range or TIR has been introduced, i.e., the percentage of the day the glucose levels are within a specified range usually 70 180 mg dl. The American Diabetes Association ADA states people with type 1 and type 2 diabetes should aim for a Time in Range TIR of at least 70 of readings. TIR plays a critical role in the control of diabetes, optimization of medicines in patients and is an important tool for hospitalized surgical and non surgical patients. It also accurately maps the extent of glycemic control and can direct treatment interventions in real time, which is beneficial not only for those with type 1 and type 2 diabetes, but also pregnant women, young adults, pediatric patients and older people with comorbidities. It is recommended that one must aim for roughly 17 out of 24 hours each day to be in range. In simple terms, higher the TIR, better is the glucose control in diabetes and lower the risk of complications. Continuous glucose monitoring helps in keeping this range in check. Appropriate care can help improve clinical and biochemical parameters, including a significant reduction in gyrated hemoglobin HbA1c levels. Seamlessly moving towards diabetes care For patients with diabetes, treatment usually starts with a single tablet. Over the years, to achieve normal HbA1c levels, the number of oral anti diabetic medications OADs may increase. For certain patients, the transition from OADs to insulin injections is necessary due to increased glucose levels despite medicines. While patients may be apprehensive about insulin and may wish to delay initiation as much as possible, insulin therapy regimens are added to keep blood glucose levels under control, especially after meals. CGM helps the physician and the patient to make this transition to insulin, smooth and worry free. A holistic approach to keep glucose levels in check To ensure HbA1c levels of diabetic patients are under check, it is necessary that patients are equally involved in the decision making process. These changes may include modifications to lifestyle or diet related requirements. Additionally, since high blood glucose.

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In Greek poet CP Calvary best known and most memorable poem, waiting for the Barbarians, which inspired JM Coetze novel of the same name, an unspecified society, possibly that of the ancient Roman empire in its decline, waits in fearful apprehension for the coming of the dreaded barbarians. All daily activity comes to a standstill, put into suspended animation awaiting the advent of an unknown, unseen adversary. The Emperor has his throne placed outside the city gate and awaits the coming of the barbarians upon whom he will confer all the treasures and honours of his domain. Composed in question-and-answer form, the poem has the resonance of liturgical chant, a catechism, with a recurring refrain affirming the imminent and inevitable coming of the barbarians. What are we waiting for, assembled in the forum? The barbarians are due here today. Why is anything going on in the senate? Why are the senators sitting there without legislating? Because the barbarians are coming today. Why don our distinguished orators turn up as usual To make their speeches, say what they have to say? Because the barbarians are coming today. The poem builds up to a crescendo, a drum roll of impending doom. And then comes the devastating denouement. Why this sudden bewilderment, this confusion? Because night has fallen and the barbarians haven come. And some of our men just in from the border say There are no barbarians any longer. Now what is going to happen to us without barbarians? Those people were a kind of solution. Calvary was born in 1863 in Alexandria, Egypt, to Greek migrants from Turkey. His father ran an export-import business which took the family to Britain where Calvary took British nationality. Financial problems brought them back to Alexandria, where Calvary worked as a journalist and later a civil servant. However, his true vocation was poetry, which he published in newspapers and obscure journals. His itinerant, chance-ruled life, his exposure to different cultures, his promiscuous homosexuality of fugitive passion in seedy bars and dark alleyways, and his poetic vision of an uncompromising individuality of style and sensibility made him the archetypal Outsider, the nowhere man who, as the English novelist EM Forster put it, saw everything from a slight angle to the universe. When he died at the age of 70, Calvary left behind a corpus of 155 finished poems, mostly written in Greek, which are haunted by an ambivalent sense of isolation and the universality of the human condition, both equally inescapable. We are alone, and to mask our solitariness from ourselves we invent an imaginary other, whose Otherness invests us with an affirmation of our own unifying identity. The other can be represented by a creed, or caste, or race, or ideology, different from that of our own. The other is the Barbarian whose coming we await. But what happens when realisation dawns that there is no other, no Barbarian out there? That the world-changing question posed by the poet, an Outsider who stole his way into the secret labyrinths of the human heart. In 2006, the Government of India launched the Accredited Social Health Activist (ASHA) program as part of the National Rural Health Mission (NRHM) to ensure last mile reach of the public health system. Experiments by India NGOs had demonstrated the impact that community-based social mobilisers could make in connecting people to programmers. The ASHA initiative does precisely this nationally. The ASHAs meaning hope- ha

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by Want a goodnight's? Dream on Travel is no longer a simple holiday; 'niche' has become the new normal. The latest is a getaway for those who can't get any sleep. It's a variation on Mamata coming to SC to star in a political-electoral theatre. It was good acting Politics is rarely business as usual in India and yesterday proved that again. Bengal chief minister's decision to appear before Supreme India needs more trade deals to spur growth, but its hands are tied by world's largest farmer population Rome wasn't built in a day, but 22-year-old Alcaraz beating 38-year-old Djokovic at Australian Open is yet Pariksha Pe Charcha has become a jan andolan, writes the education minister, because it makes students feel heard. In an AI age, this is both more challenging and more necessary than ever. As Pariksha Pe The India story will continue to disappoint as long as Indian companies put importing deep technology above building it. Yes, they need stronger university-industry linkages and more risk capital. But above all, they need to By Swami Chidrupananda Why search for role models and superheroes when we have Hanumanji, who embodies all energies and higher qualities, guiding us to live most efficiently and contribute brilliantly to society? Hanuman is dear that India's trade deal with the US seems sealed just days after its FTA with the EU is great news. But trade deals are not won by headlines; they are judged by text, timelines, and enforceability. Aviation runs on an unwritten covenant. Each passenger boarding an aircraft hands over something priceless: trust. They trust the manufacturer, the airline, and the regulator meant to stand as the public's independent guardian. Has 'Mother of All Deals' delivered a baby? Trump's sudden announcement of a trade deal with India, effective immediately, has led to speculation that last week's India-EU FTA may have urged him to make haste. Longevity and anti-ageing R&D may be in for a pivot, now that there's a new answer to the question how much do genes determine how long we live. Scientists now say that genes have a By The XIV Dalai Lama In seeking a meaningful life rooted in love and wisdom, few guides are more helpful than the training of the mind. Among the most revered in Tibetan tradition is the When India and Pakistan play cricket in a World Cup, it's usually the biggest match. Fans love it, TV channels make lots of money, and everyone talks about it. That's why tournament schedules are often Gold prices have dropped a little in the last few days, so you might feel like you've lost money. That feeling is normal when something you own becomes cheaper, you feel less rich. But Nirmala Sitharaman's ninth Budget rests on two sweeping bets. First, India has cracked the code for sustained 7%+ real GDP growth. Second, inflation will stay tame, hovering around 2% next year. These are framed not Sometimes, boring and predictable is good, if not great. FY2027 Union Budget ticks that box. Greater certainty of fiscal and regulatory policies for businesses and investors enables them to take business risk and essential Budgets are like car launches: most years you only get tweaks, maybe a new grille, while others bring a generation change. For the middle class, last year's Budget with revised tax slabs was Why India makes 1,200 films a year yet rarely gets an Oscar. Editor of Sansad TV, the author reads and writes on all subjects from cinema to cricket to politics. The cinema has the ability to connect diff

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connect ideas beyond the borders. The cinema has the ability to appeal to viewers despite language constraints. This connectivity and reach have become much easier in the time of OTT. Good films are now accessed, viewed, and appreciated across the world. So, cine-lovers all over the world were keenly interested when the Academy Award announced nominations for Best International Feature Film of the year, previously known as Best Foreign Language Film. Again, the Indian official entry 'Homebound' could not be shortlisted. Flashback: The Academy Award started the category of Best Foreign Language Film in 1947 and the first competitive awards were given in 1956. In 1957 India sent its first official entry Mother India. The film was not only shortlisted but also went closest to winning the award. It lost by just one vote. That year, Mehboob Khan's 'Mother India' lost to Federico Fellini's 'Nights of Cabiria'. Since then, India has been regularly sending the films to the Academy Awards. India sent more than 50 films after that, but only two got closer to Academy Awards. The two other films shortlisted were Mira Nair's 'Salaam Bombay' in 1988 and Ashutosh Gowarikar's 'Lagaan' in 2001. It is interesting to note that Indian movies were quite impressive at the international stages in the early years. Chetan Anand's 'Neecha Nagar' holds a historic place as the first Indian film to achieve major international recognition. It is the first Indian film to have won the Palme d'Or (then known as the Grand Prix) at the Cannes Film Festival in 1946. What is more ironic is that despite international acclaim, the film was never commercially released in India at the time of its completion due to its controversial social and political themes. Even the print of the film was considered lost for many years until the National Film archive of India found a copy and restored it. Later films like Satyajit Ray's 'Pather Panchali' and Bimal Roy's 'Do Bigha Zameen' did extremely well and received accolades at the various film festivals. In the Best International Feature Film Category European dominance has been overwhelming accounting for approximately 80 percent of all winners. Since its inception in 1947 European countries have won the Award 59 times. Among the European nations Italy and France dominated. Italy has 14 wins followed by France's 12. However, France received 42 nominations compared to Italy's 33. Italy's unmatched success in the Academy Award highlights the country's filmmaking talent and marketing strategy. In the early years successes were because of two iconic directors: Federico Fellini and Vittorio De Sica, whose works not only captivated the Academy but also transformed global cinema. They rejected the studio production and preferred on-location filming. This idea not only captured the reality of devastated streets of Italy after the second World War but also showed human perseverance in a more realistic way. Business followed the arts. Producers carefully planned a strategy to impress the world audience. Significant among them are translating subtitles, organizing previews for voters, throwing parties, and using festivals like Cannes to create excitement. Among Asian countries, Japan has won the highest number of Oscars in the Best International Feature Film category. Japan received five awards and a record 18 nominations. Iran follows with two wins, both directed by Asghar Farhadi, while countries like South Korea, with Parasite, and Taiwan, wit

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The author and new age guru, Deepak Chopra, once wrote that all great changes are preceded by chaos. Like it or not one cannot run away from the reality that our military finds itself in the midst of intense chaos, thanks to the ill-conceived and unpopular Agnipath Scheme which in its implementation has completely upended the very fundamentals of the military functioning. This was reflected in the greatly reduced number of seats the BJP and its allies won in the recently concluded general elections. Undoubtedly, this issue will continue to haunt them in the forthcoming state elections as well, as those are the states from where the army draws a substantial number of its recruits. Therefore, not surprisingly, as is the wont of all politicians, the Prime Minister lost little time in disassociating himself from this scheme, claiming it had been initiated at the behest of the military. The fact that he made this statement while paying homage at the Kargil Memorial on Kargil Diwas was in itself inappropriate, condemnable and extremely demeaning, as it showed up a complete lack of empathy for the next of kin of those killed in action, many of whom were present there. It is fair to say that our defence budget, at approx. 1.8% of GDP, is on the lower side, given the security challenges facing us, and requires substantial enhancement. Nevertheless, the fact that a considerable percentage of this is earmarked for revenue expenditure, pay and pensions etc, is undoubtedly a matter of concern and needs to be checked. But, throwing out the baby with the bathwater, which is what the Agnipath Scheme attempted, is hardly the solution. If this Government was indeed serious about this issue, it would have undertaken a thorough examination of those establishments that employ the 600,000 civilians paid out of the defence budget and made efforts to right-size them in earnest. What it has done with regard to the DRDO and the Ordnance Factories barely skims the surface. Incidentally, the number of civilian employees paid out of defence estimates represent a number larger than the size of the regular Pakistan Army and one truly wonders why a military of around 1.4 Million requires more than half- a- million civilians in support. These numbers exclude the contractors, and their employees, to whom various supporting services have been outsourced by the uniformed forces. The biggest dichotomy in the government thinking is the fact that the impact of the Agnipath Scheme on our finances will be visible only a couple of decades from now, which in no way helps us enhance our capital budget at the present time when it is most required. The only way that issue can be resolved in quick time is by drastically reducing existing numbers. Instead of focusing on reducing civilian employees, who have some political clout, the government has taken the easy way out and brought about a forcible reduction in military manpower by cutting down recruitment. This has resulted in over two lakh plus deficiencies in the Army which, unfortunately, has been a body blow from which the Army will find it difficult to recover in the short term. Not only have training standards deteriorated with Agniveer training reduced by over 30% and its consequent adverse impact on morale, motivation and unit cohesion but the deficiencies in manpower have greatly impacted operational capabilities. In these circumstances the military is truly not in a position to either defend our territorial integrity.

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Protect our citizens from terrorist actions or deter Chinese aggression. In fact, with the present increase in terrorist incidents that we are witnessing in the Jammu-Rajouri region itself, it finds itself fully stretched with unit peace tenures being curtailed. Since the government has shown little inclination to discard the Agnipath policy, the military needs to think out of the box and look for ways in which it can fulfill its primary role of protecting the country from foreign enemies effectively. The only viable option available is for the Army to ask to be relieved of all counter insurgency employment both in Jammu and Kashmir and the in the North East. That would allow the Armed Forces to concentrate on fulfilling their primary role of defending our borders. In their stead the CAPF should be tasked to handle all internal counter terror insurgency operations. However, such an initiative should not be undertaken in either an incremental or ado manner as it would only pay dividends if we undertook a comprehensive overhaul of our security architecture. Logically, handing over responsibility for counter terror insurgency operations would also imply that the Rashtriya Rifles must either be disbanded or reorganised as regular army formations. This will allow us to make up existing deficiencies within the Army and in addition allow us to build up the required extra capabilities needed to ensure it is capable of fighting and winning a two-front war against China and Pakistan. As the BSF will also be required for undertaking counter insurgency operations, in addition to their border guarding role, it stands to reason that their units deployed on the LOC must be relieved and their task taken over by the Army. Similarly, the Assam Rifles, which is primarily a border guarding and counter insurgency Para Military Force under the Army for utilisation along the Indo- Myanmar border and in the North Eastern States, should be handed over to the Ministry of Home Affairs and all army personnel posted there reverted back. The same goes for the NSG as well, including those manning the Special Action Groups. Their tasks should be taken over by the CAPF as was envisioned earlier when the NSG was first raised. To ensure optimum coordination among forces guarding the LAC, it would be best to transfer the ITBP to the Defence Ministry as a PMF with army personnel seconded to it as is presently the case with the Assam Rifles. In this context Assam Rifles units deployed along the LAC in Arunachal Pradesh must be relieved by the reorganised ITBP. As hither-to-fore, BSF units deployed along the International Boundary with Pakistan must continue to be placed under command the army when hostilities are imminent. Undoubtedly, the army chain of command will be extremely reluctant to undertake such a wide range of reforms given the fact that the envisaged organisational restructuring will pose humungous challenges to its human resources management and career planning and development, more so in the context of officers. The loss of vacancies in the Assam Rifles and the NSG will be compensated by the nomination of the ITBP as a PMF and the secondments from the army to it. Moreover, issues with regard to supersession and availability of vacancies in flag rank can best be mitigated by the grant of NFFU, which in any case has been wrongfully not been granted till date. The issue of transformation needs to be looked at positively and as Deepak Chopra has said unless we ma

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Bijou British Prime Minister Boris Johnson is in India. Time to reflect on our schizoid people to people ties with former coloniser. It is almost 75 years since the Brits left or was turfed out of India. Since only about 2 per cent of our current population is over 75, there is diminishing personal recollection of our colonisation. For the vast majority, accounts of British imperialism and occupation of India comes from books and movies. Most people have moved on and don really care there is very little pathology involved. Of course, some folks revisit the period with anger, demanding everything from return of Kohinoor and other crown jewels to reparations. Estimates of the money the British stole from India over a 200 year period tick up to 45 trillion, about 20 the current GDP of the United Kingdom and India. Others, including many deracinated Anglophiles, are thankful for the British bequeathing the English language, democracy, cricket and all the good stuff. In fact, some of them chuckle at the prospect of reverse colonisation a person of Indian origin becoming the British prime minister. A distinct possibility considering the two most important portfolios after the PM ship is currently held by Rishi Sunak Chancellor of the Exchequer or finance minister and Priti Patel home secretary. Hell, Bijou himself was once a part Indian demand son in law, married for 25 years to Marina Wheeler, whose mother Dip Singh was born in Sargodha, now in Punjab, and who grew up in Delhi. Marina father is late Charles Wheeler, a BBC correspondent in India in the 70s, whom Singh married after separating from her first husband Dalit Singh, Khushwant Singh youngest brother. Some of the Indian vexation about the British can be attributed to Winston Churchill, that odious wartime prime minister, an imperialist and a racist to boot, whose image is currently enjoying a revival because of comparisons Ukraine embattled Volodymyr Zelenskyy is invoking for his tenacity. But when it came to India, Churchill was a rabid Rottweiler. Here are collections of his utterances on India. It must be said through that he had a felicitous pen. It was recognised with a Nobel Prize for literature. India is a geographical term. It is no more a united nation than the equator. I hate Indians. They are beastly people with a beastly religion. But what is this India Home Rule Bill? I will tell you. It is a gigantic quilt of jumbled crotchet work. There is no theme there is no pattern there is no agreement there is no conviction there is no simplicity there is no courage. It is a monstrous monument of shame built by pygmies. The rescue of India from ages of barbarism, tyranny and internecine war and its slow but ceaseless forward march to civilisation constitute upon the whole the finest achievement of our history. I read with great interest all that you have written to me about what is called Colonialism, namely bringing forward backward races and opening.

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Up the jungle was brought up to feel proud of much that we had done. Certainly in India, with all its history, religion and ancient forms of despotic rule, Britain has a story to tell, which will look quite well against the background of the coming hundred years I am skeptical about universal suffrage for the Hottentots even if refined by proportional representation. The British and American democracies were slowly and painfully forged and even they are not perfect yet. He Mahatma Gandhi ought to be lain bound hand and foot at the gates of Delhi, and then trampled on by an enormous elephant with the new viceroy seated on its back. It is alarming and also nauseating to see Mr Gandhi, a seditious Middle Temple lawyer, now posing as a fakir of a type well known in the East, striding half naked up the steps of the Vice regal palace, while he is still organising and conducting a defiant campaign of civil disobedience, to parley on equal terms with the representatives of the King Emperor. Such a spectacle can only increase the unrest in India and the danger, to which white people there are exposed. It can only encourage all the forces, which are hostile to British authority. For 30 years I have watched from a central position the manifestations of the will power of Great Britain, and I do not believe the people will consent to be edged, pushed, talked and cozened out of India. No nation, of which I am aware, great or small, has ever voluntarily or tamely suffered such an overwhelming injury to its interests or such a harsh abrogation of its rights. After all, there are British rights and interests in India. Two centuries of effort and achievement, lives given on a hundred fields, far more lives given and consumed in faithful and devoted service to the Indian people themselves. All this has earned us rights of our own in India. A healthy planet is vital for humankind and creating environments that are resource efficient, produce low carbon emissions and are socially inclusive are necessary for long term survival. We need to choose a prosperous, as well as sustainable, future and restore nature to its beauty and glory for generations ahead. Earth Day 2022 is upon us, and there is no time like right now to Investin Our Planet to safeguard it from a vulnerable future. There is an urgent need to forge relevant partnerships to achieve this objective. Two factors explain why we need to act fast to save our planet the first is to protect ourselves from the climate crisis, and the second is to craft new green economies to ensure all people benefit from the green revolution. Acting decisively to build a future that is sustainable, secure and safe for everyone is of the highest priority. Companies should innovate on green economy Business leaders believe climate change could damage economies, increase scarcity, drain profits and job prospects, and impact society in.

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Reproductive, Maternal, New-born, Child and Adolescent Health communicable diseases, non-communicable diseases, involvement in the Village Health and Sanitation Committees, Manila Aragua Semite home-based new-born care and Ayushman Bharat programme. Acknowledged as the cornerstone of the National Health Mission, the contribution of ASHAs to public health in India has been recognised globally. The World Health Organisation conferred the Global Health Leaders Award to ASHAs for their outstanding contribution towards protecting and promoting health. This recognition, however, has not resulted in better working conditions for the almost one million ASHAs who are currently serving in India. The dependence of the public and the health system on ASHAs has grown over the past years. Most states of India have the desired number of ASHAs, namely, one ASHA per populations in rural areas and one for every 2,500 persons in urban areas. In Conditions of employment were hired as honorary volunteers a category which does not entitle them to regular jobs and salaries, even if their tasks are well-defined and demanding. In the words of Sheila Devi, working in a remote district of Bihar, I have no fixed hours of work the day usually starts at six, and sometimes may end at midnight, she said. Sheila Devi was busy all day as she attended to several sick people, counseled a couple and helped a woman with her delivery at the Primary Health Centre until late evening. I love my work. There is so much I am able to do, she said. Her total income comes to around Rest. 4,000 to 7,000 in a month. Sometimes, the tasks I have performed are struck down because the beneficiaries were not in my area, or some other reason, she said. Their payments are often delayed by a month or two or longer. ASHAs are a central pillar of India evolving health system. They are also a part of new and unique social experiments. For instance, in addition to several MNCH-related activities, they have also been trained by Senath, an NGO, to be the first point of contact for people in mental distress in Madhya Pradesh where they have screened 18,000 people for depression in the last two years. ASHAs are also making increasing use of health and medical technologies. For instance, in Uttar Pradesh, the state government has given smartphones to them that come loaded with apps such as e-kavas (focused on fighting Japanese Encephalitis) and Ayushman Bharat app (the Prime Minister Jan Aragua Yolanda. In other states, too, ASHAs are being seen as key players for the promotion of primary health care while they support the government intention of going digital in health care. Keeping in mind the central role that ASHAs play, it would be inimical to overburden and underpay them. Safety and well-being The state has the additional responsibility of ensuring the safety and well-being of ASHAs. Their sacrifices and achievements have been recognised in several states, where ASHAs worked relentlessly in the management of COVID-19, and later in promoting vaccination. Hundreds of ASHAs lost their lives during the pandemic. Instances of communities threatening them, even beating them up, were reported as they went from door to door, scared but doing their job with sincerity. Population Foundation of India was so moved by the work of India frontline workers that it produced a documentary film showcasing the work of ASHAs. Sheila Devi husband who usually does help her accompanied her during the pandemic to make su

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Up the jungle was brought up to feel proud of much that we had done. Certainly in India, with all its history, religion and ancient forms of despotic rule, Britain has a story to tell, which will look quite well against the background of the coming hundred years I am skeptical about universal suffrage for the Hottentots even if refined by proportional representation. The British and American democracies were slowly and painfully forged and even they are not perfect yet. He Mahatma Gandhi ought to be lain bound hand and foot at the gates of Delhi, and then trampled on by an enormous elephant with the new viceroy seated on its back. It is alarming and also nauseating to see Mr Gandhi, a seditious Middle Temple lawyer, now posing as a fakir of a type well known in the East, striding half naked up the steps of the Vice regal palace, while he is still organising and conducting a defiant campaign of civil disobedience, to parley on equal terms with the representatives of the King Emperor. Such a spectacle can only increase the unrest in India and the danger, to which white people there are exposed. It can only encourage all the forces, which are hostile to British authority. For 30 years I have watched from a central position the manifestations of the will power of Great Britain, and I do not believe the people will consent to be edged, pushed, talked and cozened out of India. No nation, of which I am aware, great or small, has ever voluntarily or tamely suffered such an overwhelming injury to its interests or such a harsh abrogation of its rights. After all, there are British rights and interests in India. Two centuries of effort and achievement, lives given on a hundred fields, far more lives given and consumed in faithful and devoted service to the Indian people themselves. All this has earned us rights of our own in India. A healthy planet is vital for humankind and creating environments that are resource efficient, produce low carbon emissions and are socially inclusive are necessary for long term survival. We need to choose a prosperous, as well as sustainable, future and restore nature to its beauty and glory for generations ahead. Earth Day 2022 is upon us, and there is no time like right now to Investin Our Planet to safeguard it from a vulnerable future. There is an urgent need to forge relevant partnerships to achieve this objective. Two factors explain why we need to act fast to save our planet the first is to protect ourselves from the climate crisis, and the second is to craft new green economies to ensure all people benefit from the green revolution. Acting decisively to build a future that is sustainable, secure and safe for everyone is of the highest priority. Companies should innovate on green economy Business leaders believe climate change could damage economies, increase scarcity, drain profits and job prospects, and impact society in.

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Does not usually produce any symptoms, monitoring remains a critical component of diabetes management. Over the years, the process of blood glucose monitoring has become easier and convenient with the help of glucose monitoring devices that are easily available in the market and are simple to use. Continuous glucose monitoring devices enable users to increase the frequency of their glucose checks painlessly and without any blood drawn which has been shown to significantly improve glycemic control. Additionally, some of these devices not only show the user the real time glucose result but also a directional trend arrow showing where glucose levels are headed. According to the ADA, in adults with type 2 diabetes on intensive insulin, HbA1c levels dropped from 8.9 to 8 after three months of use of the CGM system. Continuous Glucose Monitoring an effective solution Technology and breakthrough innovations like CGM devices are making people lives simpler and helping them live better. These devices allow users to share glucose data automatically with their doctor in real time which help make increasingly informed decisions. These systems help record glucose level fluctuations throughout the day corresponding to different meal patterns, its timings and physical activity. CGM when added to insulin therapy treatment regimens help in getting detailed information about glucose level fluctuations and enable titration of insulin doses easily. Our experience in India has shown that continuous glucose monitoring devices have helped people with both type 1 and type 2 diabetes patients to significantly reduce their HbA1c levels3. Unlike blood glucose monitoring, continuous glucose monitoring does not require finger pricking. This has resulted in reducing all cause hospitalization in these patients. In summary, CGM devices enable users to check their glucose readings more frequently which has been shown to significantly improve glycemic control and thus improve quality of life and prevent complications. In Gujarat today as part of his two day visit to India, PM Boris Johnson has said that he hopes to see a free trade agreement between the two countries completed by this year end. India of course has earlier this year signed the Comprehensive Economic Partnership Agreement with and then the Economic Cooperation and Trade Agreement with Australia. Plus, alongside the negotiations India is also pursuing an with the. The world is watching with great interest as the country trade policy moves into a welcome higher gear. It is against this backdrop that the is expected to refrain from lecturing India on the Russia Ukraine crisis, even though the two countries have sharply divergent positions on it today. Indeed Johnson traveled to Kyiv earlier this month, in a high profile show of support to President Zelensky. And now in India he will be signing agreements in sectors ranging from education to defense and security. This is evidence of countries in the western camp accepting that they cannot force Indian foreign policy as they desire. Instead, it is economic logic and the force of democracy that have a much better shot at prying India away from Russia.

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Everyone grows up with or into individual traits such as gender and intelligence, but also different group identities you can be a Hindu or a Muslim, a Dalit or a Kayasth, a Bengali or a Malayali, and so on. How should the Indian state see the individual as primarily defined by their individuality or by a group identity the choice matters for it determines what we hold the state responsible for. It also affects how we see each other in society. Our early leaders chose to focus on the individual. I am glad, Dr Ambedkar said, that the Draft Constitution has discarded the village and adopted the individual as its unit. However, the Constitution and subsequent policies also recognised the importance of traditional groups such as those formed around religion, language, or caste. Vaccine regulator CDSCO subject expert committee recommending emergency use authorisation for administering Corbevax to 511 year olds marks an important step towards vaccinating the younger demographic among schoolgirls. A rise in Covid cases in Delhi coincided with easing of various Covid restrictions like masking. While hospitalisations remain low, sporadic infections have made schools and parents jittery, which should give further impetus to quickly inoculate all schoolgirls. The 511 age group has an estimated 16 crore children. Besides Corbevax, Covaxin and Covovax are the other vaccine candidates seeking EUA for inoculating this age group. However, it no longer the vaccine bouquet but flagging vaccine demand that becoming a key problem. Vaccination for the 12 14 and 15 17 age groups has slowed. Precaution doses are finding very slow offtake among adults. Against 3.15 crore in the 45 59 age group eligible for precaution doses as of now, just 2.13 lakh 0.6 have taken the jab. But of the 3.25 crore in the 60+ age group eligible for precaution doses with a 9 month gap, 42 of those eligible have been jabbed. The comparatively better offtake among senior citizens, who are entitled to free vaccines, supports the decision of Bihar and Delhi governments to offer precaution doses for free at government vaccination centers to all adults. Bihar has sanctioned Rest 1,314 crore for the precaution dose effort, setting a model for other states to replicate. But administering boosters may cost Go less than 0.5 of its budgeted outlay, and so it should ideally be lending a helping hand. Meanwhile, another 3 crore senior citizens would be eligible for precaution doses immediately if the gap between second and third dose is reduced from nine to six months. Just as masks are rightly being made compulsory again, returning to aggressive vaccination targets will help us live safely with Covid. MP high court Indore bench rightly denied bail to a rape accused in a live in relationship with the victim. In denying bail, the judge correctly recognised that sex without consent constitutes rape in a live in relationship, a recognition married women are denied via an exemption in Section 375, IPC 1860. Delhi HC is hearing a plea for the exemption removal.

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A myriad of other ways. Studies have demonstrated a direct correlation between sustainable business practices and business performance. Companies that develop strong Environmental, Social and Governance ESG standards have stronger financials and happier employees. It is no longer a choice between profits and growth because sustainability is the path to prosperity. For both humanitarian and business reasons, companies should embrace the positives of a green economy. With advancements in technology, businesses are in a unique position to make a significant difference to the physical, structural and cultural environment we work in today. Additionally, energy efficiency is a crucial tactic in the fight against climate change, which involves reuse, proper resource utilization, efficient design, maintenance and lifestyle changes focused on sustainability. Individuals have a big role to play in building a safe planet As individuals, we have the power to make our voices heard through our choices, civic actions and personal interactions. What each of us does and how we do it has a huge ripple effect on our surroundings, dictating the pace of corporate and government action. In recent years, increased awareness of environmental protection also brought a shift in consumer behavior, which has given rise to conscious consumerism. It a healthy trend we are witnessing, which will go a long way towards achieving the objective of a healthier planet for all. To conclude, it can be said that today the day to Take Action not just because you care about the planet and its natural world, but because its our home and we have a duty to protect it for future generations. A healthy planet is not an option it is a necessity! To embrace technical breakthroughs, we must leverage technology in sectors throughout the globe, including the health sector. Today, technology can be found almost anywhere, from mobile phones to cars. Similarly, the use of technology in the fitness business is making positive strides and improving the industry by helping users. It is critical to maintain tabs on the cutting edge technology. The pandemic has altered our way of life. Indians have adopted the roadblocks and become accustomed to the new normal . Despite the pandemic disruption, quick advances revolutionized the virtual world, including wellness and fitness, creating incredible ideas, insights, and opportunities. On the fitness front, a new generation of fitness fanatics has emerged. The pandemic accelerated the demand for virtual fitness classes and At Home connected fitness equipment. The fitness business will continue to maintain a virtual component a phenomenon with exponential market potential. Keeping the new normal in mind, these are the trends to look out for in redefining the industry. Trends that are redefining the Fitness Industry in India Connected Fitness Equipment 20 years ago our phones were smart today every phone is a smart phone. The fitness industry is also going to see this shift with fitness equipment. All equipment such as bikes, rowers, treadmills and cross trainers will start to become connected wherein one will be able to access classes, compete with.

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Friends, train with world class instructors, and belong to a community all from the comfort and safety of their homes. Modern fitness technology that enables the feeling of a gym in the comfort of one own home is increasingly taking on popularity. Virtual fitness options not only replace the in person experience for those already active. They also made fitness more accessible in varied ways such as accessing in rural areas, eliminating the high cost of in person training, etc. Wearable Technology Fit and Health Indicators the wearable device technology is gaining popularity in India and the segment will emerge as a prominent player in the Indian consumer electronics market. There are a variety of wearable gadgets available in the Indian market including fitness monitors, smart watches, and internet enabled eyeglasses. Fitness trackers are becoming more capable of analyzing characteristics such as body temperature, stress levels, sleep, and heartbeat. Wearable devices and activity trackers will remain popular in 2022, but their applications will extend beyond fitness. Artificial Intelligence in Fitness Health is Wealth! he fitness business will place a larger emphasis on technology in 2022, as expected. We live in an era of great invention. Implementable AI powered data empowers marketers to deliver smart fitness and wellness products. There are various platforms now that provide live trainers and AI enabled monitoring to track workouts in real time, making them more consumer friendly. With revolutionary fitness gadgetry that makes home workouts smarter and better. Artificial Intelligence has altered the fitness business. Aside from smart wearable such as Apple Watch, Fit bit, and others that can help to measure fitness. Personal AI trainers are gaining popularity at an unprecedented rate. Profession Surge The sector is undergoing a significant leap across the globe now, and nutritionists and pediatricians are eager to adjust in order to propose a high rise in the coming years. Online fitness coaching has become a profitable business and attractive, traditional career option, in no time, some apply to become certified trainers and even earn specialized fitness certificates by taking online fitness courses. Embracing wholeness in 2022, the need to emphasize our mental and physical health is benefitting the fitness sector. Humans are turning more and more to businesses that provide holistic solutions and offers, such as physical exercise, yoga classes, and online meditation. The direction clearly shows how change enables the grassroots sector to grow. Summing Up! The future is, in the truest sense, unforeseeable! Keeping an eye on the trends that drive the fitness sector and commerce, will aid in the prospective growth of the fitness base. As a result, the restructuring, and rise of digital in the Indian fitness business, assisting people in adopting wellness and joining the fitness revolution remotely while driving growth, is both encouraging and intriguing. Workout centers, leisure facilities, and gyms used to be the only places fitness enthusiasts would gather, interact, and even build friendships. As consumers approach a new normal, the world perspective on health and fitness will adapt and evolve.

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recognition in the 1950s through honorary awards, which helped build trust and prestige with the Academy. On the other hand, only five Latin American films have won the Academy Award for Best International Feature Film. So, what's wrong with Indian movies? Why did India fail so miserably at the Oscars even after producing more than 1200 movies per year? It's not because of lack of talent but more because of lack of strategy and planning. There's nothing organic about winning an Oscar. It's about creating a buzz about the film. So, the first and most important is the visibility of Indian films. And the visibility in Hollywood is very expensive. The academy voting body consists of over 9,000 members. Members are predominantly American, with a smaller international contingent. It means producers must fund festivals, parties, and targeted outreach. Hollywood studios spend millions on screenings, ads, and lobbying to sway voters. Indian filmmakers, even the big ones, don't match that muscle. Regional film producers lack that budget and network, so voters simply do not watch them. Second, the submission process itself is a hurdle. India gets to submit only one film each year which is chosen by the Film Federation of India (FFI). The selection of films often sparks debate. Bollywood's giants often dominate submissions. As a result, the submitted films are not the best contenders. Then there is also a content gap. The Indian films mostly built on star-driven stories with melodrama and song and dance sequences. It's because of box-office success. The producers and financiers are more interested in producing 100 or 500 crores than international awards. Even the best of Indian talents bends to commercial pressures. Script development often receives less attention and investment compared to stars and visual spectacle. International standout films often weave tight, innovative stories with a fresh twist and universal appeal. For example, Inception (2010) took Christopher Nolan almost a decade to perfect. On the other hand, mainstream Indian films stick to safe, formulaic plots like romance, revenge, or family sagas. These filmy elements don't always translate well or appeal to Academy voters who are more accustomed to genre-focused, concise and restrained and sophisticated storytelling. Lastly the Academy historically favoured European and North American cinema. Even with efforts to diversify, their tastes lean toward films that fit Western storytelling norms. So, without a coordinated awards-oriented ecosystem, it's very difficult for Indian films to create a real buzz for the award. However, the success of 'All We Imagine As Light' at Cannes and the worldwide popularity of a few Indian films indicate that a new wave of Indian cinema is emerging gradually. India does not lack great cinema; it does lack great campaigns. The success of South Korean films and web series can be seen as an example. Since the late 1990s South Korea has treated films as an instrument of soft power with careful strategy and a focused approach. So, if India focuses on strong storytelling, its movies can have better global appeal. With a clear and consistent festival strategy, Indian films can get wider recognition and improve their chances at the Oscars and other international festivals. Or the Academy Award will always be 'coming soon.' TOI News - February 9, 2026 India's AI ambition cannot be built on women's digital insecurity She is a tech entrepreneur, author, and rel

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this time it is not just hype. The India AI Impact Summit in New Delhi (16 20 February 2026) has already crossed 35,000 registrations, with participation expected from more than 100 countries. Official messaging frames it as the largest of the global AI summits held so far. The momentum is real. IndiaAI was approved in 2024 with a Rs 10,371. 92 crore outlay. Compute capacity has moved far beyond the original 10,000-GPU benchmark: it crossed 34,000 GPUs in 2025, and later government updates stated 38,000+ GPUs onboarded, with subsidized access around Rs 65 per GPU hour. That is not symbolic policy; that is hard infrastructure. Market signals reinforce that story. OpenAI has publicly identified India as its second-largest market, with usage tripling year-on-year in 2024. India is also funding domestic model-building, including BharatGen and multilingual AI efforts. But there is a brutal contradiction inside it: when AI scales faster than safeguards, women become the first testing ground for failure. Deepfakes are no longer theoretical. During the 2024 election cycle, fake AI-generated videos of Aamir Khan and Ranveer Singh spread rapidly, triggering police complaints and emergency fact-checking. The problem was not merely content creation; it was distribution velocity outrunning verification velocity. And this is not just political theatre. Exchanges and market institutions have had to warn investors against fake videos and impersonation-led scams. Deepfakes are now an electoral risk, a financial risk, and a public-trust risk at the same time. Public exposure is already high. A widely cited 2024 survey found roughly three in four Indians had encountered deepfake content in the previous year, with political deepfakes increasingly visible. Even if we treat survey numbers cautiously, directionally the trend is obvious: synthetic deception is now mass-scale. Now layer that onto India's existing violence baseline. NCRB-linked official data cited in Parliament and government communication shows crimes against women rising from, with the crime rate per lakh women also climbing. Synthetic media does not replace this violence; it compounds it. Did this happen? becomes a weapon. Can you prove it wasn't you? becomes the burden. And that burden is not abstract. It can destroy employment prospects, relationships, political candidacies, and mental stability long before any FIR, cyber cell, or court catches up. To be fair, India has not been passive. The government has taken several concrete steps. After public concern on deepfakes escalated in late 2023, MeitY issued advisories (November and December 2023) reiterating intermediary obligations under existing IT Rules, including the need to act on unlawful content rapidly. Then came the stronger move: draft 2025 amendments proposing an explicit legal category for synthetically generated information, plus mandatory labeling thresholds (10 percent visibility for visual content / 10 percent duration for audio), provenance expectations, and due-diligence duties. Election governance also began adapting. The Election Commission directed campaign-related synthetic content to carry clear disclosures and labels, and laid down fast-response expectations for harmful manipulated media. If a fake clip hits family WhatsApp groups at 11:40 p. m., most victims still face the same maze: platform report forms, police uncertainty, fragmented jurisdiction, slow evidence handling, and reputational damage happening in real ti

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This is main point for GDCE Typing Everyone control your keyboard for 10 Minute to cover first provide passage stroke and accuracy because gdce exam is very important for Stroke than 30 wpm speed to qualify typing test. GDCE Student Try for Best Accuracy with provide stroke no any cause no qualifies if u fails to do this. So everyone try and try try and try for your best ok otherwise u face problem. The Russian influence was one of the important factors for disengagement. Second, India had since the inception of the Quad, had made it clear that it is not a military alliance. PM Mode at the inauguration of the Quad Summit had stated I see this positive vision as an extension of India 39 s ancient philosophy of Vasudhaiva Kutumbakam, which regards the world as one family. India considers the Quad as a group working for peace, security, and prosperity but not against any nation. Indian Foreign Secretary Harsh Shringla had stated that he Rashuka has neither relevance for the Quad nor will have any impact on its functioning. The Joint Statement of March 2021 reflected their shared vision for the free and open Indo Pacific and commitment to strive for a region that is free, open, inclusive, healthy, anchored by democratic values, and unconstrained by coercion. It mentioned that they continue to prioritize the role of international law in the maritime domain, particularly as reflected in the United Nations Convention on the Law of the Sea UNCLOS, and facilitate collaboration, including in maritime security, to meet challenges to the rules based maritime order in the East and South China Seas. To treat it as a military alliance would make it unacceptable to the countries in South East Asia the heart of the Indo Pacific, which is facing the aggressive approach of the Dragon but do not desire to take sides in the US China rivalry. Third, that India needed to adopt the Look West Policy, should be seen in the backdrop of India foreign policy. India has close relations with the US and European countries. With the US recently 2 Plus 2 meeting has taken place. Both India and the US agreed to continue to work closely on important aspects like cyber space, information technologies, climate change, International Solar Alliance, and on regional and international issues. The bilateral trade has reached 113 bn. European Union remains important for India trade. India increasing outreach to the African and the West Asian countries under PM Modi, has been rightly termed as he Act West Policy. He visited several nations and interacted with their leadership and took steps to develop economic relations and attract foreign investment. India joined another Quad for the West Asia with the US, the UAE and Israel in economic interests. According to the Israeli Foreign Minister, this group would work together on infrastructure, transport, seaports, trains, maritime security, digital infrastructure and clean energy . The fact is that India is pursuing a policy based on.

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Again u think than This is main point for GDCE Typing Everyone control your keyboard for 10 Minute to cover first provide passage stroke and accruacy because gdce exam is very important for Storke than 30 wpm speed to qualify typing test. GDCE Student Try for Best Accuracy with porivide stroke no any cause no qualifies if u fails to do this. So everyone try and try try and try for your best ok otherwise u face problem. Come to India rescue at critical times. India and Russia have common interests in the Central Asia. While the USA chaotic withdrawal from Afghanistan has reflected its intent to leave the region in the hands of Pakistan, which openly celebrated the victory of the Taliban, Russia and India are in touch since then to ensure that the terrorism does not spread from there. The visit of Putin in December 2021, indicated growing interests in pushing the bilateral trade and revival of Chennai Vladivostok Economic Corridor. India defence equipment is largely of Russian origin. Russia has no hesitation in sharing advanced technology with India for Make in India projects. In addition, its influence on China is also important for us. Moreover, India needs to meet its energy security demands in the period of growing uncertainty. The Indian Foreign Minister had rightly pointed out that while European countries had increased their imports from Russia, they are asking India to reduce it, which is not even a fraction of what Europe imports. India Representative at the speaking on the April that energy security is a serious concern and needs to be addressed through cooperative efforts. He further rightly pointed out that the growing shortages can only be addressed by going beyond constraints that bind us presently. Interestingly while the is pressing India to condemn Russia, the divisions in the international community are also visible on the Russia Ukraine conflict. The advanced and emerging economies were divided over Russia invasion of Ukraine at a meeting in Washington on joint statement could be issued. The voting too in this trend. India has certainly criticised the violence and desires that diplomacy should takeover. India perceives the current situation demands immediate cessation of hostilities and the issues can be settled later through diplomatic efforts. The continuation of conflict has the potentials for considerable deterioration in the situation particularly for food and energy security. A cooperative effort is imperative. India approach is generally appreciated. Pointing this, the Indian Defence Minister Rajnath Singh aptly remarked that India stand on the ongoing Russia Ukraine conflict was being appreciated by the political opponents and people of other countries, including Pakistan. India overall approach is focused on development and avoidance of joining any military alliance. This has paid rich dividends. The Times has succinctly put it in the following words at three trillion dollars, we are the sixth largest economy in the world and in terms of purchasing power parity, the third largest. By pursuing this approach, India is progressing well despite several challenges.

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A very large number of other villages are currently populated only by the old, infirm, or physically challenged category of residents. Many marine organisms rely on their ability to hear for their survival. Sound is a highly efficient means of communication underwater and is the primary way that many marine species gather and understand information about their environment. Many aquatic animals use sound to find prey locate mates and offspring avoid predators guide their navigation and locate habitat as well as to listen and communicate with each other. Oceans are full of sound. Waves, earthquakes and icebergs - all contribute to the underwater soundscape. But so do human activities and this can be a problem for marine life as it can seriously affect their physiology behavior, reproduction and even survival. Being able to produce and detect sound in an environment where light penetrates only a few hundred meters is crucial for animals to communicate, feed, avoid predators and navigate vast underwater habitats. Large whales generate low frequency communication calls that can travel thousands of kilometers. While the snapping shrimp, native to the western Atlantic, can produce a loud snapping sound capable of stunning and killing its prey. The noise generated by humans changes the natural acoustic environment of our oceans and our capacity to produce it is increasing. Noise is often the unintentional by product of transport infrastructure development and industry. Yet noise can also be produced deliberately. Many navies use sonar system to detect ships and submarines while geologists survey the seabed for oil and gas using seismic air guns. The noise produced by an air gun can exceed 200 decibels louder than a gunshot at a range of one meter. Sound travels further and four times faster in water than in air at a speed of almost 1500 meters per second. The noise produced by humans can therefore spread considerable distances underwater. These sounds can be relatively constant such as the noise produced by the engine of a ship and propeller or sudden and acute in the case of naval sonar and seismic air guns. Is positive thinking an inherent characteristic of a person or can it (69) be developed in one psyche? The opinions differ in answering this vital question. Some people believe that it can be inherited from parents, and cannot be developed. Others believe that like other qualities it can be developed with proper practice and guidance. Still some others hold the opinion that it is hereditary to some extent but can be acquired to some degree. There is also a section of people, who believe that all depends on circumstances or luck. We need to adopt a scientific approach to find an answer to the above question. No one can get success every time even after making efforts, nor can one fail constantly. Moreover, success has different meaning for different people. For some students, getting 60 per cent marks is success, for others it may not be sufficient. In a competitive examination, success means getting selected, whatever the percentage of marks. As for inheritance theory, since positive attitude is not a physical feature but a mental faculty, it cannot be purely hereditary. It can be developed. Moreover, parents play a major role in developing this quality of a child. A child, who watches his parents working hard, having faith in success through their words, behavior and body language, is likely to develop a similar attitude. The children of

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They must be taught the importance of being positive before, during and after the performance of a task. There is no better education for a child than watching his parents come out of a tough situation by means of earnest endeavors. Such success not only gives more joy but also increases self-confidence. As part of the lessons learnt after the Chinese aggression six decades ago, the central govt trained able-bodied volunteers from the residents of the border areas in guerilla warfare. Four decades later, with the improvement of surveillance means and a change in decision-makers, their services were dispensed with rather unceremoniously. The erstwhile trained fifth columnists protested but are now probably too old and infirm to even matter. However, even if the govt were to revitalise this scheme, the border area people in their present age and having given up farming may not be up to the task. The problems of outward migration, unviable land holdings, and ghost villages are agricultural, economic, and social problems. The state govt is seized of it and has instituted various task forces and think tanks to deal with it. So far, the output of these bodies is limited to making recommendations to the state govt. Sadly, they find no takers in the hustle and bustle of electoral politics. The central govt Vibrant Village programme aims to modernise 663 border villages, with 17 selected for development along the China-India border in regions like Ladakh, Himachal Pradesh, Uttarakhand, Sikkim, and Arunachal Pradesh. The Border Area Development Programme is another centrally-sponsored scheme to meet the needs of people from the border areas. As the House knows, the Prime Minister sent out a circular to all the States a few years ago requesting that the portfolio of agriculture in the States should not be neglected; it should be entrusted to an important Minister. I think the National Development Council considered this question and they said that as far as possible, the Chief Ministers in the States should handle the portfolio themselves. And then, they have started a Food Production Board in the Cabinet itself at the Centre, and the National Development Council has decide that an agricultural production board should be started in each State with the Chief Minister as the Chairman. They have started an agricultural machinery board for supplying machinery. They have taken many steps in addition to the normal measures. The Government has been doing their very best in this regard. But with all that, it has not kept up with the targets fixed, unless earnest and vigorous attempts are made. I wish to throw out my own suggestions in this regard. They may not be very pleasant but I wish to be excused because I am speaking from experience. Madam, the first thing is that so far as the producing agency is concerned, its voluntary interest and its enthusiasm must be won. For instance, in industrial labour relations, we got out of the way to invite labour and give it even participation in the management and to do everything for labour. This is just to see that industrial relations are good and the industrial output will be increasing day by day. Should we not show some consideration for this producing agency, namely, the farmer? Mr. Thomas has shown how agricultural products, even at these increased prices, are not paying to the agriculturist. He has shown that very correctly, and everyone who has intimate connection with agriculture at least will agree to th

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Margin She is not the main current of life, hence there is strife, struggle, fight, and war can be avoided only if feminine energy is released into the world to balance male energy. It cannot be avoided by peace marches and protests against war, because that too is male energy. The masculine energy can talk about peace but can only prepare for war. It goes on saying that we have to fight to protect peace. Now look at the absurdity we have to go to war, otherwise there will be no peace in the world. That how we have been going into war down the ages and peace has not come. In 3,000 years, man has fought 5,000 wars. Not a single day passes when there is no war somewhere or other. Sometimes it is Vietnam, sometimes it is Israel, and sometimes it is Kashmir. And it is not only a question of changing the political ideology of the world because all ideologies are masculine. Energy has to be released. That can bring balance. The moon has been neglected too much the sun has become too prominent. The moon has to be brought back to life. And with the moon is not only the woman. With the moon is all poetry, aesthetics and love. All that belongs to the heart comes from the moon. All that is intuitive feeds on the moon. In each being, man or woman, both energies exist the sun and the moon. We have leaned too much towards the sun it is destroying us. Just to keep a balance we have to lean to the opposite direction, and slowly, slowly one has to be exactly in the middle the moon in one hand, the sun in the other but both equal. I declare man and woman as equal, not because of any political reason I declare them equal for an existential reason. They have to be equal, otherwise life will be destroyed. So, find the woman in you. Feed it, nourish it, help it to grow. Don be shy of it and don think I am a man. Nobody is simply a man nobody is simply a woman both are both. Half of your being has been contributed by your father and half by your mother. You are the meeting of these two energies. Absorb the feminine energy, enhance, and help it become softer, receptive, passive, and loving. Because meditation comes easy when one is passive. It is not an active approach towards life. It is just waiting in openness. Abridged from The Madman Guide To Enlightenment, courtesy Osho International Foundation, The Government of India carries out a slew of efforts to boost the foreign study ecosystem and help students realize their dreams, with scholarships being just the tip of the iceberg. It is doing everything from publishing handbooks that provide detailed information to aspirants to creating online platforms that offer grievance redressed for Indian students studying abroad. Studying abroad is a dream for many Indian.

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Electorate there was obvious flaws in pairing Bajrang Dal with PFI. For one, PFI is already banned by GoI. Second, organisations that engage in moral policing or resort to politics of intimidation can hardly be banned by law, since their activities are law-and-order issues and not terrorism or anti-national actions. Third, state governments have no jurisdiction to ban organisations; it is the sole purview of the Centre. With so many flaws, why did Congress include Bajrang Dal name in its manifesto? Except for coastal Karnataka (Dakshina Kannada and Uttara Kannada) with 19 seats where BJP seems to have a clear edge, and Mysuru region with 57 seats, where the grand old party was in a close fight with JDS, Congress is hopeful of a 5-10% lead in votes in the rest of Karnataka. With such a lead, Congress hopes to win two-thirds of the remaining 148 seats. But to secure 120 seats or more on its own, Congress must win over half the seats in Mysuru region. However, opinion polls found JDS, Congress and BJP may secure vote share. Only if Congress captures more votes from Muslims in the old Mysuru region can it gain half the seats in that region. Congress believed there was cushion enough in terms of leads in non-Mysuru and non-coastal regions to beat BJP. Thus, pushing JDS to a distant second in the Mysuru region was a priority for Congress. The announcement of a ban was, thus, to consolidate more Muslim votes in the Mysuru region, even if it meant reducing the lead Congress may have had over BJP in the remaining Karnataka regions. By depleting votes of Muslims who normally elect JDS, Congress believed it could gain in the Mysuru region and hence cross the simple majority comfortably. But after the manifesto release, Congress was scared that with the Bajrang Dal issue potentially boomeranging along with the whirlwind tour of PM Modi (the most popular face in Karnataka with about 50% voters supporting him unconditionally), the cushion of 5-10% lead it would have enjoyed in nonMysuru and non-coastal regions could shrink to less than 5%. In that case, the tally for Congress from the rest of Karnataka would reduce. Were that to happen, even with an increased seat tally from the Mysuru region, Congress would fall short of majority, and that is precisely why Congress leaders were in damage control mode in the last few days before the election. In including the Bajrang Dal ban in its manifesto, Congress took a calculated risk to endear itself to more Muslim voters. If this risk does not reduce its lead to less than over BJP in non-coastal and non-Mysuru regions and increases the Muslim vote share the strategy will be seen to have worked. However, if PM visit and the Bajrang Dal issue slash Congress lead in non-coastal and non-Mysuru regions, it will face a tough fight against BJP. Traditional JDS voters, especially Vokkaligas, don shift their vote to Congress if they don want to vote for. Instead, they prefer BJP, as they vet traditionally been anti-Congress voters since the time of their affiliation with the Janata Parivar. This is why BJP won over 50% votes and 26 of Karnataka 28 Lok Sabha seats in the 2019 general elections. That is why even JDS supremo Deve Gowda lost in Tumkur to a BJP candidate in that election. BJP has improved its vote share in the Mysuru region election after election at the cost of Congress and JDS. Even if a section of traditional JDS voters decided to vote for been in slow decay election after election, the Mysuru region ma

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Margin She is not the main current of life, hence there is strife, struggle, fight, and war can be avoided only if feminine energy is released into the world to balance male energy. It cannot be avoided by peace marches and protests against war, because that too is male energy. The masculine energy can talk about peace but can only prepare for war. It goes on saying that we have to fight to protect peace. Now look at the absurdity we have to go to war, otherwise there will be no peace in the world. That how we have been going into war down the ages and peace has not come. In 3,000 years, man has fought 5,000 wars. Not a single day passes when there is no war somewhere or other. Sometimes it is Vietnam, sometimes it is Israel, and sometimes it is Kashmir. And it is not only a question of changing the political ideology of the world because all ideologies are masculine. Energy has to be released. That can bring balance. The moon has been neglected too much the sun has become too prominent. The moon has to be brought back to life. And with the moon is not only the woman. With the moon is all poetry, aesthetics and love. All that belongs to the heart comes from the moon. All that is intuitive feeds on the moon. In each being, man or woman, both energies exist the sun and the moon. We have leaned too much towards the sun it is destroying us. Just to keep a balance we have to lean to the opposite direction, and slowly, slowly one has to be exactly in the middle the moon in one hand, the sun in the other but both equal. I declare man and woman as equal, not because of any political reason I declare them equal for an existential reason. They have to be equal, otherwise life will be destroyed. So, find the woman in you. Feed it, nourish it, help it to grow. Don be shy of it and don think I am a man. Nobody is simply a man nobody is simply a woman both are both. Half of your being has been contributed by your father and half by your mother. You are the meeting of these two energies. Absorb the feminine energy, enhance, and help it become softer, receptive, passive, and loving. Because meditation comes easy when one is passive. It is not an active approach towards life. It is just waiting in openness. Abridged from The Madman Guide To Enlightenment, courtesy Osho International Foundation, The Government of India carries out a slew of efforts to boost the foreign study ecosystem and help students realize their dreams, with scholarships being just the tip of the iceberg. It is doing everything from publishing handbooks that provide detailed information to aspirants to creating online platforms that offer grievance redressed for Indian students studying abroad. Studying abroad is a dream for many Indian.

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India is home to some of the world most populous and fastest-growing urban cities. While these cities are engines of economic growth and cultural vibrancy, they also face significant challenges in terms of sustainability, livability, and safety. From air pollution and traffic congestion to inadequate public services and social inequality, these challenges can have a profound impact on the quality of life for citizens. By 2030, according to IBEF, urban areas are expected to accommodate 40% of India population and contribute 75% to the GDP of the country. To build more equitable and sustainable cities for the future, the mandate lies with both the state and civil society, working in conjunction to create a better tomorrow. The ultimate aim is to transform local units and set the standard for a greener and more inclusive future. The vision for a sustainable future is also fostered by the G20 summit being held in India. The vision of One Earth, One Family, One future signified the need of coming together with citizens to take collective action to bring about a better future for our communities. Collective action or organized citizen action will serve as the other pillar of change alongside the work of government bodies. Organization-led social impact has the power to create ripples of change through stronger and sustained efforts and pooled resources. Organized citizen action in the form of NGOs, NPOs, and For Profit Organizations working in Social Impact can address gaps in current service delivery mechanisms and build a deeper connection with communities. Here are the ways in which organized citizen action can affect real change on the ground, and some of the organizations actively working to build better cities across India: Working within communities in their local contexts to bring development and change: For example, Pratima Joshi, founder of Shelter Associates has worked with urban slums in multiple cities to solve challenges through community mobilization and date-driven approaches. Through their efforts of collecting, organizing and publishing slum data, they have managed to provide Plus Codes or addresses to slum-dwellers using GIS and Google Earth® Remote Sensing Imagery. Local communities are best aware of the day-to-day issues they face. By actively engaging with them to address these problems, the impact of any work is amplified. Building local models to engage youth and children: India is home to one of the largest youth populations in the world, with 27 percent of the population under the age of 15 and 52 percent under 30. It is therefore critical to engage the youth in building for development, like Kuldeep Dantewadia of Reap Benefit has built an army of Solve Ninjas: a grassroots movement of young leaders under the age of 25 solving local problems across the country. Youth are more closely connected with their communities, and are able provide a more authentic view of the needs and requirements. Community development hinges on the ability of government and social organizations to actively engage youth and children for the betterment of all. 3. Building participatory approaches to empower citizens: Active citizenship can be encouraged through capacity building, knowledge building, and policy advocacy. Rajesh Tandon of Participatory Research In Asia PRIA has been working with communities and municipal authorities to build active communities since 1982. The National Smart Cities Mission for the renewal and up gradation of key

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For the same. Fostering Multi-Stakeholder Partnerships for Growth the goal of achieving sustainable cities is a big one and it cannot be achieved without partnerships across the board. Multi Stakeholder approaches to better governance development can inspire change at a wider and larger scale. Praja led by Nitai Mehta is an example of an organization working at multiple levels central, state and city to foster better governance for larger impact through their multiple initiatives. Organized citizen action also builds role models which inspire more to unlock their potential and create meaningful impact for communities. If we can inspire more individuals and organizations to become active citizens in not only unlocking their own potential but also the potential of those around them for a larger change, we will have accomplished our goal. The problem statement is how can we build more role models like Pratima, or Kuldeep to inspire more citizens and how can we ensure that the efforts of such citizens are acknowledged, recognised and appreciated to incentivize more such change makers. Adolescence is a critical period of development that is marked by significant changes in behavior, emotions, and social interactions. However, it is also a time when young people are particularly vulnerable to mental health disorders. In recent years, there has been an increasing concern about the prevalence of mental health issues in adolescents and the need for greater attention and support for this group. According to a report from the World Health Organization, globally, one in seven 10 19-year-olds undergoes a mental disorder, accounting for 13% of the global burden of disease in this age group. Depression, anxiety, and behavioral disorders are among the leading causes of illness and disability among adolescents. The report also highlighted that suicide is the fourth leading cause of death among 15- to 29-year-olds. Common mental and behavioral disorders seen in adolescents Anxiety disorders Anxiety describes unpleasant feelings of apprehension, tension, fear, or worry. A fast heart rate, sweating, or shaking are some of the initial symptoms of anxiety disorder. Since adolescence is considered the growing years for a child, undiagnosed anxiety can cause a hindrance in child development both physically and mentally. Obsessive-compulsive disorder OCD This is characterised by intrusive thoughts that are causing uneasiness, apprehension, fear, worry in your mind, severe discomfort and interfere with day-to-day functioning. This disorder generally begins in adolescence or young adulthood and is seen in as many as 1 in 200 children and adolescents. Depression is a common mental disorder during adolescence. It is primarily characterized by sadness feelings, loss of interest in activities thoughts, behaviors and decreased energy physical symptoms. Other physical symptoms include difficulty concentrating and changes in appetite and sleep. Sometimes, the physical symptoms are more obvious than the feeling of sadness. It is not uncommon for depression and anxiety to occur together in a mixed anxiety-depressive disorder. Schizophrenia is a mental disorder where there is disturbed thinking and perception and often inappropriate emotions. Disturbed thinking can be recognized in the form of delusions beliefs about people or things that remain fixed, despite evidence to the contrary; these are often bizarre or paranoid e.g. the individual may believe the parents trying t

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Margin She is not the main current of life, hence there is strife, struggle, fight, and war can be avoided only if feminine energy is released into the world to balance male energy. It cannot be avoided by peace marches and protests against war, because that too is male energy. The masculine energy can talk about peace but can only prepare for war. It goes on saying that we have to fight to protect peace. Now look at the absurdity we have to go to war, otherwise there will be no peace in the world. That how we have been going into war down the ages and peace has not come. In 3,000 years, man has fought 5,000 wars. Not a single day passes when there is no war somewhere or other. Sometimes it is Vietnam, sometimes it is Israel, and sometimes it is Kashmir. And it is not only a question of changing the political ideology of the world because all ideologies are masculine. Energy has to be released. That can bring balance. The moon has been neglected too much the sun has become too prominent. The moon has to be brought back to life. And with the moon is not only the woman. With the moon is all poetry, aesthetics and love. All that belongs to the heart comes from the moon. All that is intuitive feeds on the moon. In each being, man or woman, both energies exist the sun and the moon. We have leaned too much towards the sun it is destroying us. Just to keep a balance we have to lean to the opposite direction, and slowly, slowly one has to be exactly in the middle the moon in one hand, the sun in the other but both equal. I declare man and woman as equal, not because of any political reason I declare them equal for an existential reason. They have to be equal, otherwise life will be destroyed. So, find the woman in you. Feed it, nourish it, help it to grow. Don be shy of it and don think I am a man. Nobody is simply a man nobody is simply a woman both are both. Half of your being has been contributed by your father and half by your mother. You are the meeting of these two energies. Absorb the feminine energy, enhance, and help it become softer, receptive, passive, and loving. Because meditation comes easy when one is passive. It is not an active approach towards life. It is just waiting in openness. Abridged from The Madman Guide To Enlightenment, courtesy Osho International Foundation, The Government of India carries out a slew of efforts to boost the foreign study ecosystem and help students realize their dreams, with scholarships being just the tip of the iceberg. It is doing everything from publishing handbooks that provide detailed information to aspirants to creating online platforms that offer grievance redressed for Indian students studying abroad. Studying abroad is a dream for many Indian.

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verification standards, and enforcement mechanisms need clarity. Create a 24×7 high-priority reporting rail across platforms and cybercrime channels specifically for non-consensual synthetic sexual content and impersonation. Time matters more than perfect paperwork. Currently, victims navigate bureaucratic pinball between platforms, police, and courts. A unified emergency protocol, modeled on emergency services, could dramatically reduce response time and secondary trauma. Align MeitY rules, Election Commission protocols, platform trust-and-safety norms, CERT-In advisories, and law enforcement workflows into one interoperable standard. Right now, different agencies issue overlapping but non-identical requirements. Platforms face compliance confusion; victims face jurisdiction shopping. A single, clear framework would benefit everyone except bad actors. In severe synthetic abuse cases, the system should not make victims perform digital forensics to be believed. Require platforms and model providers to preserve logs, provenance trails, and rapid-response documentation. Shift the burden of proof from prove this was fake to prove you took reasonable care to prevent and respond. Currently, a woman reporting a deepfake must: (a) prove it is synthetic, (b) identify who created it, (c) find which platform it originated from, (d) navigate takedown processes across multiple platforms, (e) file FIRs with police who may lack technical capacity, and (f) wait for judicial proceedings. Don't trust everything online is not enough. People need a practical protocol: verify source, check context, preserve evidence, report on the correct channel, and access legal aid quickly. This requires integration with Bhashini (India's multilingual AI platform) to deliver accessible, vernacular guidance on identifying and responding to synthetic media. Globally, misinformation and disinformation rank among the top short-term risks according to the World Economic Forum's Global Risks Report 2024. AI-related harms are moving sharply up long-term risk rankings. The EU's AI Act includes transparency obligations for AI-generated content, with key provisions coming into force in 2026. The India AI Impact Summit can become more than a diplomatic showcase or vendor exhibition. It can be the place where India defines a Global South doctrine of AI legitimacy: scale plus dignity, innovation plus accountability, compute plus consent. Because if a woman can be socially erased by a fake before breakfast, your AI ecosystem is not world-class. It is just well-funded chaos. India's AI story is compelling: affordable compute, indigenous models, multilingual capabilities, massive scale. But the true test of India's AI leadership is not how many models we host, how many startups we incubate, or how many GPUs we deploy. It is how quickly and fairly we can restore truth when someone's life is being rewritten by synthetic lies. That is the future-defining metric. That is what separates AI leadership from AI opportunism. As the India AI Impact Summit convenes, the world will be watching not just India's technological prowess, but its moral clarity. The question is not whether India can build AI. The question is whether India will build AI that protects everyone, or just AI that scales. The answer will define whether India's AI decade is remembered as a moment of transformation, or just another wave of technological colonialism where women's bodies and reputations become the testing ground f

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transformed at record speed. Between 2014 and 2023, Indian Institutes of Technology have expanded from 16 to 23, medical colleges have doubled, and the total number of higher education institutions have seen an increase by 13. 8 per cent. India's social sector has kept up private philanthropy is at an all-time high, with education attracting 40% of all private funding. The India Nonprofit Report 2025 notes that non-profits mirror this prioritization 75% of Indian NGOs work on quality education, and early childhood and school education form one of the single largest focus areas across the sector. Yet, even with this momentum India's education system continues to hold two parallel realities. On one end of the spectrum, India is positioning itself as a global hub for AI, semiconductors, biotechnology, and advanced research as a country brimming with scientific promise. On the other end, millions of children in government schools continue to struggle with the foundational literacy and numeracy needed for meaningful progress. It is perhaps our response to this contradiction, much more than others, that will determine whether India's development aspirations over the next decade are achievable or merely aspirational. This learning crisis is neither recent nor straightforward. India has long produced a remarkable roster of scientists, doctors, engineers, and researchers, many of whom today lead global institutions and cutting-edge enterprises. But alongside these successes sit some worrying numbers. While enrolment numbers look promising, year after year, data shows that basic reading and arithmetic abilities remain alarmingly low. In several states, Class 5 students struggle to read text meant for Class 2, and by Class 8, the gap becomes nearly impossible to close. These deficits translate directly into lost opportunities, for children, and for the country. Early learning difficulties calcify into diminished confidence, poor comprehension, and a limited ability to engage with subjects like science and mathematics. And this is happening just as the demands of India's labor market are evolving rapidly. Over 60% of Indian employers report a shortage of skilled technology and research professionals, even as the need for talent in fields like AI, clean energy, and biotechnology accelerate. The mismatch is clear: India is nurturing ambitions for high-end science, technology, engineering, and medicine (STEM) leadership while several of its young people are stalling on the very first rung of the learning ladder. A handful of philanthropic efforts, however, are working towards bridging the different gaps in India's education challenge from foundational learning to frontier science through interventions spanning specific needs. For instance, the Palsamudram Family Trust, co-founded by Sanjay and Sangna Palsamudram, offers a useful lens into how distinct educational philanthropic efforts, housed within a single family trust, can together address multiple problem areas in India's learning landscape. Their method acknowledges that millions of children are struggling with the basics while others lack the platforms required to reach the cutting edge of global research. Therefore, over the years, the founders of the Trust, Sanjay and Sangna have come to support interventions across the entire arc of learning from strengthening English skills among primary school students to enabling high-schoolers to access advanced STEM education or compete on global platfor

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The ongoing IPL season has courted numerous brands to spend millions to catch the captive audience of the largest cricket festival of the year. Pan Masala companies have become active participants spending a substantial part of their marketing budget on signing big celebrities to advertise in the biggest events of the nation calendar. Personalities like Amitabh Bachchan, Shah Rukh Khan, Akshay Kumar, Ranveer Singh, and Ajay Devgn have prominently endorsed pan masala brands like Kamla Pasand and Vimal Elaichi. Vimal Elaichi is one of the largest chewable brands in the country under the aegis of the Manikchand Group has signed the biggest superstars from Hindi cinema to endorse its pan masala. The Bolo Zubaan Kesari campaign of Vimal Elachi endorsed by Ajay Devgn has attracted the greatest number of hilarious memes and reels on social media and has become a by line of cringe worthy standards. The aggressive campaign during and before the IPL has drawn a flank from the masses on the usage of pan masala that could have harmful effects on the body, especially the mouth. The endorsement by celebrities that have a large influence on society and the youth has raised questions about their social and moral obligations. Social media has had a field year in reminding these celebrities to wake up to their social obligations and refrain from further acceptance of pan masala endorsement contracts despite the huge paycheck attached. Last year in November 2021, Amitabh Bachchan sent a legal notice to the pan masala brand Kamla Pasand that he was endorsing and terminated his contract with pan masala and returned the money received for the promotion after he was heavily trolled on social media for abandoning his social duties. While he annulled his contract, the ads featuring him and Ranveer Singh have continued on television unabated apart from thousands of hoardings and posters which continue to be on display in the market. This is a public relations masterstroke, where despite an annulled contract, advertising continues, the brand gains and the celebrity takes the cake of being a responsible citizen. Akshay Kumar has gone a step further in redefining the masterstroke in public relations. While on one side, Akshay Kumar endorses Government sanitary pads campaign which has been on the air in cinema halls for years in which he rebukes a commoner to stop wasting money on bidis tobacco, he also chose to endorse Vimal Elaichi pan masala in casting coup of an ad with Shah Rukh Khan and Ajay Devgn. Netizens were surprised at the pan masala endorsement from a fitness freak like Akshay Kumar whose health regimen is an inspiration for many. The power of social media and the internet forced him to issue a statement on 21st April 2022 with the following words. I am sorry. I would like to apologize to you, all my fans, and well wishers. Your reaction over the past few days has deeply affected me. While I have not and will not endorse tobacco, I respect the outpouring.

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Strategies and look for a single umbrella of Machine based Media trade. The new face of Digital advertising looks like a platform that can give a robust alternative to everything traditional advertising has to offer, but is more transparent, fast, and easy to manage. Powerful Ad Stack and offerings. Understanding who your customers are and where they come from is the most important part of growing and evolving. For the attach industry, there is a constant need for bringing the products in line with the requirements of the Marketers. Here is what makes Ad stack a perfect fit for modern media buyers Self Serve Platform Today Marketers need more control and power of the Ad stack to bring more creativity and think out of the box and with Self Serve Platform, the media buyer can Execute, Analyze and Decide the performing and non performing segments. Omni Channel Buying Every Media plan, campaign, and phase differ from each other, thus there is a need for multiple channels to reach your customers in a way that can connect and bring brand awareness. For the success of DSP, the range and quality of inventory sources play the most important role. Sophisticated Ad Fraud tools Fraud still remains the most significant threat to digital advertisement, and proper steps have to be ensured to keep the ecosystem clean and fraud free. DSPs backed by state of the art Anti Fraud tools not only ensure the ROI but also keep the sanity of campaign execution. Robust DMP and Data science Understanding and targeting the right audience can be a magical tool to ensure the success of the campaign. DSP integrated with smart DMPs and Audience builder has always proved to be the biggest asset for the media buyers, as that gives them more insights into Where to show ads. Data driven insights It is time for advertisers to look forward to a better understanding of the granular data of campaign execution, performance trends, and the key factors driving it. A self serve platform should provide not only insights into the campaign execution but also the scope of real time optimization. Tech has always played a vital role in bridging the gaps of Today towards a better future, and we have all the reason to believe that attach is ready to bring a paradigm shift in Advertisement. CONTRARY to predictions about Covid 19 negative impact on philanthropy, the pandemic seems to have loosened people purse strings. While practising social distancing, our shared humanity in response to the suffering we witnessed brought us closer through charitable giving. In the US, a study by the school of philanthropy at Indiana University found that in 2020 donations by individuals, corporates, foundations and those bequeathed by wills totaled a record 471.44 billion. Charities Aid Foundation India India Giving Report 2021 also reiterated this trend, showing an increase of 43 in individual giving. And a 2021 survey by GiveIndia revealed a possible reason behind this surge in altruism 85 of respondents were.

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This dream is undoubtedly anchored in student hard work and determination, but the support of family and the resident nation government is the scaffolding that helps cement it. The Government of India has rolled out scores of initiatives to help the Indian students who want to study abroad and those who have already moved to another country for higher studies. From grievance redressed portal to handbooks, the government is leaving no stone unturned to provide curated assistance to aspirants. Student Handbook for Studying Abroad the India Center for Migration, the Ministry on Migration Issues think tank, launched the Student Handbook for Studying Abroad on March 30 2021. This handbook comes as a valuable reference for students desiring to study abroad. Aspirants who wish to pursue higher education overseas can find basic information in this handbook, such as how to plan their studies abroad, travel and other expenses, and guidelines on how to ensure their safety and well being while staying in a foreign country. The contents of this handbook are divided neatly to cover all stages of studying abroad. One can find everything from selecting a course and institution to visa requirements in this handbook. It also lists the initiatives taken by Indian Missions Posts. Madad portal launched on February 21, 2015, the MADAD portal is an online grievances monitoring system managed by the Ministry of External Affairs MEA. The e portal is one of the Ministry of External Affairs flagship initiatives under Digital India and acts as an online platform for Indian people residing overseas to raise consular grievances with the Indian government. The registration module of the portal allows the government to track the number of students going overseas to pursue their studies and reach them in case of emergency. The portal also caters to Indian students planning to pursue higher studies abroad. It enables online logging and tracking of grievances and submission of course contact details of students. Before the launch of the portal, the government had no data on the number of students studying abroad. As a result, it had no way of reaching them in case of emergencies or redressing their grievances. The portal clearly states that only grievances falling under the consular jurisdiction of concerned Indians Diplomatic Mission mentioned in the grievance, filled in by the grievant, will be entertained by the Indian Diplomatic Mission. The platform cannot be used for the visa, passport queries, emergency travel documents, or documents attestation. Global Indian Students portal studying abroad necessitates extensive preparation and organization. Students and their parents need to have extensive knowledge about various things, including the choices for universities and colleges overseas, scholarships available, education loans and medical coverage accessible, and, most crucially, whether the country in question is economically and politically secure. To help students and their parents with authentic and timely information, the Government of India is set to launch the Global Indian Students Portal in 2022. The portal will be a reliable and one point service delivery platform for aspirants wanting.

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Optimistic that philanthropy was the answer to solving intractable basic social issues such as health and hunger. This inclination to serve the common good is naturally reflected in consumer choices as well. The GiveIndia survey also found there to be a heightened social consciousness amongst people, with 55 believing in purchasing products from socially responsible businesses and 61 preferring to work for a company that engages meaningfully with corporate social responsibility. In the US, too, a number of studies indicate more than 70 of millennials are more likely to buy brands supporting social issues they care about. Brands with a social purpose while the devastating pandemic induced a greater empathy for businesses that demonstrate social commitment, the change in attitude started a few years prior and stems from an increasing consciousness about sustainability and concern for the living planet. For instance, in a 2020 research study by the IBM Institute of Business Value found that nearly 6 in 10 consumers 57 across countries were willing to change their purchasing habits to help reduce negative impact on the environment. So while in the past, businesses may have been able to pay only lip service to social issues or have steered clear of causes altogether not being sure of consumer reaction, it is no longer the case. Today customers want to associate themselves with brands with a social purpose which goes beyond just profit a reality that every corporation of worth has had to take cognisance of. And many, to stay relevant to the mood of both employees and customers, are aligning with this public urge to do good and finding ways to collaborate with nonprofits to support a cause. The concept itself is not new either globally or in India. In September 2019, for instance, Cadbury took up the cause of loneliness among the elderly in Britain, where research showed that a senior citizen living alone could go for a week without speaking to anyone. In collaboration with the nonprofit Age UK, it launched a campaign called Donate Your Words this replaced the logo on its iconic Dairy Milk bar and 30 pence of each bar sold would go to the charity. Through this cause marketing campaign Cadbury appeal to people to donate their words or connect and have a friendly chat with the elderly caught the public imagination. Hundreds of thousands reached out to aged neighbours, relatives and those in the community. Sadly, it barely lasted beyond Christmas when coronavirus struck and social distancing especially from the vulnerable elderly became a reality. In 2016, KFC India added another layer to its Add Hope global initiative of tackling hunger. With a promise of feeding 20 million underprivileged children by 2020, it launched a digital Plate of Hope cause marketing campaign encouraging consumers who ordered online to create a virtual plate of hope through an interactive session and for every one created KFC would feed a child. In 2020, when Covid hit India, the fast food giant quickly responded to the unfolding.

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The psychic being is fully awake; it never hides. It is only we who need to awaken to it. Presently, it is buried beneath the folds of our nature. It is veiled by the surface ego consciousness. It can only be accessed by re-orienting our consciousness and aligning within. It resides inside the heart center but exists in a different dimension, far beyond the clutch of our three-dimensional senses. Initially, of course, we must deploy them and only aspiration can take us there. We have to work assiduously on ourselves to identify with the psychic being. We only need to open and allow it to radiate through us. But resistance is present. With conscious practice, the personal effort succumbs gradually to a loving surrender. We give ourselves and pray to the Mother to lead us to this sublime presence. The work on this path of purification helps bring the psychic forward. We identify and invoke its help. The psychic being alone has the capacity for true integration; it works dynamically, aligning and harmonizing everything in the being around itself. It is our truest instrument for self-mastery and change. It manifests Oneness in all the multiplicity of our nature, a prerequisite for transformation. Only by collaborating with the psychic can we realise it. It is not a static process. When we engage, it becomes a Supreme Force for progress and transformation. One does not climb to get there: it is a horizontal process. It dwells in the depths not the heights. Any portal of our nature can be chosen: mind, life or body. We choose whatever way resonates with us. The important thing is, we set our means and stick to it. Nothing should stand in the way of the psychic presence. Set your sights on this goal and find it. There is a flower deep inside each of us which yearns to bloom. This is what Sri Aurobindo calls the psychic being, a term unique to his yoga. The psychic is the evolving soul, which is the key to all individual growth and evolution. Over innumerable lifetimes, if the being keeps moving upwards, the psychic edges forward, becoming more perceptible and eventually forming a conscious sheath around the soul. And thus, identified with the Divine, it becomes the perfect instrument in the world. Realising the psychic being is a supreme objective of Integral Yoga. Words cannot convey the knowledge of the psychic. This knowledge can only be encapsulated by experience. The psychic being is the inimitable godhead that resides inside us all. Its influence is unmistakable. It carries the certitude of Truth and the fragrance of Love. It is the true home of unconditional love, the adoring child of the Divine Mother. This Rose of God is a portion of the Divine. It is like touching a spring we discover to be limitless. Whenever we call the Mother, we entreat this entity to step forward. Whenever we consciously surrender to Her, we yield more and more to its presence. The psychic being is the Soul Personality who maps out our destiny and expresses our unique Truth. Everything must be centred on this Truth. From the beginning, it secretly charts the main lines and circumstances of our lives. It is our inner teacher; its growth and emergence mark the level of spiritual evolution that each one of us has reached. As we celebrate our 78th Independence Day marking the milestone of 77 years of Independent India, this brief feel good piece is written to fill the hearts of my fellow citizens with cheer and pride in the realisation of the fact that the nation de

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Rising like a sphinx from a mere our defence exports have touched a who the same can be said. About the growing clout of the Indian domestic defence Industry in building its net defence manufacturing capability. The same is on track to achieve its stated target of Rs Cr in Defence goods and services by far ahead of what set for 2025. The major facilitators for this growth have been the positive, bold and industry-friendly policy initiatives of the Govt. One such initiative is the Positive Indigenisation Lists which aims to ban the import of platforms, systems, sub-systems, assemblies, sub-assemblies, Line Replacement Units, spares, components and raw materials that can be realised indigenously. Successive lists under this category 5 issued to date have fuelled the Govt vision of achieving 70 indigenisation by 2027. There are many other policy initiatives of the government that are building a strong and enabling defence ecosystem. Some of these include the decision to earmark 75 of all capital acquisition from domestic industry, the simplification of Industrial licencing procedures, liberalisation of Foreign Direct Investment limit, simplification of make procedures with funding support for Make 1, Launch of Innovations for defence Excellence involving start-ups and, launch of the portal to facilitate indigenisation by Indian Industry including, reforms in Offset Policy and more. There is one other vertical in the defence industry that is gaining strength and propelling India onto the high road of self-reliance. This vertical is the Defence Simulator Industry. In this field also, the Govt has walked more than halfway to usher in a simulator culture in the armed forces. Way back in Sep 2021, the Ministry of Defence MoD promulgated the policy titled Framework of Simulator in Armed Forces. This path-breaking policy is aimed at promoting a synergised and enhanced exploitation of simulators by the three services and the Coast Guard. This, coupled with the growing severity of the drone-based threats and the need to counter them has given a sharp boost to the companies manufacturing simulators and counter drone systems. Over a period of time the domestic simulator industry has grown from strength to strength. One company that is at the forefront of leading this growth is the Hyderabad based Zen Technologies Limited. With 30 years of industrial experience, Zen is a market leader in the twin verticals of simulators and counter-drone systems with over 1000 systems deployed globally and serving 100 clients. The company has seen robust Yoyo growth over the past few years. What does the future hold for the defence simulation industry? As we advance into the future, both the combat and combat training solutions will see a huge influx of cutting-edge technologies virtual and augmented reality coupled with next-generation data transfer solutions, real-time computing, robust and jam-proof communications and state-of-the-art 3D displays will provide totally immersive feel in unit and formation level training. Artificial intelligence will enhance the combat potential of warfighters in multiple domains. It will make them touch new boundaries in target recognition, identification, and destruction. It will bring in new predictive analysis capabilities in war gaming solutions. Training sessions will become more and more automated, more and more two-sided rather than one-sided. More importantly, the assessment of training will achieve a digital measure instead

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Humanitarian crisis during the lockdown, pledging one million meals for those affected, thus demonstrating its commitment to the cause of eradicating hunger. In tune with public emotion as the pandemic raged and people wished to help those in need, companies realised that they could do their bit with cause marketing. While some brands used their platforms to create awareness about the importance of following Covid guidelines, others employed a more direct route by contributing to charities such as a certain portion of the purchased product was earmarked for a nonprofit, or online customers were given the choice of contributing to a cause just before checkout. However, at a time of tragic loss and suffering, brands were wise to be circumspect and tread carefully with their marketing campaigns as there is a fine line between being effective and being offensive. Some innovative ones that captured the emotion of the moment were successful and for that will be the most remembered. One was the YouTube Stay Home With Me campaign. Many users forced to stay at home took the opportunity to learn new skills through tutorial videos. While the campaign urged people to remain at home to protect themselves and others from the virus, it also encouraged creators to share their prowess in cooking, gardening, yoga, or whatever with the isolated public, building connection and value. The video sharing platform saw a viewership spike of 600 after the launch of the campaign in March 2020. Another, closer to home, was Ola O2ForIndia initiative during the deadly second wave when oxygen was in short supply. By using the taxi aggretator app, Covid patients or their families could order oxygen concentrators to be delivered to their home completely free of cost. It not only gave Ola drivers some work at a time when cabs were off the roads, it also elevated the brand as one that stood by you in your hour of need. Cause marketing and CSR The idea of cause marketing is distinct from CSR, which is a form of mandated corporate philanthropy. Though in the case of the former, the model often aligns the cause to something within the business to demonstrate social accountability, companies and consumers are active participants. Whereas CSR activities are more top driven at an institutional level and for larger causes. Implemented well, a judiciously thought out and executed cause marketing strategy can prove to be a real winner for businesses, as it not only builds brand equity but also establishes brand loyalty and consumers feel a part of a noble initiative. Some studies suggest that as many as 97 marketers believe that it is the next big thing in the consumer marketing sector. According to research done by Cone Communications and Echo Global CSR Study, 9 in 10 global citizens said they would boycott an organisation if they learned of its irresponsible behaviour. During the first wave of Covid in the States, one social media influencer with millions of followers did a shout out for two.

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Baby food companies who were donating one pouch for every one sold to children in need. She wrote I love companies who take social responsibility seriously echoing the mood of the generation a fantastic endorsement for the brands and for the value of cause marketing. To study abroad It will offer a module for the registration of students and provide country wise information on institutions, colleges, and courses with links to the respective university programs. Students will also be able to avail information about whether the equivalence of the particular institution exists or not and if it is recognized in the particular country. Links will be created for the established portal in the host country to enable the same. In addition, the portal will give links to the Indian Missions abroad and the contact information of Education Counselors that students can reach out to at any point of time during their application process. Roadmap ahead indubitably, the Government of India has undertaken quite a few initiatives to help students studying abroad planning to study overseas. The students need to be made aware of all these initiatives for the efforts to yield and for the portals to function to their full potential and expedite the information dissemination and grievance redressed processes. Millions of Indian children suffered learning loss as wave after wave of Covid 19 forced one of the longest school closures in the world upon us. Now, within weeks of schools reopening, the uptick in Covid cases in some states, including reports of a few cases in school kids, has reignited demands from a section of parents to revert to hybrid mode of learning again. The alarm is understandable but is it justified At the beginning of the pandemic, the SARS CoV2 was a novel virus; everyone had unknown and unpredictable risk of infection and serious disease. But we now know that while risk of Covid 19 infection is similar for everyone children, adults and elderly the probability of adverse outcome moderate to severe disease is differential and graded. The 60 plus population is at highest risk, followed by adults with pre existing health conditions. All children, whether vaccinated or not, are at lower risk of poor outcomes in comparison to adults. There is another relevant learning. SARS CoV2 will stay with humanity for long, possibly forever. In the months ahead, Covid 19 cases are likely to be reported on regular intervals with occasional spikes from all settings including schools no matter what we do. It should not surprise anyone that children may also test positive. In fact, successive serosurveys across Indian states have reported that 70 to 90 of children in India had already developed infection and thus developed natural immunity even when schools were closed. Even in recent reports, there is no evidence that children caught the infection from schools. It is very likely they got it from other family members. Most infections in healthy children, since the start of the pandemic and even now, have been asymptomatic.

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Or mild so what should happen if a few or even multiple children test Covid positive Instead of pressing the panic button and disrupting classes these infections should be handled like any other endemic infection such as dengue typhoid or the common cold in children. A child with respiratory infection needs to stay home as per physician advice. The other children in that class can continue to attend school and can be watched for any symptoms. There is no sound epidemiological rationale for random Covid 19 testing of healthy children or of partial closure of schools or even of that classroom. As we all want to ensure continuity of learning in the future there is a need for more structured engagement of all stakeholders. Schools should inform education authorities in the block or ward about any case to help them track the situation. Parents especially of the child sharing the bench with the positive case should be told to watch out for symptoms but even this child can continue to attend school. If any child has a cough and cold he or she should stay at home for 2 3 days or till recovery. Governments need to proactively work on public and parental awareness. In a possible scenario of a major spike in cases any decision on partial closure of sections of schools needs to be based upon pre defined objective criteria and on a case to case basis. Leaving this decision to schools means that pressure from influential parents might force a shift to hybrid mode. The thing to remember is that risk of severe Covid 19 disease in children is low or near zero and the benefit of attending schools far greater. The harmful effects of the long school closure have already started emerging. Many parents are complaining that their child is unable to focus in school or sit for a few hours. Some have even lost the ability to play on the ground and get tired easily. A recent global report has noted that mental health issues in school kids have doubled in two years of the pandemic. For nearly 12 crore children in India schools are not just a place for learning but also a place for supplementary meals. Keeping schools open means supplementary nutrition for these children which helps maintain immunity and reduce the potential impact of the virus. We have lost a disproportionate amount of time with this sole focus on Covid 19. It is time we start paying equal attention to other health issues amongst school kids and focus on stronger school health services. Each one of us needs to develop a perspective of Covid 19 risk. And this can happen only if our opinions are based upon reliable sources and expert advice rather than WhatsApp forwards and social media. After two years of closure keeping schools fully open is our social and moral responsibility. Dr Lahariya is a primary care physician preventive medicine specialist and epidemiologist. The views expressed are personal It.

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Third person, Behaviors are also affected and may seem strange to an observer. Substance use disorders there are a number of disorders resulting from the abuse of psychoactive substances such as alcohol, opioids heroin, cannabinoids marijuana, sedatives and hypnotics, cocaine, other stimulants, hallucinogens, tobacco and volatile solvents. The conditions include acute intoxication, harmful use, dependence and psychotic disorders. Things the family members of adolescent mental health patients should keep in mind: Mental health disorders can have long-term consequences Mental health disorders can have significant long-term consequences for adolescents. They can interfere with academic performance, social interactions, and daily functioning. They can also increase the risk of substance abuse and other risky behaviors. Additionally, mental health disorders can persist into adulthood and can affect the individual quality of life and overall health outcomes. Adolescents may not receive adequate mental health support Despite the prevalence of mental health disorders in adolescents, many do not receive adequate support. There are many reasons for this, including a lack of resources, stigma around mental health, and a lack of awareness about mental health issues. Additionally, mental health issues may be misdiagnosed or overlooked, leading to delayed or inadequate treatment. Way forward given the prevalence and potential consequences of mental health disorders in adolescents, there is a need for greater awareness and support for this group. This includes increasing resources and funding for mental health services, reducing stigma around mental health, and improving the identification and treatment of mental health disorders in adolescents. Additionally, there is a need for greater education and training for healthcare professionals, educators, and parents to better understand and support adolescent mental health. There is also a greater need for comprehensive critical supports and it should include linking students to mental health services, integrating social emotional learning, training staff and building safe and supportive environments. Parents and families should also communicate openly and honestly, including about their values, supervise their adolescent to facilitate healthy decision-making and spend time with their adolescent enjoying shared activities. It is high time to give attention to adolescent mental health disorders. Adolescence is a critical period of development, and mental health disorders can have significant long-term consequences for individuals. Greater awareness, support, and resources are needed to ensure that adolescents receive the care and support they need to achieve optimal mental health and well-being Where it is different from the past is in how the two national parties are gradually squeezing out the regional parties. This time, the tilting kingmaker party, the Vokkaliga-based Janata Dal Secular, appears to have lost out in some of its key areas of support to the Congress. The three-way vote split, where the BJP gained some votes, but not seats, and the JD S lost vote share, is what helped the Congress sweep the polls that it otherwise may have won with a smaller majority. The peculiar aspect of the Karnataka electorate is that it is the only southern state in which the BJP has a strong base; but its base, which is geographically concentrated in coastal Karnataka, Central Karnataka and Mumbai-Karnataka, apart fr

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Often lack access to high-quality labs, mentors, or financial support. By modelling the six-week, fully funded programme on the prestigious MIT version, RSI India opens the doors to cultivate the scientific ambition that India must work towards if it is to lead in frontier technologies. Complementing these initiatives that widen India's pipeline in more inclusive ways, the Palsamudram Trust is also closely involved with IRIS, a national initiative that encourages high school students to undertake scientific research projects. Recognizing the urgent need to close India's gender gaps in, the Trust also supports programmes such as which equips bright young women from Tier-2 and Tier-3 cities with hands-on research experience. While these initiatives emerged independently, their combined effect points to the value of engaging with education as a long-term continuum. Taken together, these interventions underscore the idea that education, besides being a vital indicator of development, is also the cultivation of curiosity, confidence, and competence in young India. A child learning how to read an entire page in one go and a teenager running experiments in a lab in Bengaluru may seem worlds apart but the objective is the same to nurture independent, creative thinkers, capable of shaping India's development story. And it is where the long arc of impact becomes most visible with early interventions becoming the bedrock for the grandest aspirations. India today is at a crossroads. We have the demographics, the ambition and, increasingly, the political narrative around education, innovation, and global competitiveness. But demographics and ambition without equitable opportunities will dilute existing efforts without making a dent in the problem at hand. What we need, then, is alignment: between access and quality; between early-stage learning and late-stage opportunity; between social justice and global competitiveness. The Palsamudram Family Trust's efforts, while independent, together offer a compelling illustration of what such breadth can look like in practice. In tackling both foundational literacy and frontier science through separate initiatives, it signals something important: that India's transformation cannot be partial. We need both breadth and depth. Full-spectrum philanthropy long-term, risk-tolerant, and oriented to both foundations and pipelines is precisely the kind of catalytic capital that can help stitch these pieces together at a system level. Recent philanthropic and sectoral reports show the appetite and the gaps; the challenge is to move capital and policy toward outcome-oriented, multi-year investments that the learning arc demands. If the past decade was defined by infrastructure, inclusion, and digital progress, the next decade presents an incredible opportunity for nurturing human capital. As India pursues the Viksit Bharat agenda with 2047 on the horizon, an important marker of its success will be whether children leave school able to read, reason and experiment and whether its young people will have easy access to research and innovation ecosystems. And while philanthropy cannot replace state actors, it can take risks the state cannot, scale models the state can adopt, and build ecosystems that will eventually become self-sustaining. Strengthening the bottom of the learning pyramid and widening the top both need equal attention. Done right, this would be nation-building at its most constructive. From tariff turmoil to

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There, he was the Head of the South Asia Strategic, State Fragile and Security Program and Conjoint Head of the Indo-Pacific Strategic Issues and Major Powers Studies at the National Asian Security Studies Centre. An alumnus of both Jawaharlal Nehru University and Delhi University, Dr. Sharma's academic journey includes Faculty, Fellow, and Honorary positions at the Australian National University, the University of Melbourne, the University of Auckland, and Victoria University of Wellington, as well as the University of Delhi. Notably, he served as the Deputy Chair of the New Zealand Institute of International Affairs, Auckland Branch, from February 2012 to June 2022. Dr. Sharma, one of the leading voices in the global affairs and security studies, is also the accomplished author of significant works including book titled India's Pursuit of Energy Security: Domestic Measures, Foreign Policy and Geopolitics and Indian Lobbying and its Influence in US Decision Making: Post-Cold War. India and the United States have reached a pivotal trade understanding that marks not merely an economic reset, but a deeper inflexion point in their bilateral relationship. After months of strain highlighted by punitive tariffs that at one stage climbed as high as 50 per cent on Indian exports to the US both sides now stand at the threshold of a framework agreement that could reshape the contours of global trade and geopolitics. The dispute was never simply about goods and duties. In essence, it was a test of strategic patience, economic sovereignty, and diplomatic dexterity. In August 2025, the United States, under President Donald Trump, escalated its so-called reciprocal tariff framework by imposing an additional 25 per cent duty on Indian goods, explicitly linked to New Delhi's continued purchase of Russian crude oil. This came on top of an existing 25 per cent tariff, pushing the effective burden to 50 per cent across a wide range of Indian exports from textiles and gems to leather and seafood. For India, the issue was not transactional but structural. New Delhi consistently argued that its energy choices, particularly the purchase of discounted Russian oil following Western sanctions imposed after the Ukraine War, were dictated by national energy security imperatives rather than geopolitical alignment. India emerged as a major buyer of Russian crude largely because Western firms vacated the market, a reality New Delhi viewed as pragmatic economics, not political defiance. Confronted with tariffs designed to cripple its export competitiveness, India responded with calculated diplomatic agility. The government accelerated a broad diversification strategy: deepening engagement with the European Union, strengthening economic ties with East Asia, and sustaining strategic dialogue across multiple multilateral platforms. The objective was twofold to reduce over-dependence on any single partner, including the United States, and to reaffirm India's strategic autonomy in a rapidly fragmenting global order. It is in this context that New Delhi's long-awaited India EU Free Trade Agreement, often described by policymakers as the Mother of All Deals, assumes particular significance. Concluded in January 2026 after nearly two decades of negotiations, the agreement promises preferential access for Indian goods to European markets while substantially expanding opportunities for European exporters in India. Expected to enter into force by early 2027, the pact signals Ind

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Fewer seats than its vote. This time, though, the perceptible shift in voter mood has allowed it to sweep away this disconnect between vote share and seats and emerge victorious. Another distinguishing feature of this election is that the vote is against the proximate government, and not the one that ruled in the first two years after the last assembly elections in 2018. That election threw up a hung assembly, and for the first two years, it was the shaky JD S -Congress coalition that ruled. Since August 2020, when the BJP managed to get enough legislators to switch sides, it was BS Yediyurappa, the BJP tallest leader in the state all these years, who ran the show. For the last nine months, though, after Yediyurappa resigned, it was Basavaraj Bommai who became Chief Minister. The verdict against the BJP is probably the voter unhappiness over the slippage in governance after Bommai took over, especially since it failed to improve governance or deal with internal dissidence. The party bid to replace a whole lot of sitting MLAs, who looked likely to lose, with fresh faces obviously came too late to save the day. So what does this election result mean for the three main parties concerned? And what are the lessons? For the Congress party, this is surely a shot in the arm before 2024, as control of a rich state will help it raise the resources to fight the larger general election. As long as it reins in internal power blocks the tensions between former Chief Minister Siddaramaiah and DK Shivakumar, the party key fund-raiser, are difficult to overlook and governs reasonably well, the state will be okay. The larger lesson is this: when a state has strong regional leadership, and the high command does not meddle too much, the Congress is a much stronger party than it looks. The fact that the new Congress President, Mallikarjun Kharge, is from the state and represents a Dalit face, will surely have helped. The Congress clearly benefits from strong regional leadership and that is the main thing it must focus on, and not the Gandhi dynasty. For the BJP, though, there are larger lessons to learn. First, with Yediyurappa now aging, it has to find a new regional face who can not only hold the party together, but also retain the strong Lingayat base that has stayed loyal to it for many years. The party will have to develop new Lingayat leaders, and also leaders from other communities, including the Vokkaligas, Kurubas and Dalits. If it wants to extend its reach in weak areas like the Old Mysore region, it must give opportunities to leaders from this region. The party can thus be happy that it is making inroads here, though this is not yet enough to gain it seats. As long as the BJP sees itself as a long-term player in Karnataka, it can set aside the loss this year as part of its growth story. The BJP should also be concerned about the erosion of its vote in the northern and central parts of the state, which were its previous mainstays. Clearly, it must make amends here. For the JDS, the message is stark. It looks like a declining force, and if it wants to revive its fortunes, it must have a broader agenda that goes beyond retaining a base in one community and in one region. It cannot forever live in the hope that a hung assembly will give it the best chance of being part of the power structure. The JD S has paired up with both the BJP and the Congress in the past, and both times the alliance ended in tragedy. At some point it must ask itself: what is i

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Is true that the national consciousne gradually conveyed and developed in India during the British rule due to their policie. The economic political and social transformation resulted in the oppression of all classes of Indian people thus giving rise to widespread dissatisfaction among the masses. The popular uprisings in different parts of the country strengthened the national consciousness in their own way which was ultimately channelised into a national movement. In traditional societies like India religion has often been used to arouse nationalism but unfortunately it has led to undesirable consequences. The political mileage that leaders in Bengal tried to gain out of Hinduism and Islam thus furnished to widen the gulf between the two communities pan India. Dividing land and the people of Bengal and playing the two communities against each other was the policy of British imperialism called divide and Rule in the rest of the country. Muslim leadership contributed enormously to divergent phases of the Indian struggle for independence. They Muslims played a larger than life role and made significant sacrifices in this struggle for independence. From the last Mughal ruler Bahadur Shah Zafar to nawabs prince landlords of all sizes clergy ulema and the ordinary people they all stood for the cause and took on enormous challenges and made supreme sacrifices. Muslim leaders who contributed to India struggle for independence were: Khan Abdul Ghaffar Khan Maulana Abul Kalam Azad Maulana Muhammad Ali Maulana Shaukat Ali Allama Iqbal Muhammad Barkathulla Bi Amma mother of Ali brothers Badarudeen Tyabji Hakim Ajmal Khan Mohammad Ali Jinnah Dr M.A. Ansari Dr Siafudeen Kichlu Dr Basheer Ahmad Syed Ameer Ali Dr Syed Muhammad Hasrat Mohani Nawab Abdul Latheef Altaf Hussain Hali Syed Ahmad Sirhindi Syed Ahmad Bareilly Maulana Shibli Numani Munshi Karamat Ali Munshi Zakaullah. The main reason for the First War of Independence in 1857 was the British ruthless exploitation of the Indian people. The British rule formally established a foothold in Bengal after the Battle of Plassey in 1757. They strove to fill the coffers of the East India Company at the expense of the people of India because the greedy merchants and traders governed the company. The British effectively forced their trade monopoly over the area under their control eliminated competition from Indian traders and forced artisans to sell their products at low prices. As per a saying the weavers of Dhaka cut their thumbs to protest against such low payments for their superb work on muslin renowned for its fine texture. Thousands of Indians were crushed in the wake of the first war of independence in 1857. In 1885 the Indian National Congress was set up by A.O. Hume a retired Britisher civil servant; its first session was held in December 1885 and was presided over by W.C. Banerjee and 72 delegates attended. The aims of INC were declared to be the promotion of the friendly relationship between the nationalist political parties development and consolidation of the feeling of national unity irrespective of caste creed religion or.

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Narendra Modi is the man one is voting for, the electorate will see the party differently in the assembly and Lok Sabha polls. The party will be hoping that next time too this will remain true. A lot depends on how the Congress delivers this time. But the JD S and BJP have a lot of thinking to do. There are 7 million cases of burn injuries in India every year this includes acid attacks and self-inflicted burns. Among those affected, 91,000 are women, and many of them come from low-income households. As they go through long periods of treatment, the survivors and their families often struggle for money. Their situation isn helped by the fact that the financial support from the government, even when available, is hard to come by. Shaheen Malik, founder of Brave Souls Foundation, an organisation that works to rehabilitate acid attack survivors, says, While there is a minimum compensation, it is very hard to avail due to the long and tedious bureaucratic process. And there is no rehabilitation scheme. There is no uniform pension scheme across states. Even disability pension is barely INR 500 600 [in many states]. Shaheen also underscores that the compensation provided by the government is usually spent on the first surgery, which can go up to INR 2 lakh. No further rehabilitation opportunities or financial compensations are provided to support the survivor. In the case of self-inflicted burns, there are no compensations provided by the government. Swetha Shankar from International Foundation for Crime Prevention and Victim Care PCVC, a Chennai-based organisation that helps burn survivors, explains that these cases are often registered as attempted suicide. Underlying domestic violence is not acknowledged and charges of abetment to suicide are not filed either. For families with daily wage earners, staying with the survivor in the hospital means losing out on income. Households run out of savings very quickly and get into debt. Swetha says, When this happens, the family might push for an early discharge and take the survivor home, which is detrimental to their health. To ensure this does not happen, providing support to the caregivers becomes necessary. It is important to make sure that the survivors families have all their meals and money for children education and tuition fees. Navigating employment Shaheen explains that even after being discharged, the survivors require a source of income that pays enough for the multiple surgeries that they may need to go through. But this becomes difficult as the injuries dictate their livelihood choices. She says, Their career changes a lot [and many need to start over]. We have a survivor who has an MBA but now that she has lost her vision, she will have to learn Braille and start all over again. Since many survivors are also young and have not had opportunities for higher education and vocational training, skill building is a key component in their rehabilitation. Shaheen says, Learning English and computer becomes an important part of training for employment, because these skills open up job opportunities. In addition to speaking with companies for employment, we conduct language classes, yoga classes, computer classes, and legal awareness camps for survivors. Navigating the workplace While gaining employment itself is a massive hurdle for survivors, many unique challenges also emerge when they do find a job. A lot of stigma is attached to a survivor appearance, and co-workers may sometimes disre

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Region presentation of a collective front to the government and training and organisation of public opinion in the country. When the INC was formed the Muslims responded enthusiastically and supported all its efforts throughout the freedom struggle until India became free. The most enthusiastic support for the INC was from the Muslims of the conservative Ulama of Deoband. Earlier the Ulama had participated in the 1857 uprising with heart and soul. They made great sacrifices and hundreds of them were sent to Andaman Nicobar and many to Malta an island to the south of Italy. By the closing of the 19th Century people started concentrating on communalism rather than fighting educational economic and cultural difficulties. The separatist and loyalist tendencies among the section of educated Muslims nawabs and landlords reached their climax in 1906. In 1905 Bengal was partitioned and in October 1906 Muslim Leauge was formed under the leadership of Nawab Salimullah of Dhaka to protect the separate interests of the Muslims. Over time it developed into an all India organisation that competed with the INC for the vote of the Indian Muslims. As the league expanded in strength it advanced a novel theory that the Hindus and Muslims in India were two distinct nations. The next step was demanding a separate homeland for Indian Muslims being carved out of India territory. But despite all this pleas were heard from many corners of the society in favour of communal harmony. Some distinguished Muslim personalities such as Liakat Hussain Abdul Hakim Gaznavi Abdul Rasul Maniruzzam Ismail Hussain Sirji Abdul Hussain and Din Mohamad took initiatives to forge communal harmony. But the effect of these positive developments was neutralised by the mindsets of the so called educated middle class from both the communities. There was extensive opposition to the partition of India in 1947. Those who opposed it often adhered to the doctrine of composite culture. The idea of composite culture argues that the Indian nation is made up of the people of diverse cultures castes communities and faiths. The concept teaches that nationalism can be defined by religion in India. While Indian citizens maintain their distinctive religious traditions but they all are members of one united India as a nation. Muslims represented by the All India Azad Muslim Conference AIAMC along with other Indians mainly opposed the idea of partition of India based on the two nation theory. Pashtun leader Khan Abdul Ghaffar Khan of Khudai Khidmatgar viewed the notion of partition as unrealistic. Sunni Muslims of the Deoband school of thought criticised the idea of partition as a conspiracy theory of colonial govt. Khaksar movement leader Allama Mashriqi also opposed the partition of India. He argued that all the communities have lived in peace for centuries and certainly can in future also. He saw the plot of partition hatched and engineered by none other than the British. The participation of Indian Muslims in India freedom struggle indicates their zeal for freedom of India from the yokes of Britishers and.

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Their firm determinations to bring were into India. They put up a brave front defied prohibitory orders and fought the authority with tooth and nail. Unfortunately our new generations are clueless about the sacrifices made by their elders to make India a free country. We must remember that terrorism in Jammu and Kashmir has been ongoing for three decades due to the support from across the border. But Muslims in India have consistently refused to join the insurgency sponsored by our adversary. The dismissal of violent extremism ideology and action by Muslims in India results from India distinctive syncretic cultural traditions that have nurtured a unique Indian pluralistic culture. These cultural values have been enshrined in the Indian constitution shaping the country as a secular democracy an outstanding example. As if it was for Nostradamus the French physicist Crystal glass watcher some 700 years ago to make prophecy about the ominous 21st century and more precisely about the years 2021 and 2022. Starting from Wuhan and spreading its tentacles all over the world the Covid pandemic has killed more people than in World War 1 and World War 2 combined. World War 3 may have had already begun in August September 2019. The bio weapon which it appears is exposed the whole world to an extremely dangerous consequence. Its infiltration the onslaught the intensity and its magnitude methods to deal with it preventive and curative both have left people gasping for breath with their near and dear ones lying dead wrapped up in plastic bags. As if that was not enough Vladimir Putin the KGB spy virtually made himself the head of Russia for life. It certified the age old saying that an undeserving and unfit man in a powerful post could play havoc! After the 2nd World War and dropping of atom bombs on Hiroshima and Nagasaki the whole world had carefully preserved the delicate balance between different power centers barring a few wars in the Middle East and South East Asia the situation was more or less under control. It appears that the ego and the greed for mineral rich oil gas & coal rich fertile land of Ukraine and to divert the attention of the local population especially from the poisoning of Alexei Naval and his supporters Putin had created the smokescreen of fake security threat. The narrative of Putin that the security of Russia was threatened by the NATO and the neutral countries trying to join it was nothing more than a ruse. Especially keeping in mind that Russia is the biggest and most powerful nuclear nation in this region while others are no match for it. His logic is simply unacceptable! Ultimately the whole issue boils down to the plain and simple greed and bloated egos. Pseudo intellectualism and greed are Communist most prevalent mindset misguiding the gullible population and later using them for their own ends at their will. Ukraine has mines of more than 250 rare minerals which include lithium and uranium gold.

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Oil natural gas coal and fertile land that feeds the world with sunflower oil and the food grains 6 of world supply. It also had the most modern infrastructure for manufacturing military hardwires for tanks and aircrafts. Putin having bombarded and flattened most of the major cities and the industrial hubs of Ukraine has created an innumerable immeasurable humanitarian crisis. With 60 laces Ukrainians mostly women and children having ran away and taken shelter in the neighboring countries like Poland Hungary and Romania many of its cities in the north east and south have turned ghost towns. President Zelenskyy of Ukraine denied of the NATO membership and open support was successful in creating a mass appeal an emotional one in the West through his fervent requests and addresses to the EU UN and many countries some of them with NATO affiliations. Unlike Africa and Southeast Asia Ukraine is very much part of the Europe. The bodies Ukrainians soldiers and civilians littered all around major cities like Bucha Mariupole Donask Kharkiv etc. have shocked the European nations as well as the entire world. But Putin like a soldier gone berserk is not listening to anyone be it the German chancellor French President Macron or Antonio Guterres Secretary General UN. Fearing an unpredictable aggression of Putin the Finland and Sweden have also opted for the membership of the NATO. The US and many European countries like the UK Czechoslovakia Finland etc. have started supplying the most modern weaponry to Ukraine to defend its freedom. The inhuman manslaughter exceeding the definition of genocide has created a huge wave of sympathy for Ukraine all over the world. Many of the countries have imposed strong financial Social and Diplomatic sanctions against Russia. The sanction resulted in banning of hundreds of diplomats of Russia 300 Plus MNCs leaving Russia inflation rate going as high as 30 supply chain having been affected and huge loss of military equipment and soldiers apart from image loss. Russian military Commanders must have assured Putin to overrun Ukraine in a week time but now with almost 60 days gone and huge loss of men and materials severely bruised Vladimir Putin stands branded as War Criminal with their prestigious ship Muskva sunk under black sea. This story of Genocide and manslaughter is second to none in the annals of world history. It has not only created an unimaginable level of humanitarian crisis but also put the entire Europe and NATO countries under the threat of Russia. Entire Ukraine has been converted into rubble and the scale of devastation is simply unimaginable. Not only Ukrainian President Zelensky but also US President Joe Biden has designated Putin as a war criminal after watching the genocide of residents of Bucha Kharkiv and many other cities. As if that was not enough the European countries have started supplying Ukraine with the most modern weapons missile systems anti missile systems anti aircraft guns ship anti ship missiles drones and Laser weapons. These have given considerable jolt to.

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While I engage in a reasonable amount of walking, strength training and cardio activity, I have realized one area that plays a crucial role in a good health span is balance and stability related exercises, both of which I have not paid any attention to. Together, they provide insight into musculoskeletal health, including joints, muscles, and bone health. They also reduce the risk of injuries related to falls and are also closely tied to neurological function in that they can reveal how well the nervous system is integrating sensory information and coordinating muscle responses. Finally, it reflects one cardiovascular health. I have started down this path of improving my stability and balance with one of those balance boards and my success metric will be a few different standard balance tests, such as the Berg Balance Scale, Dynamic Gait Index, Functional Reach Test, etc. I will report back on progress in these areas to see what worked and what did. In the second half of 2023, I covered about 8.5 miles (13.5 kms) on average per day. Most of this was done during walks while on the phone, some amount as part of my post meal walk and the rest playing soccer. This led to a combined 127 minutes on average per day of having my heart rate at elevated levels (88 mins per day in zone 2) and (39 mins per day in cardio zone). However, I was able to keep up my nutritional intake, both macro and micronutrients, with this level of activity. This can increase oxidative stress, and negatively impact metabolism, muscle function and tissue repair. The quantitative success metrics I plan to look at are my Vitamin This is a topic that has been shown over hundreds of years to be effective in helping with stress reduction, increased energy levels, improved cardiovascular health, balanced autonomic nervous system, enhanced emotional well-being, better sleep quality and a boosted immune system. Techniques such as pranayama, coherent breathing (h t Reef) and others have been in use by millions of people around the world and I am hoping to integrate this into my daily routine. Success metrics that I will track to gauge how well I am doing are improvements in my respiratory rate, my Heart Rate Variability (both measured by most wearable devices) as well as my energy levels and sleep quality. When India gained Independence, the health infrastructure was in despair. The life expectancy was approximately 32 years, infant mortality rates were high, starvation was common and infectious illnesses such as malaria, tuberculosis and smallpox were prevalent. Over the course of its 75-year history, India healthcare system has experienced both significant advancements and enduring difficulties. Attaining the highest possible level of health and wellbeing for all ages through a preventive and promotive health care orientation in all developmental policies, and universal access to good quality health care services without anyone having to face financial hardship as a consequence. This was to be achieved through increasing access, improving quality, and lowering the cost of healthcare delivery. Research has established the importance of primary health care as critical to improving health outcomes, preventing several primary and secondary disease conditions, and reducing morbidity and mortality at much lower costs, significantly reducing the need for secondary and tertiary care. Over the past few years, healthcare has become more affordable and accessible for the general public,

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The people running sports in India don do a good job. They should focus more on helping athletes instead of themselves. If we fix this, our athletes will have a better chance to succeed. If we do these things, India might win more medals at the next Olympics Amid a backdrop of icy grey acacia trees, four elephants stood in a trance. A female recognisable by the geometric planes of her head and three bull elephants. Perched on the bouncing seats of a khaki jeep, I had stumbled upon a primeval mating ritual. The elephants moved slowly. Approaches. Rejections. Swiping right and left with their trunks. The mating was short-lived and clumsy. Like a section of Indian men, bull elephants also seem to believe that if two minutes are good enough for Maggi noodles, then it good enough for them. Our safari guide, who could be mistaken for Shikari Shambu, informed us that the elephants would mate several times over the next few days and then go their own way. The resulting calf would be raised by a herd of predominantly female elephants. This was a common phenomenon among the mammals I spotted in Tanzania: lionesses protecting their cubs and tiny wildebeests running alongside their moms and aunts. Communities of females raising their young, with males either absent or wandering in and out without doing much of the heavy lifting. I found it intriguing how we humans evolved from these collective structures into units of two and decided that our mating rituals had to include both monogamy and matrimony. Why did we confine ourselves in a 2BHK, hum-do-hamare-do cage? And if marriage is about everlasting love, why does it seem to run out faster than an Eveready battery? A little digging into history brought up a startling fact. The concept of marriage had initially nothing to do with love but was due to the advent of agriculture. When we were nomads, it did matter if the child you were carrying was Sharma ji from the neighbouring cave or that foolish Desai who was scared of the rain. Then came farming, and land became an ownable commodity. Men needed to ensure that only their biological children would inherit their assets. Enter wedlock, a mechanism to tie down a woman by making the prosperity of her children dependent on her monogamy. Only around the 18th century did luv, shuv and all the bheja fry that entailed enter the fray. While a marriage does have its chafing issues, it has some surprising medical advantages. A recent paper published in the Annals of Behavioral Medicine found that people who never married were twice as likely to die early as those in solid marriages. It men, though, who seem to wither away without partners, while women tend to put on their lipstick and just get on with it. There is also enough research that shows raising a family with a reliable partner has definite advantages over being a single parent. But how do you sleep next to a partner when, at least twice a week, you are overcome with the urge to strangle them and that not counting the times when their snoring is louder than the baboons chattering outside your tent. While philosophers and self-help gurus dissect human nature, I chose to focus on nature itself, observing the techniques animals use as their survival often hinges on a delicate balance of cooperative hunting strategies and symbiotic relationships. Hyenas don battle with lions for a share of the kill. They approach stealthily and run away with a juicy bit. Instead of constant confrontations, perhaps sometimes

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Russian armed divisions and Columns from advancing. Their ships in the Black Sea have become sitting ducks. The the latest attack on the ship of Russia Muskvale has infuriated Putin to the extent that he has revived his threat of Nuclear attack on Ukraine sixth time five already given in the past. Russia has some 10000 atomic weapons and it has activated its nuclear command. It has already flown its fighter jets armed with Atom bombs over Ukraine and Finland. Sensing the threat to Ukraine and many other European Nations United States and Great Britain have also activated their Nuclear commands in Europe and elsewhere. It it is very difficult to imagine if these actions can deter Putin from dropping atomic bombs on the major cities of Ukraine Kyiv Kharkiv and Mariupol With most of the countries of Europe having been on alert Ukraine has become a theatre of testing the modern weaponry of West against the traditional and modern weapons of Russia in an independent and unprotected country like Ukraine. This is the traditional methodology of Europe and US all over the World not only for the purpose of sales but also for the development of the new kinds of weapons and new strategies of aggression and defence. Entire Ukraine having been shattered and the Russian economy gone to dogs it most likely appears that there is possibility of WW III in offing in its most traditional sense. Summer is the time when your hair needs a lot of attention. Protection from heat, sun, humidity and dust is very important to keep hair fit. At the same time keeping hair clean and manageable is a challenge in summer because of the extreme heat and constant sweating. Everyone should try to follow a healthy hair care regime to keep hair away from damage. Follow these simple home hair care steps to keep your hair happy healthy during the hot months. Sunscreen for hair: Protecting your hair from the strong sun heat is important. Always apply a Hair Serum leave in conditioner on the lengths before going out. This will surely prevent dryness and damage from the sun. Wash hair daily: Daily washing is extremely important to keep dandruff and itchiness away. Use a hydrating shampoo if possible and try to keep your hair scalp clean all the time. Preconditioning: It is the most effective hair care treatment that works for all hair types, yes apply any basic oil to your hair lengths for 5 minutes before washing daily. It will make your hair super soft, healthy beautiful. Sugar scrub: Take aloe Vera gel fresh if possible and granulated sugar in equal parts. Mix together and massage on the scalp for 5 minutes before washing once a week. It will make your scalp healthy and keep dandruff away for sure. Ice bath: Give your hair an ice water rinse after your regular shampoo wash once a week. It will make your hair soft and shiny instantly. do this on the length.

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Of hair only wear a scarf or hat: Try to cover your hair if you are out for long, it will prevent your hair from dryness and splitting. Regular haircut: It is very important to cut hair regularly 6 8 weeks in summer to avoid split ends and damage. It is good to maintain a good style also. Avoid hot styling tools: If possible do not style your hair with heat frequently or keep your styles on low heat setting to avoid dryness. Hair spa: Taking a hair spa treatment once a month is very helpful in keeping hair healthy in summers. You can get it done professionally or do it at home with DIY hair spa kits. Give your hair a little extra attention and love in summers and you will love the way it feels and looks even on the hottest days With the new Education Policy NEP 2020 Indian education enters into the era of inclusive education where children with disabilities will not be denied school admission under any circumstances. NEP will provide handholding to disabled children and lead them to the best schools, which under no condition can say no to the child with disabilities to be a part of the education system. Indeed, this is a very big step towards embracing and empowering the disabled community at large. The moot question here is, are we ready for it First and foremost, are we as a society intrinsically ready to welcome such a change Tacit acceptance is easy but the actual implementation is easier said than done. Are you, as a parent, ready for your child to bring home a wheelchair bound friend When it comes to your child being friends with differently abled children, you might say, They are different try mixing with others. The paradigm shift in mindset from hem to Us will never allow inclusion to be accepted as a way of life unless addressed holistically. It is the stereotypical mentality that needs to go out of the system for inclusion to flourish. Empathy, not sympathy, is needed for a disabled person. One has to empathize with the condition not sympathize. The ability to step into that person shoes to comprehend the daily challenges and pain he she has to go through. Transforming a societal mindset is always a challenge but being achieving a sensitive mindset can be relatively easy if we are open to seeing things from a different perspective. Nazr Nahi Nazariya Badliye. Right to Person with Disability Act, 2016 RPWD Act covers 21 disabilities. Academic institutions need to provide ramp access for wheelchair bound students to facilitate seamless access and movement within the school perimeters. Similarly, toilets facilities and height adjusted washbasin should be specifically earmarked for such children. There are clear guidelines about accessibility and provision under inclusive learning. But what about the ramp needed by society to uplift its mental makeup Children with disabilities have demonstrated their capabilities in various Paralympics. Indian Paralympians have led the way by.

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India's commitment to managing border tensions with China while making clear that New Delhi's partnerships are guided by national interest rather than alliance politics. With President Putin, Modi reaffirmed the special and privileged nature of India Russia ties rooted in history, trust, and defence-energy cooperation even as India navigated tensions with Washington. To some observers, these engagements appeared to signal hedging amid US pressure. In reality, they reflected a long-standing principle of Indian foreign policy: resisting zero-sum alignments in favour of a multipolar balance. India has increasingly positioned itself as a strategic bridge engaging competing power centres without being subsumed by any. Against this backdrop of diversified partnerships, a recalibration with Washington was inevitable. Recent diplomatic engagement broke the deadlock. The framework trade agreement unveiled in early February 2026 reflects a pragmatic compromise: the United States agreed to roll back its punitive tariff regime, reducing duties on Indian exports from as high as 50 per cent to an effective rate of around 18 per cent, while removing the Russia-linked penalty. In return, both sides agreed to a roadmap for lowering trade barriers and exploring expanded cooperation in energy, technology, and selected agricultural sectors. Yet beneath the celebratory headlines lies significant ambiguity. President Trump has publicly claimed that India will curtail Russian oil imports in favour of American and even Venezuelan supplies. New Delhi, however, has been notably cautious, emphasising that energy sourcing decisions will remain guided by price stability, availability, and national interest rather than political signalling. The gap between public rhetoric and formal commitments remains conspicuous. Equally sensitive are questions surrounding agriculture and dairy. Historically, India has treated these sectors as inviolable red lines, given their implications for farmer livelihoods and food security. There is little evidence thus far that India has agreed to zero-tariff access for US dairy or agricultural products. Instead, the emerging picture suggests a carefully calibrated negotiation liberalisation where feasible, protection where essential. Viewed in a broader strategic context, the recent deal is neither an end nor a beginning but a recalibration and one that aligns with the long arc of India US relations since the Cold War. The foundations of India US strategic cooperation were laid in the post Cold War period, taking initial shape during the final years of the Clinton administration in parallel with Atal Bihari Vajpayee's leadership in India. This trajectory gained decisive momentum with the George W. Bush Vajpayee alignment in the early 2000s and was subsequently consolidated by successive Indian and American administrations, all of which recognised the enduring geostrategic value of a robust bilateral partnership. The subsequent expansion of cooperation under the Clinton, Bush, Obama, and early Trump years set the stage for deep engagement in areas from defence and civil nuclear cooperation to counter-terrorism, health and technology. This robust partnership survived macroeconomic tensions and policy disagreements because it was grounded in shared interests extending far beyond tariffs. That trajectory has never been linear. The recent tariff shock exposed the fragility of economic ties when decoupled from the strategic context. Yet the pr

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moment of recalibration may well be remembered not as a disruption but as the prelude to a more resilient and mature India US partnership in an increasingly uncertain world. TOI News - February 12, 2026 No Juhi yet for Romeo Now 'Love means never having to say Sorry, I'm underage.' The cutesy 'Romeo-Juliet' clause remains as ill-starred as Shakespeare's storied lovers. In that play, the kindly nanny was the facilitator; our nanny state is a spoiler. Centre has spurned Supreme Court's advice to 'exempt genuine adolescent relationships from Posco's harshest provisions'. In a written reply to an LS question, the WCD minister smacked down such a dangerously romantic notion, primly-grimly warning that 'any dilutions or exceptions would undermine child safety, increase the risk of exploitation, and weaken India's commitment to the protection of children, especially adolescent girls'. Really?! Looks like it's not our Justices, but the government that's blind. You'd think it would be the other way round. That not judges cloistered in ivory courts, but politicians supposedly with their eyes to the ground would see the abundance of teens genuinely romancing or trying without policing and perverts. Yet it was SC that accepted reality, offered TLC to young lovers and didn't get its knickers in a twist over rising testosterone. Unlike Sarkar's stiff stand. Official and plenty of unofficial opinions say that we may gush over US tariff deals and EU FTAs, but sex is different from soybean. That all this romance-shomance is a degenerate Western notion. And has rightly been stamped down in the week leading to that similar anti-national abomination, V-Day. To WCD mantri Annpurna Devi, girl child and adolescent girls are same-same, and must be subjected to same shame-shame. So, forget your experience-sexperience, and endorse the 'settled position that individuals below the age of 18 years are not deemed capable of providing informed consent' or making decisions, whose 'long-term consequences' they 'may not fully comprehend'. The sub-jaanta-hai text of this smug conclusion is that unlike precocious six-year-old bitiyas, your near-adult beti is a babe in the woods who, knowing nothing about love-shove, will sheepishly succumb to the sweet-talking/offering wolf in uncle-ji clothing. And chhee chhee can't engage intimately with a bona fide boyfriend. Who could as well be your not-yet-18 alpha beta. TOI News - February 13, 2026 A is for appum A former associate editor with the Times of India, Jug Suraiya writes two regular columns for the print edition, Jugular Vein, which appears every Friday, and Second Opinion, which appears on Wednesdays. His blog takes a contrarian view of topical and timeless issues, political, social, economic and speculative. When I'm in Goa, as I was recently, I'm faced with a Hamletesque dilemma: To pose, or not to poee; that is the question. The pore is a traditional Goan bread of wheat flour and bran with a chewy elasticity of texture and a hollow pocket inside to stuff in whatever savoury or sweet filling you fancy. I love pores. The trouble is that I can't make up my mind if I love the undo (oon-doh) as much or even more. The undo has a crackly crust that conceals a butter soft interior, and is perfect for mopping up the rich gravy of a xacuti or caldin. Goa's bakers, called Poders, also make the pao, the spongy bun Mumbaikars have hijacked to create the streetside staple of Vada Pav, using the bread to sandwich an aloo vada. Deli

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Topping medal tallies at various events Proper guidance and encouragement will ensure that all inherent mental blocks get eradicated over time. Of course, we need to provide a solid foundation to such children but before that, as a society, we need to develop our mental foundations to allow inclusion. It is high time to embrace and empower children with special needs. NEP 2020 also ensures that language is no longer a barrier for children as the use of local regional vernacular has been permitted as the medium of instruction. Schools have also been directed to recruit special educators to address the academic requirements of children with special needs. Cross disability training for children with severe disabilities should also be addressed. For those who cannot attend school, the home based education system has also been incorporated under the new education policy. Providing assistive devices to special needs children is also another aspect that helps in providing equitable education. Standardization of Indian sign language is another milestone that can help children with impaired hearing speech. Creating career paths for children with disabilities will definitely be one of the most important steps to be undertaken as a society; future courses of action should lay emphasis on career based training and career development. The involvement of vocational courses from the school itself is providing a way for future employment opportunities. Though getting accepted into the mainstream workforce in a respectable job remains a big challenge for people with special needs. Encouraging entrepreneurship can be a game changer if it is addressed and encouraged by the government and the private sector holistically. Practical and forward looking reforms are needed to create a society, where children with special needs are lovingly allowed to grow and prosper just like any other child. The Liver is an essential organ as it performs multiple metabolic functions to maintain our well being. However, liver cirrhosis is quite common and it is quite a serious condition which may be fatal. As we all know, prevention is better than cure, here we are discussing few liver conditions which can be prevented if proper measures are taken. Fatty liver Disease: Nowadays fatty liver Disease is one of the commonest causes of chronic liver disease and cirrhosis of the liver. This is often related to the lifestyle of the patients. To prevent fatty liver, it is important to maintain a good lifestyle by maintaining proper weight. Ideally a person BMI should be less than 25 and to maintain a proper BMI one has to do regular exercise and have a good diet. A proper diet should include high fiber, one should reduce the carbohydrates intake, reduce intake of oily and fatty food and preferably avoid too much sweet products. If one can maintain a good lifestyle and good BMI the incidence of diabetes and abnormal lipid levels will also improve, which helps to prevent fatty liver disease. Alcoholic Liver Disease: Alcohol still remains a big problem in our country which can lead to cirrhosis.

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Of the liver People who are drinking alcohol need to understand when they are drinking excess alcohol. There is a questionnaire called CAGE which can help one to understand when they are having excess alcohol. C Have you ever felt that you should cut down on your drinking A Have people annoyed you by criticizing your drinking Do you feel guilty about your drinking E Do you need an eye opener in the morning If a person answers yes to any of the two questions above then they might be facing an issue with alcohol addiction and if they do have a problem with alcohol, it is important to take a help from a counselor or a psychiatrist as stopping alcohol will help and prevent liver cirrhosis. 3 Vaccination Vaccination is a very effective mean to avoid an infection. In India Hepatitis B and are important causes of chronic liver disease and cirrhosis. It is very important to screen for hepatitis B and C infection in high risk population and create awareness of the disease. There is very good treatment available for Hepatitis B & C and early treatment can prevent Cirrhosis of Liver in these patients. There is a very effective vaccine against hepatitis B infection and we should encourage everyone to take hepatitis B vaccination to prevent the disease. Hepatitis A can cause jaundice this is a water bone disease. Vaccination is also available to prevent hepatitis A. Before liver disease has progressed, we should always try to prevent these diseases. In the current era of digitization and globalization, when technology is undoubtedly causing disruption to almost every other industry sector, the online commerce segment is, of course, no exception. The pandemic led dramatic shift in consumer behavior and market dynamics and thus the accelerated focus towards online first and digital first shopping experiences have added fuel to usher in a better future for the new age commerce ecosystem, wherein multiple latest and emerging technologies are already playing, or are bound to play a pivotal role, in the times to come. Probably one of the biggest technological frontiers that have been contributing majorly in the recent past vies positively reshaping e commerce and online shopping is Artificial Intelligence AI. In particular, AI has been proven to be a boon in creating best in class, tailored, and customized shopping experiences on a plethora of online shopping, e commerce, and m commerce marketplaces for today consumers. With the optimal use of AI and allied technologies, e trailers or digital sellers are nowadays able to regularly and consistently learn, track and analyze their customers online behaviors, and parallels able to use the predictive analytics powered by AI to near accurately forecast their future purchase decisions which in turn is leading to increased repeat buys and customer loyalty over a period of time. In addition, AI coupled with automation also empowers sellers to share personalized offers, product recommendations, and deals to prospective and existing customers or target audiences. Not only does AI.

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Help online retailers in significantly improving user experiences and internal efficiencies in terms of demand forecasting and business intelligence, but also in making better pricing decisions for their products offerings and in optimizing product placements as well. The cutting edge analytics capabilities enabled through AI utilization can even allow small to medium sized local merchants order the just right amount of stock that they need at a given time, so that their brick and mortar stores would never end up with too much or too little in terms of inventory. In a similar way, for e commerce players or online only brands, AI can be used to enable better warehousing and inventory management so as to optimize profits and manage product returns seamlessly. D2C Direct to Consumer brands can also gain significant advantages with AI based imaging and semantics, and further Natural Language Processing NLP a subset or emerging branch of AI can go a long way to help them in writing attractive product descriptions and features to better place their products. On the other hand, AI acts as a catalyst for today consumers to connect with the right products to suit their needs, in the right place, at the right time. There are many more futuristic and transformative uses of AI that can be applied for revolutionizing the entire online shopping ecosystem an important component amongst them being the increasing foray of online sellers into the domain of AI based conversational commerce domain, mainly through the deployment of catboats. As a matter of fact, in today hyper connectivity era when many brands are promising service and deliveries, catboats powered by AI can be a great way to interact, engage with customers and increase sales via personalized offers to them, irrespective of the time when they are visiting your online store! AI enabled catboats or apps can also be used to address consumer grievances or needs without any manual intervention. Another interesting use case of AI can be for creating smart bidding platforms for online commerce that aggregate local retailers and in parallel provide the cheapest pricing based products of choice to consumers, who can thereby avail best of both worlds in terms of online as well as offline shopping. In Conclusion Given that AI wonderfully enables computer programmers to actively understand and analyses human speech and human shopping behavior, it can prove instrumental in the near future in assisting the modern shoppers to search and find products online in a manner similar to seeking help from a customer service representative in a physical store. It is crucial to realize that the capabilities of AI in the online shopping arena are ever expanding, and are continuously getting better year on year with the optimizations and further advancements in areas like Computer Vision and Machine Learning. At the global level, already well-known companies like Amazon and Netflix are reaping the benefits of being early adopters of AI. India must not and will certainly not lag behind and it high time that.

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When many brands are promising 24 into 7 service and deliveries. So now every student target on Your Provide character with best accuracy this is important for your own typing test, catboats powered by AI can be a great way to interact, engage with customers and increase sales via personalized gap for the need for the right devices will not be difficult. India has historically had strong skills in metallurgy and in working with metals etc. which is very useful in making implants. This is a testimony to the highly skilled hands offers to them, irrespective of the time when they are visiting your online store! AI enabled catboats or apps can also be used to address consumer grievances or needs without any manual intervention. Another interesting use case of AI can be for creating smart bidding platforms for online commerce that aggregate local retailers and in parallel provide the cheapest pricing based products of choice to consumers, who can thereby avail best of both worlds in terms of online as well as offline shopping. In Conclusion Given that AI wonderfully enables computer programmers to actively understand and analyses human speech and human shopping behavior, it can gap for the need for the right devices will not be difficult. India has historically had strong skills in metallurgy and in working with metals etc. which is very useful in making implants. This is a testimony to the highly skilled hands prove instrumental in the near future in assisting the modern shoppers to search and find products online in a manner similar to seeking help from a customer service representative in a physical store. It is crucial to realize that the capabilities of AI in the online shopping arena are ever expanding, and are continuously getting better year on year with the optimizations and further advancements in areas like Computer Vision and Machine Learning. At the global level, already well-known companies like Amazon and Netflix are reaping the benefits of being early adopters of AI. India must not and will certainly not lag behind and it high time that Indian companies or brands in the country ecommerce and online shopping space embrace this new reality and stay prepared for the up and coming tech revolution that will be ushered primarily via AI and other technologies. Indian companies are coming up with locally developed by AI can be a great way to interact, engage with customers and increase sales via personalized offers to them, irrespective of the time when they are visiting your online store! AI enabled catboats or apps can also be used to address consumer grievances or needs devices to suit the Indian anatomy Professional athletes risk their lives for excellence in their respective sports. This often leads to many sports injuries, some even involving permanent career ending injuries. Newer and minimally invasive surgical techniques in dealing with sports injuries that also reduce the time to return to sports for players are set to boost the Sports Medicine market in the.

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Indian companies or brands in the country ecommerce and online shopping space embrace this new reality and stay prepared for the up and coming tech revolution that will be ushered primarily via AI and other technologies. Indian companies are coming up with locally developed devices to suit the Indian anatomy Professional athletes risk their lives for excellence in their respective sports. This often leads to many sports injuries, some even involving permanent career ending injuries. Newer and minimally invasive surgical techniques in dealing with sports injuries that also reduce the time to return to sports for players are set to boost the Sports Medicine market in the near future. Sports medicine aims to bridge the gap between science, health and exercise. The discipline involves physicians, physiotherapists, trainers and sports scientists. It aims to provide the best possible care to an injured and or sick sportsperson. The rising cases of injuries from sports activities, including sprains, strains, fractures, and disc injuries, the availability of cost effective ortho paedic implants, better public awareness about sports medicines and rapid advancements in regenerative medicines are expected to boost the market. Among the popular procedures today, arthroscopy has grown to be a major elective procedure in the country. Frost & Sullivan estimates around 180,000 200,000 arthroscopy procedures are conducted every year in India. ACL and meniscal repair procedures account for most of the procedures, followed by shoulder arthroscopy. The quantum of investments made towards sports medicine is also reflected in the sports arena on the international stage. Developed countries like Australia, the US, Germany, and lately China, have been consistently performing very well on the global arena with Sports Medicine playing no small role in this. This is now reflected in MNCs dominating the sector in India as well. They sell their products, including devices that they have developed for their populations. Devices suited to the Indian population, to a brittle Indian bone structure have created unique demands. There hence a need to bridge this by understanding the local needs which could have a spread effect on the rest of the population that needs help to relieve their aches and pains. Local companies have stepped up and created indigenous patented design solutions that fill some of these need gaps. The Injury Surveillance Report prepared by the former Indian cricketer Rahul Dravid led National Cricket Academy in 2020 said that 14.75% of the players male and female sustained shoulder injuries. Knee injuries were the second most common, with over 13% players making up the list. The report states that most of the careers threatening Anterior Cruciate Ligament ACL injuries 74% are sustained within the first two years of the return to sport. Speaking of cricket alone, the report states that between April 2019 and March 2020, 262 cricketers, which included 218 men and 44 women, underwent rehab programmers. Bridging the gap for the need for the right devices will not be difficult. India has historically had strong skills in metallurgy and in working with metals etc.

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Summit, a 125 paragraph chairman statement was released reflecting the decisions reached in the meeting. It also witnessed the expansion of. Timor Lester was admitted as the 11th member of. The under the able leadership of Indonesia, expressed its commitment to further strengthen the Community, unity and centrality to maintain and promote peace, security, and stability in the region, as well as to the peaceful resolution of disputes, including full respect for legal and diplomatic processes, without resorting to the threat or use of force, in accordance with the universally recognised principles of international law. The emphasis on these aspects is clearly aimed at China, which is indulging in aggressive activities. Xi in his speech at the 20th National Congress of the Chinese Communist Party had mentioned that the use of force was not ruled out and later asked the PLA to remain prepared for local wars. The decision to strengthen unity was made in 2020, when Vietnam chaired the organisation. Vietnam under the theme Cohesiveness and Responsive stressed unity, setting the agenda for the future chairpersons of. Cohesiveness symbolised unity and solidarity in the face of increasing challenges, and Responsive reflected the intent to promote greater pro activism to defend regional and extra regional interests. While these were followed by Brunei and Cambodia, under Indonesia, these priorities are being pushed further with greater vigor and zeal. A reading of the chairman statement suggests strong commitment to upholding regionalism and multilateralism based on the principles of the UN Charter and anchored in international law. In this context, it mentions the Charter of the United Nations UN, the Charter, the Declaration on Zone of Peace, Freedom and Neutrality the 1976 Treaty of Amity and Cooperation in Southeast Asia, the 1982 United Nations Convention on the Law of the Sea, the Treaty on the Southeast Asia Nuclear Weapon Free Zone, the 2011 Declaration on the East Asia Summit on the Principles for Mutually Beneficial Relations and the Outlook on the Indo Pacific. The commitment to the Indo Pacific is reflected in the Outlook on the Indo Pacific section, comprising four paragraphs. These reflect commitment to the common interest to maintain and promote peace, stability, and prosperity in Southeast Asia and the wider Asia Pacific and Indian Ocean regions. The has appeared in several paragraphs indicating its firm commitment to have it not only in the South China Sea but also in the entire Indo Pacific. It states that the 1982 sets out the legal framework within which all activities in the oceans and seas must be carried out and is of strategic importance as the basis for national, regional and global action and cooperation in the marine sector and that its integrity needs to be maintained. This statement is on the lines of what India Foreign Minister Jaishankar said recently at the sixth edition of the Indian Ocean Conference. He said that it is the constitution of the oceans. China aggressive action was also discussed without naming it. It considered he concerns about the land reclamations, and serious incidents in the area, including damage to the marine environment, which has eroded trust and confidence, increased tensions, and may undermine peace, security, and stability in the region. It reaffirmed the need to pursue peaceful resolution of disputes in accordance with the universally recognised principles of international law, including

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Above the. On the, it expressed the need to expedite the negotiation, including the proposal to develop guidelines for accelerating its early conclusion. In essence, has reflected its resolve to have peace in the region. It perceives that the implementation of is important not only for the but for the entire Indo Pacific. The statement comes at a time when the sixth edition of the Indian Ocean Conference has also stressed the implementation of. The Quad, in its meeting will also press for it. The G7 meeting, to which India, Australia, South Korea, Vietnam, Indonesia, Brazil, the Comoros, and the Cook Islands are invited, will also discuss the efforts to counter the Chinese aggressiveness. While the support for the is increasing, its impact on China is yet to be seen. In conclusion, it can be said that with the international coalitions expanding on the need to counter the Chinese activities and defending standards for reasonable state behavior, China encroaching activities will be countered more effectively. A positive aspect of the countries is that they are resolving their boundary disputes bilaterally without involving China. Vietnam and Indonesia have finalized their maritime boundaries, and now Vietnam and the Philippines are trying to resolve their problems associated with their fishermen. The 18th round of border talks between India and China was held on 23 Apr 2023 at the Chisholm Malodor border meeting point. The Indian delegation was led by Lt-Gen Rahim Bali, General Officer Commanding GOC, 14 Corps. Shiplap Amble, Joint Secretary East Asia in the Ministry of External Affairs, was a part of the meeting. Though this meeting set the stage for a discussion of defence ministers from both countries on the sidelines of SCO meets of Defence Ministers in New Delhi, which was held on 28 Apr 2023. Li Shang, the Defence Minister of China, visited India for the first time after the Galan skirmishes in 2020. There was, however, no headway or forward movement in the resolution of friction points along the Line of Actual Control LAC. In a statement issued on 24 Apr 2023, India said that both sides had a free and frank in depth discourse to resolve the pertinent issues related to the LAC in the western sector to bring back peace and tranquility in the border areas, which will improve bilateral relations. The statement read, In line with the guidance provided by the State leaders and further to the meeting between the two foreign ministers in Mar 2023, they had an exchange of views openly and candidly. India and China also agreed to maintain close contact, pursue further military and diplomatic dialogue, and reach a mutually agreeable resolution of the remaining issues at the earliest. Government sources said that the inheritance of problems related to the LAC, such as Deposing Plains and Demchok, will be discussed in ensuing consultations. At the political level, discussions will be mainly on Confidence Building Measures CBMs and avoiding confrontation at the borders in the near future. In addition to high level military meetings, there will be meetings at Brigade and Battalion levels from both sides. The last fruitful discussion and actions at the LAC in eastern Ladakh took place in Sept 2022 when both sides decided to pull back troops from Patrolling Point 15 in the Gogra Hot Springs area of eastern Ladakh. This led to discussing matters to solve problems that cropped up after the military standoff between the two sides in May 2020. Friction

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The rape and murder of a resident doctor, in Kolkata, has put the spotlight on the safety of women in hospitals. Doctors are now protesting across India, asking for a central law to protect healthcare workers, citing rising attacks. However, is it the lack of a specific law that is responsible for attacks on health workers and healthcare facilities? The petition being circulated by protesting doctors provides an insight into why a law alone might not provide the necessary safety. It cites the case of a nurse who was attacked in Surat, in March 2022, by an emergency ward patient with an iron table and had to get three stitches. The nurse filed an FIR and the person was booked under the Indian Penal Code 332. But there is no further information on any action taken by the hospital or by the police, states the petition. If convicted under IPC 332, which deals with violence causing hurt to deter a public servant from his her duty, the punishment is imprisonment up to three years and or fine. It is a cognizable offence, which means the accused can be arrested without a warrant. It is non-boilable and it is non-compoundable a provision usually applied for heinous crimes, which means that court proceedings will continue even if the victim and the accused reach a settlement privately. Monsoon holds a special place among Indians, symbolising renewal, romance, and a deep connection with nature. Mysterious skies, torrential rains, and the lush transformation all around have always captured the imagination of creative across the country. Whether it is Kailas Meghdoot, written in the 4th century, or Ghazal maestro Jagjit Singh Ye Kagaz Ki Kishti from the 1990s, both are a blend of the imagery of monsoon green landscape and the emotional nostalgia. In his masterpiece Gitanjali, Tagore too, writes about the joy and rejuvenation brought by the rains. Rains in Dehradun have always been beyond one predictions. It was a common belief in Dehradun that if it starts raining on a Saturday, it will stop by the next. Doon Valley, classified as a humid subtropical region, is characterised by varying temperature ranges that span from tropical to severe cold. The valley receives rainfall between June and September, aside from the winter rain in December and January. At times, it rains till the end of Durga Pooja. The myth goes that the shower on the day of the immersion of Maa Durga symbolises a tearful farewell to the goddess. The sanctity of festivals like Teej, Janmashtami, Shivratri, and Holi was incomplete without the auspicious rains. In my days, Dehradun mostly did not have any issues of waterlogging in spite of torrential days owing to an efficient drainage system comprising canals. Floods in the valley were unheard of, and water bodies like the monsoon rivers Asan, Tons, Suswa, Sone, Bindal, and Rispana which have now simply reduced to nallas used to drain out rainwater in no time. Heavy downpour never deterred us from attending school, given all preventive measures and precautions were in place. For instance, our schools would always keep a separate set of uniforms so that we could change and attend classes hassle-free when we were extremely drenched. Schools and colleges would shut only in hilly terrains to avoid any sort of accident from landslides, soil erosion, waterlogging, and overflowing rivers. In recent years, a few states have started declaring holidays on the day of heavy rainfall as a precautionary measure. We appreciate the sensitivity of aut

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Which could give in due to heavy showers. However, we also have many schools in the town which are very well equipped and are extremely safe for students in all weathers. For students, staying away from school does not only incur heavy academic loss, but they also miss out on the joy of attending school in all kinds of seasons. Soccer, the game of monsoons, most popular among the youth of Dehradun, is also losing its sheen, and it is possible that shutting schools is one of the reasons. Rough it out is the philosophy that public schools follow. Unless children are exposed to the vagaries of nature, how will they be tough enough to face the hardships of life? We have examples of places like Lahaul and Spiti or even higher reaches of Kashmir where students and teachers brave harsh winters and heavy showers to attend schools and colleges. Being an expert in the field of education, my purpose in putting this thought on paper is so that we can revive the good old sentiments and emotions in this matter. Everyone connected to this field must work in totality and improve the infrastructure and the academic system for the betterment of students coming from all backgrounds. Giving an off on days with extreme weather conditions is a short-term solution, but it cannot be the final solution. Students must attend school in all six seasons given to us by Mother Nature. Meanwhile, as educational institutions, we must build a more protective and secure environment for these young minds who are the future of our country. The pitter-patter of raindrops, impatient frogs counting down the days for the arrival of black clouds that promise a heavy downpour, kids readying their paper boats, the fragrance of freshly damp soil, colourful raincoats, gum boots, and umbrellas all of this ushers in the magic of the monsoon, which is seen as an end to the oppressive and scorching summer and the onset of the season of dancing peacocks. The fun of the rainy season The joy of the rainy season They would soon serve as gateways to harness AI capabilities, enabling seamless interaction with intelligent applications and data analytics on the go. By incorporating these emerging technologies into our skilling strategies, we must ensure that our workforce is well-prepared for a future where AI is omnipresent. These will facilitate real-time decision-making, remote collaboration, and automation of routine tasks, thus driving efficiency and innovation. Embedding AI in the Indian mindset means integrating our rich cultural heritage with cutting-edge technology to create a future where innovation and tradition coexist, driving progress and harmony for all. There is a profound opportunity to weave India rich cultural heritage and traditional knowledge into the AI landscape. India vast and diverse repository of ancient wisdom, including insights from its Upanishads, Vedas, and other classical texts, holds valuable perspectives on humanity and human sciences. By integrating this native intelligence and profound understanding into AI systems, India can offer unique contributions that enrich global AI developments. This fusion of traditional knowledge with cutting-edge technology could lead to the creation of AI models that not only reflect advanced scientific and technical prowess but also embody the deep, holistic understanding of human nature that has been a hallmark of Indian thought for millennia. Such an approach promises to enhance the relevance and depth of AI applications, mak

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Basket of bread, an enticing alphabet of the edible. A is for Appum, that perfect combo of an idli and a dosa, ideal for people who can't make up their minds as to which of these two Udupi menu items they prefer. B is for Bhatura, all puffed up with justifiable self-importance and the ideal companion to chhole. C is for the ubiquitous Chapati, and D for the aforementioned Dosa of which there are reportedly no less than 101 fillings. Skipping a few letters, we come to H for Handvo, a scrumptiously thick dal pancake from Kutch served hot with chilled dahi. Yum doesn't get yummier. K is for Kulcha, a serious challenger to Bhatura as the significant other for chhole. L is for the Bengali Luchi, which partners perfectly with Alur Dom. M is for the Gujarati Muthiya which, baked and crisp-fried, makes for a lovely snack. P is for Puran Poli, Maharashtra's sweet flatbread, R for the enormous Radhabollobi, as large and imposing as its name, T for Gujarat's Thepla, eaten with nimbu noh achaar, and U for Uttapam. It's said a civilization is gauged by the bread it produces. By this token we Indians are a pretty civilised and well-bread lot. Bangladesh has voted, a historic election with Tarique Rahman's Bangladesh Nationalist Party (BNP) winning two-thirds majority. What does it mean for Dhaka-Delhi relations is what everyone's really waiting for. And it's more than evident that today is Valentine's Day, so every interaction, online and offline, seems to be about romance and love. As much as this is emotion, this is also big business. The Indian dating apps market is expecting a playback song from Chak De! India goes: Baadal par paanv hain, ya chhoota gaon hai, ab toh bhai chal padi, apni yeh naav hai our feet rest on clouds, or perhaps it's a When it comes to US, investors the world over now love to 'Bash All Day, Buy All Night'. Travelling recently across Asia, Europe and West Asia, I was struck by the rising intensity of complaints In what can only be termed as most unfortunate, Congress-led opposition's move to remove Lok Sabha Speaker Om Birla marks a new low in trust between govt and rival political parties. The no-trust move, signed If modern India had a corporate slogan, it would be Benchmarking Globally, Tolerating Locally. Our GDP growth is benchmarked against China, digital payments compared to Scandinavia, and startup ecosystems pitched against Silicon Valley. Boardrooms Institutional reforms in the judiciary constitute a massive agenda. From pendency of cases to undertrial reforms, much can be done to make the wheels of justice move faster. Here are five priority areas that As artificial intelligence reshapes economies, institutions, and everyday life, public debate has largely focused on familiar divides: access to digital tools, infrastructure limitations, or the lack of technical skills among citizens. These challenges are real. India desperately needs aircraft, both civilian and military. On the defence front, the country's dwindling fighter jet squadrons have raised concerns. That's why the expected clearance for the purchase of 114 Rafale fighter jets from To nobody's surprise, the Indo-US trade deal, announced in line with contemporary times in a blaze of high-profile tweets by the highest offices in both countries, has generated significant sound and heat. Equally understandably, even as the India-US deal brings sighs of relief, the learnings from a year of Trump tariffs' pain should not be forgotten. Their heat has surely wok

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without understanding, and power pursued for its own sake have turned governance into a spectacle rather than a service. Anthropic's release of a set of new AI tools has led to a dramatic fall in the share prices of software and IT services companies like TCS and Infosys. The company started off building AI For decades, India's engagement with global trade was shaped by a contradiction. Growth was desired yet fear of being overwhelmed by cheap imports bred caution. Liberalisation advanced, but incrementally and often defensively. The Bharat-US trade By Anmol Saxena Human life is an interplay of forces. Some lift us up, while others weigh us down. Across cultures and centuries, philosophers, mystics, and saints have tried to define these forces. They use 8am. I have an investment meeting this afternoon, and I find myself standing in front of the cupboard as though it is about to conduct the meeting on my behalf. My first choice is an orange India beginning the defence of their men's T20 World Cup title today carrying numbers that tell a story of excess. Since Oct 2023, they have enjoyed a dominant 48-8 win-loss record, the highest number of 200-plus. As a young author, slightly well-known, I was invited to many parties. This was twenty years ago, when people still read novels and novelists were not yet nearing, as Pankaj Mishra once put it, 'cultural As elsewhere in India, Goa discovers that the path to traffic-hell is paved with good highways In Goa I'm stuck in what seems to be an unending traffic jam. The jam is not caused by Want a goodnight's? Dream on Travel is no longer a simple holiday; 'niche' has become the new normal. The latest is a getaway for those who can't get any sleep. It's a variation on TOI News - February 15, 2026 Inheritance of loss: What PMK founder Ramadoss didn't learn from DMK leader Karunanidhi If Indian politics is a theatre, Tamil Nadu is a multiplex. Where cigarette flicks and dark glasses are the perennial symbols of style and substance, sycophancy does a tandava over psephology. And with the players ensconced in the ministerial thrones in Delhi, it is no longer just a southern delight. Arun Ram, Resident Editor, The Times of India, Tamil Nadu, who alternates between the balcony and the front row, says it incites as much as it excites. During the intervals, he chews on a bit of science and such saner things. Facing his worst political and personal crisis after a fallout with his son Anbumani, PMK founder S Ramadoss bemoaned late last Dec, I didn't bring my son up well. It was as much a wail in self-pity as a barb at Anbumani, who had virtually taken over the party. On the personal front, it's difficult to agree with Ramadoss, as Anbumani, a medical graduate like his father, is intelligent, articulate and well-groomed. On the political side, however, Ramadoss may have much to blame himself for the bringing up of his party and his successor. Ramadoss is 86, his son 57, their party 37. PMK was a political progression of Vanniyar Sangam that Ramadoss started in 1980 as a coalition of vanniyar groups. Vanniyar Sangham's high or low, depending on how you look at it, was the violent 1987 agitation for reservation for the community. It made the political transformation into PMK in 1989 when the M Karunanidhi govt granted MBC status to vanniyars. Since then, the party had frequently vaulted across alliances with no ideological pretensions. The result was an image of an unpredictable, even unreliable, ally that PMK h

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When many brands are promising 24 into 7 service and deliveries. So now every student target on Your Provide character with best accuracy this is important for your own typing test, catboats powered by AI can be a great way to interact, engage with customers and increase sales via personalized gap for the need for the right devices will not be difficult. India has historically had strong skills in metallurgy and in working with metals etc. which is very useful in making implants. This is a testimony to the highly skilled hands offers to them, irrespective of the time when they are visiting your online store! AI enabled catboats or apps can also be used to address consumer grievances or needs without any manual intervention. Another interesting use case of AI can be for creating smart bidding platforms for online commerce that aggregate local retailers and in parallel provide the cheapest pricing based products of choice to consumers, who can thereby avail best of both worlds in terms of online as well as offline shopping. In Conclusion Given that AI wonderfully enables computer programmers to actively understand and analyses human speech and human shopping behavior, it can gap for the need for the right devices will not be difficult. India has historically had strong skills in metallurgy and in working with metals etc. which is very useful in making implants. This is a testimony to the highly skilled hands prove instrumental in the near future in assisting the modern shoppers to search and find products online in a manner similar to seeking help from a customer service representative in a physical store. It is crucial to realize that the capabilities of AI in the online shopping arena are ever expanding, and are continuously getting better year on year with the optimizations and further advancements in areas like Computer Vision and Machine Learning. At the global level, already well-known companies like Amazon and Netflix are reaping the benefits of being early adopters of AI. India must not and will certainly not lag behind and it high time that Indian companies or brands in the country ecommerce and online shopping space embrace this new reality and stay prepared for the up and coming tech revolution that will be ushered primarily via AI and other technologies. Indian companies are coming up with locally developed by AI can be a great way to interact, engage with customers and increase sales via personalized offers to them, irrespective of the time when they are visiting your online store! AI enabled catboats or apps can also be used to address consumer grievances or needs devices to suit the Indian anatomy Professional athletes risk their lives for excellence in their respective sports. This often leads to many sports injuries, some even involving permanent career ending injuries. Newer and minimally invasive surgical techniques in dealing with sports injuries that also reduce the time to return to sports for players are set to boost the Sports Medicine market in the.

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Near future sports medicine aims to bridge the gap between gaps for the need for the right devices will not be difficult. India has historically had strong skills in metallurgy and in working with metals etc. which is very useful in making implants. This is a testimony to the highly skilled hands science, health and exercise. The discipline involves physicians, physiotherapists, trainers and sports scientists. It aims to provide the best possible care to an injured and or sick sportsperson. The rising cases of injuries from sports activities, including sprains, strains, fractures, and disc injuries, the availability of cost effective orthopedic implants, better public awareness about sports medicines and rapid advancements in regenerative medicines are expected to boost the market. Among the popular procedures today, arthroscopy has grown to be a major elective procedure in the country. Frost & Sullivan estimates around 180000 arthroscopy procedures are conducted every year in India. And meniscal repair procedures account for most of the procedures, followed by shoulder arthroscopy. The quantum of investments made towards sports medicine is also reflected in the sports arena on the international stage. Developed countries like Australia, the US, Germany, and lately China, have been consistently performing very well on the global arena with Sports Medicine playing no small role in this. This is now reflected in MNCs dominating the sector in India as well. They sell their products, including devices that they have developed for their populations. Devices suited to the Indian population, to a brittle Indian bone structure have created unique demands. There hence a need to bridge this by understanding the local needs which could have a by AI can be a great way to interact, engage with 200000 customers and increase sales via personalized offers to them, irrespective of the time when they are visiting your online store! AI enabled catboats or apps can also be used to address consumer grievances or needs spread effect on the rest of the population that needs help to relieve their aches and pains. Local companies have stepped up and created indigenous patented design solutions that fill some of these need gaps. The Injury Surveillance Report prepared by the former Indian cricketer Rahul Dravid led National Cricket Academy in 2020 said that 14.75 of the players male and female sustained shoulder injuries. Knee injuries were the second most common, with over 13 players making up the list. The report states that most of the careers threatening Anterior Cruciate Ligament ACL injuries 74 are sustained within the first two years of the return to sport. Speaking of cricket alone, the report states that between April 2019 and March 2020, 262 cricketers, which included 218 men and 44 women, underwent rehab programmers. Bridging the gap for the need for the right devices will not be difficult. India has historically had strong skills in metallurgy and in working with metals etc. which is very useful in making implants. This is a testimony to the highly skilled hands that are available in the.

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India is searing. Large parts of the country are in the grips of unbearable heat and heat waves. March this year was the hottest March on record, and March April has witnessed a record number of heat waves. Delhi has recorded eight heat wave days in April so far, and the maximum temperature in parts of the city has already hit India power sector often grapples with cash strapped electricity distribution companies running up overdoes to power generators. This problem persists overdoes from largely state government owned distribution companies were in the range of Rest 1 lakh core at the end of February. To this perennial problem, new challenges have been added. For the second time in about seven months thermal power plants are grappling with coal inventory dipping to critical levels. Given that both coal mining and logistics through railways are dominated by Go owned enterprises, it reflects poorly on official management of an essential economic input. Last week, Tamil Nadu government wrote to Prime Minister Narendra Modi seeking help in the form of adequate railway rakes to transport enough coal. This embodies the seriousness of the situation. Consider the following. On April 1, the central electricity regulator capped the price on energy exchanges at Rest 12 kWh to insulate the system from skyrocketing rates. The price cap came in the backdrop of depleting coal inventory with plants. On April 21, 62 of the plants had coal stock that was classified by the Central Electricity Authority as critical, inventory of less than 25 of the normative stock. A month earlier about 49 of plants was classified as critical. CEA reports show that many plants have indicated inadequacy of railway rakes as the reason for low stock. It inexplicable. Coal provides about 49 of railway freight earnings and is the key to a healthy financial performance. It puzzling how railways finds itself unable to anticipate the infrastructure needs of the most important item it moves. What makes the current situation worrisome is that planning deficiencies at the central level have come in the backdrop of a weak financial position of state government distribution companies. This makes it unlikely they will use imports to fill the gap as the benchmark coal Australia price has more than doubled in a year to an average of 197 per tonne in the January March quarter. India struggle with coal supply to its power plants has come about at a time when manufacturing still has spare capacity. It a timely wake up calls for the full chain in the power sector. Ad hoc reforms will not work any longer. The distribution link has to move to a more efficient pricing system as mounting overdoes cripple the upstream segments of the power sector. And as the primary logistics provider in the sector, the railways need to step up. This is above normal. As a result, schools in the capital are struggling to maintain regular timings, and workers engaged in manual labour have practically stopped working during.

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The daytime but it is not supposed to be like this in March and April; we should expect such heat in May and June the year hottest months. So, is this a freak year Is this temperature anomaly unexpected The answer is no. The Prime Minister first public rally in Jammu Kashmir since the nullification of Article 370 in 2019 saw him talk up grassroots democracy and a development push for the region. Speaking at Palli, officially described as the country first carbon neutral panchayat, Modi marked the first panchayat day celebration in J K. Plus, he green flagged a raft of projects, worth over Rest 20,000 core, including the opening of the Banihal Qazigund tunnel connecting Jammu and Kashmir. To add to the message of new investment, Modi was accompanied by business leaders from the UAE. The latter proposed investments in the region could top Rest 3,000 core, as per government claims. Both panchayat focus and new investment are also political signals that Article 370 was holding J K development back and it is only now that the region can enjoy fruits of prosperity. The BJP leadership has long argued that the previous system only benefited a few political families in the Kashmir Valley. The point to be noted is that there never been a short supply of central financial support for J K 59 of its revenues came from central grants in 2012, that increased to 64 in the last financial year. So, the real economic test in post 370 nullification will be whether new investment and new politics can create new opportunities, assuming Pak abetted terrorism can be kept at bay. Valley terror also shows that one big challenge for Go is to win hearts and minds. Only this can provide a popular shield against Pakistan terrorist proxies. It will also create conditions for actual on ground private investments. Towards that end, assembly elections in J K and eventual restoration of statehood are vital to ensure residents have a say in their own development. That in turn requires the delimitation exercise which is in the public opinion consultation stage be fast tracked. There are many aspects to this. As I ve been part of PM STIAC Prime Minister Science, Technology and Innovation Advisory Council for the past four years, I know there are nine missions identified as part of this vision, each of which is highly ambitious and also connected to SDGs sustainable development goals. Four of these have been initiated already and another five have to be initiated and this will happen in a time bound manner. We will have to look at ways of fast tracking these and for that we need to look at the right collaborations as all of these are multi ministry initiatives. All stakeholders will be taken into confidence and the PSA is committed to this. The two babus had joined government service together, but were meeting after several years. Each was keen to show the other how well he had.

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Done in life. So, the first babu invited his colleague over to his house for a meal. The host had obviously prospered in his job. He lived in an expensive apartment in a new multi storeyed building, certainly not one that he could afford on his official salary. He showed off his Honda City and his wife was decked out in the latest couture. The guest was, however, not too impressed, but still asked: How did you manage it 1st Babu: You see that road below Then, waving his hand proudly around the house, Twenty five percent! 2nd Babu: That is the problem with you guys. You lower the standards. Even those Karnataka chaps are better than you. They have maintained a steady forty. 1st Babu: But that was shared by so many people. Moolah flowed up and down. If you keep all the proceeds, twenty five percent will not spoil the market. After all, Asif Ali Zardari was known as Mr Ten Percent when his wife was the PM and yet he became one of the richest people in Pakistan. 2nd Babu: He could milk an entire nation budget. You and I have to be content with just a section of a subdivision of one department. So, we have to aim higher. You come to my house, and I will show you what I mean. So, on the appointed day Babu 1 went to see Babu 2. What he saw took his breath away. A uniformed guard stood outside a swank bungalow. There was a top end BMW parked in the driveway and a Porsche tucked away in the garage. Within the house all flooring was of expensive marble. The furniture and drapes were all imported. His wife had enough gold on her to give Fort Knox as her second address. As they sat down for a meal, he noticed that the crockery was all Noritake and cutlery of pure silver. And the liquor served was the best he had only heard about. Just as a little baby slowly grows into an educated and cultured being, religious or spiritual consciousness too evolves gradually, starting from inanimate objects in nature. Religion and spirituality focus on the substratum of every object or being. Spirituality is that condition of consciousness which focuses on the spirit of things, rather than forms or bodies of things, says Swami Krishnananda. Matter is the lowest rung of the evolutionary ladder in nature, and it is characterised by a total absence of perceptible consciousness. All pervading consciousness is present here but in a dormant form due to the absence of the mind, subtle body, principle required for its manifestation. Matter though inert reacts and transforms as per its inherent characteristics due to the chit, latent consciousness, present therein. Matter effloresces into microbial and plant kingdom consciousness. Life is pulsating here, but there is a complete absence of thoughts, instincts and self consciousness. Here we find dream type intermediate consciousness. The animal kingdom is the next stage of.

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Evolution, where we find thoughts and instincts due to the mind principle that helps manifestation of consciousness. But instinct is about living in the present without regard to the past or future, due to the absence of logic or reasoning attributable to intellect. Consciousness does not manifest as self consciousness. The topmost rung of the evolutionary ladder is the human being, characterised by a well defined mind and intellect that distinguishes pros and cons and correlates past, present and future. Consciousness manifests here as self consciousness, which means I know that I Know. The human being is at the highest stage of evolution that nature has reached in the world. Religious consciousness is quite different from this natural evolution. It starts from human status. There is universality behind it due to the perception of Atman, pure Self, beholding all things in terms of pure self existing in all. Religious or spiritual consciousness is usually absent in humans, because self consciousness is blended with ego and reason, due to attachment with the gross and subtle bodies. Hence, there is difficulty in arousing religious consciousness that aims at the integration of all existence. Religious consciousness is one degree of God consciousness. The lesser the connection we feel between ourselves and another, the lesser we are religious or spiritual. Total independence or non connection with objects outside is opposite to religious consciousness. Friendliness is a good quality, but it is only an ethical manifestation, to be one with the existence and characteristics of an object. We impose characteristics of inner uniformity outwardly with the code of law, regulations, and rules. This is just the foundation. Once this psychological affirmation of innate unity is clear, we have to put this into practice in our daily life. Yog is a way that enables us to gradually transform our physical, mental, and psychological consciousness into religious or spiritual consciousness. Religious consciousness is a gradual blossoming of the longing for perfection. One need not reject the body, society, or the world but transcend these relative manifestations to merge into the ocean of satchidanand, one and non dual reality. The writer is president, Divine Life Society, Vadodara The Indian logistics sector is one of the biggest in the world, growing at an average of 10.5 every year and valued at around 215 billion. However, the infrastructure is still quite a bit behind in terms of implementing technological advancements. The Covid 19 outbreak has further exacerbated the need for fixing the fragmented networks and the impact of poor infrastructure. Companies that were not too keen on investing in technology are now seeing the advantages and its necessity. The technological advancements being made in the logistics can cause further disruptions, which would push the efficiency of the sector. The logistics sector is undergoing a transformation and consolidation, organizing the highly fragmented industry. Resilience and agility are the need of the hour and companies are adopting digital technologies to remain competitive in the face of disruptions. Cloud computing Cloud computing can.

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Help provide access to a shared pool of storage, applications and networks. This can help optimize asset utilization. With road transportation in India still fragmented, vehicles tend to remain idle or return empty. With cloud computation, logistics providers can collaborate with others to share fleets. Service providers will be able to share information using the cloud platforms and coordinate with each other to deliver and pick up goods. This reduces the amount of time vehicles remain idle and making the entire ecosystem efficient. Collaborative Execution Preparing today supply chains Ever since the Covid pandemic hit the country, businesses have been facing unpredictable out of stock situations, stranded trucks, and a lack of visibility into their supply chains. The modern supply chain poses a host of new challenges for leaders to grapple with increasing costs, a slew of disruptions, and the complexities posed by new distribution and sales channels add to the complexity of managing operations efficiently. There is an urgent need for improved demand and distribution visibility, integrating new channels, and improving control over quality and speed of delivery in both the first and last miles of the supply chain. The next stage of productivity improvement is expected to be delivered by the deployment of technologies to facilitate collaborative execution by integrating processes across the shipper vendor organization to provide end to end visibility get better control thru the transaction execution. With a tech enabled supply chain, organizations can better allocate critical resources and organizations have protocols and SoPs for their manufacturing facilities as well as field and office staff to continue operations to steer through the disruptions. Big Data analytics Logistics providers generate a lot of data with every process and transaction. This data is usually fragmented and stored in various locations in the supply chain. But with Big Data analytics can help parse through the data to find operational efficiencies. Big Data can help with data mining and complex statistical analysis. This can bring out key insights and trends in the supply chain that companies can use to optimize their processes. Companies can also help develop algorithms to figure out which parts of the supply chain are inefficient and remove costs that are redundant. It can also help determine how much life remains in assets held by companies. All this information can help companies figure out and implement a future strategy. Cloud computing is also a great way to store the huge amount of data generated throughout the logistics supply chains. Companies will no longer need to invest in physical servers or even need hard drives, which can have a limited amount of storage space. With cloud storage, companies will also be able to access the data from anywhere. This allows them to monitor all their critical processes round the clock. Machine learning and artificial intelligence Machine learning is a technology being used by logistics providers to help automate the supply chain. Machine learning and artificial intelligence can streamline the process based on the data they ve gathered.

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With his counterpart from China on 27 Apr 2023, a day before SCO defence ministers meet. This was the first time after the Galan clash in May 2020 that the meeting between two defence ministers took place. Armies of India and China have been entangled in border deadlocks at numerous transgression points in eastern Ladakh since May 2020. The defence minister said that he firmly stated that the progress of good relations between India and China is prefaced on peace and tranquility at the borders. He reiterated that violation of existing agreements had eroded the fundamental basis of bilateral ties, and disengagement at the border would logically be followed with de-escalation. However, it appears that China is neither seriously approaching the border talks with India nor with a sense of goodwill. There is little evidence that the Chinese government eagerly comes to these talks with a sense of friendship. What is seen is contradictory. Provocations that happen on the Line of Actual Control on a pretty regular basis. The dispute could only be solved through a negotiated settlement and direct conversations between the two nations. India and China have been holding talks on the LAC in eastern Ladakh to resolve the standoffs. Eighteen rounds of talks have been held so far, which has led to resolving the issue to some extent. Relations between India and China are deep rooted in history. There have been cultural and economic ties between the two. These relations are centuries old. But the contemporary relations are marked by border disputes, resulting in military conflicts and skirmishes in 1962, 67, 87 and 2020. Thus these relations have been under severe stress and strain due to multiple fights mainly initiated by China to grab the Indian Territories. The root cause lies in the UN demarcated or ill defined, 3,440 km long border between India and China. Himachal Pradesh, Ladakh, Sikkim and Arunachal Pradesh share a border with China. The border is divided into three sectors: Western, middle and Eastern. In the disputed areas along the south and west, and the Siachen Glacier region to the east. The Shaksgam Valley was ceded to China by Pakistan in 1963 when both countries signed a boundary agreement to settle their border differences. Conclusion: The border issues between India and China are complex and have deep historical and geopolitical roots. Resolving these issues requires both sides diplomatic approach and willingness to engage in meaningful dialogue and compromise. Here are some potential steps that India and China could take to address their border issues: Dialogue and Diplomacy: Both countries should priorities diplomatic channels and engage in sustained and high level dialogue to understand each other concerns, interests, and aspirations regarding the border. Open lines of communication are essential for building trust and resolving differences. Confidence Building Measures: Confidence building measures can help ease tensions and build trust between the two nations. This may include establishing regular military to military talks, implementing joint border patrols, and improving communication mechanisms along the border to avoid misunderstandings and incidents. Boundary Negotiations: India and China could continue negotiations on the boundary issue through established mechanisms like the Special Representatives dialogue. They could explore creative solutions considering historical claims, ground realities, and people aspirations in th

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Commitment to maintaining peace and tranquillity in the region. Economic Cooperation: Enhancing economic cooperation and trade ties between India and China could provide a positive impetus for resolving their border issues. Increased economic interdependence can create incentives for both countries to maintain peace and stability, as well as promote mutual understanding. Track Diplomacy: Engaging in track II diplomacy, which involves nongovernmental actors, can provide a platform for academic, cultural, and civil society exchanges between the two countries. This can foster people to people connections and promote understanding, which may contribute to resolving border issues. It is pertinent to mention that boundaries shown by India on maps are clear and precise, conforms to natural features, and have been recognised for centuries. But sadly, China keeps shifting its position like sand dunes. Chinese advanced in all sectors of the Indo Tibetan boundary. China should forget that the Tibetan issue is still unsettled, and India is a fast moving world economy. India China agreement on Tibet lost its relevance when China attacked India in 1962. Karnataka state elections in 2023 are done and dusted with a record win for the Congress party. While the party was expected to win, the margin of BJP defeat would have surprised many. The more important question that most political pundits will be asking is why did the BJP fare so poorly? The Congress may claim to have connected with the masses because of Rahul Gandhi Bharat Jodo yatra and the extensive door to door campaigning before the elections but the real reasons have more to do with BJP than with any specific strategy of the Congress. This is not to belittle the win by the Congress. Any win is important and it is a given that lot of hard work must have been done by the party. But sometimes decisive wins occur more because of reasons attributable to the opponent failure and not due to any breakthrough ideas of the eventual winner. The Karnataka election results perhaps fall in this category. If that be so, what were the factors that influenced the voters to vote for the Congress and not the BJP? Modi Overdose: When a sitting Prime Minister campaigns aggressively in a state against other parties, sometimes the message that goes out is not very complimentary. Many in the state tend to see it as my party or the highway approach. This perception is reinforced when there is a noticeable absence of capable local political leadership during the campaign. Political rhetoric ridiculing regional parties and aspirations promoted by them does not go well with many in the state as the fight is then seen as the center versus the state. This once again undermines local political leadership. This factor becomes more important in states where the BJP has a serious local opposition and Karnataka always had that. Lack of Credible BJP Local Leadership: The stepping down of Mr Yeddyurappa resulted in lack of credible leadership in the state. Mr Bommai is not seen as a leader of similar stature. The local MPs from the state like Tejasvi Surya, Pratap Simha and NK Kateel are seen as overly aggressive an Hindu leader that does not sit well with a large part of the state young and educated voters. Just for record, the state added nearly seven lakh new voters in the age group of 18-19. They are part of the 21.13 lakh new voters added for the 2023 elections. Perceived Hindustan Tag: The BJP knows and understands that a l

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Educated voter base, it is the latter that comes into play. Such young people are more focused on their careers and future rather than any religion-based politics or communal issues. They find such issues as irritants in their quest for moving on in their lives. The BJP, as a party, neither understands this nor does anything to correct this perception. Churning & Chopping of Candidate Lists: The BJP seems to do this with vengeance in many states without a serious deliberation on the profit and loss associated with it. Change for the sake of change is often a losing proposition. There are times when continuity pays richer dividends even if the person fielded does not meet the party high command criteria. There were as many as rebel candidates and they would certainly have taken away a sizeable percentage of the vote for the official BJP candidates. In many constituencies this may have been the deciding percentage. It does appear that the BJP did not learn from its mistakes in this regard in Himachal Pradesh. Absence of Lasting Alliances: Over the years, the BJP seems to have lost the art of forging alliances with regional parties and has lost many in different states. Any belief that it can do it all by itself in all the states is a myth. Regional parties are focused on local aspirations and issues in a better manner than a national party like the BJP. It will always be fruitful for the party in power at the center to form alliances selectively and work in unison with such parties. This is particularly true for states in the South, East and North East where regionalism is very strong. Such alliances also give a national party some local flavor that resonates with local voters. Understanding Voters & State Issues: India is huge country where different regions have varying mindsets and understandings. There is no one template that fits every part of the country. Therefore, it becomes imperative to focus on understanding what influences the voters choices in each region. Karnataka boasts of one of highest per capita incomes in the country, so schemes related to freebies do not translate into votes at the same scale as in some other states. There is a large young and educated voter base in the state who primarily want a government that focuses on local development and shows results in real time. The BJP government under Bommai failed to do so. Central development schemes are welcome, but are not substitutes for local needs. A state specific development model that can be seen and felt is important for the public. This was missing under the last BJP government. Religion Based Muslim Reservations: The BJP lost the plot from day one by playing with the Muslim reservations just before the poll dates were announced. There is no doubt that this religion-based reservation was wrong on all counts. Perhaps this issue should have been addressed a couple of years ago rather than doing it dramatically on poll eve and hoping to make capital out of it. Such last-minute machinations raise serious questions on the party secular credentials. And like it or not, believe it or not, the term secular still resonates a lot with most Indians. The BJP presence in the four Southern states of Kerala, Tamil Nadu, Telangana, and Andhra Pradesh has been traditionally poor. It must get its act together to avoid suffering the same fate in Karnataka too. In that eventuality, given its inability to forge meaningful and lasting alliances with regional parties, the BJP may bec

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Been unable to shake off. If Ramadoss is looking for political parenting guidance, he may look at the life and times of another patriarch M Karunanidhi. The late DMK leader had a much bigger family and hence a much bigger challenge when it comes to choosing his successor. Karunanidhi also lacked another advantage Ramadoss had being the founder of his party. Succeeding C N Annadurai in 1969 superseding some seniors, Karunanidhi quickly rose to a position of unimpeachable leadership. MGR, who questioned him, was shown the door. Even when power slipped away from his hand and MGR remained chief minister from 1977 to 1987, Karunanidhi never loosened his grip over the party. His succession plan was one of trial, error and triumph. In the early 1970s, Karunanidhi launched his eldest son, M K Muthu, and then considered his political heir, into movies, as a counter to MGR. When Muthu flopped, M K Stalin's grooming began. Stalin was schooled in political gradualism, which in the long run blunted, if not broke, his opponent's allegations of nepotism. When another son, M K Alagiri, made his ambitions clear in the 2000s, Karunanidhi gave him enough opportunities to prove his inefficiency before showing his quiet place in Madurai. And Stalin continued his rise to the top while the young daughter Kanimozhi remained contend with the role of an MP and the party's emissary in Delhi, a role earlier played with elan by Murasoli Maran, who Karunanidhi considered more like a brother than a nephew. Karunanidhi also calibrated the political climb of his grandnephew Dayanidhi Maran, especially after a rift between the families in 2007. It's too late for Ramadoss to undo the damage his party has suffered, but it would be in the interests of the people PMK had stood for, if the father and son find blood to be slightly thicker than the wine of power. It is on this premise that Anbumani, the son, started rising in the party. When founding the party, Ramadoss had famously said none from his family would enter politics. A few years later, when Anbumani made his political foray, it was more in defence than in defiance of his father that Anbumani said he had the right to choose his path. The junior also broke another tradition in May 2022 by getting himself elected as PMK president, a post Ramadoss never held till last Dec when the feud reached its peak. We don't know much about the private battles inside the PMK first family. But the fallout shows PMK, as an organization which could not evolve beyond its community appeal to become a political force with a broader perspective, couldn't absorb the shocks that emanated from within. When love logs out and reality checks In Barsha Nag Bhowmick has an opinion on anything and everything. A scribe for more than two decades, she writes on various topics including art, literature, relationships, lifestyle and anything that arouses her interest from time to time. When not into writing, she paints. Follow bashing on Twitter. They hang outside cafes like overworked interns. Half deflated. Still smiling. Quietly questioning their life choices. The roses are discounted. The heart shaped cakes are 30 present off. The same couples who posted Forever begins today are quietly arguing over who paid the bill. And somewhere in the city, a man is goggling how to return personalized gifts without being noticed. Yesterday was no different. Work continued. Stories were written. Manuals revised. But social media was cinematic. Candlelight. Ree

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We found each other at the wrong time but the right feeling. The algorithm was approved. Who will clear the glitter from the car seat? Who will delete the chats? Who will explain the credit card statement? Who will store the teddy bear so that the child does not ask questions? The couples who survived the restaurant rush wake up late. No makeup. No hash tags. He makes tea badly. She steals the blanket. They do not post it. It is not aesthetic enough. It is real. The secret lovers return to their regular tone. Fewer heart emesis. More careful punctuation. They know fantasy has an expiry date. Reality has a family group. Singles scroll through yesterday's proposals and laugh. Situation ship is now a past tense. The dramatic I cannot live without you message sent at 11. 58 pm feels slightly ambitious in daylight. Even brands look embarrassed. Yesterday they were screaming Love Wins. Today they are selling detox packages. It is not about roses. Or affairs. Or proving loyalty through Integra stories. We like to rehearse love loudly once a year. We put it on stage. Dress it up. Add background music. Pretend we understand it. In the ordinary. In the unspotted. In the slightly awkward breakfast. In the married couple who choose to be kind despite boredom. In the extramarital lovers who realize that thrill is not the same as truth. In the single woman who buys herself flowers and does not need an audience. And somewhere, quietly, someone will text: Reached home? Eat on time. Call me when free. TOI News - February 16, 2026 under the open sky of the sixty-four yoginis: Where Shakti meets the Vera master the writer is an author, life coach, spiritual healer and senior tourism professional associated with the ministry of tourism & culture. She is also a trainer, counsellor and therapist. Recently, when I went to Bhubaneswar, Odisha, I visited the Chausath Yogini Temple (64 Yogini Temple) of Hirapur, also called the Mahamaya Temple, a UNESCO World Heritage Site. I was stunned. Hirapur's Yogini temple is a Tantric shrine with hypaethral (roofless) architecture, as Tantric prayer rituals involve worshipping the bhumandala (environment consisting of all the five elements of nature fire, water, earth, air and ether), and the Yoginis are believed to be capable of flight. The Yogini idols represent female figures standing on an animal, a demon or a human head, depicting the victory of Shakti (eternal power). According to Hindu mythology, Aadi-shakti is the eternal power which came into existence on its own and then created everything by its will. Aadi-shakti (recognised as the goddess because of its motheristic character) is the supreme power. The idols express everything from rage, sadness, pleasure, joy, desire and happiness. The number 64 finds its reference in Hindu mythology. The temple is small and circular, only 25 feet in diameter. It is built of blocks of sandstone. The inside of the circular wall has niches, each housing the statue of a goddess. Fiffy-six of the 64 idols, made of black stone, survive. They surround the main image at the centre of the temple, the Goddess Kali, who stands on a human head, representing the triumph of the heart over the mind. The temple seems to follow a mandala plan, in a way that concentric circles are formed, while a Shiva at the centre inside the inner sanctum is roundly surrounded by four Yoginis and four Bhairavas. The Chausath Yogini Temple represents the Yogini Tantra current of medieval India (8th 10th centu

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After the Industrial Revolution, humanity has progressed greatly in science and technology. However, in the pursuit of development, human beings have destroyed triangular ecological balance and harmony among trees, wild animals, and humans. Almost all natural resources are dwindling day by day. We must remember that the sky, the air, birds, hills, wild animals, reptiles, insects and flies, fish, marine creatures, and aquatic plants are all bound by an inalienable bond. Human beings are only a part of a vast common society. No one can survive the exclusion of others. Not even humanity. Air, water and soil have become polluted. As a result, many unknown diseases manifest and known diseases reappear in more virulent forms. As a result of air pollution, bronchitis and other lung-related problems are increasing. Due to the indiscriminate use of pesticides in agriculture, toxic elements enter the food chain. The fertility of land is decreasing, and in the near future, the productivity of various agricultural crops will decrease; thus, there is an increased threat to food security throughout the globe. Due to the indiscriminate use of groundwater, the world will face water crises for both agriculture and drinking purposes. Anandamurti said, Humanity, through its own madness, has annihilated numerous beings and objects and has thus prepared its funeral pyre. This act of sheer short-sightedness is intolerable. People will have to be alert henceforth. They must shape their thoughts, works and plans in accordance with the science of ecology. There is no other way left to them. Global warming has become a real threat long before scientists thought so. The problems of survival are at the doorstep, and policymakers must act urgently. Cheerfulness is gradually disappearing, and mental rudeness is magnifying among humans. Today, the challenges are manifold. Humanity will also have to embrace a new philosophy neohumanism. Promoted by Shri Anandamurti, neohumanism entails embracing all the plant and animal kingdoms and even inanimate objects. Thus, humanity will be able to create a new mindset for rejuvenating ecology. Today, humanity must re-evaluate the progress made so far and plan everything, considering its inalienable relation to ecology. So, without spiritual knowledge, balance in other strata of life, that is, physical and psychic, is not possible. We cannot even think of ecological balance without reshaping our mental thoughts in the light of spirituality. The author and new age guru, Deepak Chopra, once wrote that all great changes are preceded by chaos. Like it or not one cannot run away from the reality that our military finds itself in the midst of intense chaos, thanks to the ill-conceived and unpopular Agnipath Scheme which in its implementation has completely upended the very fundamentals of the military functioning. This was reflected in the greatly reduced number of seats the BJP and its allies won in the recently concluded general elections. Undoubtedly, this issue will continue to haunt them in the forthcoming state elections as well, as those are the states from where the army draws a substantial number of its recruits. Therefore, not surprisingly, as is the wont of all politicians, the Prime Minister lost little time in disassociating himself from this scheme, claiming it had been initiated at the behest of the military. The fact that he made this statement while paying homage at the Kargil Memorial on Kargil Diwas was in itself ina

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Enhancement. Nevertheless, the fact that a considerable percentage of this is earmarked for revenue expenditure, pay and pensions etc, is undoubtedly a matter of concern and needs to be checked. But, throwing out the baby with the bathwater, which is what the Agnipath Scheme attempted, is hardly the solution. If this Government was indeed serious about this issue, it would have undertaken a thorough examination of those establishments that employ the 600,000 civilians paid out of the defence budget and made efforts to right-size them in earnest. What it has done with regard to the DRDO and the Ordnance Factories barely skims the surface. Incidentally, the number of civilian employees paid out of defence estimates represent a number larger than the size of the regular Pakistan Army and one truly wonders why a military of around 1.4 Million requires more than half- a- million civilians in support. These numbers exclude the contractors, and their employees, to whom various supporting services have been outsourced by the uniformed forces. The biggest dichotomy in the government thinking is the fact that the impact of the Agnipath Scheme on our finances will be visible only a couple of decades from now, which in no way helps us enhance our capital budget at the present time when it is most required. The only way that issue can be resolved in quick time is by drastically reducing existing numbers. Instead of focusing on reducing civilian employees, who have some political clout, the government has taken the easy way out and brought about a forcible reduction in military manpower by cutting down recruitment. This has resulted in over two lakh plus deficiencies in the Army which, unfortunately, has been a body blow from which the Army will find it difficult to recover in the short term. Not only have training standards deteriorated with Agniveer training reduced by over 30% and its consequent adverse impact on morale, motivation and unit cohesion but the deficiencies in manpower have greatly impacted operational capabilities. In these circumstances the military is truly not in a position to either defend our territorial integrity, protect our citizens from terrorist actions or deter Chinese aggression. In fact, with the present increase in terrorist incidents that we are witnessing in the Jammu-Rajouri region itself, it finds itself fully stretched with unit peace tenures being curtailed. Since the government has shown little inclination to discard the Agnipath policy, the military needs to think out of the box and look for ways in which it can fulfill its primary role of protecting the country from foreign enemies effectively. The only viable option available is for the Army to ask to be relieved of all counter insurgency employment both in Jammu and Kashmir and the in the North East. That would allow the Armed Forces to concentrate on fulfilling their primary role of defending our borders. In their stead the CAPF should be tasked to handle all internal counter terror insurgency operations. However, such an initiative should not be undertaken in either an incremental or ado manner as it would only pay dividends if we undertook a comprehensive overhaul of our security architecture. Logically, handing over responsibility for counter terror insurgency operations would also imply that the Rashtriya Rifles must either be disbanded or reorganised as regular army formations. This will allow us to make up existing deficiencies within the Army and in a

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Become so because risk, which can be insured, has considerably increased in almost every walk of our lives. This has naturally led to the overall growth of the insurance sector as well as the evolution of a variety of insurance covers. In India, the overall market size of the insurance sector was projected to be around US 280B in 2020. With such huge market potential, one may believe that it due to the significant penetration density in the country. However, India insurance penetration was pegged at 4.2 in FY21, with life insurance penetration at 3.2 and non life insurance penetration at. Another stark statistic provided by IRDAI annual report for FY20 showed the number of life plans purchased by women during the financial year dropped 11.76 on a YoY basis. Women contributed 34 for the first year premium in FY20, down from 37 the year before. Moreover, nearly one third of the policies bought by women came from just three states Maharashtra 11.98, Uttar Pradesh 9.87, and West Bengal 10.60. This then begs the question why women are lagging in being part of such a crucial financial product the answer is not so straightforward. One key aspect that does crop up is the lack of awareness among women about life insurance as a financial product and its benefits. In this article, we try to precisely address that things women should know while purchasing a life insurance policy. Winds of Change Insurance policies are designed to help people have a financial cushion for their loved ones and prepare for emergencies. Women have always played the role of chief caretaker in any family. Moreover, in recent years, we have witnessed a progressive shift in society, with women taking a substantial lead in contributing to the growth of the household. While they have been a crucial element in managing household finances for years, they now need to cater to a completely different set of financial objectives for themselves. It Great to be Woman One of the most significant benefits of life insurance for women is that it is cheaper for them. As per several research studies, women tend to outlive men, and thus, life insurance premiums are considerably lower for them than men. It is often advised that purchasing term life insurance is a more affordable way to get greater coverage. Plus, buying a policy at a young age will help further cost reduction as the premiums go up with advancing age. Contributing to Family Income Conventionally, small savings have been the primary domain of Indian women. However, with insurance products such as Unit Linked Insurance Plans or ULIPs, they can save and generate better returns and contribute to the family income while being secured. Additionally, as more women enter the workforce and become independent earners, they need to protect their income. Life insurance can offer a promising avenue as a savings mechanism to boost their financial independence and habit of long term savings. Not a Breadwinner They Can Still Be Financially Independent.

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What more important is that life insurance is not only essential for working women but even for single women, homemakers, single mothers divorced or widowed to help them achieve financial independence at various stages of their lives. A life insurance payout can go a long way in covering such costs and offering a financial safety net to their families. It Helps During Pregnancy It is a common myth that pregnant women are ineligible for life insurance. They need to approach the right insurance provider to get comprehensive coverage for their pregnancy. While it always advisable to have a life insurance plan before pregnancy, it may be a mistake to purchase it after childbirth. Often women develop certain conditions during pregnancy, such as gestational diabetes or postpartum depression, making it harder for them to get coverage or incur higher premiums. Creating a Legacy Women are often considered the Money Manager for a family. As we move towards an even more progressive society, their role will only witness an increasing evolution. Naturally, creating a legacy must be a part of the thought process of every woman. Policies such as whole life plans can act as an ideal mode of accumulating wealth for the next generation and ensure that the children and grandchildren receive the sum assured in their absence. Single mothers can use the maturity amount as a source of steady income to cover their child existing and future expenses. For most women, family security, both physical as well as financial, is the biggest priority. A right insurance product can provide a financial security net for themselves as well as their family. In case they are earning, they can also contribute to the family income or specific goals through savings oriented policies. Such policies provide an avenue for long term wealth creation, healthy returns, and tax benefits along with the primary objective of protection. Similarly, insurance will act as a strong backup plan to tackle unforeseen circumstances. Having a substantial cover goes a long way in ensuring a quality lifestyle and managing educational and other expenses in the absence of their partners. Single women can opt for a life insurance plan that helps secure their savings, income, and further investments. Moreover, the policy can provide funds to pay off debts, loans, and taxes, which otherwise would have become a burden for their family members. In Conclusion Today, having a full proof financial plan is required independent of the earning status of the member. As the risks associated with different walks of our lives keep increasing, the importance of insurance has never been greater. Women need to be exposed to the right insurance product as early as possible to ensure the financial safety of themselves and their loved ones. Over the years, insurance products have evolved and offered a wide range of cover and other benefits. Choosing the right coverage depends on various factors such as individual requirements, health demands, and financial objectives. Buying comprehensive life insurance cover will thus be the right.

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Related to tracking and internal functions. It brings down the turnaround time required to complete any process. It a technology that helps reduce costs and improves the time in which orders are processed and delivered. The Way Forward It important for Indian logistics players to invest in upgrading technologies to help their systems become smarter and efficient, even if it means reinventing their processes. An increase in adoption of automation of processes through robotics and artificial intelligence in transportation and warehouse management. This will ensure companies can reduce their reliance on human intervention. AI driven automation, Direct to consumer initiatives and acceleration towards sustainability are also bringing in focus complex technology solutions. With more disruption in technology set to come, companies should be ready and anticipate how their capabilities need to evolve. Companies can work on developing services that create demand rather than restricting themselves to meeting current demand. To do this, logistics companies will need to maintain strong relationships with customers and the market, so that they can be at the forefront of shaping the future. The Indian economy has been growing steadily in today digital era. The development of road infrastructure and digitization of logistics operations coupled with initiatives such as Make in India, and Aatmanirbhar Bharat have been driving this growth forward. As per the World Bank rankings, India is at the 46th position on the 155 country strong logistics performance index. It is no secret that logistics is critical to any country growth, but in the past, this sector did get adequate attention from either lawmakers or stakeholders as far as enhancement of operational capabilities, tech integration and streamlining of processes was concerned. Considering how almost 90 of the Indian trucking industry comprises small scale, unregulated transporters, and driver owners, there is a lot of disconnect they face. Warehousing and transportation jointly make up the logistics process, but barring a small percentage of large transport companies and the logistics arms of e commerce operators, supply chain integration and digitization has been missing in most smaller logistics players. In conventional practices, there is a widespread lack of accountability that has created an environment of distrust which forces transporters and shippers to do business only within their localized and personal circles. While this might give them assurance of safety, it also leads to costs going up and the optimization going down. For instance, a trucker who relies on specific agents and transport companies for getting loads might need to wait for several days before getting a shipment suitable for his lorry or route. Similarly, a shipper might have to depend on the availability of a vehicle in his personal network, and non availability could delay the shipping, causing customer dissatisfaction and increase in costs. Furthermore, even after a load is shipped, there always a chance that the truck driver might not abide by any rules. They might not report at the destination as per the schedule or might not reach the load pickup point despite having committed to.

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What more important is that life insurance is not only essential for working women but even for single women, homemakers, single mothers divorced or widowed to help them achieve financial independence at various stages of their lives. A life insurance payout can go a long way in covering such costs and offering a financial safety net to their families. It Helps During Pregnancy It is a common myth that pregnant women are ineligible for life insurance. They need to approach the right insurance provider to get comprehensive coverage for their pregnancy. While it always advisable to have a life insurance plan before pregnancy, it may be a mistake to purchase it after childbirth. Often women develop certain conditions during pregnancy, such as gestational diabetes or postpartum depression, making it harder for them to get coverage or incur higher premiums. Creating a Legacy Women are often considered the Money Manager for a family. As we move towards an even more progressive society, their role will only witness an increasing evolution. Naturally, creating a legacy must be a part of the thought process of every woman. Policies such as whole life plans can act as an ideal mode of accumulating wealth for the next generation and ensure that the children and grandchildren receive the sum assured in their absence. Single mothers can use the maturity amount as a source of steady income to cover their child existing and future expenses. For most women, family security, both physical as well as financial, is the biggest priority. A right insurance product can provide a financial security net for themselves as well as their family. In case they are earning, they can also contribute to the family income or specific goals through savings oriented policies. Such policies provide an avenue for long term wealth creation, healthy returns, and tax benefits along with the primary objective of protection. Similarly, insurance will act as a strong backup plan to tackle unforeseen circumstances. Having a substantial cover goes a long way in ensuring a quality lifestyle and managing educational and other expenses in the absence of their partners. Single women can opt for a life insurance plan that helps secure their savings, income, and further investments. Moreover, the policy can provide funds to pay off debts, loans, and taxes, which otherwise would have become a burden for their family members. In Conclusion Today, having a full proof financial plan is required independent of the earning status of the member. As the risks associated with different walks of our lives keep increasing, the importance of insurance has never been greater. Women need to be exposed to the right insurance product as early as possible to ensure the financial safety of themselves and their loved ones. Over the years, insurance products have evolved and offered a wide range of cover and other benefits. Choosing the right coverage depends on various factors such as individual requirements, health demands, and financial objectives. Buying comprehensive life insurance cover will thus be the right.

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And kitchen work to professionals who are experienced in these sectors. The practice of cutting corners on things that you are familiar with is strictly prohibited in this profession. As part of the application procedure for a home remodeling loan, make certain that you are connected with the most qualified professionals who will be able to guide you through the entire process. The blunder of hiring the wrong contractor is as follows if you are a first time renovator, it is critical that you work with the most qualified contractor possible. Obtaining referrals is a good idea if you don know any reputable contractors, and if you don know any, selecting the one who is most suited for the job is a good idea as well. Because of this, the timeframe was not properly configured Collaborate with the contractor to produce a list of the products that you will need to procure for the project within a specific time limit. Making a decision on a fixture at the last minute will cause you to subsequently come to regret your decision. The failure to ask probing inquiries in sufficient quantity Make sure to ask the contractor as many questions as you possibly can because doing so will assist you in developing an in depth understanding of the task and will also allow you to understand how and where your money is being spent. It important to remember that there is no such thing as a stupid question. The most typical mistake people make when renovating their homes is to spend all of their resources and investments on the project without considering the long term ramifications of their decisions. A loan for remodeling should be considered when planning a restoration strategy because it offers a low interest rate as well as a modest processing fee, which ensures your financial security in the process. If I have learnt anything from the pandemic, it that technology has the power and potential to enable connection. From virtual meetings to online grocery shopping, innovations in technology allowed us to connect and collaborate whenever, wherever. While we rapidly adopt new digital technologies, we must also place accessibility front and center. Despite the benefits tech adoption brings with it, several businesses are yet to factor inclusivity and accessibility into their products. Many services and experiences are still not inclusively designed and operated. As per Forrester in 2020, while gauging the impact of the pandemic on customer experience CX, there is a dire need to create more inclusive experiences. Although things may have been improving, we are yet to be there. The onus of enhancing customer experience is upon those who conceive, develop, design, operate and manage products and services. These teams need to pay attention to the details and see how these affect different people. Once the barriers have been identified, efforts must be made to eliminate them. Technology can be an enabler of inclusivity at all levels. Building Inclusive Solutions Inclusivity and accessibility are key for developers.

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Working in big tech firms at the core, accessibility refers to making the same technologies and products available to everyone, say, for instance, differently abled people. Due to their versatile nature, smartphones can promote digital inclusion and serve as cost effective and bespoke tools for people with disabilities. What makes them invaluable assets for these users is their ability to cluster together multiple assistive technologies in one single device. Several built in accessible features and third party apps allow access to useful information and content in smartphones. Such aesthetic techs facilities help perform daily activities. They enable one to function independently, move independently, and drive social inclusion and participation. As they help improve the quality of life, such smart technologies make smartphones assistive to people with vision impairment and color blindness. Smartphone devices have also been equipped with specific accessibility features such as high contrast colors. For example, high contrast keyboards or adding high contrast mode for the internet app to fulfill the rising demands for accessibility. Others offer accessibility features for hearing, visibility, and dexterity. The Voice Assistant details what you touch, activate, and select through verbal feedback. These help the visually impaired edit text or change any settings using tap gestures or familiar swipe. With these features, the vision impaired or color blind people get support in daily life activities and social interaction which are not possible with human vision smartphone interaction. Inverted colors allow changing of white text on a black background, and vice versa or yellow text on a blue background and vice versa. With the introduction of OLED screens, smartphones can display a billion different colors and provide outstanding color accuracy. Optimisations such as Nature Tone Display and Color Correction Solution offer users a screen tailored to their vision and best in class hardware in smartphones. These advancements provide the best gaming, movie watching, and photographic experience. And consumers want these customizations created without leaving any adverse impact on the environment. Creating Sustainable Technology A sustainable brand is the one that has successfully embedded economic, environmental, and social issues in its business operations. However, companies considering themselves to be sustainable are only able to meet about one third of this definition. Most businesses know that fulfilling sustainability goals will require a systemic approach to bring about transformation. This will take a 360 degree view of the challenge at hand. However, technology and data need to be integrated at the outset to build sustainability as a competitive advantage. Hence, for companies thinking of advancing their sustainability initiatives, technology can be a major accelerant. Smartphones have great potential to bring forward sustainable development goals by using smartphone applications and other mobile technologies that push for sustainable consumption practices such as reducing waste, sharing, and improving resource efficiency. Users nowadays have become woke and so, sustainability has become important for them when it comes to the brands they wish to associate with. Most brands are following the principle of 3Rs in manufacturing reduce waste through sustainable packaging reuse.

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Emmanuel Macron has won a second term as President of France with 58.8 of votes cast. This is a decisive victory for the 44 year old incumbent, who defeated the far right candidate Marine Le Pen at the end of a bitter campaign. Macron is the first president since 1965 to be reelected while holding a majority in Parliament. His opponent vote share 41.2 will also make history, as this is the highest notched by a far right candidate in a presidential election. Compared to 2017, Le Pen improved her first round score by 2.2 percentage points and her second round score by more than 8 percentage points. The national monetisation pipeline has identified 25 airports run by the Airports Authority of India AAI for action over the next three years. Four of them are located in Tamil Nadu all international airports. Go airport monetisation plan needs to be studied with the TN government major industries policy note, 2022 23, to see how the approach can be tweaked to realign incentives between the two levels of government to encourage industrial development. It essential because the current airport infrastructure policy does reconcile political risks to potential rewards of monetisation. TN policy note is an extension of what the previous DMK government suggested during the UPA 1 era. The note says that land forms the major portion of overall project cost. Henceforth, if the state transfers land free to Go, which subsequently monetises the infrastructure, the state should be entitled to a share of the gains. It a sensible suggestion and one Go should consider. Revenue from infrastructure flows to governments through two streams. One, through taxes, which are split between Go and states on the basis of the Finance Commission recommendations and GST Council decisions. Two, through subsequent monetisation of an asset. It the second stream that needs fine tuning. Often, land is obtained by invoking a legislation to forcibly take over privately owned property to serve a public purpose. This can sometimes extract a political cost that borne entirely by the state government. This risk can be mitigated by giving states a share of the upside arising out of monetisation. A mismatch between risk and reward across the two levels of government has acted as a drag on India industrialisation. The UP government example is pertinent here. It holds the equity of Noida International Airport incorporated in 2018. After overseeing the land acquisition process, it contracted Zurich Airport to build the airport and then operate it for 40 years. The upside of a potential monetisation will accrue to UP. True, Jewar is a greenfield project and AAI are existing airports. But the principle holds. Separately, there a need to reevaluate mechanisms of awarding compensation when land is acquired. The legislative process is complex and tilts towards the state. Sometimes this results in paltry compensation. On paper, there are redressed mechanisms. However, it almost impossible for an individual to get redress. Tweaks in laws allowing acquisition can help mitigate resistance to.

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Politicians will use it to rouse local passions aimed at a North-South divide in the country. This was evident from the remarks of the Chief Minister of Tamil Nadu after the results when he said that the BJP has now been completely removed from Dravidian lands. The United Nations Population Fund has pointed out in its recent report that India may receive Demographic Dividend because of its increasing working age population. It noted that 30 of India population is below 14 years of age, with the working age population years constituting another 62 only 8 of its people being 60 years or older. estimates that India working age population will reach a maximum of 65 by 2030 and then start declining thereafter. According to it, the country demographic dividend will be available for five decades from 2005 to 2055, longer than any other country of the world. By June 2023, India is expected to overtake China as the world most populous country. India median population age is now 28 compared to China 37. in its report has drawn attention to the significant demographic dividend India is expected to enjoy over the next several decades, increasing her economic growth potential. It is pointed out in this connection, if India growing working age population can find productive employment with reasonably decent incomes, the country will benefit significantly from the demographic dividend, which in turn would propel her economic and social development. Potential Benefits of the Demographic Dividend the benefits of having an age structure with more working age people and lesser dependents works through many mechanisms: According to experts, all the above-mentioned mechanisms provide an opportunity for growth. They have identified a few variables namely, health, family planning, education, and adoption of conducive economic policies, which must be prioritised to make good use of the demographic dividend. Since ages we have been conditioned to believe that marriages in India are a sacrament and despite of the unavoidable, unsurmountable and untenable circumstances they wrestle with, a husband-and-wife ought to stick together with ill death do us apart ideology. We as a society, don waste our time to point our fingers against anyone who breaks the stereotypical mindsets. I understand that for such couples who have invested way too much in their matrimonial relationships, be it their emotions, or finances or their own selves, seeking divorce is perceived to be an immoderate exercise. Why are such people made to still adjust despite of being persecuted by an abusive, chauvinistic or narcissistic life partner? Why is seeking divorce in India still frowned upon in this day and age? Why in the name of virtues people are coerced to pick a life full of oppression over seeking separation? In a country where over 10 million couples get married every year and about a fraction among them i.e., about 110,000 break their marital bond, seeking divorce is being frowned upon least to speak about labeling them for being divorcees. When we compare the statistical data available with us, the prevailing divorce rate at 1.1% in India is decumbent vis-a vis other countries worldwide. Nonetheless there less percentage of divorces in India, but we cannot deny the right to take legit action instead of becoming silent sufferers, when a certain percentage of married couples are trapped in their marriages at the behest of their obnoxious life partners and or under devastating circumstan

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Buddhism), Yogini Tantras, Dakini traditions, and sacred feminine wisdom (Yeshe Tsogyal lineage). The Yogini cults influenced early Vajrayana practices; the Dakini principle in Buddhism evolved in dialogue with Yogini traditions. Guru Padmasambhava mastered and transformed these Tantric currents into Buddhist Vajrayana. In Vajrayana, Yogini (Hindu Tantra) and Dakini (Buddhist Tantra) represent similar archetypes like sky dancers, wisdom energies, transformative feminine forces, guardians of secret teachings. Guru Padmasambhava is often depicted surrounded by dakinis, wrathful feminine energies. From an esoteric lens, the Chausath Yogini Temple represents the mandala of feminine cosmic power. Guru Padmasambhava represents the master of Tantric mandala energies. Both operate in the realm of sacred geometry, Charnel ground symbolism and non-dual transformation. The highest class of Buddhist Tantras practiced by Guru Padmasambhava are called Yogini Tantras. In Shakta Tantra, it is Yogini; in Vajrayana Buddhism, it is Dakini. Energetically and symbolically, they represent the same archetype: sky-dancing feminine wisdom, guardians of secret teachings, initiators into non-dual realisation, fierce compassion. Guru Padmasambhava is inseparable from dakinis like Yeshe Tsogyal (wisdom consort) and Mandarava. The Eight Great Charnel Grounds are wrathful feminine protectors. The Yogini temples were connected to cremation-ground rituals, skull symbolism, bone ornaments, and transcending fear and death. Guru Padmasambhava is described as meditating in charnel grounds, subduing spirits and yoginis, receiving secret teachings from dakinis, and manifesting in wrathful forms. The Eight Great Charnel Grounds in Tibetan iconography reflect the same Tantric landscape. From a mystical perspective, the 64 Yoginis represent 64 aspects of awakened feminine consciousness. Guru Padmasambhava represents the master who integrates, transforms and liberates these energies into enlightenment. The Yogini circle is the field. Guru Rinpoche is the Vera master moving within that field. There is a connection between the 64 Yoginis and the eight manifestations of Guru Padmasambhava in a mandalic way, esoterically and archetypally. In Tantra, numbers are symbolic: 8 directions. Each manifestation of Guru Rinpoche radiates 8 Yogini powers. 8 manifestations × 8 Yoginis = 64 Yogini energies. The mandala structure is such that the 8 manifestations are the Vera Axis and the 64 Yoginis are the Radiating Shakti Currents. Guru Padmasambhava is the still centre. The Yoginis are a dynamic movement. It represents spontaneous appearance; pure awareness arising from emptiness. His eight Yoginis symbolise the birth from void, creative Shakti, cosmic womb energy, primordial sound, elemental formation, radiant innocence, divine play and unconditioned wisdom. This corresponds to Yoginis as cosmic creators. It represents order within chaos, containment of power. His 8 Yoginis symbolise controlled fire, ethical restraint, sacred boundaries, purification, inner tapas, stability, subdued passions and focused awareness. Here Yogini becomes refined Shakti. It represents learning all systems, mastering philosophies. His 8 Yoginis symbolise wisdom streams, scriptural knowledge, mantra mastery, subtle intellect, esoteric sciences, sacred speech, Tantric transmissions and secret insight. Here Yoginis are embodiments of vidya (knowledge). It represents power over negativity, fierce compassion. His 8 Yo

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temple energy. It represents magnetising blessings, harmonizing energies. His 8 Yoginis symbolize attraction, beauty, grace, devotional power, prosperity, harmony, and charisma and heart expansion. Here Yoginis are benevolent and enchanting. The 64 Yoginis represent the complete spectrum of Shakti. The 8 manifestations represent the complete spectrum of Vera mastery. Shakti (dynamic power) and Vera (unshakable awareness enlightened union. In inner practice, the 64 Yoginis are your 64 energies, emotions, instincts, desires, fears and talents. The 8 manifestations are the 8 ways consciousness transforms them. The 64 Yoginis are the dancing energies of life; the eight manifestations of Guru Rinpoche are the mastery of that dance. TOI News - February 16, 2026 when a child is abused, exploited, why doesn't our blood boil longer? Swaty Prakash is a mother, a writer, and an educator. She also fiercely adds that she is a former journalist who spent over a decade running after news for some of the country's leading newspapers and news agencies. However, she now freelance and dishes out free (and often unsolicited) advice to her child and her students. Teaching in an international school in Jaipur these days, she aspires to help those young writers bloom, and yes write her own story too. As you read this, you may already have forgotten about a child barely ten years old who was fighting for her life in the ICU of a hospital in Greater Noida just two weeks ago. She is no longer in the news. But this is not her first battle. She was fighting for her life when her employers, a CRPF official and his wife, tortured her, abused her, clipped off her fingernails, and barely gave her food for months. When she was admitted to the hospital, her haemoglobin had fallen to a dangerously low level. Her frail body, struggling to breathe, was covered with scars and wounds, a testimony to the life she had endured. Last year, her father abandoned her, her siblings, and their mother, leaving them to fend for themselves. With a mother living with mental disability, the child became the family's sole caregiver and breadwinner. A couple of weeks ago, she was on the front pages of newspapers and on many of our minds. Then other fresher, more shocking news events took over. So was another child, no more than fifteen, who walked over 150 kilometres with a severed hand to escape his employer. The boy, from Bihar, had been forced into labour on a farm in Haryana's Jind district. His employer beat him, the family abused him, starved him, and when one day his arm was severed after getting stuck in a fodder machine he operated daily, the employer chose to throw him out. A teacher found the child and took him first to a police station and then to a hospital. As the news broke, media houses thronged the hospital, interviewing the child. The public was outraged by the cruelty inflicted on him. Another episodic tragedy took over the front pages. Another story shattered hearts. And just like every time before, the country moved on. Last we heard, the girl remained in the ICU, under the care of authorities. Her mother cannot visit her or take responsibility for her due to her mental health condition. The boy, more fortunate in this regard, has been taken under the care of a partner of Just Rights for Children, a prominent network of NGOs working for child protection and child rights. His chances of rehabilitation are higher. The chances of the public remembering him remain dismally

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The long-term impact this has had in terms of loss of the wonderfully vibrant array of species of plant and animal life that populate the Amazon rainforest. However, there are tender shoots of success. Biodiversity, which was virtually ignored until recently, is fast becoming a key risk for ESG investing in capital markets. However, there exist inconsistencies in how to integrate biodiversity concerns into mainstream business and ESG strategies; and the measurement metrics for it. The IUCN is one of the leading international organisations doing exemplary work in Biodiversity conservation. It has developed the Red Data Book, which is the world most comprehensive inventory of the global conservations status of flora and fauna. While there are developments of biodiversity conservation and streamlining it with the larger ESG sector, there are still ruffles that need ironing. Streamline the metrics First, there is an urgent need for streamlining the metrics used to measure biodiversity loss. How do you set a baseline and measure impact on biodiversity and nature loss? Ultimately, what gets measured gets managed. The Species Threat Abatement and Restoration (STAR) metric enables business, governments and civil society to quantify their potential contributions to stemming global species loss, and can be used to calculate customisable targets. The STAR metric was developed based on the IUCN Red List of Threatened Species, in a collaboration between 55 organisations. The STAR metric is a good start, we need a similarly localised system and metrics for Indian biodiversity mapping as well. Curate a bespoke conservation plan Similar to the net zero emissions pledge of India and other nations, we must also pledge to be net zero in nature loss. But the key issue here is how do you plan for a target at a national level? We need to focus on specific geographic micro-locations and build bespoke biodiversity and nature loss strategies for these areas. Biodiversity conservation strategies must be planned with a bottom up approach, keeping the unique ecosystem, topography and flora and fauna of the geographic location. For example, coastal ecosystems have very specific flora and fauna, habitation, climate and economic activities, so the strategy for such an ecosystem should focus on marine life, micro-plastics in the ocean, salinity, eutrophication, sea level rise, among other elements. These are some key localised considerations that need to be accounted for while designing a biodiversity conservation plan. Adopt a secondary or tertiary indicator-oriented approach Furthermore, any infrastructure development must include an initial assessment of the economic activity being undertaken and its impact on the ecosystem where it will be rolled out. This should be followed by an impact assessment of the operational activities on the surrounding ecosystem. Given that biodiversity loss is not easily quantifiable unlike carbon for instance, and that it is multi-layered, intimately related to topography, climatic zones and so on, it might make more sense to link biodiversity conservation with secondary or tertiary indicators like water levels, groundwater recharge, soil nutrition or green cover. Community engagement Biodiversity conservation requires a coordinated effort from multiple stakeholders, including governments, non-profits, private sector, and local communities. Local and indigenous communities often have a deep historical understanding of the ecosystems t

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Emmanuel Macron has won a second term as President of France with 58.8 of votes cast. This is a decisive victory for the 44 year old incumbent, who defeated the far right candidate Marine Le Pen at the end of a bitter campaign. Macron is the first president since 1965 to be reelected while holding a majority in Parliament. His opponent vote share 41.2 will also make history, as this is the highest notched by a far right candidate in a presidential election. Compared to 2017, Le Pen improved her first round score by 2.2 percentage points and her second round score by more than 8 percentage points. The national monetisation pipeline has identified 25 airports run by the Airports Authority of India AAI for action over the next three years. Four of them are located in Tamil Nadu all international airports. Go airport monetisation plan needs to be studied with the TN government major industries policy note, 2022 23, to see how the approach can be tweaked to realign incentives between the two levels of government to encourage industrial development. It essential because the current airport infrastructure policy does reconcile political risks to potential rewards of monetisation. TN policy note is an extension of what the previous DMK government suggested during the UPA 1 era. The note says that land forms the major portion of overall project cost. Henceforth, if the state transfers land free to Go, which subsequently monetises the infrastructure, the state should be entitled to a share of the gains. It a sensible suggestion and one Go should consider. Revenue from infrastructure flows to governments through two streams. One, through taxes, which are split between Go and states on the basis of the Finance Commission recommendations and GST Council decisions. Two, through subsequent monetisation of an asset. It the second stream that needs fine tuning. Often, land is obtained by invoking a legislation to forcibly take over privately owned property to serve a public purpose. This can sometimes extract a political cost that borne entirely by the state government. This risk can be mitigated by giving states a share of the upside arising out of monetisation. A mismatch between risk and reward across the two levels of government has acted as a drag on India industrialisation. The UP government example is pertinent here. It holds the equity of Noida International Airport incorporated in 2018. After overseeing the land acquisition process, it contracted Zurich Airport to build the airport and then operate it for 40 years. The upside of a potential monetisation will accrue to UP. True, Jewar is a greenfield project and AAI are existing airports. But the principle holds. Separately, there a need to reevaluate mechanisms of awarding compensation when land is acquired. The legislative process is complex and tilts towards the state. Sometimes this results in paltry compensation. On paper, there are redressed mechanisms. However, it almost impossible for an individual to get redress. Tweaks in laws allowing acquisition can help mitigate resistance to.

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It was Independence Day when I wrote these lyrics for a short film made in national interest for the Film & Television Institute of India. The social message of secularism, conveyed purposefully through child actors, travelled to 11 global film festivals winning 03 awards for Best Film to my heart content. The same year a few children tapped the courts to practice their individual religious culture in educational institutions which are the very roots of my secular nation. I travelled back in time. I was brought up in a little village in West Bengal and studied in a missionary school in its large capital, Calcutta now, Kolkata. I spent all my student life commuting from my obscure hamlet to a renowned city via the by-lanes dotted with a temple, a mosque and a church; in succession. I was taught to bow while passing by the temple of my gods and be respectful while passing by the places of worship of other faiths. That was my first lesson in secularism. My village also had a master of a fair, which was visited by every villager irrespective of his religion, caste, creed, gender or age. Despite moving on from our remote village long back, my friends and I still do not know if that unknown fair was a Muslim, a Hindu or a Christian. All we knew was that we collectively found peace, freedom and enlightenment there. That shrine brimmed with pictures and idols of Jesus, Quran and Hanuman and was a symbol of a vibrant secular fabric of India I grew up in. The educational institutions of my country are exactly that maser. Coming to my school and college, the former run by a nun and the latter by the govt, I never found religious undertones in the air which was full of academics, sports, discipline, fun and of course, politics. Politics, for that matter, is an integral part of the routine life of my nation and one can hardly beat a Bengali in this game. Bengal has given us our national anthem, national song, the highest numbers of freedom fighters and of course Khela Hobe translated to: the game is on. Making my bones in the highly political environment of Bengal in the 1990s, I will make no bones about the fact that the politics were limited only to colleges, not schools and despite all kinds of active political affiliations and unions, even the famous co-educational govt college of mine was devoid of religious discrimination. Girls and boys followed the institutional dress regulations equally without doubts, peacefully protested and fought on campus with due regard to the institutional sanctity, enjoyed, ate and slept together no puns intended on sleeping. Yes, both genders regardless of their religion wore similar varieties of tattered jeans and earrings I still do. The national dress was the only exception, which all students donned on two specific days at our college Republic Day and Independence Day. I do not remember the name of my sixth crush at college but fondly called her Basanti after the famous chirpy character of Hema Malini from the popular film holay. I gathered to my shock during our last college reunion that she was a Muslim who is now married with a couple of lovely kids, who called me Mamu a poor maternal uncle. That pious girl was the topper of our college who was never concerned about her official attire but only her education and is now a senior govt official. I had seen Basanti in a Hijab when we visited her home once to savour Biryani on Eid but never on our campus. Selecting the dress code of her institution was not her bu

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As they have faith in their educational institutions, who practice their religion as much as they respect the religion of others. Basanti is exactly my India. My school on the other hand was run by nuns, who belong to a religious order by definition and practice. However, Christianity never translated to ground. My class was unique in every sense. Amongst my classmates was a Jain, a Jew, a Tribal, a Sikh and a Pathan. Rangrez Khan, nick-named Rang, was a devout Muslim who prayed five times a day at his home and pranked me five times a day at school. A colorful character, Rang looked so handsome in his skull cap and pathani suit that he was offered a film while binging on Phuchka a popular Indian street food at the roadside but he was disciplined enough to never wear the same to school even on the days of colour dress. Anything connected to religion was prohibited in our school. Nothing except the kara and turban for Sikhs only no skull caps, no cross, no tilak, no rakhi, no kohl. We were admonished if caught discussing politics or religion in school. Even parents were asked to visit only in formal clothes no Kurta-Pyjama or Burqa and this was a tough one for a deeply religious and upright Muslim family of Rang. The only days Rang mother stepped out of her home without a Burqa was on the PTM parents-teachers meeting days and conformity to the school policies superseded her religious practices. On the other hand, I hardly passed science without a tilak on my forehead or without writing Om on my answer sheet and no wonder, my secular school had a big hand in it since I consistently failed every science exam. We were sort of jealous of our principal and our sikh mates but rules were rules. Over the years, Rang went on to become a successful businessman and looks nothing less than a Mullah today. I hardly recognised him when I bumped into him outside a mosque at Chandni Chowk where he prays five times a day. With a flowing henna-dyed beard, skull cap and ankle-length Pathani Suit, I doubt he will ever be offered another role in films. His smart children stood next to him in a missionary school uniform oblivious to their religious practices, which their father had limited to their home, their community and their place of worship. Their father and I learnt from the same school that educational institutions are a common breeding ground, of all Indians regardless of our variety of religions, where you can play in but can play on. That the difference in words and deeds. Rang is exactly my India. As kids, we called Independence Day as Aazadi De Allow Independence. We demanded independence from our parents every 15th August laddoo de aur khelne de give us sweets and the whole day to play. While India ties balloons for its Independence Day, it is ballooning with protests and court cases to allow Hijab, Naqaab and Burqa in educational institutions. Don we observe rules all our lives and everywhere? From traffic signals to office, from parliament to festivals? My individual religious mandates, policies, practices or culture can never override the same of any institution or organisation. There are multiple logical, social and legal reasons behind this but if I were to simplify, let take just two I signed in to its terms and conditions on joining and second, it consists of people of all religions in a democratic secular nation. I shall choose a temple for hav and seek prasad not a mosque and I won enter a mosque in shorts. Every place has a sanctity whi

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Acquisition the doctrine of eminent domain needs to be balanced with fairness. With seven Supreme Court judges retiring this year and over a third of sanctioned high court judges posts lying vacant, Parliament should urgently consider increasing the retirement ages of SC and HC judges from 65 and 62 respectively. Scarce judicial resources are constantly expended in finding suitable candidates for these top constitutional positions. And with replacements rarely happening concurrently, the pendency burden grows faster. On August 31 last year, nine SC judges were appointed after two years of no appointments. It another matter that a nearly full strength SC failed to prioritise consequential constitution bench matters. The vacancy problem is more pronounced in HCs where 45 of pending 59 lakh cases are awaiting disposal for over five years. While the overall vacancy position is 35 in HCs, in big HCs like Allahabad, Calcutta and Patna nearly 50 sanctioned posts lie vacant. The bizarrely different retirement ages for SC HC judges may be a colonial legacy, but the UK has progressively increased retirement age for judicial office holders to 75. The benefits of India following suit go beyond pendency. It no one case that judges turn unfit after 62 or 65. Many secure positions as judicial members of tribunals and commissions. But the hankering for post retirement jobs weakens judicial independence vis central and state executives. If judges serve till 70 there minimal incentive to seek post retirement sinecures. Alternatively, a higher retirement age can also attract the best minds to the vocation. Only a few like Justice Robinson Airman and Justice UU Lalit have left behind lucrative practices to join SC. HC collegiums also face great difficulty attracting noted lawyers because of the low retirement age of 62 and delayed appointments. Even Article 224A option of allowing reappointment of retired HC judges has been exercised. A fully staffed judiciary will help cores of citizens awaiting justice in civil and criminal matters. More than 15 blockbuster drugs with annual global sales exceeding 100 billion will go off patent by 2030. Is India ready to make and export these Its pharm value chain needs urgent strengthening to take advantage of such opportunities. Here is the core issue. Making medicines is an 8 10 stage process. We are not competitive in making most medicines from the initial or intermediate stages. We import penultimate stage products to make medicines. The example of the fever reducing tablet Cronin will make this clear. This is my son in law story. We all had someone like him in class. Knew he knew more than the rest. Was always doing those puzzles with find the piece with dots or triangles that goes in the next space and showing off his high IQ and applying to Mensa and being a superior snob. Thing is he was smart but like chalk on a blackboard, raised your hackles. One day he overheard some of us talking about chess and he said oh, great let play, and he turned to.

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Diagnosed as prolonged grief disorder Medication may be required to treat this condition. Getting overwhelmed is the inability to cope with a challenging situation that requires resilience, patience, understanding, fortitude and equanimity. But these are qualities hard to come by, especially when tragedy strikes or one is facing multiple challenges. Getting overwhelmed by loss for a very long time can become a habit and lead to self harm. Those unable to return to normal life after a loss may need help to pull themselves together, but before taking recourse to medical treatment that can cause dependence or have side effects, it may be prudent to explore other organic, holistic methods. To grieve is a natural part of accepting loss, but it is unhealthy to get overtaken by grief to the extent that one isolates oneself and begins to wallow in self pity. A positive alternative is to engage in sea, service, to help others, so that grief gets translated to compassion and kindness rather than self centeredness. Grief therapy could include accessing holistic, non addictive spiritual but non denominational tools like deep breathing as in pranayam, yog, meditation, chanting and prayer. Grief therapy can also mean giving expression to your creativity, meeting with friends, sharing stories and feelings, exchanging experiences and showing that one cares. Live through grief and don hesitate to seek social support to help you cope with grief. I completely disagree that grief is a mental illness, says Joanne Cacciatore, an associate professor of social work at Arizona State University who operates a retreat for bereaved people. However, the New York Times reports that PGD was recently added to the Diagnostic and Statistical Manual of Mental Disorders, due to the wave of severe bereavement brought on by Covid 19 deaths, especially when many members of a family are lost at the same time. Some experts believe that one can mitigate the grieving process by becoming aware of such a future situation and start telling their loved ones especially the elderly and the sick how much they care, spend more quality time with them, and nurture a circle of friends who can give emotional support. We need to accept that grief is also a part of life, but take care to not let it become a longtime habit. And never hesitate to seek therapy or guidance from a genuine guru you are comfortable with. Diagnosed as prolonged grief disorder Medication may be required to treat this condition. Getting overwhelmed is the inability to cope with a challenging situation that requires resilience, patience, understanding, fortitude and equanimity. But these are qualities hard to come by, especially when tragedy strikes or one is facing multiple challenges. Getting overwhelmed by loss for a very long time can become a habit and lead to self harm. Those unable to return to normal life after a loss may need help to pull themselves together, but before taking recourse to medical treatment that can cause dependence or have side effects, it may be prudent.

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Emmanuel Macron has won a second term as President of France with 58.8 of votes cast. This is a decisive victory for the 44 year old incumbent, who defeated the far right candidate Marine Le Pen at the end of a bitter campaign. Macron is the first president since 1965 to be reelected while holding a majority in Parliament. His opponent vote share 41.2 will also make history, as this is the highest notched by a far right candidate in a presidential election. Compared to 2017, Le Pen improved her first round score by 2.2 percentage points and her second round score by more than 8 percentage points. The national monetisation pipeline has identified 25 airports run by the Airports Authority of India AAI for action over the next three years. Four of them are located in Tamil Nadu all international airports. Go airport monetisation plan needs to be studied with the TN government major industries policy note, 2022 23, to see how the approach can be tweaked to realign incentives between the two levels of government to encourage industrial development. It essential because the current airport infrastructure policy does reconcile political risks to potential rewards of monetisation. TN policy note is an extension of what the previous DMK government suggested during the UPA 1 era. The note says that land forms the major portion of overall project cost. Henceforth, if the state transfers land free to Go, which subsequently monetises the infrastructure, the state should be entitled to a share of the gains. It a sensible suggestion and one Go should consider. Revenue from infrastructure flows to governments through two streams. One, through taxes, which are split between Go and states on the basis of the Finance Commission recommendations and GST Council decisions. Two, through subsequent monetisation of an asset. It the second stream that needs fine tuning. Often, land is obtained by invoking a legislation to forcibly take over privately owned property to serve a public purpose. This can sometimes extract a political cost that borne entirely by the state government. This risk can be mitigated by giving states a share of the upside arising out of monetisation. A mismatch between risk and reward across the two levels of government has acted as a drag on India industrialisation. The UP government example is pertinent here. It holds the equity of Noida International Airport incorporated in 2018. After overseeing the land acquisition process, it contracted Zurich Airport to build the airport and then operate it for 40 years. The upside of a potential monetisation will accrue to UP. True, Jewar is a Greenfield project and AAI are existing airports. But the principle holds. Separately, there a need to reevaluate mechanisms of awarding compensation when land is acquired. The legislative process is complex and tilts towards the state. Sometimes this results in paltry compensation. On paper, there are redressed mechanisms. However, it almost impossible for an individual to get redress. Tweaks in laws allowing acquisition can help mitigate resistance to.

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Acquisition the doctrine of eminent domain needs to be balanced with fairness. With seven Supreme Court judges retiring this year and over a third of sanctioned high court judges posts lying vacant, Parliament should urgently consider increasing the retirement ages of SC and HC judges from 65 and 62 respectively. Scarce judicial resources are constantly expended in finding suitable candidates for these top constitutional positions. And with replacements rarely happening concurrently, the pendency burden grows faster. On August 31 last year, nine SC judges were appointed after two years of no appointments. It another matter that a nearly full strength SC failed to prioritise consequential constitution bench matters. The vacancy problem is more pronounced in HCs where 45 of pending 59 lakh cases are awaiting disposal for over five years. While the overall vacancy position is 35 in HCs, in big HCs like Allahabad, Calcutta and Patna nearly 50 sanctioned posts lie vacant. The bizarrely different retirement ages for SC HC judges may be a colonial legacy, but the UK has progressively increased retirement age for judicial office holders to 75. The benefits of India following suit go beyond pendency. It no one case that judges turns unfit after 62 or 65. Many secure positions as judicial members of tribunals and commissions. But the hankering for post retirement jobs weakens judicial independence Vis central and state executives. If judges serve till 70 there minimal incentive to seek post retirement sinecures. Alternatively, a higher retirement age can also attract the best minds to the vocation. Only a few like Justice Robinson Airman and Justice UU Lalit have left behind lucrative practices to join SC. HC collegiums also face great difficulty attracting noted lawyers because of the low retirement age of 62 and delayed appointments. Even Article 224A option of allowing reappointment of retired HC judges has been exercised. A fully staffed judiciary will help cores of citizens awaiting justice in civil and criminal matters. More than 15 blockbuster drugs with annual global sales exceeding 100 billion will go off patent by 2030. Is India ready to make and export these its pharm value chain needs urgent strengthening to take advantage of such opportunities. Here is the core issue. Making medicines is an 8 10 stage process. We are not competitive in making most medicines from the initial or intermediate stages. We import penultimate stage products to make medicines. The example of the fever reducing tablet Cronin will make this clear. This is my son in law story. We all had someone like him in class. Knew he knew more than the rest. Was always doing those puzzles with find the piece with dots or triangles that goes in the next space and showing off his high IQ and applying to Mensa and being a superior snob. Thing is he was smart but like chalk on a blackboard, raised your hackles. One day he overheard some of us talking about chess and he said oh, great let play, and he turned to.

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This is probably the right time to play a What would Elson Musk Do game: Take a free speech challenge, and imagine how Musk, whose bid to buy Twitter for 44 billion has been accepted by its board of directors, would react to it. Would Twitter run by a libertarian Elson Musk have banned hundreds of thousands of accounts supporting the Islamic State in 2015 How would Musk owned Twitter have reacted to orders from the Indian government to block accounts and tweets, many of which were as Twitter then claimed not in violation of Indian law Punjab is expected to contribute about 13 million tons of wheat in the ongoing procurement exercise of Go. However, a report in this paper said crop arrivals in the market are tapering. Right now, it appears procurement is unlikely to exceed 10 million tons. Separately, Haryana has banned inter district movement of dry fodder made of wheat straw and other materials. All these developments are early signs that the agricultural market is tightening as all the stakeholders adapt to both local and international forces. The FAO cereal and vegetable oil price indices hit record highs in March. It may partly explain why some links of Punjab agricultural chain are reportedly holding back stocks. India wheat and edible oil markets are influenced by international events through the trade channel. The Russia Ukraine war may have undermined global food security because of the region criticality in the supply of wheat, sunflower oil, maize and fertiliser. The upward trend in agricultural prices, however, predates the conflict. Drought in parts of both North America and South America have constrained supply of important grains and soya bean. India food inflation trajectory too hit an inflection point before the conflict. Food inflation declined between May and September 2021. Since then, it has seen a steady increase. The consumer food price index was 7.68 in March, higher by seven percentage points than the September 2021 reading. Rising food prices have pushed up the headline inflation as core inflation has been sticky around 6 for a year. The combined pressure on prices led to headline inflation of 6.95 in March, above RBI inflation target upper limit of 6 . India macroeconomic challenges now include elevated inflation. Within it, food price inflation is worrisome as it has adverse consequences on a large section of the population which does not appear to have fully recovered its purchasing power from the economic shock of 2020 21. Unlike oil, the level of domestic control over most items of the food basket is significant. Go and states are in a position to mitigate the impact of food inflation. India stock of food grains needs to be released regularly to control cereal prices. Go also needs to persuade states to refrain from bans on movement of agricultural products as these worsen the impact of international trade disruptions as producers prioritise protecting their domestic markets. Controlling food inflation will also ease RBI task and make for a smoother.

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Transition to a tighter monetary policy. Maharashtra MP MLA couple Navneet and Ravi Rana and Gujarat MLA Jignesh Mevani are independent politicians at two ends of the political spectrum but the trio find themselves united by a common, disturbing and ever growing strand of state overreach. The Ranas were arrested on sedition charges by Mumbai police after threatening to protest outside CM Uddhav Thackeray residence and Mevani by Assam police for tweeting against the Prime Minister. Almost certainly, the police in neither instance was functioning on its own accord. Ordinarily, the Ranas would have been booked on bailable offences like unlawful assembly or disobeying a public servant order. But their political contestation with Shiv Sena can be reasonably suspected as the cause of the sedition charge, which tantamounts to accusing them of treachery against the government. Mevani case is no less an overreach. Police from Kokrajhar district travelled from one end of the country to the other end for a tweet. Just as Mevani got bail, he was re arrested for alleged obscenity, assault and insult to a woman cop from Assam Barpeta district. Police overburdened with onerous law and order and criminal investigation responsibilities effecting arrest for a tweet that did provoke violence or wantonly filing sedition cases betray priorities gone horribly wrong. The justice system also comes under needless strain: Judicial magistrates often lack the gumption to call this bluff. Police curtailing the right to dissent can come back to bite today political masters, wherever they are governing, when the shoe is on the other foot. Conversely, there also police failure to stop actual riots: Take the case of many violent incidents during religious processions in recent weeks. A misfiring, dysfunctional police unable to assert itself while maximalist politics shows no signs of receding portends more rights violations. The higher judiciary with its independence and powers to enforce the rule of law must keep redrawing the lakshman rekha against state overreach that netas are intent on effacing. Is it genes, extraneous factors, or a combination of both that play a predominant role in shaping one inclinations, tastes and, going forward, life and career choices It is difficult to answer this conundrum, particularly as one comes across a child of doctor parents opting for his parents profession even as his sibling chooses the legal profession. Even though a child may have an entire genetic pool of his forebears to dip into, he could well defy probability and reject genetically tailored inclinations and influences. Indeed, his career choices may well be spurred by several, complex invisibles that could fall in a wide ambit of non genetic influences. Samskaras of one past lives could play a decisive role in shaping one present life inclinations. And the gene powerhouse can be upstaged by samskaras of past life in someone pursuit of a radically different vocation than one dictated by bloodlines. There are enough instances of child prodigies having a head start over their peers in acquiring mastery in vocations while bypassing the.

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headlines. Their perpetrators are either in custody or being tracked down. But the number of children who never make it to any page or primetime debate runs into lakhs. These are not isolated horrors. They are statistics. And statistics, when ignored, become silent. According to Census 2011, over ten million children between the ages of five and fourteen were engaged in child labour in India. As per the National Family Health Survey V (2019 21), almost one in every five girls is married before she turns eighteen. Every child marriage is child rape, and these children are no different from the ones we have been speaking about. Just today, The Times of India reported that over two lakh SOS calls were made to child helplines between September 2023 and December 2025. These numbers should shatter us to the core. We should be angry that so many children remained unheard until they dialled for help. How much courage must a child muster before calling a helpline against their own employer, uncle, brother, neighbour, or stranger? It did not remember the children working in dhabas, restaurants, and private homes in 2011. A decade later, it forgot a fourteen-year-old who was married twice and impregnated twice. Remember the numbers. Notice the young children at traffic lights, in roadside eateries serving tea, and the ones sitting quietly by the road with bruises we notice and then forget. And we must get angry at what we see. Not the fleeting anger that dissolves into weekend plans, but the kind that compels us to act, to question, and to report. Holidays are a boon. Especially when one stays in places that offer complimentary buffet breakfasts. To me, that is the ultimate luxury. Imagine just rolling out of bed and walking across to a hall where The recent elections in Bangladesh have opened a new chapter in South Asian politics, creating an opportunity for political renewal and a potential reset in India-Bangladesh relations. After a prolonged period marked by political uncertainty By Nayaswami Nitai Deranja and Tyagi Shivendra In India, the arrival of exam season often brings a palpable sense of tension that permeates households across the country. As millions of students prepare for competitive board Geopolitical uncertainty triggered by Trump has sharply shifted other nations' AI focus from 'safety' to 'sovereignty'. This is more than evident in Delhi's AI summit, where India is pitching for a global leadership role. The A sign outside Washington Post HQ read: Democracy Dies with Billionaires. It echoed the paper's own motto and captured a new discomfort one of America's most storied newsrooms now lives at the mercy of The week of love has just slipped past us. Roses have begun to wilt, dinner reservations have returned to their weekday anonymity, and the language of affection has retreated from timelines and shop windows. The Bangladesh has voted, a historic election with Tarique Rahman's Bangladesh Nationalist Party (BNP) winning two-thirds majority. What does it mean for Dhaka-Delhi relations is what everyone's really waiting for. And it's more than evident that Today is Valentine's Day, so every interaction, online and offline, seems to be about romance and love. As much as this is emotion, this is also big business. The Indian dating apps market is expected A playback song from Chak De! India goes: Baadal par paanv hain, ya chhoota gaon hai, ab toh bhai chal padi, apni yeh naav hai our feet rest on clouds, or perhaps it's a When it com

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and West Asia, I was struck by the rising intensity of complaints In what can only be termed as most unfortunate, Congress-led opposition's move to remove Lok Sabha Speaker Om Birla marks a new low in trust between govt and rival political parties. The no-trust move, signed If modern India had a corporate slogan, it would be Benchmarking Globally, Tolerating Locally. Our GDP growth is benchmarked against China, digital payments compared to Scandinavia, and startup ecosystems pitched against Silicon Valley. Boardrooms Institutional reforms in the judiciary constitute a massive agenda. From pendency of cases to undertrial reforms, much can be done to make the wheels of justice move faster. Here are five priority areas that the As artificial intelligence reshapes economies, institutions, and everyday life, public debate has largely focused on familiar divides: access to digital tools, infrastructure limitations, or the lack of technical skills among citizens. These challenges are real. India desperately needs aircraft, both civilian and military. On the defence front, the country's dwindling fighter jet squadrons have raised concerns. That's why the expected clearance for the purchase of 114 Rafale fighter jets from To nobody's surprise, the Indo-US trade deal, announced in line with contemporary times in a blaze of high-profile tweets by the highest offices in both countries, has generated significant sound and heat. Equally understandably, it's Even as the India-US deal brings sighs of relief, the learnings from a year of Trump tariffs' pain should not be forgotten. Their heat has surely woken up GOI to how protectionist, over-regulated, and uncompetitive By Ganesh Kolambakar Today, politics appears to have lost its soul. Leadership without purpose, polarisation without understanding, and power pursued for its own sake have turned governance into a spectacle rather than a service. When Anthropic's release of a set of new AI tools has led to a dramatic fall in the share prices of software and IT services companies like TCS and Infosys. The company started off building AI For decades, India's engagement with global trade was shaped by a contradiction. Growth was desired yet fear of being overwhelmed by cheap imports bred caution. Liberalisation advanced, but incrementally and often defensively. The Bharat-US trade. India's trade strategy to achieve US$ 2 trillion exports by 2030 part I Dr. Prashant Prabhakar Deshpande has post-graduated in Economics with a Gold Medal in 1976 and was awarded a Ph. D in Social Sciences from Nagpur University in 2007. Today, India has been one of the fastest growing economies in the world with demonstrated flexibility and adaptability. During the past few decades India has firmed up its position in the global economy by boosting the entrepreneurship culture and technological growth leveraging its demographic benefits. With this, the country has successfully transitioned from being an agriculture-driven economy to an industrial and service-oriented one, displaying growth in several key sectors. During the period, India has experienced a healthy annual Gross Domestic Product (GDP) growth rate driven by: The COVID-19 pandemic however presented challenges resulting in contraction in 2020. However, prompt government actions and implementation of policies to reduce the impact of the pandemic led to a steady recovery, pushing the economy to greater heights. In this transition of the Indian economy, exports have play

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Normal learning process. Such children are wildcard entries in charting a course of excellence with a karmic connection to fly higher, faster and stronger. Speaking of flights, a post went viral recently about a six year old Egyptian boy, Adam Mohammad Amer, displaying an amazing knowledge of flying aircraft. Inside a plane cockpit, the kid stumped the flight commander, who quizzed him on technical aspects of flying and modern avionic systems, with all the right answers. The boy even followed up the theory session with a practical demonstration a few days later when he captained the flight simulator of an Airbus A380 in Abu Dhabi and navigated the virtual plane through flight to a successful landing. With none of his parents having an aviation background, the boy hands on familiarity with modern avionics and aircraft control systems, besides knowledge of technical jargon, was uncanny. On the other hand, there are those who, along with right samskaras, are also genetically well endowed. This winning combination gives them not just a platform but an entire runway, so to speak, for attaining heights of glory. Thus, a convergence of physical and spiritual genes propels them to heights of excellence. The staggering volume of Tagore poetic works may be cited as a perfect synergy of genes and samskaras powering phenomenal levels of creativity in qualitative and quantitative terms. From his father, Debendranath Tagore, the poet imbibed sage like qualities as the perfect foundation for the carried forward poetic samskaras. But then, besides genes and samskaras, there is the third dimension of the physical environment that can shape human destiny for weal and woe, either in alliance with or in opposition to these two factors. The physical environment here represents one surroundings that subsume human, socio economic, and other pressures and can either detract from the genes and samskaras or act as synergistic allies to emerge as a formidable proposition in a positive or negative sense. To tweak an Eliotic phrase, the environment, referred to, either assumes the role of opposing human voices that wake us and we drown or, in alliance with genes and samskaras, make one swim against the tide faster and stronger to reach glorious shores. With the changing times, we are seeing the way of doing business is also changing. Along with old business houses, many new startups are also growing and competing with the giants. But unlike the traditional businesses, D2C brands have no middlemen and are directly involved in the manufacturing, marketing, and distribution of their products. As a result, partnering with retail sites or pop up shops to distribute products or ship straight to customers is critical. They must keep a careful check on their customer community, product users for brand recall, product feedback, and customer partnerships to keep up with market trends and competition. Most D2C brands, unlike traditional brands, do not have a large budget for offline promotions, so they are relying on the virtual events platform to drive product launches, customer engagement sessions, influencer specific.

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Are very cost effective and help in seller community building exercises. Way forward Customer behavior is altering as a result of the increased usage of the internet in all aspects of our lives, and D2C brands are capitalizing on this shift. We vet come a long way from e commerce to the met averse, and virtual event platforms are only the beginning. In terms of technology and customer experience, there is still a lot to come, and both businesses and customers are ready to experience it all. Raising a child with Down syndrome (DS) can be challenging and it is not uncommon for parents to undergo feelings of anxiety and fear. Higher chances of health complications, such as congenital heart defects, immunity disorders, gastrointestinal defects, and spinal problems can add to the challenges of caring for a child with DS. The good news is that there is plenty of help available for parents and early intervention can significantly improve their quality of life. With enough support, love, and encouragement, children with DS can gain independence, and go on to lead a rich and fulfilling life. Here are some tips for bringing up a child with DS Spend time, talk, and play with them Like other children, those with DS also need mental and social stimulation. It important that you make time to play and have fun with them. They also need their own peer group. So, introduce and make them play with children who may or may not have DS. Keep some time aside every day to talk to your child on various issues, including their school, friends, or anything else they may wish to talk about. You should also talk to them about current affairs and other burning issues. Keep the conversation simple and answer their questions honestly. Establish a routine Routine is important to every child and predictability can be immensely comforting. For a child with DS, it can be even more important and any deviations can be upsetting. So, make sure that you stick to the routine and do not make any changes. At the same time, some disruptions are inevitable, such as the visit of guests or the closure of their school, which can jeopardise their usual routine. In such cases, one should prepare the child well in advance. It can be through stories or visual cues explaining the coming disruptions. Frequent repetitions or discussions of the event will mentally prepare the child to expect the event. Use different aids for their overall development Children with DS can benefit immensely from an enriched learning approach, but one must learn to tailor their teaching aids and language. Use clear, simple, and receptive language and place emphasis on visual teaching aids. Add images, colourful charts, and videos to reinforce teaching. They also benefit from repetitive teaching. Finally, have patience. Your child may have to put extra effort and time to learn his her lesson. Helping around the house Involve your child in everyday activities by giving him her.

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Events, events, and marketing activities to keep logistics partners engaged and informed about the products. In the last couple of years due to COVID 19 protocols in place, event organizers realized that virtual platforms can smoothly handle the limitations of physical events such as geographical constraints, budgets, event program management, etc. Virtual events can be used effectively by D2C brands in the following segments: Product launches: To increase the reach of their physical product launch by streaming it live on a virtual event platform that is tailored to the theme of the product being presented, virtual product launch is important. It allows customers to participate in product related games and purchase newly announced products directly from the product launch event platform and create a buzz around the new product or service that is being launched. User conferences: Any brand which wants to establish itself as a market leader, keeps creating successful, regular, and cost effective user conferences with a superb speaker lineup to grab attention and engage with more customers. As the expense of hosting a virtual event is about a quarter of the cost of hosting a physical event with a larger audience, D2C businesses can host a large number of user conferences in a quarter. Combining the conference with a virtual exhibition of their product line, giving attendees the chance to win free samples by interacting with the full Virtual Event Platform helps them in getting in the market at a much faster pace. Along with that, inviting industry leaders and influencers to interact with the audience in the networking room brands make sure that customers do get a better perspective of their product or services.This ease of connecting with a larger group is only possible due to a virtual event platform. Community events: Society, clubs or recognize the need to connect online with their target group and also understand what interests them. Keeping all this in mind they can organize a Virtual carnival, Tambola, Movie night, and other fun activities. This helps in building a virtual vibrant fun space for people to connect and engage. Rewards and recognition & employee engagement events: New age direct to consumer brands adhere to a very new age culture. Employees adore them because of the activities they organize for them. Virtual event platforms allow employees to be delighted with Employee Engagement Platforms and also to be rewarded with Virtual Award ceremonies in the age of remote work settings. Networking events and mixers: Networking events are a terrific opportunity to meet people who share your interests. The use of our AI based matchmaking features on the platform to host networking events like hackathons is an exciting new way to connect with like minded individuals. Seller meets: Virtual multi city seller meetings are incredibly efficient. Companies organize knowledge based workshops for their salespeople so they can communicate with other brand representatives. It helps brands in recognizing their seller needs and shows them how to improve their performance on the aggregator platform. Virtual events.

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Simple chores to do around the house. Start with teaching them about their daily duties, from putting away the dishes to cleaning after themselves. As they grow older, the level of difficulty of the tasks can be slowly raised to include chores like cleaning their room or helping with laundry. These activities are intended to build their freedom and self reliance. But remember to keep your instructions simple and easy to understand. Reinforce good behavior Children learn good behavior from the response of their parents. You can reinforce good behavior by praising good conduct. Children with DS respond more positively to visual cues. So, a chart can often work better to enhance their teaching. Set long term goals. Keep them realistic Setting goals can be helpful to keep one on track. However, it also important to keep these goals realistic. Your child will take the time to reach certain developmental goals. Long term goals are also helpful when temporary setbacks occur. It reminds us that we must stay the course and look for alternatives when faced with a hurdle. When bringing up a child with DS, it always important to remember that your child is on their own path. It may differ from other children, but it is just as valuable and beautiful as any other child. So, celebrate your child achievements, recognise their accomplishments, and watch them bloom and prosper. Covid 19 has impacted businesses across the globe. The deadly pandemic has adversely impacted the economic growth of multiple nations across the globe and stalled the livelihoods of millions of common people. But entrepreneurs have not surrendered to the wrath of corona; rather they held their heads high and fought this uneven battle with the help of modern technology. A wave of new age technology such as AI, Met averse and NFTs are expected to change the course of businesses in the post Covid era. Companies across the globe are investing in these technologies and cementing their future path. Multiple corporate biggies have already taken a major digital leap to stay afloat in the market after bearing the brunt of the pandemic. The future of global entrepreneurs is dependent on some of the most revolutionary tech innovations which are created the right buzz in the market since their inception. One such technology is met averse which will probably change the face of multiple businesses across the globe. Market reports suggest that the met averse market is skyrocketing and it is expected to record a massive surge in the years to come. The market has already touched 46 billion in 2020 and it is expected to grow multifold in the coming years. The Covid 19 pandemic has suddenly created a major demand for a technology backed environment that would replace real world experiences with augmented reality. Tech giants like Facebook have already gauged the emerging need for met averse and started becoming an active part of the meta transformation process. Block chain technology backed Met averse platforms will be the.

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Given the vast diversity within the country and the multitude of challenges it faces, the amendments broaden the scope of disaster management significantly. Climate change has increased the frequency and intensity of disasters, leading to heightened uncertainty around such unfortunate events. Concurrently, India is experiencing an unprecedented rate of urbanization, and infrastructure development is rapidly accelerating. This dynamic environment necessitates a comprehensive reassessment and modification of various sectors, including disaster management. In recent years, a variety of disasters have struck different parts of the country. Due to the diverse topographic and terrain conditions, these events have presented significant geographic challenges. This complex landscape demands a decentralized approach to disaster mitigation, allowing for tailored responses that address the unique needs of each area. Simultaneously, maintaining a robust federal structure is crucial to ensure efficiency, effectiveness, and transparency in managing these crises. This dual approach aims to enhance the nation capacity to manage disasters by integrating local adaptations with centralized oversight and support. However, some professionals and decision-makers perceive the Bill as challenging due to the creation of additional authorities, which could lead to confusion and bureaucratic inefficiencies that may impede rescue and relief operations. There are concerns that the bill grants extensive rule-making powers to the central government, potentially overlapping with and encroaching upon state legislative powers and jurisdiction. A significant point of contention is that the Bill is classified under Entry 23 of the Concurrent List of the Seventh Schedule, which pertains to social security and social insurance rather than directly addressing Disaster Management. Nonetheless, the Administrative Reforms Commission has recommended the inclusion of Management of Disasters and Emergencies in the Concurrent List. Despite these challenges, the Disaster Management (Amendment) Bill, 2024, is designed to enhance disaster management in India, but it necessitates careful consideration to ensure a balance between national coordination and state autonomy. Has India education system become a contradiction in terms, in that it does not educate and is no longer a system, an orderly arrangement of ideas and functions formulated to achieve a desired objective? A spate of scams, of mass-copying, leaked question papers, and faked certificates, poses a threat to the groves of academe which are being turned into a blackboard jungle, producing hordes of purportedly educated unemployed young people, making a cruel mockery of our vaunted demographic dividend. But more than the economic and social repercussions of mass unemployment, our derelict educational edifice is haunted by the specter of a deeper existential crisis. In an interview on social media, a student has identified a fundamental flaw in what and how we teach by dividing courses into the science stream and the arts stream. Students, who opt for hard science subjects like physics and chemistry, can also choose oft subjects like history and literature, and vice versa. This creates an asymmetry not only in terms of job skills and employment opportunities but, at a deeper level, it can lead to an ethical, moral, and spiritual vacuum, a void in the heart of our body politic. Science teaches the how of life: how to do brain sur

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Without the whys why we choose a profession, why we adhere to a particular creed or ideology we had have no compass with which to chart the journey of life. The how is the superfast train in which we travel; the why is the direction we travel in and the destination we hope to arrive at. When Neil Armstrong took his historic one small step for man, a giant leap for mankind, a commentator observed that the American tragedy was that it had put a man on the Moon without knowing why. The why, of course, was America rivalry with USSR, the space race being an adjunct to the arms race? And the tragic irony was that the images relayed from Apollo 11 of the blue Planet Earth, in all its breath-taking and fragile beauty, should be shadowed by the monstrous mushroom cloud of nuclear Armageddon. The how that split the atom raised the why of prioritising between building energy plant which could light a million homes and making nuclear warheads which could take a million lives. The advent of Artificial Intelligence, with the boundless horizons it has opened, has made even more crucial the tightrope walk between the how and the why , between what we can do, and what we ought to do. Will AI create a virtual reality realer than the real reality? Help to overcome cancer? Both? AI could be the final challenge in balancing the how and the why if what we call humanity is to retain its humanness. The principal of a famous school in Darjeeling was in a state of consternation. The reason was the expected arrival of a guest, a journalist who was to do a feature on the school that was celebrating its 150th anniversary. This was long before the advent of email, and the cause of the principal disquiet was a telegram he had received giving the name of his visitor. What sort of name is this? He asked his family. The first name looks as though it could be a misspelling of Jack, in which case he might be Christian, but the last name sounds Muslim, he mulled. Ascertaining the religious identity, would determine what to offer by way of refreshment without transgressing dietary taboos. His quandary was resolved when I turned up. Would I like a cup of tea, or coffee, or perhaps something a little, era, stronger? My host enquired. Tired after my journey from Calcutta, I indicated that something a little, era, stronger, would not be amiss. Over a convivial glass of something a little, era, stronger, the principal recounted the perplexity which the enigma of my name had occasioned. I recall that incident of decades ago in light of the proposal, stayed by SC, by UP and MP requiring that along the route the kanwariya pilgrims take, all eateries must display the names of their owners and staff. The ostensible reason was that this would preclude the possibility of the pilgrims being exposed to ritual pollution caused by eating cross-community food. However, the real reason seemed to be an economic boycott of Muslims in our supposedly secular society. It might soon be mooted that not just eateries but all businesses must display their ownership. And why stop there? What about private residences? Will homes have to have not just normal nameplates but ones that unambiguously spell out the community the occupant belongs to? In which case, like that principal of long ago, my name might discomfit any passerby, kanwariya or other, fearful of being ritually polluted.

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Must also be noted by SC. Britain, which gifted India sedition, extirpated it from the country statute in 2009. SC should do the honors for India and scrap the sedition provision. There no denying that the Russian invasion of Ukraine cannot be justified by any yardstick. The military invasion, now in its third month, of a sovereign nation violates every international law and convention. This is precisely why this paper has argued that India, notwithstanding its deep ties with Russia, should take a principled position on the Ukraine crisis and condemn Russian military operations. That said, foreign minister S Jaishankar is absolutely right in asserting that Europe has no moral high ground in questioning India stance on the Ukraine issue. For, despite their talk of upholding a rules based order and standing up to authoritarian regimes, EU nations continue to buy Russian energy that boosts the Russian war chest by an estimated €1 billion every day. Not to mention the fact that Europe has also been quite ambivalent about India strategic concerns. It was quite happy doing business with China overlooking Beijing belligerence in the Indo Pacific, including against India until the US cracked the whip and decided to counter Chinese designs. Therefore, just as Europe is unable to suddenly wean itself off Russian energy, India too needs to consider practical aspects of its relationship with Russia, especially in the defence sector. Besides, there are also signs that the West is changing its strategy from just helping Ukraine defend itself to decisively weakening Russia. This creates a dangerous situation and a cornered Moscow may react in unpredictable ways. Hence, dialogue both between Ukraine and Russia and between the US led West and Moscow is the best way to defuse this crisis. At the end of the day, countries act on their strategic interests. Given this, the EU should be doing more to create strategic complementarities with India. From partnering India in the Indo Pacific to fast tracking the India EU free trade negotiations, much work remains to be done. The EU must walk the talk. Lecturing India won help. Ghosts should exist only in fairytales and horror movies. If they become integral to any modern day institution that should ideally be powered by the latest research in science, then you know something is seriously wrong with that institution and needs immediate remedy. Anyone who has even briefly been associated with the administration of medical colleges in India, both public and private, would know that ghosts are endemic here. These colleges have ghost faculty that appear during inspections by authorities and disappear into an ephemeral cloud as soon as inspections are over. They have ghost patients who have no ailments but occupy hospital beds just so that a certain number of medical students can be admitted and the college can tick the right boxes during inspections. And, in some cases, even basic infrastructure is missing. Last week, I was invited to address a media class. Being an old hack, nothing new.

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Future of businesses with the apt use of crypto currencies Non Fungible Tokens businesses can build decentralized digital assets and own virtual properties such as lands, and other creative assets. The proper induction of the met averse will change the entire entrepreneurial ecosystem of the world. Met averse will not only revolutionize the onsite additional installations with the use of, but they will also impact the overall training and skill development scene. Also, departments like operation management, marketing, learning and development, design, training, etc. will reap the benefits of the met averse. Industries such as automobiles, real estate and e commerce are all set to gain the maximum benefits from this tech revolution. Met averse is expected to change the skyline of these industries with. For example, in the real estate industry, the pricing of the land or the property is decided based on the location. In the met averse, the value of the property depends on two key factors such as the distance of the property from the center of the met averse and also on the standard of neighbors. The education industry across the globe has already experienced the positive impact of the met averse and this technology is all geared up to impact some of the key characters of the education industry in the forthcoming years. Educational experiences will enhance with the help of immersive experience and will not be restricted within the confinement of the classrooms, lectures and words. Met averse has revolutionized the e commerce segment. The technology has completely redefined the relationship between the ecommerce giants and their consumers spread across the globe. Met averse has completely personalized the communication channels and opened new avenues of business for multiple companies in the e commerce present in the segment. Met averse has successfully created tailor made avatars to boost engagement with brands and products. The possibilities of growth of met averse in the e commerce segment are endless. Some of the brands are creating long standing associations with some of the game developers. The brands have developed item expansion packs for gamers to increase the interaction of the brands in the virtual world and elevate brand awareness. In the future met averse will not only revolutionize businesses across the globe, but it will also break the glass ceiling between the real and the virtual world and will create a new tomorrow for future generations. He 19 pandemic has undoubtedly changed the way we work. Employees today are far more concerned about the ambience and safety of their workplaces than ever before. This is emerging as a key factor in attracting talented employees as they seek more comfortable working in environments where their overall wellbeing is treated as an organizational priority. This is also corroborated in the 2021 Global Workspace Report, where 63 of the respondents from India, comprising business leaders and across industry verticals, called out employee wellbeing as very important to their workplace strategy. Technology is one of the great enablers for organizations investing.

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In the safety of their employees and we vet all seen multiple examples deployed across offices. For example, thermal cameras scanners can be used to automatically detect body temperature when employees enter their workplace. Smart cameras and associated smart applications can also be used to ensure that all employees always wear masks and adhere to social distancing norms. In case of any violation, an automatic alert can be sent to the relevant administration heads or staff. This can also prove to be very useful in contact tracing if any employee tests positive for COVID 19. Companies can use technology to automatically trace, track and intimate employees who were within close contact of the specific employee who was detected positive. From an audit perspective, as every image or video can be stored and retrieved from the cloud easily, it can be accessed from any location. Adaptive workspaces will be the norm As employees return to office locations, enterprises will need to review office space configurations to ensure social distancing norms. Workplaces will have to be dynamically redesigned, as the future workplace will be hybrid and will involve flexible work policies. With flexible working norms, workspaces will hence have to be redesigned in a way that it gives organizations the capability and flexibility to reduce or increase the office environment space according to the employees attending office on a particular day. This can be done by using sensors and applications which measure availability of space in real time using sensors applications. This can then be mapped automatically to a space reservation system which can be accessed on a centralized dashboard by employees and the higher management too. This can help organizations to dynamically allocate and release space, which is well suited for flexible working models. Using heat maps and real time occupancy data, organizations can monitor the usage of all occupied spaces and take decisions to maximize occupancy and reduce costs. It will also be more common for enterprises to offer employees the option of hot disking, which will allow employees to start working in any of the spaces they want. Companies will also allow employees to reserve their spaces from their mobile phone before they come to the office. Safe transport Technology will also be used in a big way for ensuring efficient and safe logistics concerning employees. For example, in a company bus, Iota sensors can be used to detect the current area occupancy level according to the defined safety protocols. This information if made available on a centralized dashboard and accessible via mobile devices can ensure a highly efficient response from operation managers. This also makes it possible to predict future occupancy levels and assign resources appropriately. Employees can also can easily check the occupancy levels of a particular vehicle and plan their travel accordingly. These steps can lead to enhanced employee safety and confidence during this period. In addition, companies can continue to use technology that allows them to solve the issues of employees without face to face.

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For example, remote software monitoring tools can be used to provide support on machines. Similarly, unified workspace solutions can be used to deliver engaging employee experiences from boarding to exit. Usage of video based collaboration tools must be encouraged so that teams can work cohesively without any interruptions. Cloud based virtual desktop solutions can also be used proactively to ensure data confidentiality. This is also advantageous in case of situations where employee devices fail and employees need to access to their company resources for fulfilling their work related responsibilities. This is a time of great change, and the current environment offers every organization the opportunity to rethink and reimagine their workplace. If they succeed in creating the right design and policy, they will have a huge advantage over other companies for attracting the best talent. Over the past decade, the housing trends have altered multi fold. The soaring migration to cities for education and employment has increased the demand for well equipped living spaces. Even before the onsets of the pandemic people were inclined towards second homes that align with their personal and professional lives. However, the pandemic has escalated the demand. In the post pandemic era, the demand for hygienic and well resourced housing segments is on the rise. This leads to the propulsion of the alternative housing segment. We live in a digitally connected world, and it has ushered a disruption in the alternative housing market, which is led by the evolving lifestyles of students, professionals, and even the elderly. As a result, alternative housing is emerging as a new trend in the real estate market that proffers an amalgamation of convenience, health, and hygiene. Another factor bolstering the Indian alternative housing market is the increase in consumer spending capacity and aspiration for a better quality of life. Traditionally, ownership was the real goal, but it has now shifted to sharing, flexibility, and affordability. Here, purpose built housing accommodation fills the gap between affordability and value based housing. The last few years have witnessed a rise in digital nomadic lifestyles. It has reshaped the dynamics of living, where people want best in class facilities and the flexibility to move from one place to another. It would be right to say that the resources we have are limited, but the needs, demands, and requirements are unlimited. A report by highlighted that for most consumers, a valuable experience even without ownership underlines the current market scenario. The present day consumers seek top notch hospitality and accommodation services, which sets the ground for the development of the purpose built housing sector. Consumer behavior has altered considerably since the onset of the pandemic. People seek better working conditions and accommodation, where they can work while tending to their mental and physical wellbeing. This has thrust forth the demand for second homes that provides security, comfort, and premium facilities. With the consumer spending capacity rising to INR 23 trillion in January 2022, alternative purpose built accommodations will fulfill the increasing demand for better.

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This goal is not just about achieving the US$ 2 trillion worth exports, but also about overall growth of the country in becoming a global force, dominating exports worldwide. Strategy to achieve this target by 2030 revolves around adopting an approach that involves: To achieve this ambitious target, the government has taken various steps providing initiatives to enhance exports and reduce import dependence. The Make in India programme was launched in 2014 with the aim of transforming India into a globally recognised manufacturing hub. The introduction of this policy increased the domestic and foreign investment in the manufacturing sector. As per reports, the manufacturing sector contributed 16-17% to GDP in the pre-pandemic period and was forecast to reach 25% in 2025. In 2014, the manufacturing sector employed over 27. 3 million professionals with the help of the Make in India initiative and was anticipated to create 100 million jobs by 2022. The Government of India launched the Goods and Services Tax (GST) in 2017 as part of easing the regulatory norms. By clubbing various taxes for suppliers and manufacturers into one, this initiative has helped to simplify the tax structure, reducing thereby: The government has adopted a Sector-specific approach towards sectors that contribute largely to exports as part of this initiative with: By aiding the expansion of production leading to higher exports from the country, the Make in India initiative has boosted investment in India. The Atmanirbhar Bharat programme was launched by the Government in 2020 with the primary aim to make India a self-sufficient economy by boosting local manufacturing and increasing exports, while reducing dependence on imports. As part of the PLI schemes, the government allocated approximately US$ 27 billion across 13 key sectors between 2020 and 2025. The key sectors covered included: Electronics The target for production in this sector was set at US$ 153 billion, generating employment to approximately 1 million professionals. Pharmaceuticals the focus was laid on production of high-value drugs and Active Pharmaceutical Ingredients (APIs). The goal for this sector was promoting the manufacturing of Electric Vehicles (EVs) and various other components of the automotive sector. Of the 13 sectors shortlisted, three sectors, Electronics and IT hardware, Pharmaceuticals, and Automobiles and Auto components with significant outlays and production plans are expected to: Electronics sector: Expected to generate incremental production of approximately US$ 153 billion and exports worth approximately US$ 100 billion by 2025. Pharmaceuticals: Expected to focus on production of high-value drugs and APIs with an outlay of approximately US$ 2 billion. Automobiles and auto components: Manufacture of EVs and their components providing an outlay of approximately US$ 7. 6 billion expected to enhance the production and export capacity of India. AI summits are the great international exposition event of the decade, as nuclear arms control summitry was the primary form of international theatrical exhibition in the Cold War era. Amid all the hyperventilation and commercial As New Delhi hosts the AI Impact Summit, conversations about artificial intelligence are intensifying. We are repeatedly told that AI is on the brink of surpassing human intelligence, that so-called super intelligence is just around the By Jagatai N Taneja Artificial Intelligence has entered our lives not like a storm b

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Asian politics, creating an opportunity for political renewal and a potential reset in India-Bangladesh relations. After a prolonged period marked by political uncertainty By Nayaswami Nitai Deranja and Tyagi Shivendra In India, the arrival of exam season often brings a palpable sense of tension that permeates households across the country. As millions of students prepare for competitive boards, Geopolitical uncertainty triggered by Trump has sharply shifted other nations' AI focus from 'safety' to 'sovereignty'. This is more than evident in Delhi's AI summit, where India is pitching for a global leadership role. The A sign outside Washington Post HQ read: Democracy Dies with Billionaires. It echoed the paper's own motto and captured a new discomfort: one of America's most storied newsrooms now lives at the mercy of The week of love has just slipped past us. Roses have begun to wilt, dinner reservations have returned to their weekday anonymity, and the language of affection has retreated from timelines and shop windows. Bangladesh has voted in a historic election with Tarique Rahman's Bangladesh Nationalist Party (BNP) winning two-thirds majority. What does it mean for Dhaka-Delhi relations is what everyone's really waiting for. And it's more than evident that today is Valentine's Day, so every interaction, online and offline seems to be about romance and love. As much as this is emotion, this is also big business. The Indian dating apps market is expecting a playback song from Chak De! India goes: Baadal par paan hain, ya chhoota gaon hai, ab toh bhai chal padi, and apni yeh naav hurry our feet rest on clouds, or perhaps it's a When it comes to US, investors the world over now love to 'Bash All Day, Buy All Night'. Travelling recently across Asia, Europe and West Asia, I was struck by the rising intensity of complaints In what can only be termed as most unfortunate, Congress-led opposition's move to remove Lok Sabha Speaker Om Birla marks a new low in trust between govt and rival political parties. The no-trust move, signed If modern India had a corporate slogan, it would be Benchmarking Globally, Tolerating Locally. Our GDP growth is benchmarked against China, digital payments compared to Scandinavia, and start-up ecosystems pitched against Silicon Valley. Boardrooms Institutional reforms in the judiciary constitute a massive agenda. From pendency of cases to under trial reforms, much can be done to make the wheels of justice move faster. Here are five priority areas that As artificial intelligence reshape economies, institutions, and everyday life, public debate has largely focused on familiar divides: access to digital tools, infrastructure limitations, or the lack of technical skills among citizens. These challenges are real. India desperately needs aircraft, both civilian and military. On the defence front, the country's dwindling fighter jet squadrons have raised concerns. That's why the expected clearance for the purchase of 114 Rafael fighter jets from To nobody's surprise, the Indo-US trade deal, announced in line with contemporary times in a blaze of high-profile tweets by the highest offices in both countries, has generated significant sound and heat. Equally understandably, even as the India-US deal brings sighs of relief, the learning from a year of Trump tariffs' pain should not be forgotten. Their heat has surely woken up GOI to how protectionist, over-regulated, and uncompetitive AI Summit: While critics nit-pick, the w

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The Group of Twenty G20 has emerged as an especially vital forum for India. Hence, the threat posed to its future by calls for Russia expulsion is a matter of concern. However illegal Russia invasion of Ukraine and however unacceptable its military conduct, the weaponisation of global economic linkages and disruption of global economic institutions by developed economies is also now a reality. After threatening to prevent the convening of the World Trade Organisation 12th ministerial meeting, developed countries ministers walked out of a meeting of G20 finance ministers last week, demanding Russia ouster. G20 was split in half, as ten walked away and another ten remained seated. The split within G20 is particularly regrettable because it is a grouping that was created to resolve a crisis, not perpetuate one. The Supreme Court resumption of its hearing into petitions seeking the scra popping of the sedition provision in IPC comes at a time when this colonial era law is becoming a major threat to political and personal freedoms. Section 124A IPC punishes words or actions that attempt to incite hatred, contempt and disaffection towards governments with three years to life imprisonment. Hatred, contempt and disaffection are such broad phrases that even legitimate criticism or dissent can earn a sedition charge. Not surprisingly, hundreds of dissenters over the years have paid a heavy price after being falsely accused of deshdroh. For British imperialists, it was the ideal legal instrument to jail freedom fighters like Bal Gangadhar Tilak and Mahatma Gandhi for long periods because other than their political writings and utterances against the Crown, no other serious crime could be attributed to them. Today governments are guilty of the same tactic of prosecuting thoughts and words when there precious little to target their political rivals. At this juncture, SC should discard any notions that setting guardrails will force police and governments to behave. The 1962 Kedar Nath Singh judgment had attempted to narrow sedition to offences betraying an intention and tendency to cause public disorder or endanger state security. Six decades hence, we know with absolute certainty that it has had no tempering influence on police or governments. SC and high courts have repeatedly had to emphasise that criticism of governments in sedition but the message just does percolate. That because for thane cops directed by authorities to fix political opponents, the sedition provision continuing existence in IPC makes it the most handy tool to inflict harassment. Not only is sedition cognisable and non bailable, it does require an actual crime to have been committed, and lends itself easily to criminalising any political expression, even those protected by India free speech laws. Not surprisingly, sedition has been invoked against writers, cartoonists, politicians, and even ordinary citizens like the thousands of villagers who agitated against the Koodankulam nuclear plant in Tamil Nadu. The growing trend of private complaints of sedition where any motivated individual can lodge a sedition complaint and make life hell for people not even remotely connected to the complainant.

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About that. Except it was unnerving. Bad enough that there were only a handful of students in the audience, much worse that I had to sit with my back to them and talk instead to the screen in front of me. We are hybrid now, explained the personable HoD, Nirmita Gupta. So, I tried to behave like a digital native while hoping that the cool collegians behind me were scoffing at the back notes of my sari blouse instead of taking notes on my nuggets of wisdom. My friend Gita assured me that even professional teachers must now undergo yet another set of training to find work balance between the warm blooded kids physically in the room and the ones on the cold screen. On the other hand, my purist yoga center forces us to choose between exclusively online and entirely physical sessions the hybrid class has been given a shove asana. You will recall that this Mendel some conundrum began with that 19th century abbot who instead of blending grape varieties messed around with 10,000 pea plants. Their ripped genes resulted in his laws of inheritance. So, students taught by Gita have inherited Mendel laws of assortment and dominance while his law of segregation has passed down to our yoga class. Since the coronavirus is as difficult to shake off as extra kilos, hybrid classes seem to be the equivalent of intermittent fasting. The in presence part keeps up the presence that we can live eat as and when we like. The online part keeps us in practice for the next period of abstinence when some new variant jumps out at us. It inevitably will, as surely as anti vex knight follows Booster shot Day. Think also about this. The hybrid class has asserted itself in a time when any kind of cultural cocktail ends in a brawl led by those drunk on power. Clearly hybrid is okay for wheat but trying to integrate communities results only in high yielding enmity and logic resistant social pests. Do we want temporary happiness or permanent bliss Why are we not happy in the first place What is wanting Why is others approval so essential for us Let turn to the Bhagwad Gita for some answers. For one, the words pleasure and bliss are often used interchangeably, there is a mix up, seldom considered odd in literature. Poets too often take the liberty of using one for the other. To end this confusion, Krishna in the Gita has drawn a clear line and cautioned everyone against this folly. Our senses drive us to pleasures, which can turn out to be a source of unceasing pain. This is so because pleasures are often short lived and once exhausted, they leave behind a sense of loss and injury. Pleasures are said to be sukkah yoni and radiant vandal, having a beginning and an end. The one who seeks atyantika sukha, bliss, needs to know that it cannot be achieved or even perceived by our.

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Senses It can be reached only by one buddhi, reason. And having attained bliss, one is never shaken even by sorrows of the greatest magnitude, says the Bhagwad Gita, verse 6 22. It is necessary to take oneself away from the unreal pleasures of life, states the Gita, verse 5 20. The tool to achieve bliss is undoubtedly jnana, knowledge, or wisdom that obviates all moha, illusion, which itself is a product of tamo guna. Debilitating emotions too come in the way of the pursuit of wisdom, and most of them emanate from rajo guna. And those who are ignorant and faithless invite self destruction. Therefore, only buddhi can lead us to faith and no amount of exercising of the senses or any liturgy can furnish the apparatus to establish faith. Without such faith, there can be no permanent happiness. Ironically, all karma is to be renounced for freedom from its inevitable fruits. At the level of everyday existence, it is impossible to give up karma, Gita 18 11. Somebody who does not believe in the Self, never attains the state of bliss and is condemned both in this world as well as in the one beyond, Gita 4 40. This leads us to another assertion that one should invariably be centred around the one and the only reality of the Self, and enjoy it to the utmost, be content with that and not aspire for anything else, Gita 3 17. A yogi needs to constantly engage himself in yog, remaining in a secret place by himself, with thoughts subdued, free from hope and greed, Gita 6 10. Bliss can be achieved only in the nihilistic space between thoughts, which are a result of one history, the past. So say modern thinkers like Eckhart Tolle, Ram Dass and Wayne Dyer. The logic again is anasakti, non attachment. Attachment can give rise to a sense of non fulfillment and make you feel frustrated. The lingering problem is Can we jettison our past for good and forestall the future We could make a sincere effort to this end. It is ultimately the realisation that matters. And it is essential, because looking back invites regrets and looking beyond the present, the future that is, gives rise to uncertainty and fear. A few days ago, I was watching the tale serial Vicar air Bestial. The story set in ancient India goes like this Emperor Vikramaditya, after prodding of a yogi, goes to a graveyard at night to fetch Bestial, a being with extraterrestrial powers. The emperor captures Bestial. As he starts walking the Bestial tells a story and asks the emperor to resolve a riddle from the story after he completes it. The moment the emperor resolves the riddle, breaking the deal with Bestial that he will remain silent throughout the journey, the extraterrestrial being flies back to the tree in the graveyard. The emperor untiringly goes back to fetch him. Each time the king carries the Bestial, the Bestial tells a story the.

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With local stakeholders helps to build trust, and ensure that conservation initiatives are aligned with the community needs and values. If we are serious about preserving biodiversity, we need to tweak our strategy and approach. People-public-private partnerships can help develop and implement comprehensive, localized, and bespoke conservation strategies. Together, we can foster innovative and effective solutions that safeguard our planet rich biodiversity. The time for action is now, and the responsibility lies with each one of us to work collectively for humans and nature to coexist and thrive in harmony. The nefarious design of Pakistan to keep Kashmir unstable seems to be short lived in the age of internet. The J&K today is blooming due to our government clear working ideology of development and prosperity and with the outreach of social media, the populous across in POK can very well comprehend and compare the economical difference in two mountainous regions. Therefore, stable and developing J&K is extremely important to India and upcoming G-20 summit in Kashmir will further solidify our effort in path of economic development of Kashmir in particular and will further help us in becoming a strong economy. Jammu and Kashmir (J&K) is a Union Territory (UT) of India, located in the country northern part, the economy of which is primarily services-based and agriculture-oriented. Along with horticulture and agriculture, it a global tourist destination and important industry for Jammu and Kashmir, accounting for about 7% to its economy. The year 2022 recorded a tourism boom with lakhs of tourists, the highest footfall recorded in J&K in the last 75 years of India Independence. In addition to traditional recreational tourism, a vast scope exists for adventure, pilgrimage, spiritual, and health tourism. With the abrogation of Article 370 & semblance of peace in Kashmir, nightlife is returning to Srinagar after more than three decades with shops, restaurants and other establishments remaining open till late in the evening and even public transport plying on various routes is a positive indicator of blooming J&K. The long-term development of J&K aims at generating economic activity within the UT and mainstreaming the UT into the national and the global economy. The most efficient way of doing this is the immediate identification of the key developmental projects that yield quick results while at the same time laying the foundation for long term growth. The much-anticipated reaction of Pakistan on upcoming third G20 tourism working group meeting in Kashmir once again reflected their insecurities to cover its malaise intentions and in capabilities to the entire world. The reason for this is not difficult to comprehend, as Pakistan development ideology for POK is based on terrorism. To keep the Kashmir pot simmering, Pakistan with this ideology can go to any extent and will never get the POK on the track of development. Flourishing Kashmir will always give a sour throat to Pakistan. The G-7, which comprise Japan, Italy, Canada, France, the U.S., U.K., Germany, and the European Union are attending their annual meeting in Hiroshima at the invitation of the Japanese Prime Minister, Fumio Kashia, who hails from the very same town. India is invited this year as the representative of the Global South, which is a conglomerate of countries aspiring to develop and raise the standard of living for their growing masses. The majority of the world population

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Be able to raise other issues than the dominating issue of war in Ukraine that preoccupies the G7 countries? The countries in the Global South are facing a food, fuel, and fertilizer crisis, which are caused indirectly as a result of the ongoing war in Ukraine. On top of that, Sri Lanka and Pakistan are facing economic and political crises, whose spill over can easily result in further political upheaval. Even though the plate of the Global South is full, the time allotted to discuss their pressing issues is scarce. It seems that since the President of the United States, Joe Biden, is required to return home as soon as possible, therefore even the meeting of the QUAD will take place in Hiroshima at the side-lines with the presence of India, Australia, US, and Japan. A lot of issues need to be discussed in a short period of time. It seems that the military and political crisis occupying the G7 and the Global South do not seem to have a common denominator. Yet, since Japan is the host, it is possible that it might want to focus on the development in the South China Sea the possibility of yet another war with China over Taiwan and the belligerent role played by an increasingly powerful China. So the focus will surely be on the Ukraine war and also the upcoming war over Taiwan. One of the pacifist countries since the end of World War II, Japan, is on the verge of increasing its defence budget to a point of making it the third largest investor in the defence sector, right after US and China. If we combine this fact with the increase in military budget and military aid of Germany, then we have two of the renowned pacifist nations openly declaring a U-turn in their ambition to drop their roles as pacifist nations. What does it indicate? It indicates that the era of the post-World War II security order has crumbled. From the bipolar world order of the late 20th century to the unit-polar dominance of the US in the early 21st century there was a period of global stability, and in that period we saw the rise of the globalization and increase in trade and development. But it seems that this period is over and with the new period of the American presidential race looming in the front, the world is experiencing even more insecurity. The Europeans are worried that if Donald Trump returns to power, they will be left on their own with a conflict with the Russians right in their backyard. The Russians are busy reorienting their economy and energy supply to the East rather than the West. The Europeans are realizing that they might be the biggest losers in the new world order, as energy costs are rising and their products, be it car or modern technological gadgets, may not be the cheapest, most environmental-friendly and as viable as those of the rest of the world. The United States will emerge as a definite winner when industries from Europe will start migrating to the US in search of cheaper energy, but this still won stop them from increasing their defence budgets. The living standard crisis which at the moment has hit the streets of Great Britain and France might spread to many other European capitals. If the war in Ukraine continues in its second year and no peace is achieved, Russia will do its utmost to dissociate itself from Europe. The Global South stands to gain from cheap Russian oil and gas, but the pressure from the Global North is likely to increase in order to stop their cooperation with Russia. So much is at stake at the G7 summit taking pl

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Nuclear disaster in case of miscommunication and miscalculation in the war in Ukraine. The clock stands at 90 seconds to mid-night according the experts in atomic bombs, and millions can lose their lives if things go wrong. There are now over 12,000 nuclear and atomic bombs in the hands of heads of state, and their capacity to cause damage has only increased over the last couple of decades. Therefore, a tremendous responsibility lies on the shoulders of the politicians who have gathered in the city of Hiroshima, a reminder of what disaster nuclear bombs inflict not only on innocent citizens, but causes health hazards to many generations to come. He expects me to fetch things for him and does not allow me to use the telephone or listen to my favourite singer. And, of course, watching my favourite television programmer is simply out of question. As for myself, I am twelve years old, fond of reading but not very keen on studying. I do know what my exam. My exam consists of my father, Examiner, elder brother and myself. We all love each other very much, though you would believe it if you saw us at home, especially when my brother and I have had a fight! Father is always busy. Sometimes he goes to office even on a Sunday. I know he is doing very well because I have heard people talking of him with respect. My exam consists of my father, Examiner, elder brother and myself. We all love each other very much, though you would believe it if you saw us at home, especially when my brother and I have had a fight! Father is always busy. Sometimes he goes to office even on a Sunday. I know he is doing very well because I have heard people talking of him with respect. Once in a while he notices me and is then very affectionate. I love him a lot, because I know that he is always there, even though it is only in the background. I do get angry any longer when he introduces me to his friends by my nickname and says that I am studying in Class Six, when I am actually in Class Seven. Examiner is warm, caring and impulsive, but not the world greatest cook. However, when she gets into the mood and goes on a cooking spree, we have a good time. I think she is frightfully cleaver because, apart from managing a career, she manages home, a husband and the two of us. She is not always around, but got used to that by now and tries not to let that bother me. Then there is my brother. I seriously feel something should be done about brothers, especially elder ones. He teases me mercilessly and considers me a blot upon the surface of the earth. What is worse? Once in a while he notices me and is then very affectionate. I love him a lot, because I know that he is always there, even though it is only in the background. I do get angry any longer when he introduces me to his friends by my nickname and says that I am studying in Class Six, when I am actually in Class Seven. Examiner is warm, caring and impulsive, but not the world greatest cook. However, when she gets into the mood and goes on a cooking spree, we have a good time. I think she is frightfully cleaver because, apart from managing a career, she manages home, a husband and the two of us. She is not always around, but got used to that by now and try. fond of reading but not very keen on studying. I do know what my exam. My exam consists of my father, Examiner, elder brother and myself. We all love each other very much, though you would believe it if you saw us at home, especially when my brother and I have had a fi

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Three different narratives have merged explaining the casus belli of the violent movement in Bangladesh resulting in the ouster of Sheikh Hasina and the death of about 400 citizens. One narrative holds Sheikh Hasina autocratic manner of rule as the cause; the second has the conspiracy involving Jamaat e Islami supported by Pakistan ISI, China, and the US responsible; and the third points out that the Modi government policy to support Sheikh Hasina and its failure to warn in time the ruling Awami League (AL) of the developing situation was responsible. Hence, an objective assessment is relevant. The movement that started with students protesting the reservation policy was transformed into a wider movement against Hasina. The genesis of the students movement under the banner of tudents Against Discrimination aimed at the removal of a quota system that gave 30% reservation to the descendants of freedom fighters the people who liberated Bangladesh from Pakistan in 1971 can be traced since 2018. It was Sheikh Hasina who removed the quota in 2018 following students protests but the High Court reversed this decision on 5th June 2024. Later the Supreme Court reduced it to 5% on 21st July 2024 and this was endorsed by Hasina on the 23rd July. While this removed the main cause of the movement, the protest continued. The criticism against Hasina escalated after she won the election in January which was boycotted by the opposition parties. The Bangladesh National Party (BNP) and the Jamaat e Islami (JeI) spearheaded the campaign against Hasina accusing her of muzzling democracy. For electoral gains, the BNP had been supportive of the JeI since its inception. These two intensively used social media platforms to spread disinformation. With more than 50 million Bangladeshis on social media platforms, disinformation and deep fakes spread very fast. Students used social media tools for mobilisation and orchestration of the protests. The JeI and the BNP with their anti establishment contents could spin a tale of democracy under siege and urged people to resist authoritarianism. It is said that perception is more important than reality and this was precisely the case. The Bangladesh Army maintained neutrality in favour of the protestors. Significantly, she was also credited for Bangladesh remarkable economic turnaround and in a couple of years; Bangladesh is set to lose its tag of the Least Developed Country. Her foreign policy aimed at maintaining a balance to ensure economic growth. However, the campaign against her completely eclipsed these contributions. Only the internal factors cannot explain the wider movement. The ISI supported by China and the US played a significant role in ousting Hasina. The ISI has always been against the Awami League (AL) which was headed by Shiekh Mujibur Rahman and responsible for the break up of Pakistan. This grudge led the ISI to use JeI and BNP as instruments against AL. The ISI was also unhappy with Sheikh Hasina for acting against the north east insurgent groups, which were being used as instruments against India as part of its policy of bleeding India through a thousand cuts. Since 2013, ISI has been recruiting Rohingyas in Myanmar and pushing them into Bangladesh and India. The JeI had penetrated the police force and other government offices. The Dhaka Tribune published a report that the police officer who killed Abu Sayeed without approval from the headquarters was from the JeI. According to Hasina son meetings be

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Recently she cut short her trip to Beijing finding that appropriate protocols were not followed. The USA approach towards Hasina played a significant role in discrediting her government. Last year Donald Lu, the US Assistant Secretary of State, visited Bangladesh and met with the current Army Chief Wakar Us Zaman (who was then Chief of the Staff) among others. This year again he visited and gave the impression that the Biden administration was unhappy with Hasina. Hasina pointed out that the US was unhappy over her refusal to allow the latter to have a base at St. Martin Island. The US made repeated calls for a free and fair election, creating doubts about the elections held earlier in the year. The US previously had put sanctions not just on the AL leaders but also on Bangladesh elite paramilitary force, the Rapid Action Battalion (RAB), accusing them of human rights violations. The US had also not invited Bangladesh to its ummits for Democracy though it invited Pakistan. As far as India was concerned, it followed the policy of non interference in internal matters of other countries. India was aware of polarised politics in Bangladesh, the intense rivalry between the BNP and JeI on one side and the AL on the other, Hasina determination to try those who supported Pakistan during the 1971 Liberation War, and the criticism against her for muzzling democracy. However, since its policy is not to interfere in internal affairs, it did not go beyond counselling to various political parties. Blaming India for the developments in Bangladesh is politically motivated. An objective analysis suggests that while Hasina actions may have acted as a catalyst, it was mainly the handiwork of external powers. The AL has substantial support in Bangladesh and sidelining it will not be conducive for democracy. For India, the volatile situation is worrisome. In the immediate context, more attacks on minorities can push them to seek shelter in India. While PM Modi has asked Yunus to protect the minorities, his ability to do this appears limited. Besides, a government having close links with Pakistan and China there would pose serious security challenges. Hence, India needs to tread carefully to ensure stability in Bangladesh and check its tilt towards the forces inimical to India. No doubt, this is a daunting task: this will test its diplomatic skill. United States. He was known for these famous words: There will be no skullduggery, no film flam. No compromise, no sell out, any controlled show. Both at the height of their frustration at the exploitative system, and the lack of desired reform in the system, decided to change their religions. Interestingly, both decided to stay within their larger religious traditions Ambedkar within the Dharmic religious tradition and Malcolm within the Abrahamic religious tradition. Before changing his religion, Ambedkar explored various options including the option of Islam, but finally opted for Buddhism. Buddhism emerged in the ancient India and questioned the socioreligious practices of that time. Though Buddha himself was a prince and enjoyed all royal pomp he decided to leave everything to lead social reform. Ambedkar concluded that only Buddhism could provide true answer to the exploitative caste system, and following this conviction he along with a large section of his followers embraced Buddhism. Malcolm X had a similar reasoning. He believed that Christianity despite great teachings is actually not helping much to add

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Stories offer insights on human life and society. Though set in ancient India, those stories are relevant in the modern world as they offer lessons on how to address complex problems in human life and society. My purpose here is not to recount Vicar air Bestial stories or emphasize their relevance. Great stories as they are, they are transmitted from the past to the present through various mediums including oral traditions. The mediums of communication in the ancient days are not as efficient as they are today the human society made rapid strides in communication in the past few decades, perhaps unparalleled in the era of human history, compressing gigabytes of information in one small drive. Besides oral traditions, other mediums in the past included cave paintings, writings on the cave walls, shrines, and writings on palm leaves. It is possible that many great stories like Vicar air Vetaal are hidden from public view, and they are yet to be discovered. As Indian civilization continued unbroken despite onslaughts, it produced great works, whether spiritual or mundane. It produced Vedas and Vedanta. It also produced Puranas, Itihasas, and many other great genre of works. Sanskrit remained the lingua franca of India for hundreds of years, and literature was produced in this language. Besides Sanskrit, the regional languages, many of which emerged in the ancient period, too offered rich literature. Unlike many ancient civilizations, Indian civilization continued unbroken. There must be manuscripts, written on palm leaves or in other forms, hiding in old houses, temples, caves, ancient shrines, which are yet to be discovered. To give an example, Kautilya or Chanakya was unknown till the early 20th century. Now we know that Kautilya Arthashastra was a precursor to the realist school in politics, which became popular in the academic field in the mid and late 20th century. Kautilya, a Professor of Political Science at Takshashila University in the ancient period wrote Arthshastra, which combined insights from philosophy, economics, and statecraft. The world came to know the genius of Kautilya only in the 20th century, though now it is conclusively established that Kautilya was not a mythological figure, but an astute politician and professor of the ancient period. To give another example, the famous caves of Ajanta and Ellora were lost to hundreds of years of neglect and fear, until discovered during the colonial period. A visitor becomes surprised to see and relish the marvels of ancient India, how the paintings made thousands of years ago are still vivid, how various postures of Buddha ignite our spiritual imagination, and how knocking on a pillar sounds like tabla music. Understandably, such a mission exploring ancient Indian marvels will not be possible by any individual effort. It needs a large scale drive by the government of India. Non corrupt administrators, archeologists, and dedicated scholars must devote time and energy and go to mountains, caves, temples, excavation sites and to all potential places to explore hidden gems. India lost many of those gems to foreign onslaughts.

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But despite all these, there are many hidden gems yet to be discovered. A civilization of millennia which witnessed zenith in human endeavors must have produced a wealth of literature and other marvels, which are yet to be discovered. Sri Aurobindo articulated this well, ours is the eternal land, the eternal people, the eternal religion, whose strength, greatness, holiness may be overclouded but never, even for a moment, utterly cease. The heroes, the Rishi, the saint, are the natural fruits of our Indian soil and there has been no age in which they have not been born. An ancient civilization, with an unbroken tradition, must have produced massively. The recent efforts by the government to India to collect ancient Indian artifacts, statues and figurines from other countries are laudable. The government must constitute a national mission to collect the gems from the past. There have been efforts in this direction, but they need to be reinvigorated. Bharatiya Vidya Bhavan, created and led by K. M. Mushy, a student of Sri Aurobindo and well known scholar and politician who played a role in the Indian freedom struggle and led official positions after the independence, comes to mind. Sri Aurobindo, whose birth anniversary is celebrated this year, articulated in his message after India independence that India with its rich heritage can play a constructive role in building peace and harmony in the world. It is, hence, an imperative before the Indian government to employ resources to explore its heritage. This will also be an apt tribute to the great Yogi, philosopher, and freedom fighter that turns on August 15 this year. But despite all these, there are many hidden gems yet to be discovered. A civilization of millennia which witnessed zenith in human endeavors must have produced a wealth of literature and other marvels, which are yet to be discovered. Sri Aurobindo articulated this well, ours is the eternal land, the eternal people, the eternal religion, whose strength, greatness, holiness may be overclouded but never, even for a. The heroes, the Rishi, the saint, are the natural fruits of our Indian soil and there has been no age in which they have not been born. An ancient civilization, with an unbroken tradition, must have. The recent efforts by the to India to collect ancient Indian artifacts, statues and figurines from other countries are laudable. The government must constitute a national mission to collect the gems from the past. There have been efforts in this direction, but they need to be reinvigorated. Bharatiya Vidya Bhavan, created and led freedom struggle and led official positions after the independence, comes to mind. Sri Aurobindo, whose is celebrated this year, articulated in his message after India independence that India with its rich heritage can play a constructive role in building peace and harmony in the world. It is, hence, an imperative before the to explore its heritage. This will also be an apt tribute to the great fighter that turns 250 on August 25 this year.

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Trained high-altitude mountaineer, a passionate mountain biker and a marathoner. He is on the PM's Olympic Task Force and a member of the All India Council of Sports. His blog, Random Access, will cover issues that take into account these varied interests. Follow rajeshkalra on Twitter Naysayers may say whatever they wish, but the overwhelming impression at the India AI Impact Summit is one of awe bordering on disbelief at what India has achieved, delivered, and now promises to build. Speaker after illustrious speaker comprising global technology leaders, industry titans, policymakers, and heads of state marvelled at India's transformation over the past decade. The French President spoke with particular admiration about UPI: its scale, its simplicity, and its sheer inclusiveness. That a country where a vast number of people did not even have bank accounts a decade ago now executes billions of real-time digital transactions every month is not merely progress; it is a structural shift in how a nation functions. He described India's digital public infrastructure and digital economy as models for the world proof that scale and inclusion are not mutually exclusive, but mutually reinforcing. This transformation did not happen by chance. It has been the result of sustained political vision and unwavering institutional push over more than a decade. Prime Minister Narendra Modi has been at the forefront of this journey; consistently emphasizing that technology must be used as an instrument of mass empowerment, not elite convenience. From financial inclusion through Jan Dhan, to digital identity, to the creation and global scaling of UPI, to the broader Digital India initiative, and now the push toward artificial intelligence, his focus has remained steady: to position India as not merely a consumer of technology, but a creator, innovator, and global standard-setter. Irrespective of what critics may say, his pursuit of making India stand out as a nation that uses technology for the betterment of its people has been relentless and the results are now visible to the world. Yet, embedded within the praise at the summit was also a subtle geopolitical undertone. The French President did not miss the opportunity to point out how technology and especially semiconductors has increasingly become a geopolitical instrument, even a weapon. His reference to India's expanding global partnerships and what he called an intelligence convergence was more than diplomatic courtesy. It was an acknowledgment that India is no longer merely participating in the global technology order it is helping reshape it. What was equally evident was India's emergence as the natural leader in developing practical, scalable, and tactical AI solutions not just for itself, but for the Global South. Unlike many parts of the world where AI conversations often remain confined to theoretical debates or future risks, India's approach is grounded in real-world application. AI here is being built to solve immediate problems: bridging language divides, improving healthcare access, enhancing agricultural productivity, strengthening governance delivery, and expanding financial inclusion. This is precisely why countries across Africa, Southeast Asia, and Latin America are watching India closely and increasingly partnering with it. Rwanda stands out as an early and important example. Recognizing the power of India's digital public infrastructure model, it has actively collaborated with India to

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serves societies broadly, rather than concentrating advantage narrowly. Yes, there were logistical challenges. Managing such unprecedented numbers inevitably brings strain, and Day 1 saw its share of missteps. But anyone who has attended global conferences from CES to Web Summit to Davos knows that first days are often chaotic. The difference here is scale. Few events anywhere in the world attempt to engage such massive numbers of students, developers, and young innovators. And fewer still succeed in sustaining their engagement in meaningful ways. The summit ultimately belongs not to the dignitaries, nor the CEOs, nor the policymakers but to the millions of young Indians who showed up. They came not as spectators, but as participants. They came to learn, to build, to collaborate, and to prepare themselves for a future they fully intend to shape. They immersed themselves in ideas, interacted with emerging Indian AI leaders such as sarcasm. air and others, and engaged with technologies that will define the coming decades. They could not be bothered by the cynicism of those who politicise everything. Nor are they naïve. They understand what is unfolding. They comprehend the scale of opportunity. And most importantly, they will remember. India today is no longer trying to catch up. It is taking the lead especially in developing tactical, scalable, inclusive AI solutions for large populations. The world has taken note. The Global South is watching. And increasingly, it is turning to India not just for inspiration, but for partnership. India is no longer asking for a seat at the table. It is helping design the table itself. Those who recognize this shift will help shape the future. Those who don't risk being left behind and marginalised even further. The momentum is unmistakable. And the generation that will carry it forward is already here. TOI News - February 19, 2026 How India's embrace of AI provides a new model for the Global South This week at the Global AI Impact Summit in New Delhi, I've heard from dozens of leaders from all over the world, and it's clear most of us want the same thing: to realize the full potential of AI. However, making this goal a reality across the Global South is a matter of policy, as much as it is investment. To see this approach in action, look to India: a country that's reshaped the global landscape by harnessing the power of AI. Along the way, its leaders have reached the right balance between regulation, innovation, and adoption. As Meta's Head of Global Policy, I'm fortunate to hear directly from people about how they're using technology and ways we can work together to build the future of human connection. India with its deep bench of skilled, technical talent is an exemplary global case study in using AI technology for economic and social good. As a new report from the Linux Foundation and Meta shows, India's leaders understand this concept more than most because they embrace three key things: strong workforce development programs, broad deployment of digital infrastructure, and investments in the start-up economy. As the report indicates, seventy percent of India's population resides in rural areas with limited access to infrastructure and basic services. AI is helping change that: once-isolated rural areas are gaining access to transformative services from medical chatbots that answer questions for people who can't reach a clinic, to AI tools from start-ups like Cropping that help farmers monitor crop

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In the diverse society of India, pluralism is crucial for its smooth functioning. A pluralist democracy, allowing the masses the freedom of association, is necessary for the democratic culture to flow. India has experienced life from every conceivable angle, height and depth. India cultural life has a rare quality of richness, variety, and maturity. One of the most glorious aspects of India pluralist cultural history is the treatment that her states and people gave to the religious and minority groups that came to India as refugees. Persecuted by their own countries with sacred places destroyed and fellow beings being massacred, the Jews, the Zoroastrians, the Tibetans, etc. Our age old traditions of tolerance and hospitality attracted them and they found their hopes and aspirations fulfilled. Rigidity and exclusiveness are unending sources of inter cultural conflicts. Rigid cultures behave like billiards balls as they meet to collide only. The resilience and adaptability nurtured by pluralism in India led to assimilation and synthesis, which enriched our unique culture. Every ancient culture holds some interest for us, but when the culture is unique and continuing, that interest becomes much more contemporary relevant. We study ancient cultures like Babylonian or the Egyptian or, the Greek from a historical point of view. This study enriches our experiences of the past. However, the study of Indian culture is of particular importance because it is still a living factor for roughly about of the world population. How this culture came down to us is thus a very fascinating and enriching study. The history of Indian culture goes back to more than 5,000 years, which shows that its subtle with a strong thread of unity that runs through the boundless plurality of her life, entwined by the power of seers, and saints, philosophers, warriors, poets, artists etc. Cultural means the total accumulation of material objects, ideas, symbols, beliefs, sentiments, values, and social forms which are passed from one generation to another in any given society. Prof Neelkanta Sastri, UNESCO Chronicle, 1959. Pluralism is an understanding of social diversity. It could be a nation cultural, political, or philosophical posture. In any of these types, pluralism provides an account of social context appreciated as a relationship of contradictory and competing positions that cannot be seamlessly condensed, ranked in one order forever, or reduced to a single institutional system. We have intense pride for Ajanta caves, the Kashi temple, the Taj Mahal, Gommatesvara of Shravanabelagola, the Golden Temple of Amritsar, etc. Though they embody different faiths, there is a sense of the emotional experience of being Indian. This explains the plurality of beliefs. At one time, in India, kshetra region and desha nation represented two different identities in the sense of plurality. But their relationship is of co existence and not of confrontation. This explains the preponderance of identity and the ways of knowing it. Concerning language, India never had a monopoly on one language. Various local, regional, national and international languages are spoken and learnt by Indians we have the.

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Willingness to learn different languages. Indian culture encourages the learning abilities of several streams at a time and does not discard one for the other. We do not adhere to the policy of worshipping one God throughout India or following one religion with one or two sects. Each community and caste have different Gods to worship and follow their customs and traditions. Even politically, India was at no time ruled by one royal power, except in times of Ashoka or under the British. Various royal families ruled their territories simultaneously. They all ruled their domains but looked for an opportunity to overpower the other. For Example, when the Mughals were ruling North India, the Vijayanagar rulers in the south and the Bahamani rulers in parts of Deccan and Central India were ruling their territory simultaneously. So in many ways, plurality exists by way of co existence and not by confrontations. At present, Indian democracy is unique for its multi political party system. Thus, society is seen as different from the position and political power. We also notice that an Indian lives with many identities, such as you can be a Bengali or Tamilian, Goan, a Hindu, Muslim or a Christian, etc. They all have their identities within the structure of homogeneous living. There are specific essential characteristics which are unique to Indian culture. Good governance was always considered a necessary prerequisite for people happiness. That is why prayers were offered to cite auspicious times. So the rulers bestow happiness and prosperity on people, always treading the path of righteousness in governing the state. India is an agricultural society; the people joy is linked with the well being of the agriculture and cattle. For the satisfaction of all, the Pancha mahabhutas, the five primordial elements such as Prithvi the earth, Akasha the sky, Jala water, Vayu air and Agni fire are pacified and revered. Through all these elements, the life of every person survives. All these rudiments are adored in rituals, pilgrimages, and festivals and are respected in life in Indian culture. Ahimsa all religions upheld Non violence, especially in Jainism and Buddhism. Many freedom fighters had championed the cause of ahimsa by waging war against the British during our freedom struggle. The storyline, contents, characters, messages, and lessons we draw from our epics like Ramayana and Mahabharata are not confined to one geographical area. These are for every Indian, and at any time and space, these two epics stand as great examples to draw inspiration from time to time. They have a significant impact on the thought process of Indians. From all such experiences and ideals have developed a common outlook towards life. Another perennial value that the Indian culture has taught is the universal brotherhood, which is now being called global consciousness covering the whole world was the foundation of Indian culture. The old concept of Unity in Diversity has been conserved; however, on the ground, the colour of this unity has dimmed and some artificial colours of diversity.

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Have emerged Unless we soon wield ourselves to reinstate the balance of original design, this delicate balance may be lost forever. Three significant factors contributing to this decline are varieties of Languages. Enumerating its languages has been contentious, given the implications of legitimising and delegitimising linguistic identities. Political divides, all political parties create division amongst people for their petty vote bank. And the exclusionary nature of religion results in religion simultaneously uniting people while dividing others. The absence of pluralistic reciprocity would further widen the faultlines appearing in Indian society. Unlike many other post colonial societies, India chose a pluralistic constitution at independence despite complex counterbalancing pressures after a bloody partition in 1947 based on the two nation theory. There are several historical evidences, experiences and circumstances, including the presence of political leaders who were committed to minority rights, made this possible. The Constitution of India continues to endure as a standard in public life and enjoys legitimacy among India diverse groups. Therefore combined efforts of all intellectuals and political leaders are required to forge the actual concept of pluralism. Speaker of the Lok Sabha Om Birla along with a Parliamentary Delegation paid an official visit to Vietnam from April 19 21 at the invitation of National Assembly Chairman Vuong Dinh Hue. The Delegation comprised MPs CP Joshi, Riti Pathak, Rahul Ramesh Shewale, Rajani Patil, Harnath Singh Yadav, Mitesh Rameshbhai Patel, and Lok Sabha Secretary General Utpal Kumar Singh. This visit is very significant. It is not only a part of important foreign political activities between the two law making bodies to celebrate the 50th anniversary of both nations diplomatic relations, but reflects growing political cooperation, trust and convergence of views between the citizen representatives of the two countries. This is all the more significant in view of the fact that the two countries are having different political systems. This underlines the importance of close cultural links and increasing people to people relations between the two countries based on political trust, confidence and convergence of interests on bilateral, regional and international issues. Earlier on the 15th April, PM Modi had spoken to the General Secretary of the Vietnamese Communist Party Mr Nguyen Phu Trong to celebrate this occasion, indicating the importance given by both the countries to their relations. The year 2016 witnessed important developments for building closer relations between the two countries. While the relationship was upgraded to the level of Comprehensive Strategic Partnership, the two law making bodies of the two countries worked out a structure for cooperation: the framework of the Cooperation Agreement was signed between the National Assembly of Vietnam and the Indian Lok Sabha in December 2016. And since then, this cooperation is growing rapidly. Mr Vuong Dinh Hue, Chairman of the powerful National Assembly of Vietnam visited India 15 19 December 2021 along with a high level delegation on the invitation of Vice President Sri Naidu and Sri Om Birla, Speaker of the Lok Sabha. This was the first high level interaction to celebrate.

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The collapse of the Prashant Kishor plan is merely the latest missed opportunity for Congress. How do we understand the puzzle of Congress inertia in the face of a clear existential crisis, and what remains of the future of Congress Congress decline was not inevitable. Sure, as a party with a centrist platform and an umbrella social coalition, it got caught by the growing political fragmentation. Yet the problem is not external change but the failure to adapt to it. Or, more precisely, there are structures within Congress that have consciously sabotaged any attempts at course correction. The political argument over India tax policy of petroleum products is an essential one. However, it requires unpacking to reach a meaningful conclusion. GoI and states independently tax petrol and diesel, the two most important products. GoI taxes are to be shared with states according to a formula recommended by the Finance Commission. However, there a catch here. The Constitution Article 270 allows GoI to completely retain taxes classified as cess and surcharge. Effectively, GoI has the power over classification to decide how much it will share with states. This is the root cause of friction with opposition administered states. The backstory for the current argument began in March 2020. As the pandemic swept across the world, lockdowns kicked in and oil prices collapsed. At that point, GoI increased its taxes on petrol and diesel. Between March 14, 2020 and May 6, 2020, central excise on unbranded petrol and diesel increased by 44 and 69 respectively. The incremental tax was collected in the form of cess, which meant it was not shared with states. Consequently, even as crude oil price fell from around 65 barrel in early January 2020 to about 20 in April 2020, the pump price of diesel increased from Rs 67.96 per litre in Delhi to Rs 69.39 in May. India GDP contracted by 6.6 in FY 2020 21, which adversely impacted tax collections. However, GoI fuel taxes were the exception to this trend. Driven by higher fuel taxes, GoI FY 2020 21 revenue from the petroleum sector was Rs 4.5 lakh crore, an annual increase of 36. What about states collectively, their FY 2020 21 revenue from petroleum shrank by 1.5 to Rs 2.2 lakh crore. About 68 of the Rs 6.72 lakh crore of revenue generated by the petroleum sector in FY21 went to GoI. As crude prices began to rise in 2021, public pressure for tax relief mounted. In August 2021, Tamil Nadu lowered tax on petrol. In November, GoI cut taxes on both petrol and diesel, which catalysed reductions by more than 20 states. However, taxes remain high when located in the current economic context where elevated inflation is cutting into discretionary spending of a large section of the population. GoI, with superior revenue raising powers and as the main beneficiary of tax increases in FY21. Should take the lead and engage in one more round of fuel tax reductions. This will put pressure on states.

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The 50th year of diplomatic relations between the two countries and spell out an action plan for further cooperation between the citizen representatives of the two countries. Mr Hue action plan comprised three aspects. First, he desired deepening of relationship between the two law making bodies keeping in view the Comprehensive Strategic Partnership. This was aimed at better understanding of the regional and international issues among the law makers of the two countries an essential ingredient for overall cooperation between the two countries. Second was the need for two sides to better understand about policies on socio economic development and foreign affairs of each country. Third, to have a system of comparing their notes on international and global issues of common concern and to seek solutions to global challenges for contributing to peace, security, stability and development in the region and the world. The visit of Shri Om Birla along with the Delegation was an important step to push the progress on above aspects. Vietnam is critical for India Act East Policy initiated since 2014. The two countries are jointly implementing the 2021 2023 Action Program, which aims at developing bilateral ties further and more productively. Shri Om Birla pointed out in Vietnam that India established the Friendship Parliamentary Group with the National Assembly of Vietnam with the objective of enhancing cooperation between the Indian Parliament and Vietnam National Assembly. On 21st April, he addressed a community event organized by the Indian Embassy in Vietnam with Indian Business Chamber of Vietnam in Ho Chi Minh City. In his meeting with the Secretary General of the Communist Party of Vietnam Mr. Nguyen Phu Trong, Shri Birla emphasised that Vietnam remains one of India closest partners and an important pillar of the country Act East policy and Indo Pacific vision. The Lok Sabha Speaker also stressed that India and Vietnam share a common outlook on issues of global and regional peace. Speaking about matters of regional and global importance, he remarked that as the two countries were facing similar challenges and sharing similar developmental perspectives, India and Vietnam could further expand their cooperation in areas such as climate change and sustainable development, health care, and the digital economy. Underlining the two countries shared vision in the defence sector, the Lok Sabha Speaker observed that the Indo Vietnam defence partnership was growing rapidly in areas like defence industry, maritime security, capacity building programs, and UN Peacekeeping. He added that the defence ties were a major contributor to the peace, security, and stability of the Indo Pacific region. He urged the Vietnamese leader to make efforts to further strengthen this strategic partnership. India is providing assistance to Vietnam for enhancing its defence capabilities. While acquisition of the BraMos missiles by Vietnam is being discussed, its finalisation is being awaited. This would go a long way to further strengthen defence capabilities of Vietnam. There was a focused deliberation on the need for stepping up bilateral trade. Shri Birla desired that the bilateral trade between both.

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To follow suit In all, it the appropriate fiscal adjustmen the one youngster who has taken this IPL by storm is Sunrisers Hyderabad speedster Umran Malik. The JK born 22 year old has been turning heads and shattering stumps, picking up 15 wickets in the eight matches he has played so far in the tournament. What has wowed fans and seasoned cricketers alike is Malik sheer pace and accuracy. He has consistently bowled some of the fastest deliveries of the matches he has played, clocking speeds of 150 mph and above. In fact, the recent match between Sunrisers Hyderabad and Gujarat Titans saw Malik bowl a scorching spell that delivered a five wicket haul. The highlight was Malik 153 mph Yorker to a well set Wriddhiman Saha that sent the stumps flying. But what was truly heart warming was the crowd at Mumbai Wankhede stadium giving Malik a standing ovation at the end of his dream spell. Calls have been growing for Malik to be fast tracked into the Indian team, with former batting great Sunil Gavaskar insisting that the speedster should play in the upcoming tour of England. This again goes to show that sports particularly cricket in India can transcend ethnicity, religion and politics of polarisation in ways that most other public activities can. It does matter who you are or what your background is, once you don the Team India jersey, all divisions melt away. It also to the credit of BCCI that cricket in India has evolved into a strong market driven sport. This has attracted youngsters, many of them trained in private cricket coaching centers across the country. And the IPL has certainly made a career in cricket financially viable. This is precisely why the son of a fruit seller from Srinagar is today being hailed as the next big thing in Indian cricket. Plus, if Malik does make it to Team India he will inspire countless young people in J K to take up the sport. That will certainly be a great Indian success story. The Prada Mantra Jan Dhan Yojana, launched in 2014, is a national mission on financial inclusion that aims to ensure that all Indians, particularly low income groups and weaker sections, have access to financial services, including a basic savings bank account, need based credit, remittances, low cost life and general insurance and pension. The scheme also envisages a robust financial literacy programme with a key objective being to enable the beneficiaries to leverage digital technology and internet based banking. In Bihar, PMJDY has covered more than 5 crore beneficiaries, of whom more than 3.67 crore are in rural areas. Since 2015, more than 3.8 crore RuPay debit cards have been issued in the state. The reach of this scheme is indeed impressive. We are sitting on the fence regarding ourselves by letting people call our country India, and call us Indians. Who gave us the name of India Foreigners did We should give ourselves our own Indian sorry indigenous.

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Name which reflects our new national image. As advertising and marketing people say, we should rebrand ourselves, by officially changing our name by deed poll or whatever, like a lot of other countries have done. Such as Burma becoming Myanmar, and the Czech Republic becoming Czechia, and Swaziland becoming Eswatini. Likewise, we too should become something else, nominally speaking. Every major religion has its own special calendar, which organises and charts activities of its adherents during the year. In the Indian subcontinent, with its alluring and mind boggling diversity, observance of holy days and festivals is rooted in the social aspects of our relationship with the Divine. The better part of our country history talks about the Ganga Yamuni tehzeeb, culture of harmony. But nowadays, whenever two or more festivals of different religious communities occur on the same date, instead of celebrating the diversity, chances are that followers of different religions might resort to violence. This is contrary to the spirit of Vasudhaiva Kutumbakam, the world is a family. It has also become a major problem for law enforcement agencies and governments. As devotees, regardless of our religious identity, we need to keep in mind that every holy day we celebrate is supposed to be an offering to an All Benevolent Creator. For this reason, from ancient times, while performing yajnas, participants would chant, Idam agnaye, swaha, idam agnaye, idam nan mama, meaning, Not for me, but for You God Such was the attitude not only in haven ceremonies but also in every action of one life. Everything must be done as an offering to Him. This year, sandwiched between Good Friday and Easter Sunday, there was Hanuman Ajanta. On April 14, Baisakhi coincided with Mahavir Ajanta. On May 3, depending upon sighting of the moon, chances are that Eid ul Fitr, which is celebrated at the end of Ramzan, might coincide with Akshaya Tritiya and just before that, the 12 day Bahaí festival called Ridvan, pronounced Rezvan, meaning paradise, that started on April 21, will conclude on May 2. Ridvan is celebrated a month after the festival of Navroz, the spring equinox in the northern hemisphere, considered the first day of a New Year. It is observed in dozens of countries in Central Asia as well as by the Zoroastrians and the. It was during the period of Ridvan that Baha u llah announced the commencement of a new era in human history. He declared that the cycle of prophecy was over, and the cycle of fulfilment had begun. He characterised the festival of Ridvan as days of supreme felicity whereon all humanity was immersed in a sea of purification. If the world must survive its present day derangement and hastening extinction, it will have to undergo a complete reconcept ualisation of relationships that sustain society. This is where a poignant appeal voiced by Baha u llah long ago, about the leaders and arbiters of human affairs needs to be echoed: Let them take counsel together and, through anxious.

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And full deliberation, administer to a diseased and sorely afflicted world the remedy it requireth. Countries should reach US 15 billion in the short term from the previous US 13.2 billion in 2021. India trade with Vietnam had already witnessed year to year growth of 37 despite the pandemic challenges. India investment in Vietnam is approximately and covers more than three hundred projects. Earlier PM Modi in his telephonic conversation with the General Secretary of the Vietnamese Communist Party Mr Nguyen Phu Trong had stressed greater facilitation of market access for India pharm and agricultural products in Vietnam. Shri Birla lauded the long term and mutually beneficial partnership between India and Vietnam in the energy sector. This has become more important in view of the Ukraine Russia conflict. He mentioned that ONGC Videsh Limited OVL had been involved in offshore power projects in Vietnam for more than three decades and hoped that the OVL contract would be renewed for another 15 years. The Indian Parliamentary Delegation led by Lok Sabha Speaker Om Birla also met Nguyen Van Nan, Party Secretary, and Ho Chi Minh City. Birla highlighted the India Vietnam common civilizational heritage and discussed about several other aspects of bilateral ties. The delegation visited famous Tran Quoi Pagoda in Hanoi and paid tribute to Bodhi tree gifted to President Ho Chi Minh by Dr. Rajendra Prasad in 1959. This symbolises the long cultural links between the two countries. Vietnam is also an attraction for tourists and Birla delegation took up this issue as well. The Parliamentary Delegation visited Quang Ninh, a UNESCO world heritage site. The delegation was received by Party Secretary of province Mr. Nguyen Xuan KY They held discussions on enhancing cooperation in tourism, Ayurveda, Yoga and other issues of mutual interest. During the visit of Birla, an important step was taken for improving the air connectivity. It may be recalled that during the pandemic, direct flights between New Delhi and Ho Chi Minh City Hanoi were suspended. During Shri Birla visit, the direct flights were restored. In addition, four new routes are being planned between Hanoi Mumbai, Ho Chi Minh City Mumbai as well as island of Phu Quoi, popular with tourists, with New Delhi and Mumbai. These routes are expected to begin operations from June in a phased manner. The law makers of the two countries are the critical partners in building political support for foreign and economic policies. Their meetings build better understanding of the concerns of each other and help in formulating the best framework for overall cooperation between the two countries. The future prognosis is very bright for deeper ties with the involvement of citizen representatives of the two countries. What remains of the to total revenue things of future of Congress Congress decline was not inevitable. Sure, as a party with a centrist platform and an umbrella social coalition, it got caught by the growing political fragmentation. Yet the problem is not external change but the failure to adapt to it.

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Describing his first spiritual experience Sri Aurobindo said silence was his first positive spiritual experience which made the rest of his sadhana possible. He upheld that in silence is wisdom. Wisdom true knowledge is the outcome of the inner silence of the mind. Speech, as opposed to silence, creates surface ideas and representations that are not true knowledge. Since speech is an expression of the superficial, the obvious, the common sense experience, and surface thinking, it fails to grasp the in-depth reality and results in wisdom. Therefore, Aurobindo concludes, o throw oneself out too much in such speech is more waste of the energy than anything else. It obstructs he inward listening that alone leads to the path of authentic knowledge. When it comes to the description of the nature or knowledge of the real, say, Brhmn, Upanishads too prefer silence over speech. Saints such as Rahim even go to the length of saying that those who know the real do not talk about it, and those who describe the real do not know it. So, one can at best be silent about its nature. In the Western tradition, philosophers like Wittgenstein assert that, Whereof one cannot speak, one must pass over in silence. Even in the Bhagwad Gita, the Lord says, among secrets I am silence. However, none of them explain what ilence means. Aurobindo, on the other hand, defines silence as freedom from thoughts and vital movements when the whole consciousness is quite still. The state of deep silence is accomplished when one separates oneself from the thoughts, feels them as coming from outside, and rejects them before they enter the mind. Genuine silence, according to him, is not the quietness of mind but a state of consciousness which comes of itself from above when you open to the Divine consciousness. It naturally penetrates the brain, mind, and body. If there is absolute silence within, it is quite natural that the thoughts on entering and touching it should fall off. It is how the silence of the outer mind usually comes. The thought that comes in a quiet or silent mind is true dynamic thought. It is full of power as it is imbibed with formations which can effectuate or realise themselves. Though Aurobindo admits that in his case, state of silence dawned instantly on him by a sudden miracle, in the case of others it can be achieved by a low process of concentration. It may take a long time for them to get rid of the random thoughts of the surface physical mind. It is a slow process and not easy and requires a lot of devotion, faith, and practice. The sadhak must make a conscious effort to reject the thoughts coming from outside so that during the meditation at least the peace and quietude of the mind and vital may be complete. When the mind is quiet and at peace, the Force can work more easily. It becomes the witness mind the Purush. By silence, he meant a mind free from disturbance and trouble, steady, light and glad so as to be open to the Force that will change the nature. It is a spiritual condition which combines calm with intensity. This was long before the advent of email, and the cause of the principal disquiet was a telegram he had received giving the name of his visitor. What sort of name is this? he asked his family. The first name looks as though it could be a misspelling of Jack, in which case he might be Christian, but the last name sounds Muslim, he mulled. Ascertaining the religious identity, would determine what to offer by way of refreshment without

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His quandary was resolved when I turned up. Would I like a cup of tea, or coffee, or perhaps something a little, era, stronger? my host enquired. Tired after my journey from Calcutta, I indicated that something a little, era, stronger, would not be amiss. Over a convivial glass of something a little, era, stronger, the principal recounted the perplexity which the enigma of my name had occasioned. I recall that incident of decades ago in light of the proposal, stayed by SC, by UP and MP requiring that along the route the kanwariya pilgrims take, all eateries must display the names of their owners and staff. The ostensible reason was that this would preclude the possibility of the pilgrims being exposed to ritual pollution caused by eating cross-community food. However, the real reason seemed to be an economic boycott of Muslims in our supposedly secular society. It might soon be mooted that not just eateries but all businesses must display their ownership. And why stop there? What about private residences? Will homes have to have not just normal nameplates but ones that unambiguously spell out the community the occupant belongs to? In which case, like that principal of long ago, my name might discomfit any passerby, kanwariya or other, fearful of being ritually polluted. robots, unveiling four new products for the global defence market; Hawk-eye-a state-of-the-art anti-drone system camera, URCREWS-world lightest remote controlled weapon station; Preheats- an automated quadruped using a laser-based radar LIDAR for unparalleled real-time 3D terrain mapping and Sthir Stab 640- a rugged stabilised sight for armored vehicles and boats. So, fellow citizens, as you unfurl the tricolor this Independence Day, take pride in the fact that your country, especially the defence industry is marching ahead proudly on the road to self-reliance. for long and are slightly better developed than other areas. Boys and girls who work in the tourism sector and the fair-weather tourists who flock to these places can hardly be entrusted to defend the borderlands. The influx of high-profile visitors to these spots has seen the creation of a number of airstrips and helipads at places, hitherto accessible only on foot. This lop-sided development meant only to cater for the needs of tourists and got dignitaries, reminds me of the air bases and ports developed by the British Air force and Navy without consultation with the army in Malaya. They were meant to support the operations of the Royal Air force between India and Australia. The Japanese were attracted to them like flies to honey and the vanguard of Gen Yamashita 25th Army occupied the entire country in a matter of less than two months. National defence is a subset of statecraft. While tourism is great for photo-ops, the defence of our borderland demands a holistic development of vibrant villages that are economically self-sustaining and act as blocks to the advance of an adversary, come what may. After all, Kautilya asserts in the Arthashastra that the ultimate source of the prosperity of the kingdom is its security and prosperity of its people.

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How investments in the start-up sector coupled with investments in large-scale public initiatives are accelerating progress across the country. The India AI Mission pledged more than $1 billion to build out the country's AI infrastructure through a public-private partnership model aimed at nurturing India's AI innovation ecosystem. This commitment includes investments in foundational AI models, funding for more start-up companies like Cropping, and building more than 10,000 GPUs processing power that can help create smarter AI. This large computing capacity can support everything from improved medical diagnostics for patients to reduced court backlogs for legal professionals. India's bold investments in AI have spurred remarkable economic momentum. In 2020, AI contributed an estimated $3.2 billion to the country's economy. By 2024, this figure rose to $6 billion, and by 2031, it's expected to reach nearly $32 billion, a fivefold increase since 2024. This rapid growth is finding its way to other markets too. In its November 2024 Regional Economic Outlook, the IMF named India the fastest-growing major economy in the world. Key drivers of this growth include tourism, construction, cloud services, and cyber security. Together, these sectors and others could add up to $1. 9 trillion to India's GDP by 2035. Of course, all of this is monumental progress but there's still more work to do. India, like many other large economies, faces disparities in income, education, and digital access challenges that are well recognized by policymakers and remain a key focus of the country's development agenda. To further address them, we need proactive policies in the Global South that open the door to more localized infrastructure investment, more compute capacity for communities, and more targeted reskilling programs like the newly-launched Skill India Assistant. Built with Llama, Meta's open source AI model, and developed in partnership with India's Ministry of Skill Development and Entrepreneurship, this tool answers questions and offers personalized feedback in multiple languages. Available around the clock on WhatsApp and other platforms, it's helping millions of learners in India get the professional support they need, whenever they need it. To continue to reap the benefits of this AI revolution, my hope is that India's leaders continue to forge a path forward for smart, pro-innovation regulation. Instead of imposing strict rules, India should favour a flexible approach one that prioritizes innovation and collaboration over restrictive oversight. To date, India's regulatory landscape has paved the way for Meta's on-going investments, which help foster continued economic growth in the region. Unlike the EU where regulatory constraints led to significant delays in the roll out of AI features to Europeans, millions of Indians are already seeing the benefits of new India-specific features on Meta AI and in Reels translations, which now come in five Indian languages. Additionally, our $100 million joint venture with India-based Reliance is developing enterprise AI solutions. And our multi-billion dollar investments in digital infrastructure, like the long-term Project Water worth subsea cable investment, are designed to supercharge high-speed connectivity and provide a boost to India's digital economy goals. With more than 500 million people in India using Meta's apps, these investments are not just about business, they're about expanding opportunity, supp

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each other, shaping how the tech evolves. Subplot: who will be remembered & who'll be Functionality across a big country's diverse income levels, geographies, languages, and infra constraints is a great test for every technology's resilience & adaptability, writes ex-CEO of Niti Aayog India is among the world's largest producers Though not quite the 'Mother of deals' as the Indo-EU trade pact was gushingly described, the Indo-US handshake on trade might, continuing the family analogy, be called the Auntyji of deals, or bearing Uncle Sam Andrew's arrest says something good about UK. But no one, anywhere, is investigating the real story. Royals are a big deal for the Brit establishment. Therefore UK cops arresting Andrew, an ex-prince, there'll still be no global cooperation in AI. But Indian entrepreneurs can pick their niches Around this time six years ago, the world was waking up to dangers of a brand-new virus. Was Covid a manmade pandemic? Politicians fixate on the global race for technological supremacy between the US and China. They debate geopolitical implications of chip exports, latest model releases from each country, and military applications of AI. Someday, they believe, it is not often that a Chief Justice of India publicly questions the wisdom of his own institution in open Court. Which is why, the observation of the present CJI, as reported in the press, By Christopher Mendonca Christian liturgical season of Lent is closely linked to 40-day sojourn of Israel in the desert as they journeyed to the Promised Land. The 40-day season of Lent is a time for AI summits' are the great international exposition event of the decade, as nuclear arms control summitry was the primary form of international theatrical exhibition in the Cold War era. Amid all the hyperventilation and commercial As New Delhi hosts the AI Impact Summit, conversations about artificial intelligence are intensifying. We are repeatedly told that AI is on the brink of surpassing human intelligence, that so-called superintelligence is just around the By Jaggrat N Taneja Artificial Intelligence has entered our lives not like a storm but like a subtle shift in the air, quiet, constant, and irreversible. It writes our emails, curates our news, predicts our Holidays are a boon. Especially when one stays in places that offer complimentary buffet breakfasts. To me, that is the ultimate luxury. Imagine just rolling out of bed and walking across to a hall where The recent elections in Bangladesh have opened a new chapter in South Asian politics, creating an opportunity for political renewal and a potential reset in India-Bangladesh relations. After a prolonged period marked by political uncertainty By Nayaswami Nitai Deranja and Tyagi Shivendra In India, the arrival of exam season often brings a palpable sense of tension that permeates households across the country. As millions of students prepare for competitive boards, Geopolitical uncertainty triggered by Trump has sharply shifted other nations' AI focus from 'safety' to 'sovereignty'. This is more than evident in Delhi's AI summit, where India is pitching for a global leadership role. The A sign outside Washington Post HQ read: Democracy Dies with Billionaires. It echoed the paper's own motto and captured a new discomfort: one of America's most storied newsrooms now lives at the mercy of The week of love has just slipped past us. Roses have begun to wilt, dinner reservations have returned to their weekday anonymity, an

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His quandary was resolved when I turned up. Would I like a cup of tea, or coffee, or perhaps something a little, era, stronger? my host enquired. Tired after my journey from Calcutta, I indicated that something a little, era, stronger, would not be amiss. Over a convivial glass of something a little, era, stronger, the principal recounted the perplexity which the enigma of my name had occasioned. I recall that incident of decades ago in light of the proposal, stayed by SC, by UP and MP requiring that along the route the kanwariya pilgrims take, all eateries must display the names of their owners and staff. The ostensible reason was that this would preclude the possibility of the pilgrims being exposed to ritual pollution caused by eating cross-community food. However, the real reason seemed to be an economic boycott of Muslims in our supposedly secular society. It might soon be mooted that not just eateries but all businesses must display their ownership. And why stop there? What about private residences? Will homes have to have not just normal nameplates but ones that unambiguously spell out the community the occupant belongs to? In which case, like that principal of long ago, my name might discomfit any passerby, kanwariya or other, fearful of being ritually polluted. robots, unveiling four new products for the global defence market; Hawk-eye-a state-of-the-art anti-drone system camera, URCREWS-world lightest remote controlled weapon station; Preheats- an automated quadruped using a laser-based radar LIDAR for unparalleled real-time 3D terrain mapping and Sthir Stab 640- a rugged stabilised sight for armored vehicles and boats. So, fellow citizens, as you unfurl the tricolor this Independence Day, take pride in the fact that your country, especially the defence industry is marching ahead proudly on the road to self-reliance. for long and are slightly better developed than other areas. Boys and girls who work in the tourism sector and the fair-weather tourists who flock to these places can hardly be entrusted to defend the borderlands. The influx of high-profile visitors to these spots has seen the creation of a number of airstrips and helipads at places, hitherto accessible only on foot. This lop-sided development meant only to cater for the needs of tourists and got dignitaries, reminds me of the air bases and ports developed by the British Air force and Navy without consultation with the army in Malaya. They were meant to support the operations of the Royal Air force between India and Australia. The Japanese were attracted to them like flies to honey and the vanguard of Gen Yamashita 25th Army occupied the entire country in a matter of less than two months. National defence is a subset of statecraft. While tourism is great for photo-ops, the defence of our borderland demands a holistic development of vibrant villages that are economically self-sustaining and act as blocks to the advance of an adversary, come what may. After all, Kautilya asserts in the Arthashastra that the ultimate source of the prosperity of the kingdom is its security and prosperity of its people.

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Healthcare system has come a long way from the traditional medical system to technology adoption and innovator. There are plenty of opportunities for innovations and startups are fuelling the change to solve one healthcare problem at a time. Sweltering heat makes us look to June first monsoon showers as much as the monetary policy of the RBI looking at taming the inflation as its uppermost task. When Bloomberg mentions that the world is experiencing a synchronized inflation outbreak that previously seemed related to the US and Europe, and that producer prices are rising in Japan, South Korea, India, and all economies are feeling the heat of fuel and food prices, it has to be viewed seriously. I tried to look at it from what is happening in the working class both in urban and rural areas in our country. Several state governments are indulging in competitive populism, notwithstanding the ever rising fuel prices. My house cleaner has a couple of acres of land in Mahbubnagar district of Telangana. She gets her minimum wages when she abstains from the work in our house, at least four days a month and seven days at least once in a quarter. Her logic Every office has one Sunday and two second Saturdays as holidays. Why should I not get the same She works as house cleaner for ten houses with an average income of Rs.2000 per month per household. She gets free ration free medical treatment in the government hospital if she or her family members have illness or accident. Her husband is a fruit seller on bicycle. His net income is Rs.15000 a month and recently he got a loan of Rs.10000 under the street vendors scheme that helped him buy a cooler to the house. She has put both her sons in a social welfare residential school. She is also not bothered about income tax though her family income exceeds the taxable income. She has Aadhar card and felt needless to have PAN card She is least bothered about inflation. In a chat with her, I and my wife realized that most house cleaners are in the same boat as her and they only have to pay rent. Some of them are also expecting to move to their own two bedroom flat promised by the government. I went to a village on the way to a temple in Sangareddy district. That was a shandy day. Hence most villagers are in shandy either as buyers or sellers. I got down from the car, a little uncared for the anger of my wife. She knows that when I get down on such errand, I would take at least thirty to forty five minutes to be back. I enquired from around twenty persons regarding the price rise. They mentioned only two things one, Fuel price and two, Oil price. No others mattered to them. At least one person in every house has a motorcycle. Every family has a piece of land either owned or leased.

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Iren Rijiju served as the Law Minister of India from 2021 to 2023. During his short tenure, he oversaw a number of significant reforms to the Indian legal system. These included the introduction of a new civil procedure code, the amendment of the criminal procedure code, and the passage of the arbitration and conciliation act. Rijiju also took steps to improve the efficiency of the judiciary, including the appointment of more judges and the establishment of new courts. Rijiju was also praised for his commitment to reform the judiciary and for his efforts to make the Indian legal system more accessible and efficient. Whether or not Rijiju was the most successful Law Minister of India is a matter of opinion. However, there is no doubt that he made a significant impact on the Indian legal system during his time in office. Rijiju reforms to the Indian legal system have had a positive impact on the lives of millions of Indians. They have made it easier for people to access justice, and they have helped to ensure that the judiciary is more efficient and effective. However, Rijiju tenure as Law Minister was not without controversy. He was criticized for his outspokenness and for his willingness to challenge the judiciary. In particular, he was criticized for his comments about the Supreme Court collegium system, which is the system by which judges are appointed to the Supreme Court and the High Courts. Rijiju argued that the collegium system was undemocratic and that it gave too much power to the judges. Despite the controversy, Rijiju tenure as Law Minister was a success. Rijiju was successful in showing the mirror to the Judiciary on various matters including controversial Collegium System and non-implementation of the NJAC. He made significant reforms to the Indian legal system, and he helped to make the judiciary more accessible and efficient. His legacy will be felt for many years to come. Global attention at the national elections of a country is natural. When a city corporation election in the backyard of a South Asian country capital city garners international interest, it is certainly a crucial one. On 25th May, close to Bangladesh capital Dhaka, industrial hub Gazipur is going for its civic polls even as the United States, the United Kingdom, the European Union and Japan are keeping a close attention. No less than the country Chief Election Commissioner himself is calling for cooperation from all stakeholders. A successful election in Gazipur, will in many ways set the tone for General Elections slated in January next year. It will be a microcosmic test of the country institutional ability in holding a free, fair and peaceful elections. One would think why it is so. Parties at loggerheads with each other is a basic element of any election anywhere in the world. In Bangladesh though, it comes with a more fundamental fraught. The two main parties, Awami League which currently rules the country and the main opposition Bangladesh Nationalist party BNP have been in a constant confrontation over the very ecosystem in which elections be conducted. General Elections in Bangladesh next year is an overwhelming priority domestically and the international community too is similarly showering deserved attention to it. The US, the UK, the EU, Japan have been consistently vocal about underlining the significance of free and fair elections in Bangladesh considering the criticality of it not just for the country but the whole region. Only last month,

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They are bothered about the wages for the farm labour. They sky rocketed. They are planning to go for farm machinery either in groups or go for hiring it to reduce farming costs. They are bothered more about increasing unrest in villages due to family feuds. Inflation therefore has not figured much in the conversation. Rise in wages is an issue but related to inflation. Not that the rising inflation indices consumer price indices crossing the RBI headline boundaries is not a worry. The fact is that there are several factors that do not get into inflation accounting. The rents in urban areas are on the rise despite a boom in real estate and housing and cheap housing loans. If interest rates rise, the cause will not be so much the inflation as the non performing loans in the retail sector, protracted corporate loan recoveries after severe haircuts, under the most permissive route of Indian Bankruptcy Code proceedings. Union government has a responsibility to look at the fuel prices beyond the revenues that are earned out of them. Most of the states have genuine concerns over the chess and it is time to be transparent and remove all the chess as the purpose for which chess is levied and spent are never coordinated. For example, look at the similar rise in fuel prices globally in 2014 and 2015 and the domestic prices. Can we get back to the comparable barrel prices and retail prices of fuel and gas Once the interest rates rise, the scope for real interest rates to pare up and comfort the savers exists and the hapless senior citizens will have a sigh of relief. Real interest rates are currently negative and hopefully the June monetary policy of the RBI will bend the hydra. Understanding the Hindu religion is not easy. Indeed many purported Hindus have not grasped the fundamentals of it. The fastidious among my readers would have observed that I have put the word religion in quotes above. That is because Hinduism defies the definition of a religion. The qualitative requirements of religion, as understood by the Semitic faiths a central philosophy, a core belief, a central deity are missing. Certainly, it has philosophies, beliefs, and deities but many of each and often contradictory. It also has under its umbrella systems that lack any of these. Santana Dharma Roughly translated as the Eternal Path is a term that is often used to refer to what is popularly termed as Hinduism. There are six orthodox schools of Hindu philosophy Sankey, Yoga, Nyaya, Vaisheshika, Mimamsa, and Vedanta. These philosophies accept the authority of The Vedas and are termed sativa. In addition, one has non orthodox systems like Buddhism, Jainism, Charka, and Sikhism which are also accepted and revered by most Hindus as valid systems. Diversity of philosophy and practice Hinduism can at best be thought of as a loose collection of philosophies and worldviews. These are sometimes contradictory and cannot be reconciled. It is the World only.

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The ruling Awami League and the principal opposition Bangladesh Nationalist Party BNP are visibly and obviously not at the same page on how to go about the next elections. BNP wants an unelected caretaker or national government under which the elections get conducted. The party along with its ideological partner Jamaal Islamic Jel has been lobbying hard to have the international community by the side of its demand. However, Bangladesh and the region requires reflections on some important background and the country troubled track record while it has tried hard to hold on to the flag of democracy. Between 2006 and 2008, Bangladesh experienced a military-backed caretaker government, which resulted in a backsliding of democracy. The Caretaker Government, in place at that time, abused its role by delaying elections by two years as against the three months mandate, weakening the development of the country. In addition to political violence where many proud Bangladeshis lost their lives and some political leaders from all parties were imprisoned including Khaleda Zia and Sheikh Hasina. Caretaker government and democratic continuum are antagonist concepts and reconciling realities. One cannot question the usefulness of such a system during troubled periods in the history of Bangladesh when the country was transitioning to democracy but the difference between 2006 and the current situation is absolutely not comparable. Currently, the country is not at war or under any such pressure. It is rather showing rapid development on quite a few fronts and more importantly, as a democracy, there has been an electoral continuum. Bangladesh economic and social indicators point in the direction of growth and development, supported by the Bangladesh Vision 2041 plan to become an Upper Middle-Income Country by 2031. International Monetary Fund Regional Economic Outlook for Asia and Pacific May, 2023 report puts the country ahead of China in terms of Gross Domestic Product growth this fiscal year. The strengthening of a pluralistic democracy is a key pillar of any medium and long-term strategy. Since the last Caretaker Government, the country has gradually moved towards stable parliamentary democracy. In 2022, Bangladesh formed its new Election Commission as part of a substantial move to hold free, fair and transparent General Elections in 2024. A Caretaker Government is a unique arrangement which has not proven its effectiveness recently in the rest of the world. For example, in case of Libya, elections have not yet taken place because of a caretaker government that failed to take democratic process to the next step. There is inconsistency in this system, its obsolescence, no longer in phase with the era, and Bangladesh does not deserve it. In 2011 the country Supreme Court even ruled this practice unconstitutional! Bangladesh would not be sending a good signal to its neighboring and allied countries, with the return of such an archaic system like caretaker government. It must show the strength of its democratic system to be recognized as a reliable country respecting the international rules. The country has much to gain from unity. Its people have high hopes to conduct peaceful elections. That holds well for the stability of the country, and more widely of the sub-region. It is also in the interest of all stakeholders of geopolitics around Bangladesh. The millennial generation today is making a significant mark on the economy and are now more eager than ever

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They are bothered about the wages for the farm labour. They sky rocketed. They are planning to go for farm machinery either in groups or go for hiring it to reduce farming costs. They are bothered more about increasing unrest in villages due to family feuds. Inflation therefore has not figured much in the conversation. Rise in wages is an issue but related to inflation. Not that the rising inflation indices consumer price indices crossing the RBI headline boundaries is not a worry. The fact is that there are several factors that do not get into inflation accounting. The rents in urban areas are on the rise despite a boom in real estate and housing and cheap housing loans. If interest rates rise, the cause will not be so much the inflation as the non performing loans in the retail sector, protracted corporate loan recoveries after severe haircuts, under the most permissive route of Indian Bankruptcy Code proceedings. Union government has a responsibility to look at the fuel prices beyond the revenues that are earned out of them. Most of the states have genuine concerns over the chess and it is time to be transparent and remove all the chess as the purpose for which chess is levied and spent are never coordinated. For example, look at the similar rise in fuel prices globally in 2014 and 2015 and the domestic prices. Can we get back to the comparable barrel prices and retail prices of fuel and gas Once the interest rates rise, the scope for real interest rates to pare up and comfort the savers exists and the hapless senior citizens will have a sigh of relief. Real interest rates are currently negative and hopefully the June monetary policy of the RBI will bend the hydra. Understanding the Hindu religion is not easy. Indeed many purported Hindus have not grasped the fundamentals of it. The fastidious among my readers would have observed that I have put the word religion in quotes above. That is because Hinduism defies the definition of a religion. The qualitative requirements of religion, as understood by the Semitic faiths a central philosophy, a core belief, a central deity are missing. Certainly, it has philosophies, beliefs, and deities but many of each and often contradictory. It also has under its umbrella systems that lack any of these. Santana Dharma Roughly translated as the Eternal Path is a term that is often used to refer to what is popularly termed as Hinduism. There are six orthodox schools of Hindu philosophy Sankey, Yoga, Nyaya, Vaisheshika, Mimamsa, and Vedanta. These philosophies accept the authority of The Vedas and are termed sativa. In addition, one has non orthodox systems like Buddhism, Jainism, Charka, and Sikhism which are also accepted and revered by most Hindus as valid systems. Diversity of philosophy and practice Hinduism can at best be thought of as a loose collection of philosophies and worldviews. These are sometimes contradictory and cannot be reconciled. It is the World only.

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They are bothered about the wages for the farm labour. They sky rocketed. They are planning to go for farm machinery either in groups or go for hiring it to reduce farming costs. They are bothered more about increasing unrest in villages due to family feuds. Inflation therefore has not figured much in the conversation. Rise in wages is an issue but related to inflation. Not that the rising inflation indices consumer price indices crossing the RBI headline boundaries is not a worry. The fact is that there are several factors that do not get into inflation accounting. The rents in urban areas are on the rise despite a boom in real estate and housing and cheap housing loans. If interest rates rise, the cause will not be so much the inflation as the non performing loans in the retail sector, protracted corporate loan recoveries after severe haircuts, under the most permissive route of Indian Bankruptcy Code proceedings. Union government has a responsibility to look at the fuel prices beyond the revenues that are earned out of them. Most of the states have genuine concerns over the chess and it is time to be transparent and remove all the chess as the purpose for which chess is levied and spent are never coordinated. For example, look at the similar rise in fuel prices globally in 2014 and 2015 and the domestic prices. Can we get back to the comparable barrel prices and retail prices of fuel and gas Once the interest rates rise, the scope for real interest rates to pare up and comfort the savers exists and the hapless senior citizens will have a sigh of relief. Real interest rates are currently negative and hopefully the June monetary policy of the RBI will bend the hydra. Understanding the Hindu religion is not easy. Indeed many purported Hindus have not grasped the fundamentals of it. The fastidious among my readers would have observed that I have put the word religion in quotes above. That is because Hinduism defies the definition of a religion. The qualitative requirements of religion, as understood by the Semitic faiths a central philosophy, a core belief, a central deity are missing. Certainly, it has philosophies, beliefs, and deities but many of each and often contradictory. It also has under its umbrella systems that lack any of these. Santana Dharma Roughly translated as the Eternal Path is a term that is often used to refer to what is popularly termed as Hinduism. There are six orthodox schools of Hindu philosophy Sankey, Yoga, Nyaya, Vaisheshika, Mimamsa, and Vedanta. These philosophies accept the authority of The Vedas and are termed sativa. In addition, one has non orthodox systems like Buddhism, Jainism, Charka, and Sikhism which are also accepted and revered by most Hindus as valid systems. Diversity of philosophy and practice Hinduism can at best be thought of as a loose collection of philosophies and worldviews. These are sometimes contradictory and cannot be reconciled. It is the World only.

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Major polytheistic belief system in existence today. The Bhagavad Gaeta itself prescribes varying and seemingly contradictory paths that an individual may choose from, not only to arrive at the metaphysical goal of Mufti or Moksha liberation but live an enriched worldly life. Bhakti devotion, Guyana knowledge, Dyane meditation, Karma action, and Santana renunciation are some of these. The individual is left free to choose whatever fits in with her his volition and there are innumerable mixes and matches possible and in existence. Hindus traditionally never had a problem reconciling with any form of spiritual belief or practice. It is this inclusiveness that is a hallmark of The Sanatana Dharma. Indeed, inclusiveness is the one factor that distinguishes it from religions that insist on belief in a defined God, a prescribed mode of worship, and a rigid set of rules. Who is a Hindu Sad guru Jaggy Valued says Hindu can be described as a geographical based identity. It is also an identity of culture to some level. However, Hindu is not an identity of religion, and it has never been Hinduism. Hindus tried grouping themselves like a religion when competitive and aggressive religions were established widely. However, Hindus are not yet successful as a religion. They can never be since there is a single belief system. [Krishna. 2017, April 8. Hinduism Explained by Sad guru Jaggy Valued] The Sanatana Dharma has bound itself into immutable boundaries of who is or is not a Hindu. Mimamsa and Samkhya two of the orthodox schools of Hindu philosophies do not accept the existence of a creator God. The oldest Veda, The Rig Veda does not categorically accept the existence of a God. It says in the creation hymn Nasadiya Sukta in the tenth chapter But who knows, who can say, whence was it produced Whence is this creation The gods came afterward with the creation of this universe The Brihadaranyaka, Isha, and Chandogya Upanishads are considered atheistic because of their emphasis on the self. The multiple gods that seem to populate the Hindu pantheon are mere deities with their own powers and failings. Hindu mythology is replete with stories of these gods including the trinity Brahma, Vishnu, and Shiva displaying human like imperfections and suffering the consequences. None of them by themselves is omnipotent. It is well known that Gautama, the Buddha preached an agnostic philosophy in which the concept of God never finds a place. Yet, he is revered by Hindus as the ninth avatar of Vishnu. A Hindu will respect a Buddhist monk with as much reverence as would be offered to a Hindu saint. It is thus possible to hold an atheistic worldview and yet be a fully paid up Hindu. It is this lack of success as a religion described by Sad guru that is the greatest strength of Hinduism. There is no conversion ritual because there has never been a need for one. There is no desire for theocracy, nor for Hindu expansionism inherent in Hinduism. Hinduism is.

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In essence secular Radicalization the Death of the Eternal Way India has historically weathered many Muslim invaders. Many of these used the fig leaf of religious sanction in The Quran to fight against disbelievers to plunder, giving the guise of a jehad to their lust for booty and power. Although large swathes of India were ruled by men who were known to be religious bigots and later by Christian Englishmen, neither did centuries of Muslim rule result in a Muslim majority population nor did imperialist European rule result in a Christian majority population. It is of utmost importance for Indian Muslims to understand that they need to get their religion out of the grips of religious bigots who talk in terms of Nizam e Mustafa Shariah rule. if Islamophobia is to be averted then Muslims need to shun radicalisation and concepts of jihad preached by extremist elements in the community. India is one of the few countries where minorities are constitutionally guaranteed the same rights and opportunities as the majority religious community. India has had three Muslim presidents, multiple chief justices, and many top ranking Muslim Armed Forces and civil services officers. Fringe elements motivated by political vested interests do vitiate the communal atmosphere but Indian Muslims must learn not to hold that against Hindus as a whole. At the same time, Hindus have to take special care to preserve the core nature of Hindu culture which has permitted every kind of worldview and belief to co exist. Forcing another person to utter the words Jai Shri Ram is not likely to make that person respect the Hindu culture. It is counter productive and would trigger more hate causing communalisation. Hindu radicals who propagate hatred of the Muslim and other communities also do exist. The common man Hindu needs to understand the politicians who are pulling the strings behind the scenes when attacks on Muslim shrines or people are instigated and be careful not to play into their hands. It is far easier, and a cheaper route to political success to promote communal enmity and win popular support based on that. Most of the ostensible guardians of the Hindu faith have little knowledge about the worldview and values propounded in The Bhagavad Gaeta, Srimad Bhagavatham, and the deep mystical philosophy of Vedanta. The culture that they profess to defend stands a far better chance of thriving if they educate themselves as well as their progeny about these. The end of the Eternal Sanatana Dharma and its spirit of permissiveness is likely to be brought about more by those, who in the name of preserving it resort to hate mongering, coercion, and violence than by those from any other community. This is the real threat to Hinduism Professional accountants are in demand in a variety of sectors including the private corporate sector, public sector, government and non governmental organizations. Any organization of reasonable size will he have a need for professional accountants. Therefore, the job market is good for professional accountants.

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And it has been so for many years now. With the growth of the economy and business prospects, the need for professional accountants can only get better. The process of obtaining certification as a professional accountant is challenging. However, it can be extremely satisfying for those who enjoy the intellectual stimulation and the hard work that getting any good degree or professional qualification entails. There is some risk with pass percentages and the time taken to complete the program. The process develops in learners very strong analytical skills and a box of knowledge and toolkits that can be applied in several professional contexts. Those who can qualify quickly and well can be assured of a bright and prosperous career. There are a variety of roles that professional accountants take up depending on the career paths they choose. I will share here my personal experience and those of some of my friends as a professional accountant. When I started my life as a professional accountant I worked in audit for a while, then in consulting at a manufacturing company. Subsequently, I shifted to an academic career after completing a PhD specializing in accounting and control. I now serve as a professor at a renowned university. Some of my friends went into the corporate sector. They started out as management trainees in large corporations. Their first postings were mostly in accounting, internal audit, and finance. Subsequently they moved into business and customer facing roles. They also assumed responsibilities in areas such as strategic planning before becoming heads of products or business units. Many of them are now CEOs. Among the many professional accountants who have risen to being CEOs is the CEO of Hindustan Unilever in India who is a Chartered Accountant. There are several other professional accountants who are CEOs of listed companies in India. Another line of a career progression for professional accountants is through audit. Many professional accountants start their careers in audit firms. They start out as junior auditors and move up the organization to become managers and group managers and so on and ultimately become partners in audit firms. This is an important profession that serves to ensure the integrity of financial reports issued by corporations. It calls for fulfillment of fiduciary duties. A related career path that has opened recently is of forensic accounting, which is related specifically to fraud detection and conducting due diligence. Professional accountants can follow the path to being tax experts as well. This can be with audit firms that provide tax advisory services. Following this path, professional accountants can become tax advisors or tax consultants to both individuals and to corporates. The taxation related roles can also be found in companies. A professional joining the tax department of a company can rise to the top of the department where they would oversee tax planning and tax compliance. The role of the tax planner inside the company is very critical. Many large investment decisions depend critically on careful tax planning. The financial.

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And it's more than evident that today is Valentine's Day, so every interaction, online and offline, seems to be about romance and love. As much as this is emotion, this is also big business. The Indian dating apps market is expecting a playback song from Chak De! Over the past 20 years, she has immersed herself in the fast-paced world of technology and AI, building innovative products and leading initiatives that challenge the status quo. Part 1 of 2: Why India's AI future may run through the edge, not the frontier At the India AI Impact Summit on February 19, 2026, Prime Minister Narendra Modi unveiled a vision he called MANAV. The acronym is elegant: moral systems, accountable governance, national sovereignty, accessible and inclusive technology, and valid and legitimate systems. It is also a quietly ambitious bet. For MANAV to mean anything beyond aspiration, one letter will do most of the heavy lifting. The N. National sovereignty. Not just of data. Of intelligence itself. That distinction matters more than it may seem. And closing the gap between the two is the central challenge India faces as it positions itself as the Global South's AI anchor. The country's AI infrastructure story is genuinely impressive. Bhashini is extending AI translation and speech services across India's linguistic diversity, making governance and public services accessible in citizens' own languages. The IndiaAI Mission is building affordable compute capacity so that startups and research institutions can access GPU infrastructure that would otherwise remain out of reach. At the summit itself, Modi's speech was translated into eleven languages in real time, including sign language, through AI. That is not optics. That is exactly what inclusion-first design looks like in practice. The government's instinct is consistent with what built UPI and Aadhaar: design public infrastructure that serves everyone, not just the elite. In a country of 1. 4 billion people across hundreds of languages and deep digital inequality, this approach is not idealism. It is a necessity. The numbers from the summit are staggering. Microsoft has committed 17. 5 billion dollars over four years to expand cloud and AI infrastructure in India. Google has pledged 15 billion dollars over five years, including its first AI hub in the country. Amazon has committed 35 billion dollars by 2030. India is seeking up to 200 billion dollars in data centre investment in the coming years. These figures are being read as validation of India's AI ambitions. And they are, partly. Global hyperscalers do not commit capital of this scale to markets they do not believe in. But there is a distinction that is easy to miss. These are infrastructure investments. Data centres, cloud capacity, distribution rails. They are the pipes through which AI flows into India. They are not investments in building the intelligence itself. The question MANAV's sovereignty pillar must answer is whether India will also shape and own the AI being distributed. Citizens interact with AI in their native languages. Public services run on Indian platforms. Startups build applications tailored to Indian realities. The infrastructure is Indian. The interfaces are Indian. But the core reasoning engines, the foundational large language models, the agent systems that are increasingly making decisions in finance, healthcare, and governance, come from elsewhere. In that world, India owns the interface. Someone else owns the intelligence. T

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values, none of these are neutral parameters. They are baked into training data and reflected in model behaviour. If foundational intelligence remains external, India's governance of AI becomes reactive. India responds to defaults it did not set, rather than shaping them. Modi himself noted at the summit that whose data, his right defines the sovereignty pillar. That is an important starting point. But data sovereignty without model sovereignty is incomplete. India would own the raw material while someone else runs the factory. This is not a failure of talent. India has engineers. It has the data. The IndiaAI Mission is building computer access. Three Indian companies even presented their own AI models at the summit, which Modi rightly highlighted as evidence of domestic momentum. The gap is structural, not aspirational. Frontier AI development requires sustained computation at a scale that compounds over time, long investment horizons with uncertain returns, and a continuous loop of training, deployment, learning, and retraining. Nations and companies that began this loop earlier now benefit from compounding advantage. The frontier is not a single breakthrough. It is an accumulative process that rewards early starters. India's incentives have naturally favoured utility and inclusion. Local language models, agricultural advisory tools, public health AI, and legal access platforms deliver immediate, visible public value. They are defensible to voters and policymakers. Frontier model development demands massive investment with returns that are diffuse and long-term. Democracies tend to fund what they can point to. Catching up in AI is not like catching up in manufacturing, where you can replicate processes, license technology, and scale. It is closer to catching up in network effects. The model that has more data learns faster. The company with more users generates better feedback. Early advantage compounds in ways that make the gap harder to close with each passing year. DeepSeek's emergence from China demonstrated that the frontier is not permanently closed to latecomers. But it also demonstrated how much sustained state and institutional commitment it requires to break in. India has the talent pipeline, the data diversity, and increasingly the political will. What it needs now is clarity on the path. Chasing frontier model development the way OpenAI or DeepSeek have done it is one option. It is expensive, uncertain, and requires India to win a race already in motion. But there is another path, one that is more aligned with India's democratic architecture, its linguistic diversity, and its genuine structural advantages. One that could let India leapfrog the wrapper economy without replicating the concentrated model of AI development it is trying to escape. That path runs through something smaller, and paradoxically, more sovereign. In Part 2, we examine what a federated ecosystem of regional small language models could mean for India's AI future, why it may be a more durable form of sovereignty than a single national LLM, and why India is better positioned than any country in the world to make this model work. Are Not Gone Yet The US Supreme Court recently made a ruling that affects the special taxes (called tariffs) that former President Donald Trump put on goods from other countries. Some people wondered if this meant the tariffs were finished. But it's too early to say that. When Trump heard about the ruling, he was very angry. He sa

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Viability of many projects depends on how the tax cash flows work out, and abroad have now recognized the importance of communication skills, interpersonal skills, and partnering skills. These should be part of the repertoire historical place of India to of skills of any professional accountants who hence the role of taxation experts becomes critical in the assessment of strategic investments, such as setting up a new factory or expansion of business to a new geography. Professional accountants can also pursue careers in business consulting. As business consultants they may work in consulting or as independent advisors. In such roles the professional accountants bring to bear not only their technical accounting skills but also other skills such as strategic thinking and persuasive communications. The program for any professional accounting qualification is quite comprehensive. It covers a variety of subjects including financial accounting, corporate reporting, cost accounting, taxation, audit and so on. But it important for professional accountants to broaden their learning to fit some of the roles that have been described above. Many professional accounting bodies in India and abroad have now recognized the importance of communication skills, interpersonal skills, and partnering skills. These should be part of the repertoire of skills of any professional accountants who intend to follow a career path leading to some of the higher level roles. To acquire these additional skills many professional accountants pursue MBA programs, undergo comprehensive on job training offered by their companies, or invest personally in programs to develop and sharpen their oft skills. It is not correct to think of a professional accountant in a very traditional way as a person who counts money and and abroad have now recognized the importance of communication skills, interpersonal skills, and partnering skills. These should be part of the repertoire of skills of any professional accountants who balances the books. The modern professional accountant role is more of a business leader who is called upon to understand many things related to the overall management of a business that go beyond accounting, auditing and tax. It is not uncommon to see that the second in command in many organizations is the CFO, who has professional accounting qualifications. All in all, the professional accounting qualification is a fantastic Launchpad for a career across a broad spectrum of professional pathways. Those entering the domain should carefully evaluate the various steps that they have to go through before getting certified and be sure that they can commit the time and the energy that it takes to complete this challenging and tough program. Once it is done, it is a qualification for life and ensures membership to prestigious statutory bodies such as the Institute of Chartered Accountants of India and ensures that the qualified and abroad have now recognized the importance of communication skills, interpersonal skills, and partnering skills. These should be part of the repertoire of skills of any professional accountants who person has a place at the decision making table as they progress through their careers.

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The word rape comes from the Latin word raptus, to seize another man property. Also called sexual assault, it is a heinous crime like no other. It is the only crime where the crime scene is taken to be the victim body and not the geographic location. It shatters our basic assumptions about safety and where we are going as a society Islam and thought that only via Islam the racial inequality in America could be addressed. Both Ambedkar and Malcolm were profound leaders. They shaped politics and society of their times. Not only that, one could see the impact of their vision and work in our contemporary times. The recent debates in the current Indian politics about caste census, or the rise of assertive movements against the vestiges of casteism, could be traced to Ambedkar. Similarly, the rise of protest movements in America, particularly during and after the George Floyd incident, could be, at least partly, traced to Malcolm major political achievements has been its successful consolidation of the Hindu vote. This translated into massive vote share gains for the saffron party. Congress tried several times to enable votes to return to them, but nothing really worked. Bottom line was that if the majority Hindu vote were to remain a unified bloc behind BJP, there was no way Congress, and its allies, could ever hope to return to office. in comparison to Prime Minister Narendra Modi inaugural speech given a decade ago in 2014, his eleventh Independence Day speech from the Red Fort in Delhi is nothing but a comprehensive assessment of the nation overall progress economic, social and industrial as well as the advancement of the populace and the administration system as a whole over the last ten years. On reviewing the ten speeches and observing the nation steady advancement, it is clear that there has been a considerable shift in the overall mindset of the people and that the nation has positioned itself as a leader on the global platform, exhibiting notable signs of progress across sectors. In his 65-minute address from the Red Fort, Prime Minister Narendra Modi outlined his vision for the country, the shifts he planned to bring about in people attitudes and the way the government would operate. And if we attempt to make connections between the speeches given through the subsequent Independence Day celebrations, we will see that he expressed satisfaction with having achieved the objectives and standards he had set forth in his first address. Prime Minister Modi had emphasized a very important point while outlining the structure of his government. He declared his resolve that his government will carefully lead the nation forward by honoring the mandate given by the country in the form of a majority rather than using the power arbitrarily. He had urged everyone to walk together in this march to progress. He had rebuked the administration and emphasized the need to alter its perspective. He brought attention to the necessity and significance of Swachata Abhiyan, a movement for cleanliness that had never before been discussed from the Red Fort. In the speeches that followed, he talked about his intent to put the movement to action. He underlined that public involvement will be the primary motivator, even as he reiterated the nation resolve to win recognition abroad. He left a determination in his speech, vowing to not only build the nation but to lead the entire globe in the march towards the development of humanity. He also made sure to include a

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In his 2016 Independence Day speech, he emphasized the government dedication towards the people while also drawing attention to the government apparatus sensitivity to various factors. He said that these systems need to be sensitive, but he adamantly stated that regrettably, they are not. He also reminded the warning he had given to the people in his administration during his maiden speech that he had forgotten about his warning. Two years after giving his first speech, he had stated that although attitudes inside the system and among people themselves were improving, the old chalta hai and what do I have to do mentalities needed to be changed. He also made it clear that he was still striving to achieve the objectives he had stated in his maiden address and had not forgotten them. Sardar Vallabhbhai Patel had strived to unite the country. It is now our social and collective responsibility to strive for Ek Bharat, Shreshtha Bharat. He also said that after 70 years of independence, the thinking was progressively shifting but we needed to quicken the process. The Jan Dhan Yojana announced in his first speech was slowly getting implemented across the country. Also, the smoke emitting stoves were getting replaced by gas connections. Nearly 4 crore gas connections were added in the first 60 weeks of Modi administration, bringing the total number of gas connections to 14 crore that were given during the previous 60 years. Also, the Jan Dhan Yojana brought around 21 crore families into the mainstream of banking who, even decades after independence, had nothing to do with the banking sector. It is quite admirable how willingly the people are cooperating to see Modi resolutions getting fulfilled. Undoubtedly, India success over the last decade will need to be documented in the nation history. However, at around the same time, the seeds of a new resolve to turn the nation into a powerhouse were being sown and those seeds cannot be forgotten. In his 2016 Independence Day speech, he had asked for people support and the first move in that regard has been made. Prime Minister had asked the younger generation born in the 21 set century to join the nation in its pursuit of development while announcing the resolve for Naya Bharat. In addition, he heralded the end of the chalta hai mentality and offered assurances that Naya Bharat had arrived. Following the surgical strike, India demonstrated its ability to befittingly respond to terrorism. A great sense of self-reliance gets aroused when issues are overcome. The first tenure of Modi term, which ran from 2014 to 2019, saw the realization of the hopes and wishes of the populace. During this time, abka Saath, Sabka Vikas became the catchphrase as a newfound sense of assurance emerged. By taking a revolutionary decision and providing support to Muslim women, the Modi government ended triple talaq. He ushered in a new era by strengthening anti-terrorism laws and stepping up counterterrorism efforts. The year 2020 will go down in human history as the black period. The Modi government seized this opportunity to introduce the world to the country spiritual culture of Vasudhaiva Kutumbakam. Over the next three years, every Indian saw what India and the rest of the globe went through and how with courage, India survived this catastrophe. Following the Swachh Bharat Abhiyan, there have been a series of developmental initiatives including the Startup India, GST, New India, Ayushman Bharat, and Vocal for Local, Lakhp

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Early in the Covid pandemic, in an article for the Foreign Affairs, I argued that in 2010s the US had defied predictions of decline and risen to new heights as an economic and financial superpower. This revival, I warned, was in its mature stages and likely to end in a long hangover. If the US had been the comeback nation of the last decade, 2020s would belong to the rest of the world. Today, the pandemic and the Russian invasion of Ukraine are magnifying the threats to US pre eminence. Debt is rising faster in the US than in most other countries. Inflation is running well above the global average. Spooked by the impact of US financial sanctions on Russia, many nations are looking for ways to reduce dependence on the dollar, which is the foundation of US financial power. Indian Railways IR will cancel nearly 670 trips of passenger trains till May 24 to focus on moving coal to thermal power plants. Forced to choose between massive power outages on account of coal shortage and inconveniencing passengers, IR took a tough call. The real question is did IR have to be faced with this choice in the first place No. The shortage of railway rakes for transporting coal is on account of poor planning. The current situation is not unexpected. Plenty of signs pointed to a surge in domestic coal demand, but IR missed them. Transporting coal to thermal plants is the most important part of IR freight operations. It makes up about 18 of its goods traffic. The best measure for freight movement is net tone km NTK, which measures a payload of one tone carried over 1 km. By this measure, IR vastly underestimated the requirements for 2021 22. At a time when the finance ministry was forecasting a V shaped recovery in the economy, IR got its calculations wrong. On February 1, 2021, IR estimated it would move 118,750 million NTK in FY 2020 21. A year later, the revised estimate forecast 143,462 million NTK. Is this level of coal movement for thermal plants unprecedented No. In FY 2015 16, IR moved 196,136 million NTK. That level of freight movement was even higher than the budget forecast for the current financial year, which may also turn out to be an underestimate. IR over the last few years has seen an increase in investment, with rolling stock taking up the largest chunk of capital expenditure. However, the nub of the matter is that IR has fallen short on planning and forecasts. The current situation gives the impression that different arms of Go are working in silos. That won do. What in a name It can carry a whole worldview, which in turn can shape material reality in powerful ways. Specifically, patrilineal surnaming norms carry a wide ranging patriarchal dividend, where fathers have dominance in family decision making while mothers sacrifice their jobs to do the unpaid labor of housework and childcare. And the next generation is trained.

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To repeat this cycle. It is this backdrop that lends immensity to a ruling by Italy top court this week, which has found the automatic imparting of the father name to children as constitutionally illegitimate. One Italian MP has noted in appreciation that the mother name henceforth getting the same dignity as the father is a sign of civilisation. The ruling recognises the surname as a fundamental element of one personal identity and emphasises both parents having equal say in choice of this surname. Options of the child carrying the mother surname alone or both parents surnames with the mother coming first, are now on the table. It is this choice, and the principle of equality underpinning it, that is the mark of civilisation. In India recent years have seen rules being amended to allow mother name as a valid identity marker for documents ranging from PAN cards to passports. But even when this option is theoretically available, practically it can still be an ordeal. Patrilineality in naming continues to mirror deeply unequal allocation of roles to women and men. No matter how unjust the world seems, economist Thomas Piketty shows us how much better it is than 1950 or 1900, which were in turn better than 1850 or 1790. A Brief History of Equality is a survey of this historical movement towards progress. No matter how you cut it, there is greater equity of status, property income, genders and races. The average global life expectancy was 26 years in 1820 and a fifth of all newborns died. Today, it is 72 years. Education access has expanded remarkably. There has been a tenfold rise in income and purchasing power. A triple burden of malnutrition undernutrition, micronutrient malnutrition, as well as overweight and obesity is rising in India. Paradoxically, these forms of poor nutrition often have the same nutritional root cause. More nourishing freshly cooked home foods or more natural foods are being replaced by cheaper preprocessed packaged alternatives with high levels of salt, sugar and fat that fill the stomach, but do not nourish and in fact promote ill health and disease. India is the diabetic capital of the world, with the highest concentration of diabetics in any single country. Hypertension closely follows, leading to an overall non communicable disease NCD burden reaching epidemic proportions. A major pathway leading here is the rise of overweight and obesity, as a consequence of poor diets combining with sedentary lifestyles. We all have the devil in us, something that makes us pursue self destructive ways. Yet, even the worst among us has some divine qualities. While personality traits are often hereditary and seem beyond our control, we have the power to change. Just as modern devices have noise cancelling features, the Bhagwad Gita helps identify our best qualities and cancel the effect of our negative traits. The Gita chapter 16 enumerates 26 qualities of the divine and six traits of the demonic. What makes us opt for evil against our own better judgment.

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Early in the Covid pandemic, in an article for the Foreign Affairs, I argued that in 2010s the US had defied predictions of decline and risen to new heights as an economic and financial superpower. This revival, I warned, was in its mature stages and likely to end in a long hangover. If the US had been the comeback nation of the last decade, 2020s would belong to the rest of the world. Today, the pandemic and the Russian invasion of Ukraine are magnifying the threats to US pre eminence. Debt is rising faster in the US than in most other countries. Inflation is running well above the global average. Spooked by the impact of US financial sanctions on Russia, many nations are looking for ways to reduce dependence on the dollar, which is the foundation of US financial power. Indian Railways IR will cancel nearly 670 trips of passenger trains till May 24 to focus on moving coal to thermal power plants. Forced to choose between massive power outages on account of coal shortage and inconveniencing passengers, IR took a tough call. The real question is did IR have to be faced with this choice in the first place No. The shortage of railway rakes for transporting coal is on account of poor planning. The current situation is not unexpected. Plenty of signs pointed to a surge in domestic coal demand, but IR missed them. Transporting coal to thermal plants is the most important part of IR freight operations. It makes up about 18 of its goods traffic. The best measure for freight movement is net tone km NTK, which measures a payload of one tone carried over 1 km. By this measure, IR vastly underestimated the requirements for 2021 22. At a time when the finance ministry was forecasting a V shaped recovery in the economy, IR got its calculations wrong. On February 1, 2021, IR estimated it would move 118,750 million NTK in FY 2020 21. A year later, the revised estimate forecast 143,462 million NTK. Is this level of coal movement for thermal plants unprecedented No. In FY 2015 16, IR moved 196,136 million NTK. That level of freight movement was even higher than the budget forecast for the current financial year, which may also turn out to be an underestimate. IR over the last few years has seen an increase in investment, with rolling stock taking up the largest chunk of capital expenditure. However, the nub of the matter is that IR has fallen short on planning and forecasts. The current situation gives the impression that different arms of Go are working in silos. That won do. What in a name It can carry a whole worldview, which in turn can shape material reality in powerful ways. Specifically, patrilineal surnaming norms carry a wide ranging patriarchal dividend, where fathers have dominance in family decision making while mothers sacrifice their jobs to do the unpaid labor of housework and childcare. And the next generation is trained.

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To repeat this cycle. It is this backdrop that lends immensity to a ruling by Italy top court this week, which has found the automatic imparting of the father name to children as constitutionally illegitimate. One Italian MP has noted in appreciation that the mother name henceforth getting the same dignity as the father is a sign of civilisation. The ruling recognises the surname as a fundamental element of one personal identity and emphasises both parents having equal say in choice of this surname. Options of the child carrying the mother surname alone or both parents surnames with the mother coming first, are now on the table. It is this choice, and the principle of equality underpinning it, that is the mark of civilisation. In India recent years have seen rules being amended to allow mother name as a valid identity marker for documents ranging from PAN cards to passports. But even when this option is theoretically available, practically it can still be an ordeal. Patrilineality in naming continues to mirror deeply unequal allocation of roles to women and men. No matter how unjust the world seems, economist Thomas Piketty shows us how much better it is than 1950 or 1900, which were in turn better than 1850 or 1790. A Brief History of Equality is a survey of this historical movement towards progress. No matter how you cut it, there is greater equity of status, property income, genders and races. The average global life expectancy was 26 years in 1820 and a fifth of all newborns died. Today, it is 72 years. Education access has expanded remarkably. There has been a tenfold rise in income and purchasing power. A triple burden of malnutrition undernutrition, micronutrient malnutrition, as well as overweight and obesity is rising in India. Paradoxically, these forms of poor nutrition often have the same nutritional root cause. More nourishing freshly cooked home foods or more natural foods are being replaced by cheaper preprocessed packaged alternatives with high levels of salt, sugar and fat that fill the stomach, but do not nourish and in fact promote ill health and disease. India is the diabetic capital of the world, with the highest concentration of diabetics in any single country. Hypertension closely follows, leading to an overall non communicable disease NCD burden reaching epidemic proportions. A major pathway leading here is the rise of overweight and obesity, as a consequence of poor diets combining with sedentary lifestyles. We all have the devil in us, something that makes us pursue self destructive ways. Yet, even the worst among us has some divine qualities. While personality traits are often hereditary and seem beyond our control, we have the power to change. Just as modern devices have noise cancelling features, the Bhagwad Gita helps identify our best qualities and cancel the effect of our negative traits. The Gita chapter 16 enumerates 26 qualities of the divine and six traits of the demonic. What makes us opt for evil against our own better judgment.

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It is easy to take to the demonic. The divine path is uphill and difficult in the beginning. Therefore, for a few seconds of pleasure, we are often ready to forsake a lifetime of bliss. Fearlessness, purity of heart and charity are some of the divine qualities enlisted. Fear arises from ignorance, selfishness, viciousness and a sense of otherness. Prahlad, the child, was fearless against the might of his father Hiranyakashipu. Yet the most wealthy and powerful in the world are fearful! Purity of heart comes when you are free from selfishness and desire. Get inspired with a higher ideal and lower desires lose their grip on you. Then objects of desire come to you unsought. Nachiketa only wanted Realisation, but the pleasures and wealth of heaven and earth were offered to him. Charity comes from recognising the infinite benevolence of nature. Charity is paying dividend to the stakeholders in your success. It is an attitude of giving to all, at all times and in all circumstances. You are enriched by what you give. The attitude of grabbing impoverishes you. The basic difference between the divine and demonic is knowledge. Ravan from the Ramayan, Duryodhan in the Mahabharat, chose the path to destruction because of sheer ignorance. The divine ones have access to higher knowledge and understand the deadly repercussions of choosing evil ways. The demonic, deluded by greed, lust and ego are ignorant. They are confused about what to do and what not to. They are impure and lack good conduct. Falling prey to insatiable desires, of little discrimination and vicious actions, such people destroy themselves and others. You are a combination of matter and Spirit. You know only matter. Spirit is subtle so it eludes you. You mistakenly attribute the glory and splendour of Spirit to your individual personality. Gain knowledge. Knowledge of the distinction between matter and Spirit. Then confusion will end. Misery and grief will vanish. You will become happy. You feel a sense of emptiness within and thoughts go out into the world to acquire objects and beings. You believe that worldly objects will fill the void. You give in to sensual pleasures. One indulgence leads to another and before long you are enmeshed in the moha jaal, web of delusion. You get addicted to sense gratification and go into a downward spiral. Pleasure turns to pain and life becomes a nightmare. Ignorant of your divine birthright you go through the endless cycle of birth and death, repeatedly born in the families of the demonic. Krishn encourages you to free yourself from the three gates of darkness desire, anger and greed. When desire is fulfilled, it leads to greed. When desire is obstructed, you get angry. Thus, either way, desire leads to mental agitation. Everyone suffers from the disease of more. Nobody understands the devastating effects of desire. The doors to your soul are kept shut, and you live and die without so much as a glimpse of your own power and magnificence as you.

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Get established in the good you rise above the world and its pairs of opposites. You transcend the world to attain liberation. You have knowledge of your fullness and enjoy infinite Bliss. At Gallery Espace, one of the best booths in the India Art Fair 2022, stands a terracotta sculpture Venithanthumbi painted in the language of antiquity but brought forward to everyday iconography in the hands of the brilliant artist sculptor Manjunath Kamath. The figure of a cow on which strides a captivating soulful character with a long braided plait is the piece de resistance of this fair. Manjunath who has just had an exhibition at Sakshi Gallery in Mumbai which sold out is a sculptor of rare pedigree. He says his works are born of the museums of memory. This work of multiple references combines the beauty of translating tradition and adding notes and elements of universal registers of references that bring in cosmic connections and the power and poise of the human spirit. I created a figure that is born of yesterday but so prevalent in the dialogues of today, says Manjunath. My work is born of iconographies that belong to my memory. Memories of terracotta and other sculptural symbolism seen in both temples and churches become his leitmotif. But my characters are always fictional, when I create the man who could be shiva like with long locks I am also commenting on Indian dances, the Bharatanatyam dancer with the long plait dancing to the deities. Catalyst of history Kamath catalyst is the history of literature, semiotics, social theory, and historical and mythic texts. He attempts to reconcile representations of spirituality and Man and nature relationships present in artistic and literary canons. This masterpiece draws on Hindu Buddhist Christian iconography and South Asian visual vocabularies. The most arresting part of the sculpture is the Shiva like figure with the long braided plait and his right hand poised in the dhyana mudra, with the cow almost licking his hand but having a gleam of deep love in its eyes. Hybrid in many ways the hooves are that of a horse and the body of a robust resonant cow. It brings back stories of Lord Krishna and the name Gopala. It brings back memories of Krishna and the cowherds dotting the plains and cows sitting in adoration glancing at their God. The figure astride the cow also echoes the many journeys of man and his vahana this case the cow. It revives memories of the matted locks of Shiva and the relief features of the Ganges which for millennia have captured the imagination of Indians and held it like no other geographical feature in their vast and astonishing country. River of life Tales of yore and sholas and chants of the Vedic era come to the fore. In some ways, we think of the river of life. According to Hindu theology, the Ganga is the Mother Goddess of the whole subcontinent. Being brushed by a breeze containing even a drop.

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Reported in India. In current situation, to fight back the rapidly growing cyberbullying behaviour, it is important to understand context and the entire ecosystem of cyberbullying and potential risks associated with it. The bigger question is, what is cyberbullying and how it can affect any children. When someone is harassed, threatened, or harmed through a digital medium, this is known as cyberbullying. It can manifest itself in a number of ways, including by sending unpleasant messages, publishing humiliating comments, disclosing personal information, and circulating rumours. Cyberbullying is more difficult to recognise and prevent since it can occur anytime, anyplace, and to anybody, unlike conventional bullying. Cyberbullying against children can have devastating repercussions, resulting to low self-esteem, depression, anxiety, and in severe cases, even suicide. Children who are the victims of cyberbullying could feel alone, hopeless and powerless, which would make them uninterested in school and other activities. Also, it may have an impact on their social abilities and connections, making it more difficult for them to make new friends and keep up with old ones. The high rate of cyberbullying in India is partially due to a lack of knowledge and instruction regarding online safety. Many children and adolescents aren aware of the dangers of talking to strangers online or disclosing personal information online. Also, there is a paucity of knowledge regarding how cyberbullying affects both the victim and the offender. To combat cyberbullying in India, there are several steps that can be taken. First and foremost, education and awareness are key to addressing cyberbullying in India. Schools and colleges can play an important role in educating students about cyberbullying and its consequences. We can fight to stop cyberbullying and create a safer online environment by educating individuals about the risks of cyberbullying, encouraging responsible technology usages, empowering bystanders, and supporting mental health. Secondly, parents also need to be aware of the issue and monitor their children online activities to prevent them from becoming victims or perpetrators of cyberbullying. Parents can contribute to the creation of a safer online environment for their children and others by educating their children about cyberbullying, encouraging responsible internet use, fostering open communication, promoting empathy and kindness, and being supportive of their child. Thirdly, social media platforms can also take steps to address cyberbullying. They can implement stricter policies and guidelines to prevent cyberbullying, such as banning fake profiles and providing tools to report cyberbullying. They can also work with law enforcement agencies to identify cyberbullies and take appropriate action against them. Social media sites can employ artificial intelligence AI and machine learning to find and delete cyberbullying content before it spreads. With the aid of this technology, cyberbullying behaviour patterns can be recognised, and steps can be taken to stop it from getting worse. Lastly, Finally, there needs to be greater collaboration between government, civil society, and the private sector to address cyberbullying in India. This can include measures to enhance digital literacy, assistance to victims of cyberbullying, and attempts to establish a safer and more inclusive online environment. The Indian government has recognized the problem of

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That the US was facing a warlike emergency. One judge even asked if countries like Spain and France were really threatening America. The chief justice said clearly: The United States is not at war with every nation. But Trump acts like he is. That's why this tariff story isn't ending anytime soon. Trump used an old law to bring these tariffs back during his first year in office, and experts think he'll try to keep using other laws to do the same thing. One judge who disagreed with the ruling even said this decision won't stop Trump from bringing back similar tariffs in other ways. Earlier this year, Trump's top trade official said that if they lost the case, they would start the next day working to restore the tariffs. So, going back to how things were in February 2025 is unlikely, especially because that would mean giving back a huge amount of money already collected from tariffs. But Trump won't have as much power as before. He may have to be more polite and careful when making tariff deals now. The bigger problem is that this ruling brings more uncertainty to global trade, not less. Months of hard negotiations and trade deals including India's deal may end up wasted. The only positive view is that the Supreme Court has shown that even presidents must follow the law. Swipe, therefore I am: Free will in the romance marketplace Yuvraj Nathani is the founder of ALMA Magazine, a nonprofit celebrating art, literature, and satire. A former advertising copywriter, he's crafted campaigns across film, print, digital, and radio for industries like fashion, telecom, and automobiles. Armed with an MSc in Entertainment Communication from the University of Amsterdam, Yuvraj writes on everything from classical music to the crossroads of technology, culture, and storytelling. The modern apps that cosplay Cupid promise sovereignty, then hand us suggestions. You can curate a playlist in two minutes, 'Blinkit' anything you want, and reinvent your personality with a photo and a seemingly thoughtful caption. It's almost as though the modern self is now a menu. We pick our news, our clothes, our politics, and increasingly, our lovers, all with the same motion: scroll, tap. But the question is: are we really choosing freely, or being ushered down a corridor that's been lit to shape our choices? Do these choices come with a moral weight? Schopenhauer had a way of ruining a relaxing Sunday morning with one sentence: you can do what you will, but you cannot do what you will. You get to act, but you do not quite get to choose the wanting that drives the act. Dating apps are the new stage where this old puzzle puts on a costume and joins the party. An infinite scroll of faces and bodies. Filters. Jokes. Preferences. Types. The apps sell freedom like an e-commerce inventory, giving one the feeling of sovereignty and free choice. But the feeling is not the same as the thing. What you are handed is a machine for shaping choice, one that nudges you toward what you already respond to, then hands it back as self-expression. It is not that the market gives you what you want. The market teaches you what to want, with good UX and a subtle marketing campaign. One of the strangest tells is how romance has been split into neat little sub-genres, each with its own interface and moral mood. A quick google search will illuminate to you, how there are now discreet dating applications built for secrecy and plausible deniability, complete with quick panic logouts. At the other

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end sit faith-led apps that lean into verification, religious filters, and even the option of a wali or chaperone for those who want courtship to remain legible. The premium enclaves make you wait to be admitted and then charge you for the privilege, turning exclusivity into a subscription tier. Then come the impatience solutions that try to skip the pen-pal phase and push matches toward an offline date, while other apps keep rules like women message first as a blunt attempt to rebalance pursuit. Taken together, the entire landscape appears less like one dating culture and more like a Choose Your Own Adventure of modern intimacy, where the app you choose quietly decides whether you are flirting, vetting, auditioning, or disappearing. There's also the great irony, which would be funny if it weren't so familiar: we have more options than any generation before us, and relationships, at least the stable, committed kind people say they want, seem shakier than ever. How did a world of abundance produce so much hesitancy? We're surrounded by possibility, and still haunted by the idea that we chose badly, too early, or too earnestly. You can almost hear the modern anxiety talking: what if there's someone slightly better, one thumb swipe away? Psychologists have been studying this for years. When options explode, people often freeze, delay, regret, and second-guess. More choice makes us browse more, but commit less. That pattern doesn't disappear in romance. In fact, it thrives there, because romance is the one domain where people want both freedom and destiny to be noticeable. The illusion of maximum control, but also the luxury and pride to say that 'Oh, it just happened because it was meant to be.' Online dating makes this worse in a particular way: it compresses personhood into quick signals. A face. A job title. A projected lifestyle. A little joke. An energy built from somebody's best smile and perfect lighting. You have to make quick judgments, and the interface trains you to make them confidently. Creators cater to this because attention has become expensive. Viewers meet a representation and react to it and over time, over thousands of profiles, preference begins to behave like consumption. That is the danger. Once desire is treated like consumption, it starts obeying the logic of markets. Consumers optimize. They hedge and keep exits open. Without meaning to, we begin to date like shoppers. Which is not to say the apps are evil. They do what platforms do: they increase access, widen pools, reduce friction. For some people, especially those outside conventional social circles, they offer a kind of freedom and liberation. But they also introduce a new default attitude: evaluation. You stay in the stance of appraisal. You're always comparing, always scanning, always reserving the right to upgrade. Spinoza said people feel free because they're aware of their desires but ignorant of their causes. Spinoza on freedom and the causes of desire. People experience their desires as theirs, while being strangely blind to what shaped them. We like to believe our choices are personal, authentic, self-authored. Yet research on choice architecture keeps showing the opposite: defaults, rankings, and presentation influence decisions more than we admit, and then we rationalize afterward with impressive confidence. choice architecture and defaults (Thaler & Sunstein). The apps are almost a laboratory for this. They teach you what is high value, what is saf

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Of Ganges water is said to erase instantly all sins accumulated over a hundred lifetimes. The single bearded figure looks like a Sahara he seems both hardy and devout and makes us think of the sheet of ice hundreds of feet high that stands wreathed in mists deep in the Himalayas on the very borders of Tibet. Manjunath revives pages of history, legend and literature and music and sacred tenets. This sculpture stood like an epitaph of antiquity, it exemplified the romantic, the remote and the mysterious. From the plains of the North to the foothills of the Himalayas, from Northern India and Rajasthan to Tamil Nadu in the south, this sculpture brings alive India as a vast melting pot of diverse civilizations, religions, cultures and glorious landscapes. The gentle cow with its sentience and deep love for its master filters our senses through the treasures of people, places and dynasties that have shaped modern India, and beyond: we think of the Indus Valley civilizations, of the Dravidian lands in the South, the land of the temples and the dramatic backdrop, that combines art, history and travelogue to give a compelling insight into a captivating part of our pages of spiritual history. The treatment of the parts of the sculpture in different phases and subtle shades of earth tones carry the scent of the past which becomes a signature of the human spirit. On expected lines at the Raisin Dialogue, the visiting dignitaries from the West tried hard to indicate that India approach towards the Russia Ukraine conflict is not only erroneous but felonious and urged India to follow the Western line. The European Commission President Ursula von der Leyen in her address right in the beginning stressed that Europe believed in the rule of law and fundamental rights pointing out that democracy in Europe was 2000 year old while now India was the largest home. She was not aware that democratic republics existed in India much before that from the 6th Century BC to 400 AD. She, then in a veiled attack on India without naming it, stated that the values of Europe were not shared by everyone. Underlining that the core principles that underpin peace and security were under stress, she described the brutal Bucha killings and bombing at other places blaming the Russian forces at a time when UN Secretary General was discussing the issue with Putin and the latter agreeing that there should be impartial investigations in these acts. She further added: These are severe violations of international law. Targeting and killing innocent civilians. Redrawing borders by force. Subjugating the will of a free people. This goes against core principles enshrined in the UN Charter. There were other European leaders who also spoke on similar lines. Norway Foreign Minister Anniken Huitfeldt, said that Russia aggression was an instance of an authoritarian state attacking democracy and asked about India role in defending free societies. Luxembourg Foreign Minister Jean Asselborn, asked if Russian Foreign Minister Sergey Lavrov offered.

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A justification for his country actions in Ukraine during a recent visit to New Delhi. Jaishankar responded by drawing attention to the duplicitous approach adopted by the European countries. He pointed out that European powers had not reacted to challenges to the rules based order in Asia for almost a decade. He said that the West should remember what happened in Afghanistan less than a year ago, where an entire civil society was thrown under the bus by the world. He also stated: When the rules based order was under challenge in Asia, the advice we got from Europe is do more trade. At least were not giving you that advice. In terms of Afghanistan, please show me which part of the rules based order justified what the world did there. These were hints that the European powers did not react in the same manner when India was attacked by China at the LAC or when Pakistan was supporting terrorists not only in India bur also in Afghanistan. Jaishankar recognised that the Russia Ukraine conflict was the dominant issue but hinted that there were other issues as well, which deserved attention. He mentioned that the priorities of different nations are different, which is quite natural. On the question that China could take advantage of the situation and indulge in similar acts, Jaishankar responded: Things have been happening in Asia for the last 10 years. Europe may not have looked at it. So, this could be a wakeup call for Europe, not just in Europe, it could be a wakeup call for Europe to also look at Asia. He further added: This is not been an easy part of the world for the last decade and this is a part of the world where boundaries have not been settled, where terrorism is still practiced often sponsored by states. On the Russia Ukraine conflict, Jaishankar stated: I think where the conflict in Ukraine is concerned, we have a very clear position that has been articulated. A position which emphasizes the urgent cessation of fighting, which urges a return to diplomacy and dialogue which stresses the need for respecting the sovereignty and territorial integrity of states. This sums up the Indian approach, which is based on realism. In the current situation the effort should be focused on cessation of hostilities to save the world from devastation. The responsibilities can be discussed later. Jaishankar has been responding to such pressures by clearly pointing out the hypocrisy of the West. He had earlier indicated that while the European powers were pressurizing India not to import gas and oil from Russia, they were importing more in the post Ukraine crisis phase than the earlier period. The continuing pressure on India by the West is part of the massive influence operations and propaganda launched by the US and its allies against Russia. Russia has blamed that Ukraine has been using fake videos and photographs. While their influence operations are centered on perception management, the strategic communications are.

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The rise of the retail investor is now a well documented phenomenon. Investing has been trending on mainstream media, business TV, and social media platforms. Our social conversations with friends and family both digital and in person now at least include some mention of stocks and crypto. Consequently, it is safe to say that investing is mainstream, and the trend is here to stay. 2021 was a perfect storm. We were stuck at home because of Covid restrictions while stocks, cryptos, and NFTs soared. The US Federal Reserve and RBI were very accommodative, and the economy was clearly recovering. These market tailwinds plus India fintech success enabled easy access to buying stocks and crypto. However, markets constantly evolve and 2022 will not look like 2020 and 2021. The rules that were previously applied will not apply this year. Zooming out, people should not forget that the Nifty is up 100 from the Covid 2020 lows. Markets are not for the faint of heart and surely do not go straight up. Market veteran Shankar Sharma recently stated on an episode of Stocktwits amp Friends that WORI Investing or Without Research Investing will not work going forward. With this context in mind, below are a few thoughts on how retail investors could sharpen their skills and navigate markets in 2022. Don is stubborn! We have natural tendencies to stick with what has worked. In 2021, it was hard not to make money in markets. Whether you simply owned mutual funds or a random basket of your friend tips, everything went up. That likely will not work in 2022. First and foremost, quality matters. Weaker fundamental stocks that performed well in the past may not perform as well. Investors should go back to basics and focus on stocks with strong competitive positioning, pricing power, margins, and cash flow. Investors will also be tempted to buy the dip on the recent technology IPOs. One can expect to see fierce rallies in 2022 as experts will cite attractive valuations. However, in the current macroeconomic environment, the volatility could continue in 2022. Outside of recent IPOs, stocks that benefited from Covid may struggle in the short run as they see demand normalization. Investors may continue to shift attention to less sexy reopening stocks, or those sectors that benefit from an economy recovery. In a nutshell, retail investors must keep an open mind and study new areas of the markets! Build a plan that works for you 2022 is the year that retail investors should build a formal investing plan. Take a step back, and truly understand your financial goals and reflect on the actual reasons you are investing. Think realistically about where your knowledge stands today and how much time you can realistically put in. Most importantly, identify your time horizon and preferred investing strategies. Based on the above, speak to qualified experts and think about the portfolio that makes the most sense for your goals. Fortunately, we now have easy access to a plethora of.

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The rape and murder of a trainee doctor at RG Kara Medical College and Hospital, Kolkata, has put the issue of doctors safety at the center of national discourse. Cities across India have seen protests. And as the citizens marches continue, these must spur govts to take corrective actions that are long overdue. Our constitutional aspirations of a healthy and dignified life for all can only be realised by having a strong public health system, in which doctors get all the respect that is their due. Raksha Bandhan was celebrated with great enthusiasm yesterday, and i participated in a ceremony where not only did sisters tie rakhis to their brothers and sisters, but brothers, too, tied rakhis to their sisters and each other. This was done to honor deep bonds and to pledge mutual protection against negativity. Traditionally, the festival is marked by sisters tying rakhis to their brothers, who, in return, promise to protect them in difficult times. According to a legend, Draped tore a piece of cloth from her dress to tie around Krishna bleeding finger after he cut it while flying a kite. Moved by Draped gesture, Krishna promised to protect her from evil and fulfilled this vow when Dusshasan, one of the Kauravas, attempted to disrobe her in Hastinapur. In modern times, Rabindranath Tagore suggested that Raksha Bandhan should not only create strong bonds between brothers and sisters but also foster camaraderie between Hindus and Muslims, especially in the aftermath of the partition of Bengal in 1905. To Tagore, Raksha Bandhan symbolised not just a brother promise to protect his sister but also a connection between people of different faiths, embodying the spirit of unity. The act of tying a rakhi acknowledges the divine Shakti in everyone. Thus, in its true spirit, the festival is gender-neutral. It is not confined to a woman, sister, tying a rakhi to a man, brother, seeking a promise of protection. Rather, it celebrates human relationships and recognises the Divine in all beings. Both brothers and sisters should tie rakhis to each other. A sister can tie a rakhi to her sister, and a brother should also tie one to his sister, acknowledging that the sister embodies shakti and has the strength to protect her brother if necessary. In modern times, sisters care for their brothers just as much as brothers care for their sisters. There are many instances of sisters protecting their brothers from disease and harm. Most recently, a 21-year-old woman in Navi Mumbai donated a sizeable part of her liver to save her 17-year-old brother. In the Indic pantheon, many goddesses were created to protect the devas from asurs, representing evil tendencies. One of the strongest asurs, Mahishasur, could only be sublimated by a woman. To defeat him, Brahma, Vishnu, Shiva, and other devas combined their energies to create Durga, who embodies the shakti of the male deities and serves as a source of their strength. Durga victory over Mahisha sur symbolises righteousness prevailing over destructive and negative tendencies. Tying the sacred thread is a reminder to maintain the purity of the Self and a promise to live by the right values. Anyone can tie a rakhi to anyone, regardless of gender. According to the Brahma Kumar is, the most significant battles we face are not external but internal our weaknesses, racing thoughts, and inner turmoil that disrupt our peace. Thus, the key rituals of Raksha Bandhan, like applying a tilak on the forehead and tying a rakhi, serve as

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that a woman is weaker and seeks protection from a male sibling. Instead, the festival should be marked by strong camaraderie among individuals, reflecting the spirit of Shankara Advaita that there is no room for duality. Chanakya, the master of statecraft, provided an ancient framework for foreign policy in his Arthashastra. He suggested that states pursue foreign policies that protect their interests and security on some issues while recognising that other states will do the same. He perceptively wrote, there is some self-interest behind every friendship. There is no friendship without self-interest there a big problem in the Malayalam film industry that shows how unsafe women can be in different jobs. This is especially troubling because just the other day, a Malayalam film called Aattam won a national award for being a great movie. Ironically, this film talks about sexual harassment, but a recent report shows that harassment is a major issue in the industry. The report, which took a long time to be made public, reveals that sexual harassment is common in the Malayalam film industry. Women face unwanted advances and abuse from the moment they start working in movies. They experience harassment in many places like work sites, transportation, and places where they stay. And when they stand up against this mistreatment, they often face even more problems. This report was first put together in 2017, and it was shared with the government in 2019. But it has only now been released, and some parts of it are still hidden from the public. This delay makes it hard to know when, or if, any real changes will happen. One important point the report makes is about the number of women in key roles. Right now, there are very few women directors, scriptwriters, and producers in the film industry compared to men. This lack of women in important positions makes it even harder to fight against problems like harassment. The fact that women need to have more numbers to make a difference is a sad reflection on our society. Even as India is grappling with a nightmarish example of how unsafe women are in healthcare, comes a reminder of their lack of safety in another prominent sector of our economy. It comes from the Malayalam film industry, ironically on a day its Aattam was being celebrated for winning the Best Feature Film national award. The film engages with sexual harassment with acute sensitivity while the Justice Hema Committee report released yesterday finds that sexual harassment is widespread across Mollywood. But arguably, the report contents are less galling than how much of a fight it took to get them into the public domain. Ever since a woman actor was abducted and sexually assaulted in a moving van in Kochi in Feb 2017, not only the Women in Cinema Collective that was formed in response, but also other voices have shared accounts that we now find echoed in the report. For example, that women suffer sexual demands from the time they enter the industry; that harassment, abuse and assault take place across work sites, transport and accommodation; and that women are punished when they resist, including through fan clubs. And yet, the report commissioned in July 2017, and shared with Pinarayi got in 2019, has been released only now, after several legal battles, and some of it still redacted. Thus, the question of when any of its recommendations, or indeed any serious reform at all, will be implemented, feels absurd. From where should one draw such

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Investment options ranging from mutual funds, specific managed portfolios, individual stocks, crypto, and fixed income. In this portfolio structure, think about a few areas you would want to study. Such areas could include active trading, crypto, or US stocks. Expand your knowledge For most investors, regardless of age or skill level, 2022 should be the year you proactively sharpen your skills. To be a well rounded investor, one must have working knowledge on each of the following macroeconomics, fundamentals, industry amp business dynamics, technical analysis, and market psychology. Even the savviest veteran investor relies on others for inputs in each of these areas. Retail investors should use 2022 to identify their gaps and sharpen their skills. Using Social Finance to accelerate the learning curve We all know that learning to invest is hard. After a busy day of work, we had rather watch Netflix or hang out with friends. The good news is that influencers, or influencers that explain investing concepts on social media, have made this process far more enjoyable. With some trial and error, retail investors should build a list of influencers that explain the latest market news, complex finance topics, and even share how they are personally navigating the markets. For example, some influencers focus on general market psychology while others share fundamental or technical analysis based investing ideas. However, influencers should NOT be used for investment advice and should be used for entertainment amp education purposes only. To support retail investors, Social Finance communities such as Stocktwits will play a critical role in democratizing investing knowledge for retail investors of all skill levels types. The Indian wellness industry has been witnessing a growth of 12 percent per annum and is predicted to grow rapidly in the upcoming years as the Government focus on the fitness and health industry has increased recently. The Central Government has been stupendously embracing a holistic approach towards meeting several health challenges and thus emphasizing more on the alternative medicine theories. The Ministry of AYUSH under the Government including Yoga, Umami, Ayurveda, Siddha, and Homeopathy is built to promote Indian traditional healing and wellness procedures that were mostly followed during the Vedic age. One of the finest techniques for wellness, The Panchakarma of Ayurveda has now become the world best theory in providing benefits to the preventive healthcare measures and curing chronic disorders. The Ministry of AYUSH has the objective to upgrade educational standards of the Indian medicinal systems and Homoeopathy colleges along with strengthening the medicinal research institutes and facilitating the time bound research programs. It also has the aim to develop schemes to promote, cultivate, regenerate medicinal plants, and evolve pharmacopeia standards of the Indian medicines and homeopathy drugs. This has been one of the significant factors for India today to stand as the second largest exporter of Ayurveda and herbal products across the world. Wellness programs and its significance Promoting wellness in this time is surely an essential task to bring awareness, efficiency and productivity across the country since.

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Covid 19 has showed us the crisis happened with our physical and mental being during the pandemic. Healthy diet, yoga, basic hygiene, and preventive healthcare are essential to stay fit and battle with any kind of diseases. Yoga and Ayurveda treatments are certainly powerful in mitigating stress and keeping the body and mind aligned from the virus that is making the world fall sick. A holistic wellbeing is significantly necessary to increase the immune system and battle with different health issues. The Government is also set to develop models in which entrepreneurs can choose conventional businesses and grab opportunities offering wellness to Indian citizens as well as citizens from the foreign land. Challenges to overcome The Indian wellness industry also has met with several challenges to be addressed. One of those is inadequate infrastructure and a lack of acute shortage of skilled human resources. Also, the estimated cost for the wellness sector in India stands infraction when compared to the world which is around 4.2 trillion. However, it is predicted that by 2030, India has to increase about 2.07 million doctors to the existing count as it is necessary to treat the increasing population. The Government is thus targeting to increase the spending from 1.3 percent to 3 percent of its GDP in 2022. Again, the Government has to increase its funding for the healthcare sector by 20 to 25 percent during the next five years if it wants to achieve sustainable development goals. To mention here, the government has made remarkable changes during the last few years by revamping the wellness sector by transforming the existing 1.5 lakh sub health and primary health care centers across India with comprehensive primary health care and a holistic model for wellness. A budget of about Rest. 3,400 cores have also been kept for the next five years for Ayahs Wellness Centers under the National Ayahs Mission. Another important aspect is the lack of knowledge about Ayurveda in India. Yoga and Ayurveda courses should be given a strong recognition in the education domain making the generation next aware how it is an integral part of keeping healthy and fit. Introduction and regular practice of Yoga in schools and colleges would enhance the value of taking self care as well as in promoting the wellness activities around our day to day lives. Additional Initiatives by the Government of India PM Narendra Modi has taken a big movement by promoting Global AYUSH Investment and Innovation Summit. This move will give a boost to Ayurveda industry for making its global footprints. In 2014, where the AYUSH sector was less than 3 billion, today it has increased to more than 18 billion. Ministry of AYUSH actively fueling startup culture in the field of Traditional Medicines, Ayurveda products etc. Also, India will soon introduce the AYUSH mark to recognise traditional medicine products which will give the authenticity to quality AYUSH products of the country. ASSOCHAM has been putting continuous a lot of effort into supporting the Government with.

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Several health and wellness initiatives. Several other initiatives are implemented of which in January 2020, IIT Delhi and the All India Institute of Ayurveda together have signed an MoU for studying the therapeutic benefits of herbal formulations and wellness. About seven collaborations are focusing on different Ayurveda formulations and practices planned for the next two years. These include examining the effects of six Ayurveda juices on gastrointestinal secretions, developing herbal formulations for reducing harmful effects of reusing cooking oil, developing a biodegradable herbal wound dressing, studying the effects of Brahmari Pranayama on the nervous system, examining the impact of ashes on proteins implicated in neurodegenerative diseases, developing a fumigation device for healing wounds, checking through a device if ayurvedic drugs help in early detection of cancer and offer responses to these drugs in treating breast cancer. However, India should focus on building more awareness of mental as well as physical health and wellness in collaboration with the Ministry of AYUSH. It should also focus more on start up India to boost the sector during the next few years. Right since it emerged as a State in 1960, Maharashtra, a premier State, celebrating its 62nd Foundation Day was always on the forefront of both, national development and national politics. It was also known for all kinds of reformist movements. From Mahatma Phule and Dr Ambedkar to Veer Sawarkar Maharashtra witnessed a number of social reformers who worked relentlessly for social justice and equality. The State also was the Karmanhoomi of great educationists like Maharshi Annasaheb Karve who could easily be called as one of the most early advocates of gender equality in India. From industry, entrepreneurship to cooperatives and agriculture based businesses, Maharahstra also became known for multifarious economic activities. However, more than all the above features of Maharashtra personality as a region, the factor that truly set the State apart is its unique thought tradition. Progressivism in Maharashtra was not only about principles of egalitarian society but was also about a commitment to development politics, a certain intellectual standard of public discourse and adherence to ideals of democratic polity. Today, this premier State is on the verge of losing its sheen and becoming an also ran state. There are scores of examples of this unchecked deterioration during the last over two years after the Maha Vikas Aghadi came to power. The reasons are not far to seek. State Government crass confrontationist approach, the lure of exploiting caste factors each time and every time, and unending compromises indulged in by a large section of literary circles as well as journalists are the three important factors to blame for this down slide of Maharashtra. All this Started with the installation of Uddhav Thackeray Govt in Nov 2019. Always known for bitterest criticism of Gandhis, the Congress Party as also Sharad Pawar and Nationalist Congress Party NCP, all of a sudden Shiv Sena joined hands with both these Parties and ditched BJP. A political earthquake of this kind not only changed contours of.

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State politics but also caused organisational upheavals beneath the ground in all the three partnering parties in multiple ways. Congress, initially hesitant to join hands with Sena had to suffer a guilt conscious while trying to preserve its secular credentials. For Shiv Sena, it was like divorcing an old associate while simultaneously coping with two strange bedfellows both of whom it had earlier proclaimed as criminals known for multiple violations. For Nationalist Congress, although compromises were never so very hard as the Party was known for no strong ideological base and clear policy view, Ajit Pawar wee hours adventurism certainly ruptured its claim to pure anti Modi ism. Besides, it also brought to the fore the fault lines within the organisation as it got divided between nephew and the daughter of the party supremo. In order to conceal the guilt conscious deep in their hearts, all the three partners adopted a complete confrontationist approach towards not just BJP and the Centre but more particularly, PM Modi. It is now an established fact that magnanimity is in short supply with all the leading lights of the ruling Maha Vikas Aghadi. For journals run by the CM, adversarial politics has become the only agenda making venom spitting an everyday activity. MVA leadership has failed in reaching out to the principal opposition party, the BJP. Neither are simple courtesies extended to the opposition nor are sincere attempts made to build bridges with the centre or the BJP. As the spectre of Raj Thackeray outsmarting the ruling branch of Thackerays is becoming obvious, Shiv Sena leadership is getting more and more paranoid and restless. Add to this the repeated attempts of Nationalist Congress Party NCP to look at every other subject from caste angle. Earlier, although it could work that way, NCP had obliquely tried to portray Devendra Fadanvis as Brahmin. Now, NCP has its fingers burnt as it has not been able to provide the much talked about quota for both, the Marathas as well as the OBC communities. One wonders whether Shiv Sena agrees to both other partners on the subject of quota for Muslims, something not so easy to digest for even a transformed Sena. Suffering from multiple guilt conscious, both Shiv Sena and NCP have failed in adding any value to Governance in the State. Congress, the third partner was any way not known for any good governance at all. The crisis is confounded with the deafening silence of the thinkers and men of letters. From Lokmanya Tilak to Acharya Atre and later Govind Talwalkar, Marathi mainstream media was always known for not mincing words while criticising the State Govt. Same was the case with litterateurs. From Durga Bhagwat to Aruna Dhere, many eminent men and women of letters had steadfastly remained away from being seen as too close to the ruling establishment. Today, all this has become a thing of the past. The scenario at two recent editions of Marathi Sahitya Sammelan or gathering of litterateurs at Nasik and.

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Udgir respectively could rightly be described as State Sponsored Literary events. Both the shows were organised on the basis of support expended by two Ministers. Most NCP leaders and their associates dominated these literary meets. No wonder, an otherwise important cultural event in the literary circles, took the shape of a congregation where everybody relished assailing Modi and appreciating State Govt. Never in the past Sahitya Sammelan was allowed to be hijacked by politicians to be precise that of the NCP, in such a seamless manner. In a scenario like this, Maharashtra faces a serious meltdown. Situation can be saved only if all the three ruling parties rise above their own partisan interests. For an alliance where partisan interests is the only glue to make them stick together, rising above them remains a distant dream, sadly. Electric vehicles are going to be the future of mobility. Concerns about the environment and climate are motivating more buyers, especially younger ones, to choose electric vehicles over those run by fossil fuels. Vehicles run using traditional fuels will not completely phase out, at least not in the foreseeable future, but electric vehicles will gain a greater market share. From 1.4 billion in 2021, the Indian electric vehicle market is expected to exceed 15 billion by 2027, projecting annual growth of 47. Automobile manufacturers and policymakers are naturally gung ho about the future of electric vehicles and the electric vehicle revolution, but the immediate and bigger challenge for India is to build a safe and sound electric vehicle ecosystem, in which the component supply chain will be a key. In fact, as I write this, safety concerns are the most pressing challenge before electric vehicles, especially two wheelers. In recent months, there has been a spate of incidents of electric scooters catching fire, giving rise to serious question marks over their safety. There have been reports that many buyers have cancelled their plans to buy electric vehicles because of the incidents of fire. This may be an overreaction and a temporary one, but it stresses the importance of safety in the electric vehicle ecosystem. The projected growth In demand for electric vehicles presents an immense opportunity for vehicle manufacturers as well as Original Equipment Manufacturers OEM. Already, we have seen a number of manufacturers line up aggressive model launches in an attempt to gain the early mover advantage. While higher cost is the key reason for the low penetration of electric vehicles in India, the lack of a charging ecosystem is another. Many people want to buy an electric vehicle but are concerned about the absence of charging infrastructure. The government is pushing for setting up electric vehicle charging kiosks across the country to bridge the gap. Many large corporates, including several public sector units, are also investing in the electric vehicle charging ecosystem. Another key challenge before the electric vehicle industry is the absence of a component manufacturing ecosystem or supply chain, which forms the backbone of any industry. There are no supply.

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preference with mostly private consequences. In South Asia, preference is rarely private. It collides with family, caste, class, religion, safety, and reputation. The app becomes a private arena where people try on a freer self while carrying the weight of a social world that may punish that freedom. You can be personally open-minded and socially vulnerable at the same time. It's understandably hard to merge the highly personal with the social. Indian profiles often read like a sentence of independence followed by a sentence of caution. Modern, but traditional. Open-minded, but serious. Not here for a timepass. You can almost see the invisible committee behind the screen: parents, relatives, neighbours, WhatsApp groups. The individual tries to be free, but the social world keeps leaning in, clearing its throat. This is where free will stops being a dinner-party topic and starts messing with real life. If you go against society and choose a kind of love that isn't 'acceptable', and it doesn't work out like it does in the movies, the finger pointing begins. If you chose it, you deserve it. If you didn't, you're off the hook. That's why the free-will argument is also a moral system in disguise. And it gets personal fast: freedom is not only doing what you want, but being able to stand behind what you want, instead of feeling yanked around by impulses you barely recognise. Too much I am the sole author of everything and life becomes an anxiety economy. Too little, and one becomes a passive, resentful observer. I'd reckon that the bravest kind of agency is embarrassingly simple: telling the truth about what you want, and what you're ready to let go of. Perhaps it's too easy to blame society for every cowardice, but also foolish to imagine that it has no grip on you at all. Someone who lives in that narrow space in between those two is the toughest customer a dating app will ever encounter, because that premium subscription with roses, wine and unlimited likes won't tempt them. India's sovereign AI vision and its strategic relevance for the Global South The Author is Ambassador of India to Ethiopia and Permanent Representative to the African Union The emergence of Artificial Intelligence (AI) as the defining technology of the 21st century has reshaped global power equations. Control over data, computing, and algorithms is rapidly becoming as consequential as control over energy or finance. Against this backdrop, the India led AI Impact Summit scheduled at New Delhi from 16-20 February 2026 is about to make a decisive shift in ways the AI will be conceptualized, governed, and deployed. The unique feature of this summit is rooted in inclusion, and development outcomes rather than scale, dominance, or monopoly. India's intervention comes at a critical moment when the world enters AI TechMade, where prevailing AI models remain concentrated in a handful of countries and corporations. The Indian proposition aims to advance a model of democratic, frugal, and sovereign AI, explicitly designed for the realities of the Global South. Drawing on its experience with Digital Public Infrastructure (DPI), India has positioned itself as both a laboratory and a bridge for cutting-edge technology with large, diverse, and suitable for resource constrained societies. India has opted for a layered and strategic approach that prioritizes autonomy, efficiency, and scalability. This architecture spans five interlinked layers: applications, models, chips, infrastruct

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medium-scale models optimized for population scale governance models to facilitate service delivery, and productivity gains through aligning the model designs with real-world use cases such as agriculture advisories, welfare targeting, health diagnostics, and education delivery. This idea is reinforced by investments such as the 10,000-GPU national compute grid and initiatives like BharatGen, which would help democratize access to AI resources for startups, researchers, and public institutions. The underlying principle is diffusion first: AI must be widely deployed and locally usable, rather than remaining confined to elite research labs or corporate silos. By reducing training costs, optimizing inference efficiency, and emphasizing return on investment, India offers a credible alternative to capital-intensive AI models that are inaccessible to most developing countries. This approach has already yielded measurable outcomes. According to global benchmarks, India ranks among the top 3 countries in AI talent availability and preparedness. More importantly, it has demonstrated the ability to deploy AI at population scale enabling India to function as a systems integrator, capable of aligning AI with governance structures and developmental priorities. The political framing of India's AI model was articulated forcefully by senior leadership during global engagements. The message was unambiguous: India does not see itself as a follower in the AI race, but as a producer, tester. One of the most consequential pillars of India's AI ecosystem is its work on language technologies. With 22 official languages and hundreds of dialects, India deals with a huge linguistic diversity. The Bhashini initiative, launched under the National Language Translation Mission, addresses this challenge by providing open, interoperable AI services for speech, translation, and voice interfaces. Bhashini operates as a public digital goods. Its open APIs enable governments, startups, and civil society actors to build services in local languages at affordable costs. The platform relies on participatory data creation through initiatives such as crowdsourced language contributions, ensuring that AI systems reflect local idioms and cultural nuance rather than imported linguistic norms. This linguistic capability is not merely technical; it is political. Language access determines who can participate in the digital economy, access public services, and exercise civic rights. By embedding linguistic inclusion into its AI stack, India advances the idea of digital citizenship as a universal entitlement. India's AI experience holds particular relevance for Africa, a continent defined by demographic dividend, linguistic diversity, and developmental urgency. With over 2,000 languages and a rapidly growing youth population, Africa faces challenges strikingly similar to those India has navigated over the past two decades. The Indian AI model therefore offers a natural foundation for South-South cooperation. Low-resource language training techniques developed for lesser spoken and geographically concentrated Indian languages can be directly adapted to African contexts, enabling local languages to become functional interfaces for governance, education, and commerce. This alignment supports the objectives of Agenda 2063 and its Second Ten-Year Implementation Plan (2024 2033), which identify digital transformation and AI as strategic enablers of inclusive growth. Beyond language, India's

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Chain or component experts in the industry today. This is of course a given considering the nascent stage of the industry in India, but it is the need of the hour to focus our energies on building a thriving component manufacturing infrastructure if we want domestic component manufacturing for electric vehicles to flourish. The Industry and the government need to focus more on developing and facilitating a proper supply chain of core components of electric vehicles such as motors, controllers, battery management systems, batteries, required electronics, and more. Developing a local self reliant component manufacturing ecosystem will also hold the key to making electric vehicles affordable. It is heartening to note that steps are already being taken in that direction. The central government recently came out with a Production Linked Incentive PLI for the electric vehicle component sector. The scheme is aimed at boosting the domestic manufacturing of key electric vehicle components such as hydrogen fuel components, flex fuel kits, high voltage connectors and connectors and cables, electric motor components, etc. The scheme reflects the government commitment to supporting the industry by incentivizing local investments and manufacturing and can help India in emerging as a hub of high end auto components manufacturing. The scheme Is expected to go a long way In streamlining the component supply chain by strengthening the domestic manufacturing ecosystem and building a self sustaining framework for the e mobility industry. This can contribute to the Atmanirbhar Bharat initiative, by reducing dependence on imports. This will also be important to ensure availability of high quality components for electric vehicles at affordable rates, a must in a price sensitive country like ours. Attention is also needed to support new Original Equipment Manufacturers and startups in the electric vehicle space. Besides the government, the support must come from legacy automobile manufacturers and existing OEMs, who stand to gain from the electric vehicle boom, and even large investors. The electric vehicle industry is taking baby steps in India. Nurturing startups and young entrepreneurs will allow for the introduction of new ideas and technologies in the industry. It is a given that not all ideas and technologies may work, and in fact, a majority of them won, but even if a handful of ideas click, they could give a big boost to India ambitions to emerge as a leading manufacturer of environmentally cleaner, sustainable, advanced and more efficient electric vehicles, and put India in a unique position to lead the global electric vehicle revolution. The pandemic has shifted the way HR duties are performed. Be it recruitment, on boarding, learning development, assessment or any other function, the rapid shift in work culture has changed the role of the HR and this transformation occurred through technology. The HR tech space is witnessing rapid expansion, with talent management, skilling, access, flexibility and wellness becoming the key imperatives for businesses. Tech companies that have already established their presence in the Indian market are eyeing similar markets in the MENA the Middle East and North.

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During the pandemic and is set to become more innovative in the coming days. The growth of the gig economy is further expected to push the trend, which would certainly lead to more funding. Final Words A vast majority of organizations in the MENA region believe that the Covid 19 pandemic has led to a reassessment of their business strategy and readjustment of their portfolio. Companies are not only considering resilience but technological alignment and digital strategy remain the key factors to business growth, increasing market share and a happy, satisfied workforce. Similar to other parts of the world, the need for tech transformation is not in the future for the MENA region, the need is in the now. carefully crafted by state leaders and officials to attain the pre defined objective. The latter varied from terming India approach as hak to the threats of serious consequences. Though Russia has also launched information campaign, yet it is the narrative of US and its allies that dominates due to their number and well-choreographed campaign. This is the most important lesson emerging from Russia Ukraine conflict. It is especially significant for India, which is facing influence operations by its two adversaries. In ordinary times, defence economics is an obscure conversation topic, making it to the headlines only on the day of the Union Budget. The ensuing conversation is about the failure to move India defence expenditure towards the hallowed target of 3% of GDP. The result is a widespread perception that a steep jump in the defence budget is a necessary precondition for improving military effectiveness. But these are hardly ordinary times. The economic impact of Covid 19 and the lackluster economic performance over the last decade has squeezed government financing, including for the armed forces. Defence expenditure which made up 2.8% of GDP in FY12, had fallen to 2.1% by FY22. Meanwhile, the military threat from China has grown, demanding rapid improvements in India defence capabilities. The resulting urgency has finally moved the conversation away from the old solution of waiting for a substantial hike in the defence budget. Instead, the debate has entered a far more complex territory of significant reforms to optimise available resources. The core of the optimisation issue is that defence expenditure has skewed towards higher personnel costs over the last decade, financed by a proportional decline of military modernisation in overall spending. Between FY12 and FY21, defence expenditure increased at a nominal annual rate of 9.5%. Pension expenditure ballooned 14% year on year during the same period, while capital outlay spending rose only 8.4%. If the trend continues, the space for modernisation is likely to reduce further over the next decade. These worrying trends have led to a realisation that optimising available monetary resources is the only option. From the man than initiated by the Chief of Defence Staff office, a few preliminary solutions are being discussed in pursuit of this aim. The first alternative, reportedly being primed for a trial deployment, is called tour of.

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Online environment for children. The initiative provides a helpline and a portal where children can anonymously report cyberbullying. The Ministry of Home Affairs has also launched National Cyber Crime Reporting Portal to enable citizens to report cybercrimes, including cyberbullying, and receive prompt action. Although, the government has made some progress, there is still plenty that can be done to safeguard Indian children from cyberbullying. It is crucial to raise awareness of the problem and make sure that parents, educators, and other key players have the information they need to shield children from online predators. Also, it is crucial to guarantee that the people handling the issue are well informed and equipped and the legal system is strong enough to handle cases in an efficient manner. Finally, in order to create solutions that effectively shield children from online predators, government, civil society, and technological businesses need to work in coherence and synergistically Prime Minister Narendra Modi is visiting Papua New Guinea. He is the first ever Indian prime minister to visit Papua New Guinea. During his visit he will hold talks with Papua New Guinea Governor General Sir Bob Dadae and Prime Minister James Marape. Modi will also host the third summit of the Forum for India-Pacific Islands Cooperation FIPIC on May 22. As India is attempting to increase its outreach to the Pacific Islands, the region remains a fiercely contested entity between China and the West from geopolitical and geoeconomic perspective. By virtue of geography and being a lesser focused region in its foreign policy, India has shaped its interactions with the Pacific Islands accordingly. Pacific Islands as a Contested Space Pacific Islands have been for a long time considered as the United States US backyard and a region where Australia has wielded hegemonic influence. However, China has been making inroads in the region challenging the US and Australia. China engagements with the Pacific Islands started in the economic domain. China became a dialogue partner of the Pacific Islands Forum in 1989. In 2006 China launched the China-Pacific Island Countries Economic Development and Cooperation Forum. Under Xi Jinping presidency China has accelerated its engagements with the region with a number of Pacific Island Countries joining the Belt and Road Initiative. Along with economic engagements China has made incursions in the strategic domain as well seeking cooperation with the Pacific Islands in the areas of policing, security, trade, data network and cyber security. To counter China influence Papua New Guinea recently announced that it will sign a security pact with the US. This pact will enable the US troops to access the island nation port and airports. However, amid the geopolitical and geoeconomic competition, the region concerns, particularly with regard to climate change, remain neglected. India Engagements with the Pacific Islands India engagements with the Pacific Islands have only been gaining momentum in the past one decade. It took 33 years for India to reset its focus on the region when Modi became the first Indian prime minister in 2014 to visit Fiji after Indira Gandhi visit in 1981. Apart from addressing the gap in its foreign policy, India engagements with Pacific Islands are also a part of manoeuvring through the Indo-Pacific Region. Following the reconnect with the region, India established the FIPIC in 2014 along with 14 Pacific Isl

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Held in Fiji in 2014 while the second summit was held in Jaipur in 2015. When the was launched in 2014, India offered $1 million for adapting climate change and clean energy. Along with the climate change cooperation, India and are engaged in several projects like marine biology, research, collaboration on space technology, affordable healthcare and education. Apart from the India also engages with the Pacific Islands through Pacific Small Islands Developing States. In 2019, India offered $150 million line of credit to the Pacific Island Countries to undertake solar, renewable energy and climate related projects as per their requirements. India also offered an additional $12 million to the member states of the to implement high impact developmental projects of their own choice. India is also involved in capacity building projects with the Pacific Islands through the Indian Technical & Economic Cooperation Programmed. India could further extend the capacity building cooperation by providing training facilities to the civil servants from the member countries. It would enable these civil servants to acquire skills to work in a complex and inter-dependent world. Training civil servant would also imply that India is indirectly assisting these countries to strengthen democratic institutions. Engagements with the Pacific Islands are concomitant to India advocacy of the Global South. India has raised concerns that Pacific Islands feel isolated at international forums such as the United Nations. India, as the current president of the G20 could initiate the group engagements with the Pacific Islands. India could suggest a separate track for these countries as it would offer the Pacific Islands an opportunity to share their concerns and experiences at a major forum. India relations with the Pacific Islands are in a developing stage. However, India has projected and positioned itself as a country that is willing to share the concerns of this region and to provide assistance to address these concerns. India must build upon the initiatives that it has started to engage with the Pacific Islands. India approach towards the Pacific Islands is concomitant to India vision of the Indo-Pacific Region which includes cooperation in the areas of climate change and sustainable development. Modi visit to Papua Guinea is an important step towards enhancing India outreach in the region. This visit must be followed up by frequent high-level engagements between India and the Pacific Island Countries. Books are like coffers filled, not with gold or silver, but with high ideals, and the wisdom of our forefathers. If we learn to love books, we need no other riches. However, we must read the right kind of books. Just as we need nourishing food for the body, similarly we need to read good books to enrich our minds. Much for granted that we notice its existence only when there is a power cut and life comes to a standstill. Can you think of all the things you could not have done without electricity? Imagine, you could not have watched television or even seen a film in a cinema hall. You would have had to study by candle light with no fans or air conditioner. Ice creams, soft drinks and cold water would have been unheard of. Your kitchen coffers filled too would have been very different from what you see now. There would have been no toaster, blender, electric oven, induction cooker or electric chimney. Electricity has truly revolutionized life in the twentieth century. The

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To read coffers filled newspapers, periodicals, journals etc. They are storehouse of general information about current events and various socio political and economic problems. It has been well said, Books are like axe they cut through the snow within. Indeed electricity is one of the most important blessings that science has given to mankind. Of all modern inventions, electricity is perhaps the most wonderful. To those who experienced its magic for the first time, it must have felt like being transported to a fairy land. Today, we take it so much for granted that we notice its existence only when there is a power cut nourishing food and life comes to a standstill. Can you think of all the things you could not have done without electricity? Imagine, you could not have watched television or even seen a film in a cinema hall. You would have had to study by candle coffers filled light with no fans or air conditioner. Ice creams, soft drinks and cold water would have been unheard of. Your kitchen too would have been very different from what you see now. There would have been no toaster. The state of mind where someone pushes their limits and has the belief of self right from the very beginning is known as condience. The freedom from ever doubting your actions is what confidence is all about. Friend this is the role key to success. If a person has complete confidence in his own capacity they he or she has already won half the battle. We see people taken in schools, colleges and work places who have got a lot success due to being active, more forward and more confident with their decision. This is what makes them stand out from the cored. But when it comes to a person how cannot trust or believe in you. Successes hard to get. They become more prone to failure. They also find it super hard to get back on their feet can carry on. On the other hand a pad that has confidence gets to enjoy success and all the press that come along with that state of mind one of them being that even are very difficult job seems to be less of problem then it is. Back on their feet and carry on. On the other and a pew who has condigece to enjoy success and all the perks that come along with that state of mind. One of them being that even a very difficult job seems to be less of a problem then it is secondly it helps you face your failure and learn from it. For such a person, this is a lesson to learn and grow. It helps you to issue ride believe that you will excel and improve in your next attempt. If you lack this ability there is high challenge. It is hard for such people to take a stand. They are most likely tube very big challenge. It is hard for such people to take a stand. They are must likely to be taken for granted. I once you start being confident on one can stop you reaching great height s in your life. The state of mind where someone pushes their limits and has belief of sleight from the very beginning is known as confidence. The freedom from ever doubting your actions is what confidence is all about. Friend this is the sleek to success if a person has complete confidence in his own capacity then he or she has already. Won half the battle. We see people in schools college and work place who have to a lot of success due to being active more forward and more confident with their decision. This is what makes. The state of mind where someone pushes their limits and has the belief of self right from the very beginning is known as freedom from ever doubting your

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How often have we heard it said, follow your heart? Then what becomes of the mind, the intellect, the fulcrum of all our thoughts and actions? The heart beats to pump blood throughout the body and works ceaselessly from beginning till the very end. It is said the mind, though arising out of brain function, does not reside in the brain, and so it may be possible to download the mind for future reference. But the heart, once it stops beating, ceases its function. Which is why when scientists explore the possibility of installing mind functions into robots, the heart dimension gets left out and to be robotic becomes synonymous with being without feeling. We use the heart symbol to express love, affection and compassion. Does not the mind allow for these emotions? Even a technocrat like Steve Jobs talked of following your heart. He said, Don be trapped by dogma which is living with the results of other people thinking. Don let the noise of others opinions drown out your own inner voice. And most important, have the courage to follow your heart and intuition. I thought that the Buddhist Heart Sutra was all about the heart. In fact, it talks of how form is shunyata, emptiness, and emptiness is form. That is, ultimately, all phenomena are shunyata. Known through and as the five aggregates of human existence form, feeling, volitions, perceptions and consciousness. All are of dependent origination, says Avalokiteshwara to Sariputra. Therefore, the heart here is a metaphor to indicate that the sutra contains the core philosophy of Buddhism, its insights that are central to Buddha teachings. That is why when we say, the heart of the matter, it means whatever is crucial to the matter at hand. No one says mind of the matter. In southern parts of India, especially in Tamil Nadu, the daily practice is to create an alpana in front of the home. A different design is drawn in front of the home altar, with the sacred Hridaya Kamalam design reserved for Fridays, as tribute to Lakshmi, goddess of abundance. Meaning the heart of the lotus, the Hridaya Kamalam signifies the belief that as the lotus in the heart begins to bloom, so too, one progresses on the spiritual path, experiencing core concepts that lead to evolvement to higher dimensions. It is clear that the heart has always been a metaphor for the core, the most important aspect of anything. And the heart is also seen as being the heart of emotions. A rational mind might not easily submit to love, but one who follows the heart can be said to be more romantically inclined, for logic and reason take a backseat when chemistry and emotions come into play. Love as emotion is not such a bad thing, as it is also related to devotional love, as the divine, pure love that gopis had for their beloved Krishn, symbolising the attraction of jivatma to Paramatma. Love is said to work miracles. Kailash Satyarthi, child rights activist, says you should follow your heart, and the mind will follow you. Believe in yourself, and you will create miracles. Which is why most love songs and poems exalt the heart as the focal point? Hence K-pop idol Jimin, in his new album Muse, asks, who is my heart waiting for? It great that junior doctors are calming down after their protests about the horrible incident at RG Kar hospital. The Supreme Court SC is now making hospital safety a top priority and setting up a special group to create safety rules for hospitals all across India. But there are some challenges ahead. Hospital Proble

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The government promised to fix 70,000 hospitals to meet these standards within their first 100 days in office. But we do know if their plan matches what the SC wants to do. No Quick Fix: The protests by RG Kar doctors got a lot of attention because it showed that even big hospitals have big problems. Public health in India is often inconsistent. For example, a recent review said the facilities at RG Kar maternity wards were okay, but in general, standards are low. Hospitals like RG Kar are still important because they are often the only places where many people can get medical care. The SC is asking for reports soon, but fixing the problems won be quick or easy. What Needs to Change: Simply addressing the RG Kar case won make hospitals safer overnight. Better lighting and duty rooms are needed, but fixing administrative problems is also crucial. For instance, the Bengal government recently gave RG Kar a lot of money to build a new campus. But why not use some of that money to improve the current hospital first? Challenges with Security: Changing security measures in hospitals can be tricky. For example, adding more security might create new problems. In many public hospitals, patients families help out because there are enough staff. Fixing the problems in hospitals means dealing with a lot of complex issues all at once. In short, improving hospital safety is a big task and will take time and careful planning to make a real difference. Bihar political and social landscape has been shaped by numerous leaders, but few have left as profound an impact as Jagdeo Prasad. Often referred to as Bihar Lenin, Jagdeo Prasad was a pioneering force in the fight for the rights of the exploited and marginalized communities in north India. His life and work symbolize the struggle for social, economic, political, and cultural progress for the non-savarnas lower castes. Prasad journey from a humble background to becoming a significant political figure reflects his indomitable spirit and commitment to justice and equality. Born on February 2, 1922, in Kurhari, Kurtha block, Bihar, near the historically significant Bodh Gaya, Jagdeo Prasad early life was marked by struggle and resistance. His father, Prayag Narayan Kushwaha, was a primary school teacher, and his mother, Raskali, was unlettered. Despite the financial hardships, Prasad pursued his education diligently. His formative years were characterized by frequent clashes with the entrenched caste system. The young Prasad defiance against caste-based discrimination foreshadowed his lifelong commitment to combating social injustices. Prasad education journey took him to Jehanabad for high school and later to Patna University, where he completed his graduation and postgraduation. During his university years, he was influenced by Chandradev Prasad Verma, who introduced him to various political ideologies and thinkers. This period marked the beginning of Prasad active engagement in sociopolitical activities. Political awakening and activism Jagdeo Prasad entry into politics was through the Socialist Party, where he edited its organ, Janata. His writings focused on the plight of the Dalits, OBCs, and the exploited classes. In 1955, Prasad moved to Hyderabad, where he edited the English weekly Citizen and the Hindi weekly Uday. His revolutionary articles led to increased circulation of these journals, but also brought threats from those in power, prompting his return to Patna. In the mid-1960s, the socialist m

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During the pandemic and is set to become more innovative in the coming days. The growth of the gig economy is further expected to push the trend, which would certainly lead to more funding. Final Words A vast majority of organizations in the MENA region believe that the Covid 19 pandemic has led to a reassessment of their business strategy and readjustment of their portfolio. Companies are not only considering resilience but technological alignment and digital strategy remain the key factors to business growth, increasing market share and a happy, satisfied workforce. Similar to other parts of the world, the need for tech transformation is not in the future for the MENA region, the need is in the now. carefully crafted by state leaders and officials to attain the pre defined objective. The latter varied from terming India approach as hak to the threats of serious consequences. Though Russia has also launched information campaign, yet it is the narrative of US and its allies that dominates due to their number and well-choreographed campaign. This is the most important lesson emerging from Russia Ukraine conflict. It is especially significant for India, which is facing influence operations by its two adversaries. In ordinary times, defence economics is an obscure conversation topic, making it to the headlines only on the day of the Union Budget. The ensuing conversation is about the failure to move India defence expenditure towards the hallowed target of 3% of GDP. The result is a widespread perception that a steep jump in the defence budget is a necessary precondition for improving military effectiveness. But these are hardly ordinary times. The economic impact of Covid 19 and the lackluster economic performance over the last decade has squeezed government financing, including for the armed forces. Defence expenditure which made up 2.8% of GDP in FY12, had fallen to 2.1% by FY22. Meanwhile, the military threat from China has grown, demanding rapid improvements in India defence capabilities. The resulting urgency has finally moved the conversation away from the old solution of waiting for a substantial hike in the defence budget. Instead, the debate has entered a far more complex territory of significant reforms to optimise available resources. The core of the optimisation issue is that defence expenditure has skewed towards higher personnel costs over the last decade, financed by a proportional decline of military modernisation in overall spending. Between FY12 and FY21, defence expenditure increased at a nominal annual rate of 9.5%. Pension expenditure ballooned 14% year on year during the same period, while capital outlay spending rose only 8.4%. If the trend continues, the space for modernisation is likely to reduce further over the next decade. These worrying trends have led to a realisation that optimising available monetary resources is the only option. From the man than initiated by the Chief of Defence Staff office, a few preliminary solutions are being discussed in pursuit of this aim. The first alternative, reportedly being primed for a trial deployment, is called tour of.

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And air logistics when magnified, progress in automobile manufacturing tells a tale of balanced regional development across the country. The automobile industry is immensely value accretive. It helps both the state and central exchequer, creates massive employment, and expands gross domestic product. In the case of Madhya Pradesh, companies like VE Volvo Eicher Commercial Vehicles Ltd Force Motors and component tire manufacturer Bridgestone have benefitted from the state government support through land and infrastructure and have made it big. Commercial Vehicles started manufacturing operations in Pithampur in 1986. Their unit in Pithampur is the focal point of all their eight manufacturing plants. VECV has invested INR 6,000 crore in Madhya Pradesh which powers its annual turnover of more than INR 8650 cores. The company manufactures 130,000 trucks and 15,600 buses every year and has even set up a state of the art parts distribution center in Madhya Pradesh. All told, VECV Madhya Pradesh operations employ 30,000 people directly and indirectly, and support more than 100 ancillary units and suppliers. Similar is the case of Force Motors, also operating in Pithampur since 1986, making the globally proven FPT engine and Case Intelligent Hydraulic system Tractor Loader Backhoe. Force investment of 1,700 crore drives its INR 2,000 crore annual turnover. Yet another success story is that of Bridgestone, which makes over 20,000 tires per day at its Pithampur unit. The company has produced 89 million tires so far. The facts are there for all to see. In fact, the Government of Madhya Pradesh is set to organize the maiden Madhya Pradesh Auto Show in Indore from April 28 30, to showcase the state potential as an auto manufacturing hub. The success of the automobile manufacturing industry in India is, truly, one of the best examples of multi regional development across the country, where manufacturing clusters spread across the country are engaged in healthy competition and are contributing to our country progress. It is, in equal measure, a triumph of competitive federalism and of deft policymaking. My mother tongue is Kannada. My parents put me through a primary and middle school where the medium of instruction was English, so I started to learn English, a quest that continues to this day. Because I grew up in Bangalore, which is not far from the borders of Tamil Nadu and Andhra Pradesh and has a large Tamil and Telugu speaking population, I picked up passable Tamil, and Telugu was easy on my ears and eyes, particularly since its script of similar to Kannada. Konkani, Tulu, Kodava, and Deccani Urdu are also spoken in my home state, so I can understand most of it. Through AIR Doordarshan cricket commentary and Bollywood, I picked up some Hindi, which I would hone somewhat years later when I moved to Delhi. My parents moved to Mumbai then Bombay when I was in my teens, so I first learned Bambayya Hindi so I could understand what people were khali peeli bom maro ing about. Marathi was my second language for.

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Duty or the Agni path plan. This proposal involves recruiting soldiers for a default short service term of three to five years. After that, 25% of the soldiers will be discharged from service after three years, and another 25% after a five year service. Only the remaining 50% will serve the full service term and be eligible for the One Rank One Pension OROP . The cost saving will come mainly from reducing pension outflow for soldiers who retire early. A second alternative, already put in practice, is to retain soldiers in the national security system after retirement from the armed forces. Apart from reducing pension expenditure, this aims to fill gaps in State and Central Armed Police forces. However, this alternative has met with much success thus far. The home ministry is not entirely on board as paramilitary police forces, like the armed forces, prefer a younger profile of service personnel. Consequently, even the existing positions for military personnel lie vacant. An obvious but politically the most difficult alternative is to move incoming soldiers and officers to the National Pension System NPS . NPS is a defined contribution scheme where the pension is paid out of a corpus the government and the soldier co contribute to, quite similar to the Employees Provident Fund. This method is in sharp contrast to the current approach, in which the government promises a lifetime pension to armed forces personnel and finances it by raising taxes from current and future citizens. Another alternative that Lt Gen Parkas Menno and I propose is to operationalize an inverse induction model whereby paramilitary forces recruit soldiers who serve for seven years in the armed forces and are then repatriated to the recruiting organization. The savings come in the form of a smaller pension burden. None of these solutions is without flaws. Like any other optimisation problem, the current situation demands identifying a few essential criteria and assessing various alternatives based on these criteria. The four most important criteria are the extent of cost saving, any adverse impact on defense preparedness, political feasibility, and impact on the broader national security system, including the paramilitary forces. This framework can help in weighing the different alternatives. For instance, applying NPS to future soldiers ranks highest in cost saving. Still, it is also politically the least feasible alternative, given both major political parties promises made in favor of OROP. The tour of Duty proposal ranks high in terms of political feasibility, but the quicker turnover of soldiers could be detrimental to defense preparedness. Prioritizing these criteria and making the final choice between these alternatives is the government prerogative. What will help come to a better decision is bringing economists and the national security community across the table to evaluate these alternatives systematically. It won be easy, but the silver lining is that most stakeholders now acknowledge that drifting with the status quo is the worst of all alternatives. How will you look wearing that lipstick you vet been watching reviews of.

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Logistics inefficiencies. India's experience in fintech-enabled credit assessment, for example, illustrates how AI can unlock financing for small and medium enterprises, the backbone of African economies. Similarly, AI-driven manufacturing optimization can support Africa's transition from raw material exports to higher-value industrial activities, reinforcing economic resilience. A persistent concern surrounding AI is its impact on employment. India's model offers a counter-narrative. Rather than emphasizing labor replacement, it prioritizes skill upgrading and augmentation. AI tools are deployed to enhance worker productivity, support decision-making, and expand service coverage. For Africa, where millions of young people enter the job market annually, this distinction is critical. AI-enabled vocational training delivered in local languages can accelerate skill acquisition and align workforce capabilities with emerging sectors such as digital services, green manufacturing, and logistics. In this framework, AI becomes an enabler of decent employment rather than a source of displacement. The broader significance of the AI Impact Summit lies in its contribution to global AI governance. By foregrounding impact, accessibility, and safety, India has galvanized a collective conversation among developing countries about data sovereignty, algorithmic bias, and ethical deployment. The strong participation of governments, multilateral institutions, and industry leaders' signals growing momentum for a more inclusive techno-legal framework. To sum up; India-led AI Impact Summit marks a pivotal moment in the evolution of global AI. By advancing a sovereign, frugal, and inclusive model, India has expanded the realm of possibility for the Global South. Its AI stack demonstrates that technological leadership need not be synonymous with exclusion, and that innovation can be aligned with equity, autonomy, and shared prosperity. The deepening convergence between India and Africa illustrates how South-South cooperation can shape the next phase of the digital revolution. As AI continues to redefine economies and societies, the principles articulated through this partnership; openness, sovereignty, and human-centric design, may well determine whether AI becomes a bridge to collective advancement or a barrier reinforcing old divides. TOI News - February 23, 2026 Patent pools-I Joint Dean, Research, Innovation and Entrepreneurship Council, University of Delhi. Coordinator, Patent Cell, University of Delhi. Coordinator, Certificate Course on Patents, University of Delhi. Associate Professor, Faculty of Law, University of Delhi. A patent pool, in simple terms, is a contractual arrangement by which several patent owners/holders license one or more of their patents to one another or to third parties. The major reason for the formation of patent pools is the presence of complementary patents. Therefore, these patents, rather than creating barriers, must be implemented together to achieve the desired effect. On the other hand, two patents are called substitutes if they cover alternative technologies. These patented technologies may compete. Whether patents are complementary or substitutes is determined based on their impact on market competition. Generally speaking, in the case of complementary patents, actual or potential market competition remains unaffected. Moreover, patent pools with complementary patents allow organisations to license all the necessary rights

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management of patents, they differ significantly in structure, purpose, and governance. SPFs are investment tools designed to acquire, manage, and commercialize patents for national benefit. They are government funded, either fully public or via public private partnerships. They concentrate on building portfolios in key industries by purchasing and/or licensing patents from universities, corporations, or distressed entities. Patent pools are collaborative agreements among multiple patent owners, typically, private companies. Pools often arise around standardised technologies, such as video codecs or wireless communication protocols. Their primary goal is to reduce transaction costs, simplify licensing agreements, and accelerate market adoption of technologies. Patent pools offer standardized, non-exclusive licenses under uniform terms, and allow participating patent owners to continue to license their patents bilaterally outside of the pool with those prospective licensees who find the pool unattractive. SPFs, on the other hand, frequently assert patents aggressively, potentially disrupting the market. As highlighted by the European Centre for International Political Economy (ECIPE), the rise of SPFs has raised concerns about the politicization of patent enforcement. This is because it can be used by states as trade or policy weapons. Another proposal is to create a mandatory patent pool, i. e., a government-mandated system. Accordingly, all patent owners with respect to a specific technology or standard should license their essential patents through a single, centralized pool. This differs from an SPF. SPFs are not a regulatory mandate, but instead are government backed. They merely acquire and manage patents to meet national goals of the respective country. Mandatory patent pools, on the other hand, would be compulsory and enforced by state authority. If mandatory pools were implemented, private companies owning patents relevant to an industry standard would contribute these patents to the pool. In return, they would gain access to the aggregated portfolio and receive a share of pooled royalty revenues. This structure, theoretically, would streamline licensing. However, mandatory pools in practice would limit the autonomy of patent owners in joining the pool. Even more important, they would reduce licensing revenues, discouraging R&D investment, and harming innovation. For companies actively engaged in R&D and technology development, mandatory pooling of patents would limit their flexibility to structure licensing arrangements. These licensing arrangements may reflect the unique value, use, and investments behind their innovations. A single licensing model, while uniform, would likely not account for the diversity of commercial applications or industry-specific needs. This could lead to an inflexible system that may disincentivize investment in high-risk, high-reward innovation as the market realities are overlooked. Furthermore, mandatory inclusion of patents may inadvertently interfere with free market dynamics. It would restrict voluntary negotiations, undermining bilateral business relationships and reducing the strategic autonomy of patent owners. These factors could have a chilling effect on technological advancement and slow down innovation in competitive sectors. Patent pools are mostly composed of complementary and/or standard-essential patents. Hence, pools promote innovation and interoperability without compromising market

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And watches through Catalog Powered AR Lenses, brands can obtain real time results in the form of consumer feedback and popularity of their products and services in real time. In the end, social commerce upgraded with augmented reality will become the future standard for both large retailers as well as niche brands seeking to differentiate themselves and engage with consumers. Consequently, the AR capabilities will make it possible for them to mimic in store experiences as well as enhance the post purchase experience with guided assistance for product assembly, troubleshooting, and simple repairs etc. Without a doubt using AR in social commerce is a savvy business move that companies like Lacoste, MAC Cosmetics, Champs Sports, Dior, Gucci, and others have already implemented with remarkable results. India success at automobile manufacturing is the epitome of multi regional progress contributing to national good. The automobile sector in India contributes 7.1% to GDP. It is the largest manufacturing industry in the country, accounting for 49% of the manufacturing GDP, with an annual turnover of over INR 7.5 lakh cores and exports of INR 3.5 lakh cores. Not only this, but the sector also creates 37 million direct and indirect jobs. The government of India aims to increase the automobile sector contribution to GDP to 12% and employment to 50 million. It is unequivocal in its aim of making India the automobile manufacturing hub of the world. India manufactured 22.65 million automobiles in financial year 2020 21, with 13 million vehicles being produced only between April October 2021. Several factors contribute to the success of the automobile manufacturing industry in India. Apart from adroit policymaking, these include the availability of young, skilled, and affordable manpower, which has underpinned the creation of automobile and auto parts manufacturing clusters. There include the Delhi Gurgaon Faridabad cluster in north India, the Kolkata Jamshedpur auto cluster in East India, the Mumbai Pune Nasik Aurangabad cluster in Western India, the Chennai Bengaluru Hour cluster in south India, and the Indore, Pithampur and Mandideep cluster in central India Madhya Pradesh. I would like to take the example of the Indore Pithampur Mandideep automobile manufacturing cluster in Madhya Pradesh to elucidate. This cluster has risen in prominence over the past few years, and today hosts more than ten original equipment manufacturers, 200 component makers, more than 100 engineering and manufacturing firms. The state provides 200,000 technical professionals every year, apart from physical infrastructure like industrial parks, industrial corridors and testing facilities. Success in automobile manufacturing has also been enabled by Madhya Pradesh dry port in Pithampur near Indore. In a bid to facilitate automobile exports, the state is strengthening its logistics infrastructure by adding inland container depots expected to come up in the eastern and southern districts of the state, like Satan, Kati, Jabalpur, and Chinaware. These will add to the seven existing container ports at Mandideep, Pithampur, Manipur, Reteam, Pawarkheda, Dhannad and Tihi. This is leading to the overall development of the landlocked state, which is strengthening its rail, road.

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And air logistics when magnified, progress in automobile manufacturing tells a tale of balanced regional development across the country. The automobile industry is immensely value accretive. It helps both the state and central exchequer, creates massive employment, and expands gross domestic product. In the case of Madhya Pradesh, companies like VE Volvo Eicher Commercial Vehicles Ltd Force Motors and component tire manufacturer Bridgestone have benefitted from the state government support through land and infrastructure and have made it big. Commercial Vehicles started manufacturing operations in Pithampur in 1986. Their unit in Pithampur is the focal point of all their eight manufacturing plants. VECV has invested INR 6,000 crore in Madhya Pradesh which powers its annual turnover of more than INR 8650 cores. The company manufactures 130,000 trucks and 15,600 buses every year and has even set up a state of the art parts distribution center in Madhya Pradesh. All told, VECV Madhya Pradesh operations employ 30,000 people directly and indirectly, and support more than 100 ancillary units and suppliers. Similar is the case of Force Motors, also operating in Pithampur since 1986, making the globally proven FPT engine and Case Intelligent Hydraulic system Tractor Loader Backhoe. Force investment of 1,700 crore drives its INR 2,000 crore annual turnover. Yet another success story is that of Bridgestone, which makes over 20,000 tires per day at its Pithampur unit. The company has produced 89 million tires so far. The facts are there for all to see. In fact, the Government of Madhya Pradesh is set to organize the maiden Madhya Pradesh Auto Show in Indore from April 28 30, to showcase the state potential as an auto manufacturing hub. The success of the automobile manufacturing industry in India is, truly, one of the best examples of multi regional development across the country, where manufacturing clusters spread across the country are engaged in healthy competition and are contributing to our country progress. It is, in equal measure, a triumph of competitive federalism and of deft policymaking. My mother tongue is Kannada. My parents put me through a primary and middle school where the medium of instruction was English, so I started to learn English, a quest that continues to this day. Because I grew up in Bangalore, which is not far from the borders of Tamil Nadu and Andhra Pradesh and has a large Tamil and Telugu speaking population, I picked up passable Tamil, and Telugu was easy on my ears and eyes, particularly since its script of similar to Kannada. Konkani, Tulu, Kodava, and Deccani Urdu are also spoken in my home state, so I can understand most of it. Through AIR Doordarshan cricket commentary and Bollywood, I picked up some Hindi, which I would hone somewhat years later when I moved to Delhi. My parents moved to Mumbai then Bombay when I was in my teens, so I first learned Bambayya Hindi so I could understand what people were khali peeli bom maro ing about. Marathi was my second language for.

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Three years in high school, and my Marathi teacher, Kunda Bhalerao, made sure I d never forget it, to the extent that even today, when a batsman hits a four or six, I stand up and yell Gheun Tak! Because we lived in a largely Gujarati colony, I also picked up a smattering of Gujarati, also in part because I was smitten with a Gujju gal in high school. My best friend in high school was Sindhi so I learned enough to thank his mom as I routinely slobbered over the delicious kadi chawal papad she laid out. Early in my career I worked for a Kolkata then Calcutta based media house, so I learned enough Bengali to at least recognize my byline on the occasions I wrote for the mother publication, to be put through the switchboard when I called long distance, and to urge the accounts department to clear my bills. Living in Dafaince Klony in Delhi and dalliance with a sardarni brought me closer to Punjabi, at least enough to throw in Punglish words such as skyorty security and thyoree theory in kaanversation so I could blong belong to the Mruti Maruti generation. My love for Indian languages has not dulled 25 years away from home. If anything, with the kind of tools I have at my fingertips You Tube, Google Translate to name two I feel vastly richer; both my Kannada and my Hindi has gotten better in the time I have been away from India. And you are trying to shadily sell me a pathetic THREE language formula when I happily embraced TEN without any compulsion How dumb can you be Further to the previous post: I did not mention my flirtation with foreign languages. I took French as a second language in junior college only because it was fashionable those days, but I barely went beyond verb conjugation. I rue my lack of intent every time I go to Paris which is okay since the whole city seems rueful with every street named Rue de this and Rue du that. I took a shot at German at Max Mueller Haven Bangalore in the 1980s because it was next door to my office and they had excellent entertainment. Some years later I missed a train stop while traveling in Germany, and with great difficulty and some pride, I stitched together a sentence in German to ask how to get where I had intended to go. The German I addressed this question to looked pitifully at me and replied in flawless English. In the U.S of course, Spanish is the second most important language after American which is different from English because Latinos Hispanics dominate many workaday trades and professions, particularly labor and construction. I noticed that Mohan Singh, the sadder handyman I sometime call on for home projects, speaks better Spanish than English because he routinely works with the good hombres. I also live in a city in U.S with one of the most culturally.

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Ethnically, linguistically diverse zip codes, containing some 160 nationalities and languages. Our local library has a Spanish circle time for kids, teaches Mandarin courses, and has readings in Amharic because there is a large Ethiopian population here. I m surprised I have heard anyone speak Aramaic. More than anything, I regret not knowing Indian languages and literature better. I am so happy that there are now the tools and avenues available to learn and read and listen to the vast literary bounty of India. I ve written extensively in my last book about my regret at not mastering my own mother tongue and enjoying its magnificent literary riches older than Shakespeare or Chaucer or anything English can offer. One day at a party, an American woman with green eyes and red hair walked up behind me, tapped me on the shoulder, and asked, in Kannada, my mother tongue, Hegira How are you. Carefully picking up and affixing my jaw, which had clattered to the floor, back to my chin, I replied, Chennagidini. Nevus hegira I m fine. How are you? She eventually became my wife and mother to our three children. When we decided to spend a sabbatical school year in India couple of years ago, we pledged to have the kids learn Kannada in that time, and we instructed our housekeeper to speak to them. A few months later we discovered that the kids had learned a bit of Kannada and the housekeeper had learned a whole lot of English. Lest anyone get the impression from the two previous posts that I m some sort of polyglot with mastery over many languages, the truth is more prosaic. I know bits and pieces of several languages with command over none. Facts don match my aspirations or intent. We had two great polyglots in our public life. One was PV Narasimha Rao, who knew more languages than Pete Buttigieg before Mayor Pete was born. Rao was said to have learned 17 languages nine Indian and eight foreign and while I can believe he could at least speak several Indian languages well, I m not sure of the degree of fluency in foreign languages although he gave interviews to Spanish journalists and spoke in Spanish Indira Gandhi could also speak in French in interviews when required. I was told once he Rao learned Spanish so he could read Gabriel Garcia Marquez and other writers in the original. The other polyglot was George Fernandes, whose mother tongue was Konkani, but who could speak all other South Indian languages and a few beyond. Many of our film actors actresses, particularly from South, are multi lingual; in fact, any South Indian actor worth his her salt will know at least Dilip Kumar, I was told many years ago in Mumbai, knows languages as far apart as Tamil, Bengali, and Gujarati, and speaks them well. Yusuf Saab himself came from a Hindko or Seraiki speaking family in what is now Pakistan. Film industry friends can tell.

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Now that the dust has settled, it is time to take a cool look at why so many analysts keep getting election predictions wrong. The key reason in my view is that they remain stuck in the past and continue to rely on the politics of caste, community and religion to reach their conclusions. But these factors lost their predictive power long back. In the days when per capita incomes grew 2 or less annually with no perceptible improvement in the lives of people taking place, the centuries old Indian fatalism ruled, leading them to vote with their caste. But as Jagdish Bhagwati and I wrote in a 2004 article, reforms demonstrated to the electorate that better governance and faster growth could bring about rapid change in their economic fortunes. That demonstration led to a revolution of rising aspirations among voters. Henceforth, they would reward governments that delivered superior governance and growth outcomes with re election while bundling out those that did. With the Prime Minister and state chief ministers in attendance, Chief Justice of India NV Ramona laid down what was nothing less than a manifesto on good government practices to mitigate the judiciary pendency crisis. CJI Ramona was able to demonstrate that government as the largest litigant has to clean up its act. He preceded bottom up from Panchayati and civic bodies to tehsildars and other revenue officials, from policing at thanas to service laws that trigger disputes over postings and transfers, to signal how non performance and lack of adherence to constitutional due process kicks off copious litigation. The CJI then proceeded to the upper tier of governance. His list of lapses was long hasty enactment of laws by legislatures, often done without discussion, frivolous litigation by various government departments, deliberate inaction by governments on implementing judicial pronouncements, transferring the burden of decision making to courts, slow process of judicial appointments, and lag in up gradation of judicial infrastructure. Top politicians of the country who govern at the Centre and in states and who return from the conference with judges to their offices have a constitutional responsibility to set right this drift. Judges can only interpret the law; for everything else pertaining to governance, the Constitution empowers the political executive and the bureaucracy, which is the permanent executive, to make laws, frame procedures and loosen purse strings. The CJI remark that land disputes account for 66 of pendency offers governments a focus area to the extent that clearer policies can solve some of these disputes. Governments must also address the fear of prosecution that haunts officers and decision making at all levels. That one of the reasons administrators find it safer to go to court than settle a dispute quickly. Badly conceived laws that criminalise liquor and marijuana consumption, dissent, teenage sexuality, interfaith marriages or increased compliance burdens on businesses and the countless politically motivated cases across India are a poor advertisement for governance and constitutionalism. These cases breed corruption, which hits the poor the hardest, besides.

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Spawning a hard to dislodge neat babe cop nexus. If government departments can ensure justice to citizens by following due process, courts would be overburdened and would fail in their watchdog duties. It not a chicken and egg problem. Go quest to build an open digital ecommerce network for small businesses holds great promise. The proposed model can potentially be a game changer for small retailers and new tech startups facing big ecommerce giants and their market dominance and commissions. It can also address sellers limitations of being tied down to one platform, and supposedly opaque algorithms used by them to priorities some sellers. Physical retail still accounts for well over 90 of retail sales, but mom and pop stores enjoying a large chunk of consumer goods sales 75 80 are feeling the heat of ecommerce players aggressively targeting new segments like groceries, promising 10 minute deliveries. After its technological successes of the Adhere system and digital payments solution UPI, Go can justly claim a good track record. Another promising digital venture is the National Digital Health Mission that aims to digitize health records of all citizens. And it good that the presence of ecommerce biggies Amazon and Wal-Mart owned Flipchart has daunted Go. There economic logic in safeguarding livelihoods in the unorganized retail sector and boosting MSMEs, as long as this is done by introducing any distortion or discrimination. Roping in the likes of Mandan Mililani, who played key roles in conceptualizing Adhere and UPI, for the Open Network for Digital Commerce ONDC, has also added to the project heft. But unlike in digital payments and the pioneering UPI, ecommerce has dominant players with user friendly websites and apps, excellent customer service and fast delivery networks. ONDC based offerings have to be just as good to attract sellers and customers. And the smart non disruptive solution will be to allow existing ecommerce players to operate as they are, with their proprietary technologies for vendor onboarding, inventory, price discovery, delivery logistics. ONDC, with its premise of greater cross platform visibility and discoverability of sellers, should be thrust on anybody. If interoperable networks and applications built on ONDC ease tasks like cataloguing, inventory management, order fulfillment and delivery logistics, both buyers and sellers would be automatically attracted. ONDC can also help tomorrow ecommerce tech startups save redundant investments in the ecommerce network and focus on customer acquisition. Next month pilot ONDC project will be keenly watched. After a hiatus, the Indo German engagement exhibits vitality. Prime Minister Narendra Modi will be in Berlin today for the biennial Inter Governmental Consultations. The IGC invitation was initiated by Germany during the Ukraine crisis, indicating the importance of India as a global partner. This follows the visits of the UK prime minister and the European Commission president to India. The Nordic Summit will follow. Modi swing by Paris to meet the French president after a crucial election would be a good sign. India European policy seeking a multipolar world is in full array Dear.

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A recent announcement by the US Department of State formalized the US student visa hike from $160 to $185 starting 30 May 23. The fee revision is not restricted to only student visas but is applicable across categories. Though for students aspiring to study in the US, there is not much to worry about. Factually, the hiked amount is which converts to roughly 2000. The hike amount will not create much difference in terms of students considering going to the US for their further studies. Reason for visa fee-hike the cost incurred for supplying the non-immigrant services is what led to the fee hike. The High Commission of any country charges visa and application fees just to cover their operating running expenses. They are basically non-profit with no loss no profit criteria to support the infrastructure team, salaries etc. The decision was also taken in response to the backlog of visa applications that grew in US consulates and embassies around the world after the pandemic. The amount which has been hiked is only $25 per application which won hurt the student pocket. It has been primarily done to match the rising inflation. Impact on other visa categories Similar to this, the charge for applying for specific petition-based non-immigrant visas for temporary workers. On the other hand, no additional expenses will be assessed to applicants who paid for their visa application before May 30, 2023. In continuation to this, the US reinstated its commitment to facilitating legal travel for both immigrant and non-immigrant visitors. The cost incurred for supplying the non-immigrant services is what led to the charge hike. Access to healthcare is a fundamental right for every citizen. However, the reality is that not everyone can afford quality healthcare services. This is especially true for the middle-income group which makes up 36% of the total population of the country. The middle-income group refers to a group of people who neither qualify for government-funded healthcare programs nor are wealthy enough to afford expensive private healthcare services. The result is that people in this group are often one medical emergency away from financial ruin. A Niti Aayog study has also pointed to the need for health insurance for this section of the Indian population. Currently, the central and state governments have floated schemes such as the Ayushman Bharat Pradhan Mantri Jan Arogya Yojana, in an effort to make healthcare accessible to the below poverty line families. But the section of the population that makes up the middle-income group is left out, making them more vulnerable to high out-of-pocket expenditures. As a fast-growing nation and an aspiring superpower, we cannot afford to not have a basic need like healthcare or for it to remain unaddressed for such a large section of the population. As one tries to look for potential solutions, a few themes can be looked at. Making quality healthcare discoverable: In healthcare policy, people often talk about access to medical care, but sometimes the real solution is to help patients discover good doctors and hospitals. In big cities, there are some really good mid-sized hospitals run by great doctors. These hospitals are a good choice for people in the middle-income groups in India who want high-quality care that affordable and convenient. But even then it tough to choose the right hospital due to a lack of information like the success rate of the hospital, quality of clinical protocols, quality of medi

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Imagine you are playing an online game with friends, and suddenly, everyone in the game decides to stop playing and log out to show they are upset about something. That kind of like a bandh in the real world. A bandh is a type of protest where people stop working and close down shops, schools, and businesses to make a point. In the past, bands were really powerful. They could shut down entire cities, stop trains, and close schools. But today, things are different. In our world, where almost everything is online and many people work for private companies, the idea of a bandh does have the same impact. People can still work from home, order things online, and stay connected with each other even if there a bandh. That why the national bandh on August 21 did make a big difference, even though it was meant to show support for a cause. These days, protests have moved online. Instead of stopping work, people show their support for causes by changing their social media profiles, sharing hash tags, and joining online movements. For example, the Black Lives Matter movement gained a lot of support online, with people from all over the world joining in. The world has become so connected and diverse that protests happen all the time, in different ways and places. Some protests have even toppled governments in other countries. In India, we vet seen big protests like the Shaken Bag sit-in and the farmers agitation. Compared to these, bands seem less powerful and less disruptive. One reason for this is that work has changed. Many jobs are now in the private sector, and people can work from anywhere, even during a bandh. Plus, the internet makes it easy to keep things running smoothly. But that does mean bands are useless. They can still be a way to take a stand and send a message, just without causing too much disruption. What really disrupts lives today is when the government shuts down the internet. That not a protest it the government controlling people access to information, just because they can. Globalisation and online-ism have made the world multiverse and multi-diverse. Protests run year-round. Just before pro-Palestinian rallies in world capitals, there were anti-immigration protests in pockets, preceded by anti-war marches. Protests have recently toppled govts in Dhaka and Colombo, forced laws to be cancelled. India too has seen its share Shaken Bag sit-in, farmers agitation two recent ones. Against this, the bandh finds itself a pale shadow of its former fierce self. Especially when wielded by an influential Left, bands had the power to shutter cities, bring banks, hospitals, colleges, offices to a standstill and trains public transport to a grinding halt. But alongside what left of the Left, the bandh to stay-in & cease work is recast in a mild form unable to cause disruptions countrywide. It not only mobilisation that dwindled. It equally how work has transformed. Many sectors are privatised, digitised, work hours monetised. But calling bands may yet be the best idea to strike a stand, draw a line, and send a message, minus the disruption. What does disrupt lives and the economy are internet shutdowns but that no bandh. That govts punishing people just because they can. He played a crucial role in forming the first non-Congress government in Bihar in 1967 but later parted ways with Lohia due to policy disagreements. Jagdev Babu was profoundly influenced by John Ruskin ideas on social economy, believing that the concentration of resources

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Additionally, he was inspired by Jyoti Rao Phule Satya Shodhak Samaj, attributing educational and employment backwardness to the unequal distribution of resources. Jagdev Babu held that achieving the goals set by the Constitution framers required unity in diversity, democracy, and social revolution. He dedicated himself to realizing the dreams of Baba Saheb Ambedkar. Both Periyar in Tamil Nadu and Jagdev Babu in Bihar challenged caste dominance and inspired the oppressed to fight for their rights. In this struggle, Jagdev Babu drew inspiration from the Civil Rights Movement led by his contemporary, Martin Luther King Jr., who was assassinated during the Poor People Campaign. Formation of Shoshit Samaj Dal Recognizing the need for a socio-cultural revolution to complement political changes, Prasad founded the Shoshit Dal on August 25, 1967. He joined the Arjak Sangh, established by Ramswaroop Verma, advocating for humanism against Brahmanism. The Arjak Sangh principles aimed to dismantle the caste hierarchy, a cause Prasad passionately supported. Prasad slogans and speeches resonated with the masses, emphasizing the need for equality and justice. On August 7, 1972, the Shoshit Dal merged with Ramswaroop Verma Samaj Dal, forming the Shoshit Samaj Dal. As the national general secretary, Prasad toured extensively, rallying support for his cause. Expanding influence beyond Bihar Prasad vision was not confined to Bihar. His rhetoric and actions resonated across the Hindi-speaking states, inspiring movements and collaborations aimed at creating a unified front of the oppressed. Addressing the annual convention of Uttar Pradesh Rashtriya Shoshit Sangh on June 14, 1969, Prasad issued a clarion call against upper-caste imperialism, drawing parallels with the DMK success in Tamil Nadu. He declared that the Shoshit Dal, along with other regional parties like the Rashtriya Shoshit Sangh and the DMK, aimed to dismantle upper-caste dominance across India. Prasad political journey was marked by his commitment to the rights of the oppressed. His efforts to broaden the students movement against the authoritarian Congress government in Bihar exemplified his vision of inclusive activism. On September 5, 1974, during a peaceful march in Kurtha, the police opened fire, and Prasad was fatally shot. Despite his injury, he was taken to the police station instead of a hospital, leading to his untimely death. His body was brought to Patna, where thousands gathered to pay their last respects, highlighting his influence and the loss felt by the community. Legacy and Impact Jagdeo Prasad contributions to Indian politics and society extend beyond his lifetime. He was instrumental in setting up the Mandal Commission, which recommended reservations for OBCs in government jobs and educational institutions, a landmark step towards social justice. His role in founding the Shoshit Samaj Dal and later the Bahujan Samaj Party laid the groundwork for the political empowerment of marginalized communities. Prasad writings and speeches, though not widely preserved, continue to inspire. The compilation of his works by Dr. Rajendra Prasad Singh and Shashikala in Jagdev Prasad Vangmay provides valuable insights into his revolutionary thoughts and intellectual prowess. Jagdeo Prasad legacy is one of audacity and visionary leadership. He dared to dream of a political landscape free from upper-caste domination and worked tirelessly to realize that dream. His efforts laid the groundwor

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Sir, This has reference to the editorial Derailed Planning published on 30th April, 2022. The contention in the article that Indian Railways has not planned for coal movement in the country is not based on facts. The article mentions NTKMs as the basis for deriving this conclusion. NTKMs are derived through multiplication of volumes of transport of a certain commodity with the lead of transportation of that commodity. While the NTKM is an important measure of transport, from the power generation point of view what is important is the amount of coal being delivered to the power houses and correlating falling NTKMs with less coal being transported to power houses is misleading. During the first half of the year 2021 22 the average leads of the coal transported were low at 463 km in Q1 and 453 km in Q2. It only in the second half of the year that average leads started increasing. IR carried 653MT of coal with 309 billion NTKMs registering a growth of 20 and 37 over previous year respectively. With the revival of economic activity in the country and reduction in imported coal based generation due to high international prices of coal the demand for domestic coal has seen a substantial growth which has been consistently met by railways. Further, coal loading in April 2022 has also been increased substantially wherein the domestic coal loading to power houses has increased from 346 rakes in first week to 411 rakes in the last week, a growth of 18.8. April 2022 has seen IR load more coal both domestic and imported over longer leads thus generating higher NTKMs as well. There has been 11 growth in the loading of coal in April 2022 April 2021, with 9 growth in lead and NTKMs increasing by more than 20. Transportation is a derived demand and Indian railways has always adequately provisioned for sufficient rolling stock based on the market conditions, demand patterns, feedback from trade and industry and consultation with other ministries and also maintained a sufficient buffer. With the increase in demand IR has progressively deployed more and more rakes for coal loading as is evident in sustained loading of more than 400 rakes of domestic coal per day. Further, to cater to future demand for coal IR has already started the procurement of more than 1 lakh wagons around 50 are open wagons amenable for coal transport. The origin and essence of Eid ul Fitr marks Prophet Muhammad quest for peace, universal brotherhood, social cohesion and national integration along with cultural festivity and a deep compassion for the destitute. The Arabic origin word Eid implies something that returns every year, while Fitr refers to acts of charity for the less fortunate. Together, Eid ul Fitr denotes an occasion that repeatedly comes to revitalise a humane spirit in us towards the weaker sections of society. Besides being the most sacred Islamic festival at the end of Ramzan, it also serves as a beautiful reminder to the Prophetic heritage.

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Enjoy a one-stop solution for licensing them. In these cases, pools can reduce transaction costs. In recent times patent pools have evolved in the field of consumer electronics with great success. For example, the Avanci 5G Vehicle patent pool brings together over 80 standard-essential patent owners to streamline licensing for connected vehicle technologies. The pool allows manufacturers to enter a single transaction to obtain licenses covering thousands of patented technologies, thereby simplifying the complex licensing process. Patent pools have emerged as important mechanisms to simplify licensing, encourage innovation, and support market adoption of standardized technologies. When carefully structured, they reduce transaction costs, enhance collaboration, and provide fair access to essential patents. At the same time, mandatory pooling and SPFs risk undermining innovation, limiting flexibility, and raising competition concerns. Ultimately, the business viability of patent pools depends on striking the right balance between efficiency, fairness, and respect for the diverse needs of patent owners and implementers. Pseudo Land Consolidation: Ultimate survival and prosperity through active agro-farming Colonel (Dr) D P Dimri is a social entrepreneur and former advisor to the central government. Ultimately, humans have to consume grains, not dollars, Bill Gates remarked during the severe phase of the Covid-19 pandemic. His words underline a fundamental truth: food security is the bedrock of human survival. With exponential urbanisation encroaching upon agricultural and forest land, the need to utilise every available patch of cultivable land has become urgent. Integrated and upgraded farming encompassing high-yield crops, fruits, vegetables, herbs, animal husbandry, fish farming and poultry is no longer optional. It is essential to meet the growing demand for food and avert the looming threat of deprivation, starvation and widespread social instability. This crisis must be addressed proactively, while it is still brewing, with seriousness and collective resolve. Ensuring food security requires a complete rethink of how land is used and managed. Every available piece of land including lawns, rooftops and terraces must be brought under cultivation wherever feasible. Unmindful deforestation and the grabbing of forest land in the name of avoidable, non-essential development must be halted. Innovative, high-yield, multi-crop seeds and appropriate fertilisers need wider adoption, along with modern irrigation methods such as drip systems and drone-assisted techniques. Soil health assessment should become routine to ensure crop suitability and sustainability. The persistent menace of wild animals, which discourages farmers and destroys crops, must be addressed decisively. Equally critical are robust storage facilities, including cold chains, along with timely marketing and sales mechanisms for agro-products. Prompt compensation for losses caused by natural calamities is essential to restore farmers' confidence. All this demands concrete action on the ground by stakeholders farmers, government agencies, gram panchayats, self-help groups, mandis, marketers and technical experts. Skill development, timely facilitation, incentives and strong motivation, especially for youth, are indispensable. There is an urgent need to restore farming as a viable and profitable profession. This requires unwavering willpower, professional commitment and a service-o

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limited irrigation and severe wild animal threats. Past efforts such as land consolidation and cooperative farming have failed to gain farmers' trust. Yet, given the gravity of the crisis, avoiding solutions is no longer an option. This calls for a practical, farmer-friendly alternative: Pseudo land consolidation. Pseudo land consolidation is a pragmatic model developed through direct interaction with farmers, particularly in hill areas, to understand ground realities and devise workable solutions. All agricultural land within a village or group of villages whether cultivated, abandoned or barren would be brought under a single umbrella organisation, tentatively called the Area Federation of Farmers. While ownership of land remains with individual farmers, operational control for agro-farming activities, from farm to fork, would rest with the federation. The federation would comprise landowners, representatives of state and district administrations, block and panchayat officials, self-help groups and subject experts. With government support, it would coordinate implements, manpower, cultivation and harvesting through volunteer farmers and hired labour. This model is already being practised successfully in a few villages. Initially, the scheme should be implemented as a pilot project in one village or block, executed in mission mode. Upon success, it can be replicated across other regions. Seasonal crops including millets, cereals, pulses, fruits, vegetables and aromatic plants would be selected based on soil suitability and market demand. Storage, processing, marketing and sales would be centrally managed by the federation through pre-arranged tie-ups with buyers and mandis. With rising domestic and global demand for organic produce, this presents a significant opportunity. While challenging, this approach is entirely achievable with strong commitment, institutional backing and expert guidance. The most critical challenge lies in motivating farmers, youth and women who have disengaged from farming and now depend on free rations, employment guarantee schemes and small pensions. Real change will occur only when tangible profits and prosperity become visible through PLC. Drawing from hands-on experience in successfully motivating communities in Odisha under skill development missions, it is evident that assured outcomes inspire participation far more effectively than promises. Farmers would receive their share of profits in cash, kind or a combination, based on landholding size, land type and active participation in federation activities. All decisions would be taken collectively by the federation, with expert consultation and transparency. No farmer would be deprived of legitimate earnings, and an agreed percentage of net profit would be deposited into a federation fund to meet administrative and developmental expenses. Additional operational aspects can be addressed progressively as the model evolves, but momentum must not be allowed to stall. Pseudo Land Consolidation directly targets the financial revival of farmers by ensuring optimum utilisation of available land and enabling large-scale agro-farming. In the current context, it has become a necessity rather than a choice. Leadership at all levels must give this model a fair opportunity for implementation. Countries such as Korea and Japan, as well as regions like Himachal Pradesh, have demonstrated what innovative planning and disciplined execution can achieve. Similar success is pos

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The lack of access to financial services. The majority of rural India still relies on cash transactions, which is not only inconvenient but also makes them vulnerable to theft and fraud. Digital payments have the potential to transform the rural economy by reducing the cost of transactions, improving financial inclusion, and boosting entrepreneurship. However, without access to digital technologies, rural India will continue to be left behind. Education is another sector that can greatly benefit from digital inclusion. Digital technologies have the potential to revolutionize education in rural India by providing access to quality educational resources and creating new opportunities for distance learning. With the right training and support, digital technologies can help bridge the gap between urban and rural education. Digital inclusion can also improve healthcare in rural India. Telemedicine, for example, can provide remote access to healthcare services, reducing the need for travel and improving healthcare outcomes. Additionally, digital technologies can help track disease outbreaks and improve public health outcomes. In conclusion, digital inclusion in rural India is not only a social issue but also an economic one. Without access to digital technologies, rural India will continue to be left behind, impeding India economic growth and development. By investing in digital infrastructure and promoting digital literacy, India can unlock the potential of its rural population and drive inclusive growth. It time for the government, private sector, and civil society to work together to bridge the digital divide and make digital inclusion a reality for all. It let -love-America time once again. Amid a fast-changing world order and through the inevitable conflict of American exceptionalism coming up against Indian exceptionalism, these two countries are literally gritting their teeth to stitch together a relationship that is already the most consequential. In just four months, Modi and Biden are supposed to be hugging in Hiroshima, crossing paths in Port Moresby, playing cricket in Canberra and doing dinner in Washington. They compressed the hugs, skipped cricket, and are ready to jump straight into dinner. Modi will be on his first state visit to DC on June 22, coming full circle from that first visit in September 2014. It an important year for Modi and Biden India and the US head into their brutal election cycles in 2024, which means both have only the next few months to rapidly build the next levels of the strategic partnership. Three areas will see significant action defence, energy and future tech. First, Russia was a rough patch in the India-US relationship in 2022, but both have emerged from that trough. India felt keenly its own vulnerability with an overwhelming dependence on Russian weaponry. But the US too became aware of the fact that India might be a strategic partner yet its defence technology and equipment remained out of bounds for India. India did not want to jump from one set of dependencies (Russia) into another (US). Enter Atmanirbhar Bharat. The biggest deliverable therefore for Modi upcoming visit is whether India can induce the Pentagon to loosen its shackles around age jet engine that India wants for its Tejas MK2 light combat aircraft. The effort at present is to be able to co-produce the jet engine in India with a transfer of technology. If successful, it could spark a truly strategic partnership, particularly if the

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Sir, This has reference to the editorial Derailed Planning published on 30th April, 2022. The contention in the article that Indian Railways has not planned for coal movement in the country is not based on facts. The article mentions NTKMs as the basis for deriving this conclusion. NTKMs are derived through multiplication of volumes of transport of a certain commodity with the lead of transportation of that commodity. While the NTKM is an important measure of transport, from the power generation point of view what is important is the amount of coal being delivered to the power houses and correlating falling NTKMs with less coal being transported to power houses is misleading. During the first half of the year 2021 22 the average leads of the coal transported were low at 463 km in Q1 and 453 km in Q2. It only in the second half of the year that average leads started increasing. IR carried 653MT of coal with 309 billion NTKMs registering a growth of 20 and 37 over previous year respectively. With the revival of economic activity in the country and reduction in imported coal based generation due to high international prices of coal the demand for domestic coal has seen a substantial growth which has been consistently met by railways. Further, coal loading in April 2022 has also been increased substantially wherein the domestic coal loading to power houses has increased from 346 rakes in first week to 411 rakes in the last week, a growth of 18.8. April 2022 has seen IR load more coal both domestic and imported over longer leads thus generating higher NTKMs as well. There has been 11 growth in the loading of coal in April 2022 April 2021, with 9 growth in lead and NTKMs increasing by more than 20. Transportation is a derived demand and Indian railways has always adequately provisioned for sufficient rolling stock based on the market conditions, demand patterns, feedback from trade and industry and consultation with other ministries and also maintained a sufficient buffer. With the increase in demand IR has progressively deployed more and more rakes for coal loading as is evident in sustained loading of more than 400 rakes of domestic coal per day. Further, to cater to future demand for coal IR has already started the procurement of more than 1 lakh wagons around 50 are open wagons amenable for coal transport. The origin and essence of Eid ul Fitr marks Prophet Muhammad quest for peace, universal brotherhood, social cohesion and national integration along with cultural festivity and a deep compassion for the destitute. The Arabic origin word Eid implies something that returns every year, while Fitr refers to acts of charity for the less fortunate. Together, Eid ul Fitr denotes an occasion that repeatedly comes to revitalise a humane spirit in us towards the weaker sections of society. Besides being the most sacred Islamic festival at the end of Ramzan, it also serves as a beautiful reminder to the Prophetic heritage.

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Of peace, unity and inclusivity. Thus, Eid ul Fitr returns every year to revitalise our faith in the unity of mankind, universal brotherhood, equality, social and cultural harmony, and religious diversity, besides the spirit of charity. At a time when we are in dire need of unity, inter religious cooperation, national and social integration, the celebration of Eid ul Fitr seeks to bring us together in a spiritual synergy to preserve our shared local cultural heritage; India inbuilt inclusivity, religious diversity and unity in multiplicity. In Medina, where Prophet Muhammad first celebrated Eid ul Fitr, he built a multi religious society which comprised not just the Prophet Companions, that is Muslims but also Jews, Christians, Pagans, polytheists and even atheists. Significantly, the Prophet celebrated this diversity and supported inclusivity in his society through various initiatives. An epoch making and historic initiative to strengthen inclusivity and national integration was the written constitution of Medina, known as Misaq e Madina. Going by this, the Prophet formed One Nation in Medina and termed it Ummah bound by a constitution written in 622 CE. In India, Eid ul Fitr reminds us that if we truly follow the peaceful ideals of the Prophet in letter and spirit, we must act as part of One Nation, a multi religious Ummah bound by the Constitution of India, which is considered one of the best and the most democratic in the world, and can be likened to the Misaq e Madina in many respects. For, the constitution of Medina laid great emphasis on respect for diversity and unity among all the tribes, albeit with their religious, doctrinal and cultural distinctions. The first clause of Misaq e Madina, goes like this We are all one Ummah, nation or people. Thus, the Misaq e Madina laid the foundation for an inclusive social system in Medina based on egalitarianism, humanism, civility, generosity and general amnesty. Notably, the Prophet imbibed these universal values through different ways. Eid ul Fitr became one such medium to inculcate the essential social ethics of Islam in a festive spirit. In its truest sense, Eid ul Fitr has been celebrated to strengthen these principles on which the Prophetic society was built. Every year, Eid ul Fitr arrives to remind us of the Prophetic legacy of love, generosity, sociability, unity and solidarity. Let pledge to inculcate these noble Prophetic values through the festival of Eid ul Fitr, in our multi religious and beautifully diverse society with an aim to foster peace and communal harmony. In the context of Architectural design, the term radical implied design which was extreme in form, scale, structural design or pushing the limits of the materials used for construction. Today, with radical changes in climate and global events that impact how we live, architectural design should address radical changes by shifting from the routine problem solving approach by setting up new logical relationships to the design issues and arriving at new solutions by being aware of the complex nature of the design situation this.

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Is the starting point for shaping new and more exploratory design processes. Architecture is a collaborative process, from concept to occupation of the built spaces involving the broader public along with many stakeholders who participate in the design process. Governmental, legal, technical, economic, social, and political systems interact with architecture in complex ways for the duration of a project which can range from 3 to 10 years depending on the type of project. The design process has to inherently rethink what buildings can adapt to during the life of the building. Awareness of the impact that a building has, beyond its designed lifespan, studying the effects of chosen materials, procurement, building operation, maintenance, resiliency, and end of life processes is imperative to imbibe any change. The changes should be approached with logical thinking and creative realism. Architects have to increase agility amp; flexibility so that processes, workflows and roles can flex and that they acquire cross functional knowledge and training. While workflows increase efficiency, it also creates rigidity, as systems have no flexibility to respond to disruptions. Resilient design firms are able to respond and correct course quickly to accommodate the changes. Climate change, ecological goals, wellness, economic conditions and social equity are factors for radical change. These changes influence the scale, timelines, budgets, materials, relevance and essence of the programme; so the clarity and transparency of design changes become the source of innovation. For example, to achieve ecological goals, traditional building materials have to be replaced by ecological processing of building materials, building materials have to be environmental friendly, and the performance of ecological building materials during the life cycle of the building has to be established. Barcelona Tech has developed biological concrete that grows vertical gardens. The plants capture CO2 from the air and release oxygen. The layer also acts as an insulation which regulates temperatures within the building by absorbing heat and preventing it from entering the building in hot weather or escaping the building in cold weather. The right combination of nature based or environmentally friendlier materials like hempcrete, bio brick, recycled timber, etc. could reduce the carbon impact of construction considerably, compared to buildings made primarily with steel and concrete. The use of bio materials could turn the building into a biofuel source that could bring the building operations beyond net zero. To mitigate climate change, advanced amp; clean energy saving technology has to be implemented from the initial design stage, during the construction and at the operation stages such that energy consumption is efficient. Energy is optimised by recycling of energy, reduction of waste emissions, and energy conservation. Design has to deal with complex problem situations and despite the strategies and inventive workarounds that have been developed to manage the cognitive load on the designer design team, dealing with all the information in the complex design situation is not easy. It requires the ability to repeatedly frame the complexities in the design situation, propose possible solutions and analyse the efficacy of both of these.

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In India In the last six years, over 14,000 Indian startups have made the journey from a mere idea to a business. Now, with the third largest startup ecosystem in the world, India is adopting innovative strategies to strengthen the existing ecosystem. However, the innovation and momentum generated by these startups demand a massive amount of investors capital. A wealth of literature exists as to what compels investors to acquire stocks in companies but not much has been said about what revolves inside the head of an investor when scrutinizing startup investment opportunities. An investor decision making process is based upon a set of guidelines that regulate their behavior when assessing various investment opportunities and the risk return ratio attached to them. At the end of the day, investors are pouring their money so they can make money themselves. Early Stage vs. Rest of the World Investing in an early stage startup or a growing business involves high risk and a high cash burn ratio. Investors are aware that about 20 of early stage ventures fail in the first year, 30 in the second and by the fifth year, more than 50 of them have shut down. Consequently, investors are more cautious and hesitant when investing in new ventures. But investors such as venture capitalists VCs also know that some of these ventures have the potential to become unicorns, get listed and more than compensate for all other losses. As a result, such investors anticipate receiving high returns on the money invested in untested, early stage startups than in safer, more liquid markets. Risk vs. Return The job of an investor, especially a VC, is to take on risks but not without the promise of a substantial return. While VCs are willing to accept high risk in exchange for a high return potential, private equity investors expect a predetermined rate of return in exchange for a certain amount of risk. Naturally, investors investing in early stage startups want to scrutinize the business founders, business plan, potential risks, product viability, etc. to estimate whether their investment will reap a good return or not. A comprehensive risk assessment enables investors to measure, evaluate and mitigate risk so as to generate significant returns from their investment. Business Idea vs. Business Founder s Investors don invests in ideas instead; they invest in people. More than the business idea or concept, investors like VCs are looking for passionate founders with skin in the game. The business founders and the management team are the ones who make the business concept a reality. As a result, investors value the drive, experience and expertise of the founders and the management sometimes more than the business idea. Before pulling out their chequebooks, investors want to be convinced of the management ability to execute their business idea, adapt to uncertainties and build a successful business enterprise. Product vs. Size of the Market There is no denying that one of the first things investors consider when making an investment decision is.

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Be the only let out for senior travelers. But the modern day seniors are breaking away from such typical barriers. Their wanderlust takes them to more exotic destinations including Uzbekistan, Vietnam, Jordan, Cambodia, Kenya and they also tend to spend more than the average traveller. Travelling means different things to different people. For some travel is for pleasure or relaxation while for some travel means adventure and new experiences. Either way, traveling can transform lives. Life actually gives us many opportunities after every decade and we can always make a promise to ourselves to better our next decade. Let the second innings of our lives give us a chance to stay young at heart and enjoy. Rapid digitalization, hybrid working models, a thriving startup ecosystem, and an evolving talent landscape all spurred by the Covid 19 pandemic, have disrupted the labour market. The world of work is witnessing a paradigm shift in its workforce, workplace, and work platforms. Propelled by the next gen technology and new age workers, the geographical boundaries of work are blurring each day. The outbreak of the global pandemic untethered work from the office and unlocked a new economy Gig Economy. Although in existence for a long time, the gig economy has only now expanded and attracted attention worldwide. The evolving expectations and dynamics of today working populace, intensifying war for talent, and globalization of work have kickstarted the gig economy. Even though India gig economy is at a nascent stage, expects the gig sector to surpass 455 billion by 2024 in India. As businesses and employees witness the benefits of contractual and freelance opportunities, the gig economy is set to become the future of work. What is a Gig Economy A gig economy can be defined as an economic activity that brings in temporary, contractual or freelance workers to perform certain jobs or projects. It encompasses all platforms that hire independent contractors, freelancers, consultants and gig workers from different domains such as IT, digital marketing, communication, food and beverages, content creation, art and design. Accordingly, a gig economy implies the employment of temporary or part time professionals instead of conventional employees by the organization. First choice for millennials and Gen Z workers According to CMIE, around 30 million Indians aged 20 29 were reported to be unemployed in 2021. The Covid 19 pandemic compelled the burgeoning millennial and Gen Z workforce to rethink their career paths, work schedules, and workplace preferences. Considering the flexibility the gig economy offers along with competitive payouts, a variety of projects, and autonomy, it has become the first choice for the young working populace. Looking to break away from the hustle and grind of office culture, the gig economy offers the millennial workforce to enter into contracts with leading organizations across the globe, work on projects they like best and accommodate a healthy work life balance. A springboard for businesses during the pandemic As the pandemic hit the globe, organizations pivoted almost overnight to remote working models, resulting in delayed.

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In India In the last six years, over 14,000 Indian startups have made the journey from a mere idea to a business. Now, with the third largest startup ecosystem in the world, India is adopting innovative strategies to strengthen the existing ecosystem. However, the innovation and momentum generated by these startups demand a massive amount of investors capital. A wealth of literature exists as to what compels investors to acquire stocks in companies but not much has been said about what revolves inside the head of an investor when scrutinizing startup investment opportunities. An investor decision making process is based upon a set of guidelines that regulate their behavior when assessing various investment opportunities and the risk return ratio attached to them. At the end of the day, investors are pouring their money so they can make money themselves. Early Stage vs. Rest of the World Investing in an early stage startup or a growing business involves high risk and a high cash burn ratio. Investors are aware that about 20 of early stage ventures fail in the first year, 30 in the second and by the fifth year, more than 50 of them have shut down. Consequently, investors are more cautious and hesitant when investing in new ventures. But investors such as venture capitalists VCs also know that some of these ventures have the potential to become unicorns, get listed and more than compensate for all other losses. As a result, such investors anticipate receiving high returns on the money invested in untested, early stage startups than in safer, more liquid markets. Risk vs. Return The job of an investor, especially a VC, is to take on risks but not without the promise of a substantial return. While VCs are willing to accept high risk in exchange for a high return potential, private equity investors expect a predetermined rate of return in exchange for a certain amount of risk. Naturally, investors investing in early stage startups want to scrutinize the business founders, business plan, potential risks, product viability, etc. to estimate whether their investment will reap a good return or not. A comprehensive risk assessment enables investors to measure, evaluate and mitigate risk so as to generate significant returns from their investment. Business Idea vs. Business Founder s Investors don invests in ideas instead; they invest in people. More than the business idea or concept, investors like VCs are looking for passionate founders with skin in the game. The business founders and the management team are the ones who make the business concept a reality. As a result, investors value the drive, experience and expertise of the founders and the management sometimes more than the business idea. Before pulling out their chequebooks, investors want to be convinced of the management ability to execute their business idea, adapt to uncertainties and build a successful business enterprise. Product vs. Size of the Market There is no denying that one of the first things investors consider when making an investment decision is.

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To visualize patterns and units sold, permitting brands to comprehend buyer needs and foresee their output levels. 3D AR VR redefine the Omni channel experience Mr. Dash views, the reception of advanced technology and 3D prototyping has demonstrated to be an extraordinary help to the fashion business. As fashion brands are learning the capability of 3D prototyping and design, they will actually want to change visualization in sampling and e commerce, as well as make innovative AR, virtual meta stores in both physical retails and virtual spaces. Block chain Mr. Dash says, Block chain assists brands with having crystal clear inventory by giving each item an advanced digital tag. This will permit brands and shoppers to make open ledger computerized track record for all products in supply chain. State run administrations genuinely must push for design brands to be moral and manageable, and we as a whole play a part in pushing for that, through our own behavior and utilization propensities. While innovation is enormously energizing, we additionally need to guarantee that kids from all foundations are instructed about fashion and artistic expression. This will guarantee that everybody has the potential chance to work in fashion to push for progress and change. India economic development depends a lot on the working of the industrial enterprises, both in private and public sectors. Due to limited resources either financially or skilled personnel, it has been found that wastage and redundancy are a common phenomenon. So, time demands that management profession takes up the required role of developing and running robust businesses. Managers should be held responsible for putting best practices forward like delegation, participation, leadership, management by exception etc. MBA students are considered to be the warehouse of resource management and when it comes to resources time is the biggest resource for any organization. If we talk about time, the unique thing about it is that it is the only resource which is irreplaceable. It has three constituents past, present and future. But unfortunately, past is considered to be dead and future is uncertain, so thoughtfully we only have control only over our present. From a management perspective, we must plan both our long term and short term activities. In an organizational system, it is the superior responsibility to delegate responsibility and authority in order to avoid waste of time. Following are few of the major areas where management personnel can work regarding time management Take cognizance of time time is totally perishable and can never be revoked. Once gone it is gone forever. This realization will help you in keeping a better track of time. It always moves ahead and cannot be back traced. One cannot accumulate it like money, or add and subtract it like most of the financial resources. But the good thing is it is equally available to every human being, making it a valuable source of competitive advantage among individuals. On a rough note if a life has a span of 90 years, the time spent can.

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Projects, lost clients and customers, and mounting losses. At a time like this, many businesses, MNCs, and startups alike have moved to freelancers and contractual and gig workers for various technical and non technical projects. This framework enables organizations to reduce operational, administrative, and employee costs. Additionally, by contracting projects to skilled professionals, organizations can maximize their expertise and productivity without having to bear the costs of permanent employees such as annual salary, training, and development, etc. The advent of startup culture in India The startup ecosystem in India has been moving on an exponential growth trajectory for the last few years. With the third largest startup ecosystem in the world, India has registered over 14,000 startups in the previous six years. Accustomed to breaking conventions, Indian startups have been innovating with their workforce and working models. Instead of incurring substantial fixed costs by hiring full time employees, startups are choosing to leverage the expertise offered by freelance and gig workers at reduced costs. Consequently, startups with limited funding and resources are able to outsource projects to domain experts and bolster their technology platforms. Technology a key enabler Contrary to the popular belief that technology has disrupted businesses and jobs, technology has instead created a slew of new jobs and optimized several business processes. Consequently, companies are experiencing a ubiquitous and rampant demand for tech talent. Furthermore, the global pandemic has stirred a demand for rapid digitalization across all industries. Given the perennial tech talent crunch, many organizations are contracting tech projects to freelance and gig workers to accelerate their technological transformation. Technological empowerment has also enabled many skilled professionals to enter the gig economy instead of being anchored to the conventional job market. Rise of online freelancing platforms In recent years, the number of online freelancing platforms and marketplaces has multiplied worldwide. In India, freelancing platforms have grown from just 80 in 2009 to 330 in 2021. Platforms such as UniGigs and Up work have created a mutually beneficial ecosystem where freelancers and gig workers, as well as large and small companies, can connect with each other. Such online platforms are ushering in the future of work where professional relationships are symbiotic and allow both companies and workers equal freedom and flexibility. The evolving landscape of work is changing business models and empowering the workforce towards self employment, catalyzing a larger gig economy. The Road Ahead With roaring technological transformations, the constantly evolving nature of work and the global pandemic, the gig economy is on the rise and expected to at least double the pre pandemic levels. With an expected influx of gig workers and freelancers to enter the gig economy, the gig economy is being touted as the new working class norm. Steered by technological empowerment and underpinned by government policies and initiatives, the gig economy can revolutionize the world of work as we know it. Democratization of infrastructure services, increased government support and proliferation of low cost scalable technology stacks have unleashed a tidal wave of startups.

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All modern market economies have regulations that define the rules of the marketplace, and put checks and balances on players, especially big players. Commerce and industry minister Piyush Goyal criticism of large e-commerce players practices, including predatory pricing, should be seen in this context. Second, antitrust issues pitting regulators against big business platforms have been increasing the world over, with big businesses accused of exploiting their power and hurting vendors and consumers. The US Federal Trade Commission and 17 US states have filed a lawsuit against Amazon conduct, where it is accused of abusing its dominant position, to keep prices high and quality low, limit competition and depress innovation. The journey to the Moon has a history of over six decades. While Isro has long been lauded for its capacity to carry out intricate missions with budgets incomparable with top space-faring nations, given the competitive landscape that is Space, GOI will have to revisit its criteria for annual budgetary allocations. Space is no longer restricted to govt agencies. Private players, global entities, are vying for supremacy in areas ranging from lunar exploration to Mars missions, from satellite constellations to space tourism. Commerce minister Piyush Goyal criticism of multinational e-commerce players for predatory pricing, which he argued damages mom-and-pop players and small retailers, revives an old debate in this country. It true e-commerce giants have been accused of such tactics even in developed economies. But underlying this issue is a more fundamental one. Market economies are governed by demand and supply and pricing is best left to the interplay of those forces. And govts and regulators must be very cautious about intervening in pricing mechanisms. Global and local experience suggests that price controls can lead to shortages, inferior product quality and illegal markets. Price interventions may have good intentions but they often result in bad outcomes, as a World Bank paper said. Markets need free play there are also several benefits of a market mechanism to consider here. For instance, the e-commerce boom has not just been a boon for consumers but also helped with formalisation and digitisation of economy and generated more than, by one estimate, 15mn jobs. In the telecom sector, it the entry of an Indian behemoth with aggressive pricing in 2016 that led to a fall in tariffs and data revolution in India. The sector, which has seen tariffs rise again, is also proof that beating competition with such a strategy has its limits. Fact is no company can indefinitely keep suffering losses to gain market share. Regulate but with caution besides, what the line that separates competitive pricing from predatory or over pricing? We need very sound and efficient regulatory systems to make such distinctions and balance market sanctity with ensuring a sector does turn into a monopoly. There will certainly be cases where regulators need to step in. Take for instance, the issue of surge pricing by taxi aggregators. There must be a ceiling on what passengers shell out in rush hour. But such interventions must be kept to a minimum. Concern for investment, growth, and job creation is also why formulation of India e-commerce policy has seen long delays. Create no major market disruption, must be the mantra. Imagine a market like a playground where everyone comes to sell their toys. The price of each toy is usually decided by how

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Ensure food security, prosperity and dignity for future generations. After surging for years, the price of gold has entered the realm where storytelling drives its price. Breaking free of the fundamental forces that long explained its ups and downs, it is now rising on As Tamil Nadu's assembly election approaches, the political script is the same old Stalin's DMK in govt is sharpening its federal rights and social justice pitch; AIADMK's trying to rebuild its organisation; BJP's looking By Avatar Meher Baba The ways of impressionable many are as a rule emblematic of the attitude and behaviour of the influential few. In our age, these key figures in public life are, with rare History, seen wars that lasted centuries. They differed in scale and character, but their cause was the same: irreconcilable positions, and one side choosing force to impose its political aims. For more than a Critical minerals are the new reality of power. They sit behind the clean energy transition, electric mobility, advanced electronics, AI and modern defence systems. They also enable something less visible: the ability to slow another. By Sumit Paul What happened in Iran is ironic when you look at the rich history of the country and its liberalism. In olden days, it sheltered great Sufis and mystics and let them thrive. Once The two sisters, aged 25 and 23, in a Rajasthan village who died of poisoning hours before their twin weddings, allegedly by suicide, per police, were teachers in a primary school. Early Feb, three sisters Most snakes hiss, king cobra growls. Its hood anatomy is dramatic, all the more imposing for it being able to lift one-third of its body (running up to 18 feet) into the air. And yet, I gently wiped a tear as I looked at my phone with grief and concern. Kamala paused mid-stride, worried that I had got some bad news about an ailing relative or that Trump had raised Democrats spent the weekend celebrating the US Supreme Court ruling against Trump's tariffs, which declared most of his taxes on imported goods as illegal. Those celebrations are premature. It's not just that Trump immediately started Nvidia has announced several new partnerships with Indian companies to help grow the country's AI infra. The announcements, made at the India AI Impact Summit, cover cloud computing, payment systems, data centres, and startup funding. I live in a gated community, which means I am a proud menace to society. To take our entitlement to max, we have a segregated elevator system. Staff get one elevator to ride in and This tech is not a story about LLMs & machines, but about less than a dozen people, who're often battling each other, shaping how the tech evolves. Subplot: who will be remembered & who'll be Functionality across a big country's diverse income levels, geographies, languages, and infra constraints is a great test for every technology's resilience & adaptability, writes ex-CEO of Niti Aayog India is among the world's largest producers Though not quite the 'Mother of deals' as the Indo-EU trade pact was gushingly described, the Indo-US handshake on trade might, continuing the family analogy, be called the Auntyji of deals, or bearing Uncle Sam Andrew's arrest says something good about UK. But no one, anywhere, is investigating the real story. Royals are a big deal for the Brit establishment. Therefore UK cops arresting Andrew, an ex-prince, are still There'll be no global cooperation in AI. But Indian entrepreneurs can pick their niches Aroun

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a manmade pandemic? Politicians fixate on the global race for technological supremacy between the US and China. They debate geopolitical implications of chip exports, latest model releases from each country, and military applications of AI. Someday, they believe, it is not often that a Chief Justice of India publicly questions the wisdom of his own institution in open Court. Which is why, the observation of the present CJI, as reported in the press, By Christopher Mendonca Christian liturgical season of Lent is closely linked to 40-day sojourn of Israel in the desert as they journeyed to the Promised Land. The 40-day season of Lent is a time for TOI News - February 26, 2026 A Brit in India: Development, cleanliness, religious persecution and a rising superpower this is what I experienced in 2026 I returned to India after six years, travelling between 24th December 2025 and 4th January 2026. It was a short ten-day trip, but one I used deliberately, not as a tourist insulated by hotels and private travel, but by moving on foot and public transport, among the common people. I wanted to experience grassroots reality and test the narratives about India that are so confidently circulated in the West against the reality on the ground. Those narratives are familiar: India is dirty, poor, intolerant, unsafe for minorities, lacking civic sense, and sliding into religious extremism. Much of this is presented not as opinion, but as settled fact. What I witnessed, however, was far more complex and far more hopeful. I flew from London to Bhagyanagar (Hyderabad), with a short layover in Bengaluru (Bangalore). The first surprise came immediately. As I landed, airport staff greeted passengers with Merry Christmas, and the duty-free area was adorned with elaborate Christmas decorations, including two lively Santa Clauses at 3. 30 am! Hyderabad Airport took this even further, with festive décor inside and outside the terminal that was grander than anything I have seen in Britain. The airports themselves were very clean, a dramatic change from what I remember as a child. It was a striking early indicator that India's much-discussed Swachh Bharat (Clean India) initiative is not just a slogan. I dwell on the Christmas decorations for a reason. In the UK and much of the West, we are repeatedly told that Christians are persecuted in India. Headlines routinely claim that Hindu extremists are trying to curtail Christmas. And yet here I was, in a majority-Hindu country, surrounded by public Christmas celebrations, at airports, on streets, and in public spaces. Yes, there are isolated incidents in certain regions. India is vast, with a population of 1. 4 billion. But to portray these isolated incidents as evidence that religious minorities are unsafe across the country is not just misleading, it is malicious. India is a civilisation that does not merely tolerate difference; it accommodates it, celebrates it, and often participates in it. There are lessons here for countries that pride themselves on multiculturalism yet struggle to practice it. On my return journey, I managed to capture a photograph that says more than any commentary ever could: a Muslim girl, freely wearing a hijab, posing in front of a Christmas tree in a Hindu-majority nation. This is the India rarely shown in Western media, but it is the real one, a truly multicultural and pluralistic society. In Hyderabad, I joined a two-day tour. We visited the Yadadri temple, dedicated to Bhagwan Narasimha,

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The problem is, when they do this, small shops, like the ones in your neighborhood, might struggle to sell their products. India Commerce Minister, Piyush Goyal, criticized these big companies for what he called predatory pricing. He believes it unfair because it can harm smaller stores. But here the tricky part: If the government steps in and tries to control prices, it could mess up the whole playground. History shows that when governments try to control prices, it can lead to all sorts of problems like shortages of products, bad quality goods, or even a black market where things are sold illegally. Markets usually work best when prices are left alone, guided by supply and demand. For example, online shopping has made things cheaper and easier to buy, and it has created millions of jobs. In the phone industry, one company dropped its prices, which led to a big boom in people using mobile data in India. However, no company can keep losing money forever just to win customers. Sometimes, though, the government does need to step in. For example, if taxi companies charge a lot of money during rush hour, the government might set a limit to make sure people don have to pay too much. But it important for these rules to be used carefully. The government should focus on creating a healthy market where businesses can grow and people can get jobs, without causing too much disruption. I bet your friend does not have an 80ft yacht. Mine does. Sleek and super stylish. He invited me on a deep sea fishing trip, so all ye mates, ahoy there, looking like a cross between Morgan the pirate and Johnny Depp, this young salt fetched up at the pier singing you ho and with a bottle of rum, anchors aweigh, old briny awaits, batten the hatches, shiver me timbers and all hands on deck. The thing about boats is you cannot get off them. As the shore recedes like a shy bride the songs of the seas die on the lips. The difference is my friend and his crew has sea legs and I don. Half an hour into the trip the waters are choppy enough to jump-start the windmills in your tumtum. This is known as the onset of mal de mer and the churning is made worse by all these sailor types eating rich, greasy food while you are considering swimming to the shore might be a decent option anything would be compared to draping yourself over the railing and moaning softly. As misery does a dance on you a fish is caught and then another one and now they decide to fry the catch and this sends the only seasick wretch back to the balcony. Not feeling too good, says my friend, master of the observant. Too good? Are you kidding? I am green at the gills, my stomach is doing Roxbury flops, nausea is an orchestra within and terra firma is a distant dream. If I had a kingdom I had give it wrapped in ribbons just to stand on land again. By now the others are singing and just the sound of laughter stages a mutiny in my gut. Nice calm sea today, says my friend, knocking back an onion redolent sandwich, we are in luck, sometimes the waves get really rough, and there is this groundswell. I look at him in horror as the whole digestive system goes into a trapeze act. Want to lie down in the stateroom, he asks. Now I know why they call it a stateroom because landlubbers like me are in such a state. By now I am ready to walk the plank, never mind the even keel, more likely simply keel over and call it a day. I am three sheets to the wind and even the thought of a beer is enough to heave ho. between the devil

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To visualize patterns and units sold, permitting brands to comprehend buyer needs and foresee their output levels. 3D AR VR redefine the Omni channel experience Mr. Dash views, the reception of advanced technology and 3D prototyping has demonstrated to be an extraordinary help to the fashion business. As fashion brands are learning the capability of 3D prototyping and design, they will actually want to change visualization in sampling and e commerce, as well as make innovative AR, virtual meta stores in both physical retails and virtual spaces. Block chain Mr. Dash says, Block chain assists brands with having crystal clear inventory by giving each item an advanced digital tag. This will permit brands and shoppers to make open ledger computerized track record for all products in supply chain. State run administrations genuinely must push for design brands to be moral and manageable, and we as a whole play a part in pushing for that, through our own behavior and utilization propensities. While innovation is enormously energizing, we additionally need to guarantee that kids from all foundations are instructed about fashion and artistic expression. This will guarantee that everybody has the potential chance to work in fashion to push for progress and change. India economic development depends a lot on the working of the industrial enterprises, both in private and public sectors. Due to limited resources either financially or skilled personnel, it has been found that wastage and redundancy are a common phenomenon. So, time demands that management profession takes up the required role of developing and running robust businesses. Managers should be held responsible for putting best practices forward like delegation, participation, leadership, management by exception etc. MBA students are considered to be the warehouse of resource management and when it comes to resources time is the biggest resource for any organization. If we talk about time, the unique thing about it is that it is the only resource which is irreplaceable. It has three constituents past, present and future. But unfortunately, past is considered to be dead and future is uncertain, so thoughtfully we only have control only over our present. From a management perspective, we must plan both our long term and short term activities. In an organizational system, it is the superior responsibility to delegate responsibility and authority in order to avoid waste of time. Following are few of the major areas where management personnel can work regarding time management Take cognizance of time time is totally perishable and can never be revoked. Once gone it is gone forever. This realization will help you in keeping a better track of time. It always moves ahead and cannot be back traced. One cannot accumulate it like money, or add and subtract it like most of the financial resources. But the good thing is it is equally available to every human being, making it a valuable source of competitive advantage among individuals. On a rough note if a life has a span of 90 years, the time spent can.

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Be categorized into three groups thirty years for sleep rest, ten years in education and fifteen years to illness, old age and childhood, five years in eating, five years in essential chores and five years in transition. Hence time has to be judiciously used if we are aware about its wastage. Understand time wasters in today organizations, it has been identified that the biggest time wasters are unplanned work schedule, improperly directed long meetings, official dinners, unfruitful visits, unduly long discussions and indecisiveness. Ironically, the more higher level one reaches, more demanding is the time and more need for time management. Taking a lot of time to decide upon issues is a major time waster. One should not hesitate in changing one decisions if one discovers that the decision is incorrect. Another area of improvement is procrastination postponement of activities. All successful leaders have taken action at the earliest and avoid postponing tasks that are important. Plan your time planning facilitates one to organize and facilitate thoughts and taking proactive action. Enormous amount of time is wasted due to ill planning. Few of the tips to plan your time are make an aim, set your objectives clearly, work out your Key Responsibility Areas and then plan your work. Every minute spent on planning saves three in execution. Taking a stock of time helps one analyze the reason for wastage of time. A few minutes of checking your daily schedule can save you hours of time. Focus on time savers to become a master of your valuable time, one can follow a simple principle of keep it short and sweet. One that has a full hold over the problem can hit the nail on the head. To utilize time to it best, complete every day work, the same day irrespective of any reason for not doing so. If work piles up, so does pressure on your mind. Also, to be effective in using one mind, individual needs to relax his mind. If you are not fresh and energetic, you would not be able to perform efficiently. In case one has too many jobs at hand, best is to note down on a piece of paper and lay down the relative priority. Maintaining a list and diary of tasks is also an effective way to save time. One can also use the Pros and Cons method that makes one aware of all the factors and their impact on achieving the aim. It also assists in evolving strategies through which the aim can be achieved. Management tools for time management CPM Critical Path Method and PERT Performance Evaluation and Review Technique are very popular techniques of management used for planning, scheduling and controlling projects. These help in monitoring and inducing corrective measures to plan and look ahead for possible troubles. A manager commonly uses them to do work within deadlines and respect time plans. To sum it up, since prevention is better than cure, it is becoming more and more important, especially for.

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Step into Jana Shakti a tribute to Narendra Modi Mann Ki Baat 100 episodes and you walk right into Riyas Koru stupendous installation Swachh Bharat. Created of two monumental legs with muscles intact and a series of elements of faces of Indian history in the largesse of Indian icons Koru gives us a powerful matrix of the developmental aspects of Swachh Bharat Abihyan in the light of Mahatma Gandhi evolution. Recyled wood and materials all become milestones of memory of the experience of reading history and creating a vernacular wall of wooden bricks with Indian alphabets in languages all becoming a small wall atop of which stands the statuesque Mohenjo Daro girl as a miniature. He recreates the small 10-and-a-half centimetre long lost wax bronze figurine of the Harappan Indus Valley Civilisation .Koru brings back leaves of Indian history, found by the archaeologist D.R. Sahni in 1926-27 in a broken down house in the ninth lane of the area designated as HR of the Indus valley citadel of Mohenjodaro, this small black prototype talks to us in hushed silence. When he had his solo show at Adheres Delhi in January 2018 he said: My art is a reflection of our times it intends to document and potentially question how we are developing as a civilization. Koru words hold through the corridors at Jaipur House as they create memoirs of India agrarian masses as well as the many tales of the journey of the Indian farmers. When he creates little vignettes of Nandlal Bose woodcut of Gandhi as all as another etched drawing of Ambedkar and many other faces you know that he is a master at juxtapositions but his language is subtle. In the manner of revisiting Eliot Wasteland Koru juxtaposes the present and the past. He places the figure of Gandhi and other portraits in dialogue with that of Ambedkar and others and frames an interaction between two apparently disparate ideologies in the scope of multiple frames that have loomed into the prism of the present. His ability to correlate the choreography is a stirring proposition. This is not a beautiful installation it is one that should stir the echoes of sadness and solitude and the cries of those who passed on being unheard. In a subtle way there are so many questions that he asks, each facet references a key event that has impacted the social fabric of India. Hon blew Union Minister of State for PMO, Intender Singh, described the G20 tourism working group meeting as a moment of rejuvenation and reincarnation for the people of J&K while inaugurating the three-day event in Srinagar on 22 May 2023. Sixty-one delegates from twenty-nine countries are taking part in this event. This is the first international meeting at the international level in Srinagar after the abrogation of Article 370 in Aug 2019, which underlines the positive changes in J&K. All these delegates, will act as ambassadors of India and spread the message worldwide as far as the situation in J&K is concerned. Film tourism has become an effective means to promote the tourism industry, and the government is working on a comprehensive policy for film tourism in J&K. A draft Nation Strategy on film tourism was also released on this occasion. Highlighting the beauty and cultural heritage of J&K, the beginning was made with the history of Marten Sun Temple as part of Kashmir ancient history displayed to the audience. Srinagar is one of the ancient cities in India. All the participants were presented with pashmina shawls and Dogrib Staffa on their arri

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Remarked that they are happy to support G20 and to participate in the working group meetings in Srinagar. On Sunday, the chief coordinator for India G20 presidency, Harsh Verdean Shingle, said: We have the highest representation from foreign delegations for the tourism working group meeting in Srinagar than we have had in the previous working group meetings. J&K has suffered from Pakistan-sponsored terrorism since late 1988. However, it has receded in the recent past due to effective measures undertaken by the security forces supported by development schemes launched by the government of India. J&K is now witnessing a new era of growth, peace and prosperity possibilities. Foreign investments are coming into J&K. The people of J&K have suffered injustice, exploitation and discrimination due to the wrong policies of the state government for the last seven decades. Successive governments exploited the provisions laid down in Article 370. China has said it will not attend, citing its opposition to holding any kind of G20 meetings in the disputed territory. In April, Pakistan, which also claims Jammu and Kashmir but is not a G20 member, described the meeting as irresponsible. Turkey, Saudi Arabia, and Egypt were also expected to stay away. The Guardian, dated 22 May 2023. It is pertinent to mention that only China has registered its protest. Other countries haven said anything, but private players participate in the meeting. China objection to the meeting in J&K is unfounded. J&K is an integral part of India, and both Pakistan and China illegally occupy the territories of the erstwhile state of J&K. The original State of J&K, which acceded to India on 26 Oct 1947, comprised 2,22,236 sq. km. But today, India is physically occupying only 1,06,566 sq. km of the original state of J&K. Pakistan Occupied Jammu and Kashmir POJK is 72,935 sq. km less 5,180 sq. km of Shaksgam Valley leased to China in 1963. China Occupied Jammu & Kashmir COJK consists of 37,555 sq. km of Aksai Chin plus Shaksgam, and territory has nibbled over the years, totaling 42,735 sq. km. China should not forget that its China-Pakistan Economic Corridor CPEC, the flagship project of One Belt One Road OBOR, connecting Kashgar in China Xinjiang Province with Gwadar Port in Pakistan, passes through POJK, which is legally Indian territories. Sooner or later, the legality of the CPEC will be questioned. If China thinks that J&K is a disputed territory, which it is not, then China should also think about Tibet, where the situation is much worse. In 1965, an Indian representative summarised the situation in Tibet for the benefit of UNO, and the problem is alarming now. The genocide continues, and a colonial mind-set has set in, which is quite burdensome. As the sufferings of the people of Tibet continue, his holiness Dalai Lama demands restoring the autonomous status of Tibet, which was guaranteed in the Sino-Tibetan Agreement of 1951 but remains elusive today. I believe lending support to Dalai Lama demand for greater autonomy for Tibet would be genuine because India would be discharging a responsibility promised by India about six decades ago. Such support is a moral responsibility and a strategic necessity, and India can reconsider its option if warranted. The 1954 agreement with China is dead because China attacked India in 1962 and illegally occupied Indian territories. Though 1988 India recognised Tibet as an autonomous region of China in a joint communique, genuine autonomy is

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Authorities attempted to prevent the publication of an report documenting potential crimes against humanity and other international crimes in Xinjiang. Women continued to endure sexual violence and harassment, and other rights violations. Online censorship grew more pervasive and sophisticated as a tool to stifle criticism of the government, intensifying around high-profile events and anniversaries. Pakistan, though not a member of G20, has objected to India decision to hold a G20 meeting in Srinagar. Pakistan has struggled with its worst economic crisis over the past few months. People are fighting for basic needs in life. Pakistan insecurity is understandable. But its choices in dealing with it have often been self-defeating and deeply damaging to itself. But there is neither any progress in resolving the economic crisis nor any breakthrough in proceeding to establish an elected government. Rather than solving its problems, Pakistan is busy poking its nose into India internal affairs. Hope, harmony, peace and stability are significant ideas that will outline India presidency of the G20 grouping of the world most advanced and emerging economies. G20 affords India, the world fifth largest economy, an excellent opportunity to form world opinion when there is widespread polarisation and escalation of geopolitical rigidities. India will work tirelessly to advance peace, stability and shared prosperity in a fragmented world. Conclusion: The picturesque Srinagar is currently hosting the G20 Tourism Working Group meeting despite the outcry of Pakistan and China. The Millet Hub is a unique food stall set up at the Sher-I-Kashmir Internation Conference Centre. To celebrate the International Year of Millets. We hope this will improve tourism and such programs should be held frequently. India is promoting sustainable tourism around the world. After a long gap due to the eruption of terrorism, the new policy on Film Tourism, modern infrastructure and ease of doing business in J&K has made it a favorite destination for film shootings and tourist destinations. This through carefully India is also shopping for engines for the, a fifth-generation multi-role fighter. If the US can be forthcoming on that, India fighters of the future will be overwhelmingly US in origin but made in India. Modi will also be in France as the chief guest for their Bastille Day celebrations armed with a similar shopping list. The French have already offered their Saran engines for the job, the UK their Rolls Royce engines. Second is energy. India took a beating on its Russian oil imports, but the US was the first to realize the importance of India continuing to buy Russian oil stabilising global energy prices, cooling inflation. The future is in clean energy. Biden greatest achievement so far is the Inflation Reduction Act IRA while it is certainly protectionist in scope, India should push to become a participant in the clean techbusiness that is coming down the road as a result of the IRA. The target for the IRA is China, but so far the US has done a poor job of explaining the law, and potential areas of cooperation with India. That conversation should happen in advance of the PM visit. It an opening for India that is not headlines, but will become big in the very near future. US officials said recently that the scale of the incentives in the IRA is already rewiring American industry. India has the skills and the market, and the ability to make a difference to the planet. T

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The Nitti Aayog submitted a Proposal for Licensing Regulatory Regime for India for Digital Banking, so that they eventually could operate as full stack digital banks on meeting certain specified requirements. See if you want to talk about the differences between the Payments Company Licence that was introduced in 2014, and the Small Finance Banks and their approach to banking. And how Neobanks will be different from these. More pointers there was a new change in the recent budget With the announcement from Nirmala Sitharaman regarding 75 Banks in 75 Districts this heralds a new change in the landscape of course. It shows that the government is still trying to find solutions to bring more banking to the online space. Even if it means that the first step that they are to take was going to be scheduled commercial banks being given the allowance to set up digital branches. The road ahead Having already established their technology and offerings, neobanking players are abstracting solutions as building blocks and platforms for other players. With competition increasing among players in the financial services domain, including traditional banks, new age FinTechs, technology firms and non banking entrants, it is yet to be seen whether the market is deep enough for neobanks to grow sustainably and equitably. I if this am true. In a column I wrote many years ago, I suggested that if you learned and had command over four major world languages English, Spanish, Arabic, and French each spoken in about 25 countries in the world, your mobility and employability would extend to about 100 countries about half the planet. If you add Hindi and Mandarin, you pretty much have 80 per cent of the world covered. It is foolish on part of the government to force a language down people throat. It is also not smart on part of people not to learn more languages for economic betterment, social mobility, and even health benefits. There is some research showing that learning more languages prevents dementia later in life. Think of it as brain exercise. We live in an age where learning language is ever easier and does cost a dime. What to tell you, my neighbour Indirakka is too much excited since past few days. Yesterday she is saying, Kamalamma tomorrow is big festival, so where you are going And I am saying maybe I will go to Udupi Sri Krishna temple, what about you Indirakka, which temple you will go And paapa woman is looking at me as if corona wave or heat wave is affecting my brain and I have gone mad. She is saying, aiyyo Kamalamma, what temple, why temple, it is Akshaya Trithiya and you have to go to gold shop, not temple! Yebbe! How I am forgetting that Akshay Trithiya is festival to buy gold Why, because it is too much auspicious day and if we are buying something on this day, it is multiplying for full year it seems! I am not sure in which.

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Management personnel to take note of the time wasted and to fruitfully organize and utilize the time in order to do more in life. Millions of Indians were affected by multiple types of financial challenges in 2020. But it has also paved the way to a finch solution that may permanently alter and improve the Indian banking landscape. Digital banks without any physical branches are here to take over traditional banking. Nonbanks are confined to online banking services. They won charge you to open an account and have no minimum balance criteria. Nonbanks are committed to providing a superior customer experience. So, let discuss the prominent factors that fuelled the growth of nonbanking in India. Primary growth drivers of nonbanks every industry is looking for ways to try to do better at attracting and retaining its customers. In the age of I want it now; product and service companies have upped their ante in providing the best deal to their customers. This never ending battle between various industries or sectors has influenced customers to continue to want more and better in terms of service and quality. Customized financial products and convenience are in vogue in the financial sector. And currently, customer service embedded financial services are seeing traction as end customers prefer a frictionless journey to the point of consumption. The customer needs, and the gap in current traditional banking services are the primary drivers for the sustained growth of nonbanks. They have operated in this gap to capture the market and carve out new revenue streams. The growth trajectory of nonbanks with their technological prowess and innovative business models, nonbanks can continue to add more value to their own growth. For instance, by working in tandem with the government, they can play a vital role in expanding the reach of financial services. Nonbanks can ease the operational measures and solve financial inclusion challenges with their portfolio of financial services which also benefits economic growth and financial literacy goals that a government might have as top priorities. While nonbanks are innovating with revenue streams, there is potential for regulatory support by opening additional lucrative financial services revenue streams through targeted regulations. The nonbanking landscape The Indian nonbanking landscape has grown exponentially over the last two years. Many players are trying to scale up their businesses by offering unique products to their customers. By doing so, they also want to ensure a substantial growth potential in the coming years. Many nonbanking startups are building a competitive digital banking landscape. However, Indian nonbanks are yet to receive specific licenses or regulatory approvals. The RBI, SEBI and IRDAI primarily regulate the Indian financial sector. These regulators have introduced various initiatives and regulations more often in the recent past, for increased, consistent, seamless, and safe accessibility to financial products through the digital modes. All the regulators put in tremendous effort to make regulations commensurate with the financial ecosystem ever changing technological developments, and innovations are laudable. Additional Pointers for Shakti Shakti in November 2021.

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Consumer price inflation in India almost touched 7 in March. It is likely to climb up further as the full effect of the global shortages in crude oil, metals and farm products like oilseeds and wheat on the back of the Ukraine war kicks in. Forecasters are predicting inflation rates of 7 or more for at least seven more months with a peak of around 8 in June. Wholesale price inflation that measures factory and farm gate prices looks even more grim, printing at 14.55 for March. Prime Minister Narendra Modi visit to Germany, the first leg of his three nation European tour, set the stage for an essential aspect of India development pathway. One of the three strands of the bilateral talks was on climate and energy. Following talks, foreign secretary Vinay Kwatra identified the joint declaration of intent on green and sustainable development partnership as perhaps the most important one. It will play out initially through two channels. Both countries will create a Green Hydrogen Task Force and Germany will support India green growth plans with an additional development assistance of 10 billion by 2030. These developments need to be located in a larger context. The urgency of mitigating climate change is stark. IPCC report in 2021 said that the global surface temperature was 1.09 degrees higher in 2011 20 than the 1850 1900 baseline. Its consequences are already evident. India has contributed only 4 of cumulative greenhouse gas emissions between 1850 and 2017. However, with a coastline of about 7,516 km and 17 of the world population, it is already at the frontline of the fallout of climate change. Therefore, it in our interest to enhance the use of non fossil fuel sources for incremental economic growth. Modi last year outlined a net zero commitment by 2070 as India overarching aim. It is to be realised through two interrelated steps by 2030. India is to reduce its projected carbon emissions by 1 billion tonnes and 50 of its energy needs are to be sourced through renewables. This is where India goals tie in with the EU vision. Having set a net zero targets by 2050, the EU is in the midst of a transition to sourcing most of its energy needs from renewables. Denmark, for example, has already sourced about 32 of its energy consumption in 2020 from renewables. Renewables represent a menu of energy options. In the EU, wind and water provide most of the renewable electricity. This is being complemented by solar. Advances in R&D are opening up more options which also allows countries to de risk their sourcing of renewable energy. It is in this context that PM Modi three nation tour holds significant long term potential. Despite the current scramble for securing fossil fuel supplies following Russia invasion of Ukraine, the long term trends won change. India needs more than development assistance. It also has to be a part of the EU renewables supply chain with access to technology. This trip will lay.

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To tell you I am full horizontal on sofa and it seems Indirakka has finished buying gold when I am sleeping like Kumbhakaran, after heavy lunch Afterwards, the Mister is laughing and saying ohoho Kamalamma, you are sleeping on Akshaya Trithiya means you will maybe get good sleep whole year Ababa we hear the term digital marketing thrown about a lot. In actuality, there are numerous sorts of digital marketing, and each type outlets and capacities are expanding on a daily basis. Performance marketing is an often overlooked digital marketing concept. Advertisers only pay for specific actions when using performance marketing, for example when a visitor clicks through to their page or makes a purchase. Let us go through how performance marketing works, why you should use it, and which channels provide the best value for your money. Performance Marketing An Understanding Performance marketing is a results driven digital marketing strategy. Because payment is based on how users interact with the material, it great for businesses trying to reach a large audience. Advertisers collaborate with agencies or publishers to design and display adverts for their businesses across a variety of performance marketing channels, including social media, search engines, videos, embedded web content, and more. Instead of paying for an advertisement in the usual method, these marketers pay based on the number of clicks, impressions, shares, or sales that their ad generates. One agency that has been successful in utilising Performance Marketing to the fullest is ET Medialabs. It is a partner of choice for brands that are aiming for sustainable growth in today world of go big or go home. At ET Medialabs, we aim for sustained growth while keeping Data and Analytics at the core of everything we do. Performance Marketing Channels To drive traffic, agencies and advertisers use a variety of performance marketing techniques. The top five most widely utilized performance marketing channels are listed below. Native Advertising Native advertising makes use of a website or page natural appearance to promote sponsored content. Sponsored videos, for example, may show in the Watch Next portion of a video streaming platform. Native ads are also common one commerce sites. Native advertising works because it integrates your sponsored content with other types of organic material. Users will often be unable to distinguish between these types of material, allowing you to promote your business in an unobtrusive manner. Social Media Social media is a sanctuary for performance marketers. It not only allows you to reach users and drive them to your website, but it also allows them to naturally share your sponsored content, extending your reach well beyond the original post. Although the world largest social networking site has the most comprehensive list of performance marketing services, other platforms also provide numerous options to contact new clients. Content Marketing It all about educating your audience when it comes to content marketing. The goal of content marketing is to provide visitors with relevant information while also putting your brand in context a vitamin.

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to Charminar, Hussain Sagar, the Buddha Statue, and Golconda Fort. As we climbed Golconda, the azaan, the Islamic call to prayer echoed across the city through loudspeakers. I paused. This was not the sound of a persecuted community hiding its faith, living in fear. This was the sound of religious freedom, exercised openly and confidently. And yet we are constantly told that Muslims are unsafe in India. My lived experience suggested the opposite. Indian Muslims enjoy freedoms that many Muslim minorities elsewhere in the world can only dream of. Again, isolated incidents exist, as they do in every society, but they are nowhere near the scale or severity portrayed abroad, and unfortunately, believed by millions. Hyderabad itself is rapidly transforming. Its Financial District and Hi-Tech City are brimming with global tech firms and startups. The metro system is clean, efficient, and modern. It is not an exaggeration to say that Hyderabad is emerging as India's very own Silicon Valley. My final three days were spent in Delhi. I'll spare you another description of the airport by now, the pattern is clear. On 1st January, I made my way to the iconic Akshardham Temple via the metro. Along the way, I noticed something striking: people of all ages wearing the tilak, tikka, bindi, and sindoor openly and proudly. Married women, young people, entire families. I soon realised why. New Year's Day, I was told, traditionally means visiting the temples. When I arrived at Akshardham station, I was momentarily disheartened. Overflowing bins, street food litter, and crowds everywhere. The Clean India journey, I realised, is uneven. There is still much work to be done. Then I reached the temple entrance, around seven minutes' walk from the station and saw at least a thousand people queuing to enter and gathered at the security and cloakroom sections. At first, I questioned whether I should even continue. How could one possibly enjoy a spiritual space amid such crowds? When I asked a security guard why it was so busy, his answer was: It's New Year's Day. Everyone comes to the temple. This moment and the outward expression of faith seen earlier shattered another common narrative, that Hindus, especially the youth, are losing their culture and becoming Westernised. What I saw was the opposite. A civilisation deeply rooted in its Hindu identity, confident enough to express it publicly and peacefully. On 2nd January, I visited India Gate and the National War Memorial. Walking through unexpectedly quiet streets, I was struck by how clean the pavements and roads were, restoring some faith after the previous day's disappointment. I noticed some road names along the way: Akbar Road, Shahjahan Road, Copernicus Marg. Former invaders, colonisers, and outsiders commemorated without bitterness. Few nations would do this. Fewer civilisations could. This capacity to absorb, move forward, and not be consumed by historical grievance is uniquely Indian. At the War Memorial, I lingered at the section on the 1971 Bangladesh Liberation War. India sacrificed immensely to liberate East Pakistan and create Bangladesh. More than fifty years later, with rising anti-Hindu violence and hostility towards India in Bangladesh, the irony was painful. History, it seems, is not always met with gratitude. I then made my way to Akshardham later that afternoon, expecting a better experience. When I reached, I was stunned. Within 24 hours, the entire area had been cleaned. All the litter was g

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January, I spent time in one of India's many Pakistani-Hindu refugee camps and encountered a community that has escaped brutal religious persecution, only to become trapped in bureaucratic limbo. Hindus and other minorities in Pakistan face systematic violence, including forced conversions, abductions, rape, and targeted killings, realities that drive tens of thousands to risk their lives crossing into India. The camp near Adarsh Nagar, established in 2013, now houses around 350 Hindu families (nearly 1,500 people), mostly from Sindh province of Pakistan. Despite trauma and hardship, the refugees remain resilient and steadfast in their faith, even refusing offers of material aid from Christian missionaries in exchange for religious conversion. Yet resilience does not translate into rights. Most families arrived after the 2014 cut-off for India's Citizenship Amendment Act (CAA) and remain without citizenship, visas, or Aadhaar cards, effectively rendering them stateless. The consequences are severe: slum-like living conditions, reliance on wood fires for cooking as gas is not available for them, children barred from formal education, and annual flooding due to poor infrastructure. A single-room school run by a refugee teacher offers fragile hope. Though grateful to live free from religious persecution, many described their existence as peace without dignity, preferable to fear, but far from a future.' What makes their plight especially painful is the inconsistency of India's response. While persecuted Rohingya Muslims from Myanmar have largely been granted asylum and Aadhaar cards, Hindu refugees from Pakistan remain in limbo. With tightened border security following the Pahalgam terror attack, now preventing further escapes, thousands still trapped in Pakistan watch their last refuge close. If India is truly to honour its civilisational promise as a sanctuary for persecuted Hindus, these families cannot remain invisible. Civic sense remains India's weakest link. Queue jumping, poor public space etiquette, and littering are still common. But change is underway. In a country of 1. 4 billion people, behavioural transformation takes time. Education especially in schools will be key. From what I observed, meaningful improvement is happening, and within another decade, the shift could be profound. India is a rising superpower and a resurgent civilisation, steadily breaking free from the weight of centuries of invasions, colonisation, and repeated attempts to erode its spiritual Hindu foundations. What I encountered was not the India of Western caricature, but a nation looking forward, confident in its identity, ambitious in its outlook, and increasingly influential on the global stage. This is an India shaping global conversations, not retreating from them; an India striving for progress without severing itself from its civilisational roots. It is a country where diversity is not merely tolerated but woven into the fabric of everyday life, a living example of how a plural society can function without losing cohesion or purpose. India has come a long way, and its trajectory is unmistakable. It deserves far more honesty and far less prejudice from those who observe it from a distance. For in understanding India more truthfully, the world may also glimpse a path towards a safer, more balanced, and more peaceful future. TOI News - February 27, 2026 From food security to food leadership As India rises economically, its food processing sector must

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